

**Wednesday, March 25, 2026 | 2:00 pm**

**Audio Only:** dial Phone Conference Line: **(509) 598-2842**

When prompted, enter Conference ID number: **321 942 849#**

**Microsoft Teams meeting:** Join live on your computer or mobile app.

[Click here to join the meeting](#)

Due to multiple respiratory illnesses, Jefferson Healthcare is still highly encouraging the practice of infection protocols. You may attend this meeting virtually by accessing the information above or in person in the Dirksen Conference Room at 834 Sheridan Street. Limited seating is available.

TIME	WELCOME	WHO
2:00pm	<b>Call to Order</b>	Commissioner McComas
	<b>Approve Agenda</b>	Board of Commissioners
<b>FOCUS REPORT</b>		
2:05pm	<b>Population Health &amp; SANE Update</b>	Dr. Molly Parker, Associate CMO & Katie-Rose Fischer-Price, RN, SANE Program Manager
2:35pm	<b>Patient Story</b>	Tina Toner, CNO
<b>PUBLIC COMMENT</b>		
2:40pm	Public comments are welcome orally, with a 3-minute limit, or may be submitted via email at <a href="mailto:commissioners@jeffersonhealthcare.org">commissioners@jeffersonhealthcare.org</a> , or written and addressed to Commissioners at 834 Sheridan Street, Port Townsend, WA 98368. Written submissions must be received by 5:00pm the day prior to the meeting.	
<b>ACTION REQUESTED</b>		
2:45pm	<b>Action Requested</b> <ul style="list-style-type: none"> <li>February 25, 2026, Regular Session Minutes (pgs 2-6)</li> <li>Medical Staff Credentials / Appointments / Reappointments (pgs 7-10)</li> </ul>	Board of Commissioners
<b>CONSENT AGENDA</b>		
2:50pm	<b>Required Approvals: Action Requested</b> <ul style="list-style-type: none"> <li>Resolution 2026-08 Surplus Equipment (pg 11)</li> <li>Resolution 2026-09 Canceled Warrants (pg 12)</li> <li>February Warrants and Adjustments (pgs 13-18)</li> </ul>	Board of Commissioners
<b>STANDING REPORTS</b>		
3:00pm	<ul style="list-style-type: none"> <li>Quality Report</li> </ul>	Brandie Manuel, CPSQO
3:10pm	<ul style="list-style-type: none"> <li>Financial Report</li> </ul>	Tyler Freeman, CFO
3:20pm	<ul style="list-style-type: none"> <li>Advocacy Report</li> </ul>	Elise Wright, Population Health & Government Advocacy Mgr.
3:30pm	<ul style="list-style-type: none"> <li>Administrative Report</li> </ul>	Mike Glenn, CEO
<b>BOARD BUSINESS</b>		
3:40pm	<ul style="list-style-type: none"> <li>Board Report</li> </ul>	Board of Commissioners
3:45pm	<ul style="list-style-type: none"> <li>Bi-Annual Agenda Assessment</li> </ul>	Board of Commissioners
3:50pm	<ul style="list-style-type: none"> <li>Meeting Evaluation</li> </ul>	Board of Commissioners
<b>CONCLUDE</b>		
3:55pm	<b>Conclude</b>	Board of Commissioners

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TIME	WELCOME	WHO
2:00pm	<p><b>Call to Order</b> The meeting was called to order at 2:00pm by Board Chair McComas. Commissioners in attendance included Commissioners Dressler, Rhoden, Kolff, McComas, and virtually attending was Commissioner Ready. Also, in attendance were Mike Glenn, CEO; Jake Davidson, COO; Tina Toner, CNO; Brandie Manuel, CPSQO; Tyler Freeman, CFO; Brittany Huntingford, Executive Assistant; and Skip Houser, Attorney of Budd Bay Law.</p> <p>This meeting was officially recorded by Jefferson Healthcare.</p>	Commissioner McComas
	<p><b>Approve Agenda</b> Commissioner Dressler motioned to accept the agenda, Commissioner Kolff seconded.</p> <p>Board Chair McComas added a ten (10) min break at the end of Standing reports. Commissioner Kolff moved to accept the amended agenda. Commissioner Dressler seconded. <b>Action:</b> Motion passed as amended.</p>	Board of Commissioners
2:05pm	<p><b>Patient Story</b> Tina Toner, Chief Nursing Officer, shared with the board a patient story for February, that reflected on the care a patient received throughout the organization. From Registration, to the Emergency Department Team to the follow up call from the RN in Primary Care this patient felt exceedingly lucky to live close to Jefferson Healthcare.</p>	Tina Toner, CNO
	<b>PUBLIC COMMENT</b>	
2:10pm	<p>Public comments are welcome orally, with a 3-minute limit, or may be submitted via email at <a href="mailto:commissioners@jeffersonhealthcare.org">commissioners@jeffersonhealthcare.org</a>, or written and addressed to Commissioners at 834 Sheridan Street, Port Townsend, WA 98368. Written submissions must be received by 5:00pm the day prior to the meeting.</p> <p>We had a delayed public comment from a community member that was waiting for the meeting at the previous location (Sheridan Conference Room) and asked to be able to speak up at 2:33pm</p>	

ACTION REQUESTED		
2:15pm	<p><b>Action Requested</b></p> <ul style="list-style-type: none"> <li>January 28, 2026, Regular Session Minutes</li> <li>Medical Staff Credentials / Appointments / Reappointments</li> </ul> <p>Commissioner McComas asked if there are any amendments to be made. No discussion or amendments were made.</p> <p>Commissioner Kolff moved to approve the minutes as presented. Commissioner Dressler seconded. <b>Action:</b> Motion passed.</p> <p>Commissioner Dressler moved to approve the Medical Staff Credentials as presented. Commissioner Rhoden seconded. <b>Action:</b> Motion passed.</p>	Board of Commissioners
CONSENT AGENDA		
2:20pm	<p><b>Required Approvals: Action Requested</b></p> <ul style="list-style-type: none"> <li>Resolution 2026-05 Canceled Warrants</li> <li>Resolution 2026-06 Surplus Equipment</li> <li>Resolution 2026-07 Q1 QAPI Plan</li> <li>January Warrants and Adjustments</li> </ul> <p>Discussion ensued No changes were made to the consent agenda, it was approved as presented.</p>	Board of Commissioners
STANDING REPORTS		
2:30pm	<ul style="list-style-type: none"> <li><b>Quality Report</b></li> </ul> <p>Brandie Manuel, Chief Patient Safety &amp; Quality Officer, gave the February quality report which included an oversight of the Quality Management System (QMS), Hip &amp; Knee Accreditation Update, and 2026 Program Goals and Priorities. Discussion ensued.</p>	Brandie Manuel, CPSQO
2:40pm	<ul style="list-style-type: none"> <li><b>Financial Report</b></li> </ul> <p>Tyler Freeman, Chief Financial Officer, presented the January Financial Report which included a review of our statistics, income statement, cash and accounts receivable. Discussion ensued</p>	Tyler Freeman, CFO
2:50pm	<ul style="list-style-type: none"> <li><b>Advocacy Report</b></li> </ul> <p>Elise Wright, Population Health and Government Advocacy Manager, provided an update on Advocacy with a focus on What We've Been Up To, What We're Watching, and What's Coming Up Discussion ensued</p>	Elise Wright
3:00pm	<ul style="list-style-type: none"> <li><b>Administrative Report</b></li> </ul> <p>Mike Glenn, Chief Executive Officer, also shared an update on Recent Notable Acknowledgements, New Providers, Castle View Addition, and HR1 update. Discussion ensued</p>	Mike Glenn, CEO

3:10pm	<ul style="list-style-type: none"> <li>• <b>CMO Report</b></li> </ul> <p>Dr. Steve Butterfield, Chief Medical Officer, shared an update on additions to the Medical Staff, &amp; the Leadership Summit coming up on Friday</p>	Dr. Butterfield, CMO
	<p><b>Break</b></p> <p>Commissioners recessed for break at 3:11 pm Commissioners reconvened from break at 3:21 pm</p>	
<b>BOARD BUSINESS</b>		
3:30pm	<ul style="list-style-type: none"> <li>• <b>Board Report</b></li> </ul> <p>Commissioner Kolff shared an update from the Climate Action Committee yesterday as well as an update from the Board of Health, Kess shared a potential opportunity to have a JH representative on the Economic Development Council (EDC). Commissioner Dressler shared that she, CEO Glenn and Commissioner Rhoden recently attended the AHA Rural Health Leadership Conference and shared key takeaways were AI and upcoming issues with HR1. Commissioner McComas shared a reminder with the board to complete F1 Financial Affairs Reports by April 15<sup>th</sup>.</p>	Board of Commissioners
3:40pm	<ul style="list-style-type: none"> <li>• <b>Committee Assignments</b></li> </ul> <p>Board Chair McComas shared with the group the committee assignments based on submitted preferences from board members. Assignments are as noted below.</p> <p><b>Hospital Committees:</b></p> <p><b>Finance:</b> Meets every other month: Patty Rhoden Marie Dressler</p> <p><b>Executive Quality &amp; Safety Council:</b> commissioners attend quarterly Matt Ready Bruce McComas</p> <p><b>Credentialing:</b> monthly Marie Dresser Patty Rhoden- backup</p> <p><b>Health Equity:</b> quarterly Kees Kolff</p> <p><b>Outside committees and boards:</b></p> <p><b>Jefferson Healthcare Foundation:</b> monthly + Patty Rhoden</p> <p>Commissioner Kolff motioned, Commissioner Dressler seconded.</p> <p><b>Action:</b> Motion passed unanimously</p> <p><b>Behavioral Health Advisory Council:</b> even months Bruce McComas Matt Ready as alternate</p> <p>Commissioner Kolff motioned, Commissioner Dressler seconded.</p> <p><b>Action:</b> Motion passed unanimously</p>	Board of Commissioners

3:45pm	<p><b>Climate Action Committee:</b> even months Kees Kolff Commissioner Rhoden motioned, Commissioner Dressler seconded. <b>Action:</b> Motion passed unanimously <b>Board of Health:</b> monthly Kees Kolff Commissioner Rhoden motioned, Commissioner Dressler seconded. <b>Action:</b> Motion passed unanimously</p> <p>Discussion ensued.</p> <ul style="list-style-type: none"> <li>• <b>Meeting Evaluation</b></li> </ul> <p>Discussion ensued.</p>	Board of Commissioners
<b>EXECUTIVE SESSION</b>		
3:50	<p>Commissioner McComas announced an Executive Session to begin at 3:47pm, for thirty-five minutes (35) minutes, returning to regular session at 4:25 pm, to discuss with legal counsel representing the agency matters relating to agency enforcement actions, or to discuss with legal counsel representing the agency litigation or potential litigation to which the agency, the governing body, or a member acting in an official capacity is, or is likely to become, a party, when public knowledge regarding the discussion is likely to result in an adverse legal or financial consequence to the agency, as allowed by RCW 42.30.110(i)</p> <p>Commissioners requested that their designee notify the public they would extend the executive session by five (5) minutes at 4:25pm to return to regular session at 4:30pm.</p> <p>Commissioners returned to the regular session meeting at 4:30pm.</p> <p>Commissioner Dressler made a motion to authorize Mike Glenn, CEO to execute a settlement and release agreement to Arthur West, substantially drafted by outside counsel Jeff Myer. Commissioner Kolff seconded. <b>Action:</b> The motion passed unanimously.</p>	Board of Commissioners
<b>CONCLUDE</b>		
4:25	<p><b>Conclude</b> Commissioner Dressler made a motion to conclude the meeting. Commissioner Rhoden seconded. <b>Action:</b> Motion passed unanimously.</p> <p>Meeting concluded at 4:35 pm.</p> <p>Approved by the Commission: Chair of Commission: Bruce McComas</p>	Board of Commissioners

	_____ Secretary of Commission: Marie Dressler _____	
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DRAFT

**FROM:** Medical Staff Services  
**RE:** **3/17/26** Medical Executive Committee appointments/reappointments for Board approval **3/25/2026**

C-0241

§485.627(a) Standard: Governing Body or Responsible Individual

The CAH has a governing body or an individual that assumes full legal responsibility for determining, implementing and monitoring policies governing the CAH'S total operation and for ensuring that those policies are administered so as to provide quality health care in a safe environment.

Interpretive Guidelines §485.627(a)

*It is the responsibility of the governing body (or responsible individual) to appoint, with the advice of the medical staff, the individual practitioners to the medical staff. After considering medical staff recommendations, and in accordance with established CAH medical staff criteria and State and Federal laws and regulations, the governing body (or responsible individual) decides whether or not to appoint new medical staff members or to continue current members of the medical staff.*

### **JHC Active Initial Appointments**

1. N/A

### **Allied Initial Appointments**

1. N/A

### **Courtesy Initial Appointments**

1. N/A

### **Locums Tenens**

1. McCord, Mark, MD - Radiation Oncology - Locum

### **Recommended re-appointment to the active medical staff with privileges as requested:**

1. Kuznetsov, Dimitri, MD - Urology

### **Recommended re-appointment to the courtesy medical staff with privileges as requested:**

1. Akopov, Sergey, MD - Teleneurology - PROVIDENCE
2. Leonard, George, MD - Pathology
3. Medina, Casey, MD – Radiology/Teleradiology
4. Wang, Hanbing, MD - Neurology - PROVIDENCE

### **Recommended re-appointment to the allied health staff with privileges as requested:**

5. Katz, Sara, PA-C - Hospice and Palliative Medicine
6. Layman, Leah, ARNP - Dermatology

### **Recommended re-appointment to the LOCUMS staff with privileges as requested:**

1. N/A

### **Recommended re-appointment to the PER DIEM staff with privileges as requested:**

1. N/A

### **Recommended Temporary Privileges:**

1. N/A

### **New/Recommended POCUS Privileges:**

1. N/A

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**Medical Student Rotation:**

1. N/A

**Disaster Privileging**

1. N/A

**Added Privileging**

1. Brown, Robert, MD – Diagnostic Radiology - Mammography Interpretation, Stereotactic Breast Biopsy

**90-day provisional performance review completed successfully:**

1. Nelson, Lindsay, FNP - Hospice and Palliative Medicine
2. Monson, Joshua, MD - Family Medicine - Watership
3. Olsen, Lauren, MD - Family Medicine - Watership

**Resignations:**

1. Knott, Kemp, MD - Nuclear Medicine – Resigned 2/28/26

**Policies and Privileges**

**Annual Review of Policies**

1. N/A

**Revised Policies**

1. Chaperone Policy-Draft
2. POCUS Credentialing Policy Change recommendation

**Annual Med Staff Policy Review**

1. N/A

**New Policies**

1. N/A

**Med Staff Delineation of Privileges Review**

1. N/A

**New Privileges**

1. N/A

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#### **Annual Review of Privileges**

1. N/A

#### **Revised/Updated Privileges**

1. Physician Assistant - Certified Delineation of Privileges

#### **Annual P&T Committee Policies/Reports**

1. Hazardous Drug Assessment of Risk
2. Jefferson Healthcare P-listed Drugs on Formulary
3. Medications in Kits and Carts - Location and Contents
4. Pharmacy Management of Vancomycin Dosing
5. SPECIALTY PHARMACY ADVERSE DRUG EVENT
6. Specialty Pharmacy Equipment
7. Intramuscular -IM- Methotrexate for Ectopic Pregnancy in the Emergency Department
8. Medication Administration (1)
9. Patient-s Own Medication Procedures
10. Biosimilar Agents
11. Chemotherapeutic and Biologic Agent Dose Rounding
12. Distribution of Medications by Hospital Owned Clinics
13. Downtime Procedure for Pharmacy
14. Drug Product Defect Reporting
15. Drug Recalls
16. Drug Supply Chain Security Act -DSCSA
17. Expiration Dating for Injectable Products -includes Multidose Vials
18. Formulary and Non-Formulary Medication Processes
19. Hospital Pharmacy Provision of Drugs to Emergency Medical Services
20. Intramuscular -IM- Methotrexate for Ectopic Pregnancy in the Emergency Department (1)
21. Licensure for Administration of Medications
22. Medication Storage and Controlled Temperature Monitoring
23. Medication Inspection of Storage Areas
24. Medication Purchasing- Receiving- Storage- Distribution- Returns And Disposal
25. Omnicell
26. Quality Assurance Program
27. REMS PROGRAM -Risk- Evaluation- Mitigation Strategy
28. Scope of Service - Inpatient Pharmacy
29. White-Bagging- Brown-Bagging- and Clear-Bagging in Infusion Center

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DRAFT

JEFFERSON COUNTY PUBLIC HOSPITAL DISTRICT NO. 2

RESOLUTION 2026-08

A RESOLUTION TO DECLARE CERTAIN EQUIPMENT SURPLUS TO THE NEEDS OF JEFFERSON COUNTY PUBLIC HOSPITAL DISTRICT NO. 2 AND TO AUTHORIZE THE DISPOSAL OF SAID EQUIPMENT

WHEREAS the item(s) of equipment enumerated below are obsolete and otherwise surplus to the District, and;

WHEREAS said equipment now represents an unnecessary cost to the District to retain and store it,

NOW, THEREFORE, BE IT RESOLVED THAT:

- 1) The following equipment be declared surplus to the needs of Jefferson County Public Hospital District No. 2 and will be disposed of in compliance with state law:

Description	Asset #	Serial #	Model #
Nuova Simonelli Espresso Machine & Grinder			Nuova Simonelli Dual

APPROVED this 25<sup>th</sup> day of March 2026.

APPROVED BY THE COMMISSION:

Commission Chair Bruce McComas: \_\_\_\_\_

Commission Secretary Marie Dressler: \_\_\_\_\_

Attest:

Commissioner Patty Rhoden: \_\_\_\_\_

Commissioner Kees Kolff: \_\_\_\_\_

Commissioner Matt Ready: \_\_\_\_\_

JEFFERSON COUNTY PUBLIC HOSPITAL DISTRICT NO. 2  
RESOLUTION 2026-09

A RESOLUTION CANCELING CERTAIN WARRANTS IN  
THE AMOUNT OF \$241.45

WHEREAS warrants of any municipal corporation not presented within one year of their issue, or, that have been voided or replaced, shall be canceled by the passage of a resolution of the governing body;

NOW, THEREFORE BE IT RESOLVED THAT:

In order to comply with RCW 36.22.100, the warrants indicated below in the total amount of \$241.45 to be canceled.

Date of Issue	Warrant #	Amount
02.26.2025	313537	56.03
02.20.2025	314048	185.42
<b>Total</b>		<b>\$241.45</b>

APPROVED this 25<sup>th</sup> day of March 2026.

APPROVED BY THE COMMISSION:

Commission Chair Bruce McComas: \_\_\_\_\_

Commissioner Marie Dressler: \_\_\_\_\_

Attest:

Commissioner Patty Rhoden: \_\_\_\_\_

Commissioner Kees Kolff: \_\_\_\_\_

Commissioner Matt Ready: \_\_\_\_\_

**Gross Revenue**

	February 2026 Actual	February 2026 Budget	Variance Favorable/ (Unfavorable)	%	February 2026 YTD	February 2026 Budget YTD	Variance Favorable/ (Unfavorable)	%	February 2025 YTD
Inpatient Revenue	3,559,415	3,687,794	(128,380)	-3%	7,557,878	7,676,415	(118,537)	-2%	7,524,294
Outpatient Revenue	33,442,143	34,114,996	(672,854)	-2%	70,227,072	71,755,840	(1,528,768)	-2%	65,696,790

**Total Gross Revenue**

	37,001,557	37,802,791	(801,233)	-2%	77,784,950	79,432,255	(1,647,305)	-2%	73,221,083
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**Revenue Adjustments**

Cost Adjustment Medicaid	2,303,266	2,181,574	(121,692)	-6%	4,862,148	4,562,143	(300,005)	-7%	4,429,476
Cost Adjustment Medicare	14,485,164	14,848,757	363,593	2%	30,230,901	31,250,088	1,019,187	3%	28,617,026
Charity Care	434,339	487,154	52,815	11%	877,713	1,023,606	145,893	14%	938,508
Contractual Allowances Other	3,430,772	3,132,217	(298,555)	-10%	7,066,769	6,577,328	(489,441)	-7%	6,087,813
Administrative Adjustments	43,149	75,208	32,059	43%	106,801	158,026	51,225	32%	90,437
Allowance for Uncollectible Accounts	733,096	473,092	(260,004)	-55%	1,217,661	994,290	(223,370)	-22%	962,567

**Total Revenue Adjustments**

	21,429,786	21,198,002	(231,784)	-1%	44,361,993	44,565,481	203,488	0%	41,125,826
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**Net Patient Service Revenue**

	15,571,772	16,604,789	(1,033,018)	-6%	33,422,957	34,866,774	(1,443,817)	-4%	32,095,257
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**Other Revenue**

Pharmacies	681,885	744,497	(62,612)	-8%	1,568,422	1,444,706	123,716	9%	1,176,431
Grants	40,777	32,594	8,183	25%	57,435	67,383	(9,948)	-15%	47,680
Other Operating Revenue	85,205	169,591	(84,386)	-50%	179,463	362,984	(183,521)	-51%	127,364

**Total Operating Revenues**

	16,379,638	17,551,471	(1,171,833)	-7%	35,228,277	36,741,847	(1,513,570)	-4%	33,446,733
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**Operating Expenses**

Salaries And Wages	8,003,275	8,472,398	469,123	6%	17,084,350	17,685,080	600,730	3%	16,119,539
Employee Benefits	1,499,495	1,914,434	414,939	22%	3,992,449	3,979,285	(13,164)	0%	3,589,130
Professional Fees	594,927	560,849	(34,078)	-6%	1,025,218	1,177,104	151,886	13%	1,174,970
Purchased Services	838,548	854,069	15,521	2%	1,591,080	1,771,857	180,777	10%	1,823,080
Supplies	2,998,394	3,666,509	668,115	18%	7,025,997	7,671,351	645,354	8%	7,976,014
Insurance	178,631	163,333	(15,297)	-9%	354,087	326,666	(27,420)	-8%	296,910
Leases And Rentals	58,049	60,021	1,971	3%	118,332	121,782	3,450	3%	96,994
Depreciation And Amortization	792,755	801,194	8,439	1%	1,615,309	1,602,389	(12,921)	-1%	996,593
Repairs And Maintenance	114,212	105,862	(8,350)	-8%	313,167	217,850	(95,318)	-44%	222,695
Utilities	197,036	151,086	(45,949)	-30%	391,806	318,360	(73,446)	-23%	284,243
Licenses And Taxes	243,030	200,728	(42,302)	-21%	386,664	401,490	14,825	4%	305,822
Software	481,249	447,746	(33,503)	-7%	762,459	897,217	134,758	15%	393,697
Other	246,109	246,093	(16)	0%	396,809	494,195	97,386	20%	426,756

**Total Operating Expenses**

	16,245,710	17,644,323	1,398,613	8%	35,057,727	36,664,625	1,606,898	4%	33,706,443
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**Operating Income (Loss)**

	133,928	(92,852)	226,780	-244%	170,551	77,222	93,329	121%	(259,710)
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**Non Operating Revenues (Expenses)**

Taxation For Maint Operations	45,063	46,442	(1,378)	-3%	90,927	92,883	(1,957)	-2%	89,620
Taxation For Debt Service	-	-	-	0%	-	0	-	0%	0
Investment Income	167,777	267,904	(100,127)	-37%	362,470	562,070	(199,600)	-36%	720,546
Interest Expense	(607,600)	(611,372)	3,772	1%	(1,215,671)	(1,216,521)	851	0%	(1,186,103)
Bond Issuance Costs	-	-	-	0%	-	0	-	0%	-
Gain or (Loss) on Disposed Asset	45,083	-	45,083	0%	-	-	-	0%	-
Contributions	2,500	80,962	(78,462)	-97%	12,793	181,144	(168,350)	-93%	1,171,000

**Total Non Operating Revenues (Expenses)**

	(347,177)	(216,064)	(131,114)	61%	(749,481)	(380,424)	(369,056)	97%	795,063
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**Change in Net Position (Loss)**

	(213,249)	(308,915)	95,667	-31%	(578,930)	(303,204)	(275,728)	91%	535,353
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STATISTIC DESCRIPTION

STATISTIC DESCRIPTION	FEBRUARY 2026						FEBRUARY 2025			
	MO	MO	%	YTD	YTD	%	MO	%	YTD	%
	ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	ACTUAL	VARIANCE	ACTUAL	VARIANCE
ICU PATIENT DAYS (IP + OBSERVATION, MIDNIGHT CENSUS)	52	61	-15%	111	129	-14%	75	-31%	157	-29%
ACU PATIENT DAYS (IP + OBSERVATION, MIDNIGHT CENSUS)	330	315	5%	686	663	3%	350	-6%	717	-4%
SWING IP PATIENT DAYS (MIDNIGHT CENSUS)	41	42	-2%	105	89	18%	36	14%	49	114%
PATIENT DAYS (ACU, ICU, SWING), INCLUDES OBSERVATION	423	418	1%	902	881	2%	461	-8%	923	-2%
BIRTHS	5	12	-58%	11	17	-35%	12	-58%	17	-35%
SURGERY CASES (IN OR)	146	123	19%	317	258	23%	136	7%	268	18%
SURGERY MINUTES (IN OR)	13,809	12,340	12%	29,927	25,769	16%	12,922	7%	26,601	13%
ENDOSCOPY SERVICES CASES	98	94	4%	209	195	7%	89	10%	205	2%
SURGERY MINUTES (ENDOSCOPY SERVICES)	4,275	4,222	1%	8,935	8,816	1%	4,376	-2%	9,881	-10%
LAB BILLABLE TESTS	24,795	22,382	11%	51,432	47,162	9%	21,871	13%	46,666	10%
BLOOD BANK UNITS MATCHED	42	41	2%	83	86	-3%	42	0%	76	9%
MRIS COMPLETED	238	252	-6%	492	530	-7%	228	4%	498	-1%
CT SCANS COMPLETED	687	686	0%	1,406	1,446	-3%	696	-1%	1,438	-2%
RADIOLOGY-DEXA	123	146	-16%	254	307	-17%	175	-30%	317	-20%
X-RAYS COMPLETED	1,637	1,736	-6%	3,425	3,658	-6%	1,687	-3%	3,696	-7%
ECHOs COMPLETED	227	198	15%	447	417	7%	196	16%	438	2%
ULTRASOUNDS COMPLETED	399	379	5%	778	798	-3%	392	2%	828	-6%
MAMMOGRAPHS COMPLETED	450	585	-23%	955	1,233	-23%	273	65%	613	56%
NUCLEAR MEDICINE TESTS	43	35	23%	86	73	18%	34	26%	70	23%
TOTAL DIAGNOSTIC IMAGING TESTS	3,804	4,016	-5%	7,843	8,462	-7%	3,681	3%	7,898	-1%
PHARMACY MEDS DISPENSED	22,328	20,294	10%	45,584	42,762	7%	21,297	5%	42,747	7%
PHARMACY INFUSION MEDS DISPENSED	2,120	2,014	5%	4,778	4,243	13%	2,220	-5%	4,359	10%
RETAIL PHARMACY SCRIPTS FILLED	2,084	2,033	3%	4,661	4,284	9%	1,860	12%	3,928	19%
SPECIALTY PHARMACY SCRIPTS FILLED	66	69	-4%	132	145	-9%	-	0%	-	0%
ANTI COAG VISITS	230	224	3%	472	473	0%	260	-12%	537	-12%
RESPIRATORY THERAPY CHARGE UNITS	3,105	1,843	68%	5,850	3,883	51%	1,774	75%	3,808	54%
PULMONARY REHAB CHARGE UNITS	136	127	7%	308	267	15%	100	36%	232	33%
CARDIAC REHAB SESSIONS	168	379	-56%	372	798	-53%	171	-2%	370	1%
PHYSICAL THERAPY CHARGE UNITS	6,950	6,802	2%	15,458	14,333	8%	6,339	10%	13,520	14%
PHYSICAL THERAPY CHARGE UNITS - DISCOVERY REHAB	-	1,226	-100%	-	2,584	-100%	-	0%	-	0%
OCCUPATIONAL THERAPY CHARGE UNITS	611	736	-17%	1,521	1,552	-2%	669	-9%	1,241	23%
SPEECH THERAPY CHARGE UNITS	199	257	-23%	367	542	-32%	284	-30%	609	-40%
REHAB/PT/OT/ST	8,064	9,527	-15%	18,026	20,076	-10%	7,563	7%	15,972	13%
ER CENSUS	1,264	1,273	-1%	2,567	2,683	-4%	1,247	1%	2,561	0%
EXPRESS CLINIC	1,148	1,147	0%	2,326	2,417	-4%	1,100	4%	2,333	0%
SOCO PATIENT VISITS	235	226	4%	480	477	1%	195	21%	389	23%
PORT LUDLOW PATIENT VISITS	634	636	0%	1,254	1,341	-6%	577	10%	1,209	4%
SHERIDAN PATIENT VISITS	2,756	2,924	-6%	5,954	6,161	-3%	2,558	8%	5,778	3%
DENTAL CLINIC	441	555	-21%	999	1,170	-15%	433	2%	948	5%
WATERSHIP CLINIC PATIENT VISITS	1,233	1,102	12%	2,592	2,322	12%	1,140	8%	2,542	2%
TOWNSEND PATIENT VISITS	478	485	-1%	990	1,022	-3%	459	4%	913	8%
TOTAL RURAL HEALTH CLINIC VISITS	6,925	7,076	-2%	14,595	14,910	-2%	6,462	7%	14,112	3%
CARDIOLOGY CLINIC VISITS	326	356	-8%	687	749	-8%	368	-11%	739	-7%
DERMATOLOGY CLINIC VISITS	829	969	-14%	1,437	2,039	-30%	575	44%	1,257	14%
ENT CLINIC VISITS	-	-	0%	-	-	0%	-	0%	-	0%
GEN SURG VISITS	274	292	-6%	600	613	-2%	254	8%	604	-1%
NEUROLOGY VISITS	23	191	-88%	139	402	-65%	139	-83%	267	-48%
ONCOLOGY VISITS	312	445	-30%	719	928	-23%	332	-6%	699	3%
ORTHO VISITS	701	641	9%	1,505	1,349	12%	678	3%	1,448	4%
INFECTIOUS DISEASE CLINIC VISITS	14	29	-52%	39	61	-36%	-	0%	-	0%
PULMONOLOGY CLINIC VISITS	254	281	-10%	529	592	-11%	-	0%	-	0%
RHEUMATOLOGY VISITS	52	27	93%	100	56	79%	16	225%	40	150%
SLEEP CLINIC VISITS	186	190	-2%	389	400	-3%	199	-7%	415	-6%
UROLOGY VISITS	255	206	24%	512	433	18%	191	34%	381	34%
JH UROLOGY SERVICES VASECTOMY VISITS	8	7	14%	23	15	53%	9	-11%	17	35%
OB/GYN CLINIC VISITS	311	290	7%	671	611	10%	232	34%	497	35%
WOUND CLINIC VISITS	94	103	-9%	212	216	-2%	97	-3%	199	7%
HANDS/PLASTICS VISITS	176	186	-5%	337	392	-14%	170	4%	371	-9%
TOTAL SPECIALTY CLINIC VISITS	3,815	4,211	-9%	7,899	8,856	-11%	3,260	17%	6,934	14%
SLEEP CENTER SLEEP STUDIES	68	51	33%	133	108	23%	50	36%	101	32%
INFUSION CENTER VISITS	726	688	6%	1,548	1,450	7%	710	2%	1,455	6%
RADIATION ONCOLOGY TREATMENTS	127	150	-15%	264	315	-16%	-	0%	-	0%
SURGERY CENTER ENDOSCOPIES	55	65	-15%	125	137	-9%	66	-17%	139	-10%
HOME HEALTH EPISODES	62	78	-21%	129	165	-22%	49	27%	116	11%
HOME HEALTH VISITS	1,130	1,038	9%	2,294	2,188	5%	1,032	9%	2,094	10%
HOSPICE CENSUS/DAYS	1,141	1,176	-3%	2,648	2,478	7%	1,035	10%	2,264	17%
HOSPICE VISITS	467	396	18%	986	834	18%	369	27%	781	26%
FOOD AND NUTRITION SERVICES MEALS SERVED	11,477	12,610	-9%	24,782	26,570	-7%	6,329	81%	13,417	85%
MAT MGMT TOTAL ORDERS PROCESSED	2,433	1,918	27%	5,155	4,041	28%	1,609	51%	3,694	40%
REGISTRATION HOSPITAL ACCOUNTS CREATED	8,170	7,978	2%	16,645	16,811	-1%	7,172	14%	15,560	7%
PATIENT ENGAGEMENT CENTER CALLS HANDLED	25,205	26,148	-4%	51,618	55,097	-6%	20,982	20%	45,101	14%
PRE-POST OP RECOVERY CASES	98	89	10%	203	186	9%	105	-7%	202	0%
PRE-POST OP RECOVERY MINUTES	3,826	3,737	2%	8,479	7,804	9%	4,241	-10%	8,546	-1%
ANESTHESIA MINUTES	17,506	16,562	6%	37,670	34,585	9%	17,092	2%	35,385	6%
DIABETES EDUCATION AND NUTRITION SERVICES VISITS	35	36	-3%	63	76	-17%	37	-5%	80	-21%
PALLIATIVE CARE QOL ENCOUNTERS	102	103	-1%	216	200	8%	64	59%	138	57%

JEFFERSON HEALTHCARE  
834 SHERIDAN AVENUE  
PORT TOWNSEND, WA 98368

TO: BOARD OF COMMISSIONERS  
FROM: TYLER FREEMAN, CFO  
RE: February 2026 WARRANT SUMMARY

The following items need to be approved at the next commission meeting:

General Fund Warrants & ACH Transfers	<b>\$21,096,335.24</b>	(Provided under separate cover)
Allowance for Uncollectible Accounts / Charity	<b>\$1,210,584.00</b>	(Attached)
Canceled Warrants	<b>241.45</b>	(Attached)

DRAFT

JEFFERSON HEALTHCARE  
834 SHERIDAN AVENUE  
PORT TOWNSEND, WA 98368

TO: BOARD OF COMMISSIONERS  
FROM: TYLER FREEMAN, CFO  
RE: February 2026 GENERAL FUND WARRANTS & ACH  
FUND TRANSFERS

Submitted for your approval are the following warrants:

GENERAL FUND:

320415 - 320932 5,370,428.44

ACH TRANSFERS \$15,725,906.80

21,096,335.24

YEAR-TO-DATE: \$44,050,548.46

Warrants are available for review if requested.

JEFFERSON HEALTHCARE  
834 SHERIDAN AVENUE  
PORT TOWNSEND, WA 98368

TO: BOARD OF COMMISSIONERS  
FROM: TYLER FREEMAN, CFO  
RE: February 2026 ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS, ADMINISTRATIVE, AND CHARITY CARE WRITE OFFS

Submitted for your approval are the following:

	February	February YTD	February YTD BUDGET
Allowance for Uncollectible Accounts:	733,096.00	1,217,661.00	994,290.00
Charity Care:	434,339.00	877,713.00	1,023,606.00
Other Administrative Adjustments:	43,149.00	106,801.00	158,026.00
	<hr/>	<hr/>	<hr/>
<b>TOTAL FOR MONTH:</b>	<b>1,210,584.00</b>	<b>2,202,175.00</b>	<b>2,175,922.00</b>

DRAFT

**JEFFERSON HEALTHCARE  
834 SHERIDAN AVENUE  
PORT TOWNSEND, WA 98368**

**TO: BOARD OF COMMISSIONERS  
FROM: TYLER FREEMAN, CFO  
RE: February 2026 WARRANT CANCELLATIONS**

**State law requires you to pass a resolution canceling any warrants which are not presented to the Treasurer for payment within one year of issue.**

<b>DATE</b>	<b>WARRANT</b>	<b>AMOUNT</b>
02/26/2025	313537 FBO HOSPITAL DISTRICT #2	56.03
02/20/2025	314048 FBO HOSPITAL DISTRICT #2	185.42