

**Wednesday, January 28, 2026
2:00 pm**

Audio Only: dial Phone Conference Line: (509) 598-2842
When prompted, enter Conference ID number: **321 942 849#**
Microsoft Teams meeting: Join on your computer or mobile app.
This option will allow you to join the meeting live.
[Click here to join the meeting](#)

You may attend this meeting virtually by accessing the information above or in person in the Dirksen Conference Room at 834 Sheridan Street. Limited seating is available.

WELCOME	Who:
Call to Order	Commissioner Dressler
PATIENT STORY	
Patient Story	Tina Toner, CNO
PUBLIC COMMENT	
Public comments are welcome orally, with a 3-minute limit, or may be submitted via email at commissioners@jeffersonhealthcare.org , or written and addressed to Commissioners at 834 Sheridan Street, Port Townsend, WA 98368. Written submissions must be received by 5:00pm the day prior to the meeting.	
ACTION REQUESTED	
Action Requested <ul style="list-style-type: none"> • Election of Officers • December 17, 2025, Special Session Minutes • January 15, 2026, Special Session Minutes • Medical Staff Credentials / Appointments / Reappointments 	Board of Commissioners
CONSENT AGENDA	
Required Approvals: Action Requested <ul style="list-style-type: none"> • Resolution 2026-01 Canceled Warrants • Resolution 2026-02 Surplus Equipment • Resolution 2026-03 Q1 QAPI Resolution • November & December Warrants and Adjustments • Annual Hospice Report & Quarterly QAPI Plan 	Board of Commissioners
STANDING REPORTS	
<ul style="list-style-type: none"> • Quality Report • Financial Report • Administrative Report <ul style="list-style-type: none"> ○ Strategic Plan 	Brandie Manuel, CPSQO Tyler Freeman, CFO Mike Glenn, CEO
BOARD BUSINESS	
<ul style="list-style-type: none"> • Consider Jefferson County Fire Protection District No. 1 (East Jefferson Fire Rescue) Proposition No. 1 Levy Lid Lift & Proposition No. 2 Emergency Medical Services Levy Lid Lift <ul style="list-style-type: none"> ○ Proposition No. 1 Levy Lid Lift: This proposition authorizes the District to establish its regular property tax levy at \$1.40 per \$1,000 of assessed value to be 	Board of Commissioners

<p>assessed in 2026 and collected in 2027. The funds will maintain and improve fire protection, and life safety services, replace apparatus and equipment, and provide for firefighter safety. The dollar amount of the 2026 levy collected in 2027 shall serve as the base for computing subsequent levy limitations as provided by chapter 84.55 RCW.</p> <ul style="list-style-type: none"> ○ Proposition No. 2 Emergency Medical Services Levy Lid Lift: This proposition authorizes the District to restore its regular EMS property tax levy to \$.50 per \$1,000 of assessed value to be assessed in 2026 and collected in 2027. The funds will maintain and improve emergency medical services. The maximum allowable levy in 2026 levy collected in 2027, shall serve as the base for computing subsequent levy limitations as provided by chapter 84.55 RCW. ● Public Comment regarding: Consider Jefferson County Fire Protection District No. 1 (East Jefferson Fire Rescue) Proposition No. 1 Levy Lid Lift & Proposition No. 2 Emergency Medical Services Levy Lid Lift ● Consider Port Townsend School District No. 50 Proposition No. 1 Bonds to Renovate Aging Schools and Improve Safety <ul style="list-style-type: none"> ○ Proposition No. 1 Bonds to Renovate Aging Schools and Improve Safety: The Board of Directors of Port Townsend School District No. 50 adopted Resolution No. 2025-08, concerning a proposition to provide safe, modern facilities to enhance learning. This proposition would authorize the District to construct improvements and additions to the Port Townsend High School Campus (adding controlled entries for safety/security; upgrading classrooms for career/technical education, project based learning, ADA accessibility; fixing mechanical, electrical, plumbing, HVAC); renovate the Gael Stuart Building as the new OCEAN K-12 School; issue \$99,250,000 of general obligation bonds maturing within 20 years; and levy annual excess property taxes to repay the bonds, as provided in Resolution No. 2025-08. ● Public Comment regarding: Consider Port Townsend School District No. 50 Proposition No. 1 Bonds to Renovate Aging Schools and Improve Safety ● Board Report ● Annual Agenda Assessment (as per board book) ● Adopt Board Book ● Resolution 2026-04 Regular Board Meeting Schedule for 2026 ● Review/Adopt Administrative Committee Assignments ● Agenda Evaluation 	
CONCLUDE	
Conclude	Board of Commissioners

This Regular Session will be officially recorded.

Wednesday, December 17, 2025

Audio Only: dial Phone Conference Line: (509) 598-2842

When prompted, enter Conference ID number: 321 942 849#

Microsoft Teams meeting: Join on your computer or mobile app.

This option will allow you to join the meeting live.

[Click here to join the meeting](#)

Due to multiple respiratory illnesses, Jefferson Healthcare is still highly encouraging the practice of infection protocols. You may attend this meeting virtually by accessing the information above or in person in the Sheridan Conference Room at 915 Sheridan Street. Limited seating is available.

WELCOME	Who:
<p>Call to Order The meeting was called to order at 2:00pm by Board Chair Buhler Rienstra. Commissioners in attendance included Commissioners Kolff, Dressler, McComas, and Ready. Also, in attendance were Mike Glenn, CEO; Tyler Freeman, CFO; Jake Davidson, COO; Tina Toner, CNO; Brandie Manuel, CPSQO; Brittany Huntingford, Executive Assistant; and Skip Houser of Budd Bay Law.</p> <p>This meeting was officially recorded by Jefferson Healthcare.</p>	<p>Commissioner Buhler Rienstra</p>
<p>Patient Story Tina Toner, Chief Nursing Officer, shared with the board a patient story for December, focused gratitude across our organization dedicated to Commissioner Jill Buhler Rienstra that reflects our mission, vision, values and beliefs and the standard she has set for healthcare in our community.</p>	<p>Tina Toner, CNO</p>
PUBLIC COMMENT	
<p>Public comments are welcome orally, with a 3-minute limit, or may be submitted via email at commissioners@jeffersonhealthcare.org, or written and addressed to Commissioners at 834 Sheridan Street, Port Townsend, WA 98368. Written submissions must be received by 5:00pm the day prior to the meeting.</p> <p>There was no public comment</p>	
ACTION REQUESTED	
<p>Minutes: Action Requested</p> <ul style="list-style-type: none"> <p>November 19, 2025, Special Session Minutes Commissioner Dressler made a motion to approve the November 19th Special Session Minutes, Commissioner Kolff seconded.</p> <p>Commissioner Ready motioned to amend the minutes. There was no second. Discussion ensued.</p> <p>Action: The Original Motion passed with four ayes and one nay.</p> <p>December 10, 2025, Special Session Minutes Commissioner Kolff made a motion to approve the December 10th Special Session Minutes, Commissioner Dressler seconded.</p> <p>Action: Motion passed unanimously.</p> 	

<ul style="list-style-type: none"> • Medical Staff Credentials / Appointments / Reappointments <p>Commissioner Dressler made a motion to approve the medical staff credentials, appointments and reappointments as written. Commissioner McComas seconded. Action: Motion passed unanimously.</p>	
CONSENT AGENDA	
<p>Required Approvals: Action Requested</p> <ul style="list-style-type: none"> • Resolution 2025-24 Canceled Warrants • October Warrants and Adjustments • Annual Hospice Report & Quarterly QAPI Plan <p>Commissioner McComas made a motion to approve the Required Approvals. Commissioner Kolff seconded. Action: Motion passed unanimously.</p>	Board of Commissioners
STANDING REPORTS	
<ul style="list-style-type: none"> • Quality Report <p>Brandie Manuel, Chief Patient Safety & Quality Officer, gave the December quality report which included a note of gratitude to Commissioner Buhler Rienstra for her years of service as well as an update on OB Quality, OB Patient Experience, and a ranking of top 9% of Hospitals nationally and best hospitals- Women’s Choice Award. Discussion ensued.</p> <ul style="list-style-type: none"> • Financial Report <p>Tyler Freeman, Chief Financial Officer, presented the October Financial Report which included a review of our statistics, income statement, cash and accounts receivable as well as a very high-level preview of November financials. Discussion ensued.</p> <ul style="list-style-type: none"> • Administrative Report <p>Mike Glenn, Chief Executive Officer, welcomed Elise Wright, Population Health and Government Advocacy Manager, who provided an update on Advocacy with a focus on our State focus, the RHTP WA State Application, what we are watching at the federal level, and what is upcoming for advocacy at JH. Mike Glenn, Chief Executive Officer, also shared an update on the Strategic Plan Update and a final review of that at the January Board Retreat, 2025 Unbudgeted purchases over \$100K to date, and an update on DC & Olympia.</p>	<p>Brandie Manuel, CPSQO</p> <p>Tyler Freeman, CFO</p> <p>Mike Glenn, CEO</p>
BOARD BUSINESS	
<ul style="list-style-type: none"> • Board Reports <p>Commissioner Ready shared about the Evans Vista encampment- homeless count in Jefferson County. Commissioner Ready also asked the board if they wanted to consider a role on a regional feasibility study group to explore possibilities around skilled nursing care, dementia care and hospice for people experiencing homelessness as a part of his official role as a Jefferson Healthcare Board member. Commissioner Ready also shared about work he is doing with Olycap around supported homeless camp on his private property. Commissioner Kolff shared an update about a presentation that the construction and design teams gave to the climate action committee and the effort JH put into the construction of the new building. Commissioner Kolff shared the Board of Health has not met yet this month so no updated.</p>	<p>Board of Commissioners</p> <p>Board of Commissioners</p>

<p>Commissioner Kolff also shared that he attended an inter-governmental group with representatives from the City, County, and Port recently received an update from legislative officials.</p> <ul style="list-style-type: none"> • Resolution 2025-25 Recognition <p>Commissioner Ready made a motion to accept Resolution 2025-25 acknowledgement, recognition, and appreciation for extraordinary service and leadership of Commissioner Jill Buhler Rienstra, Commissioner McComas seconded.</p> <p>Action: Motion passed unanimously</p> <ul style="list-style-type: none"> • Advocacy issues Commissioners would like to request that WSHA consider in 2026 <p>Discussion ensued.</p> <ul style="list-style-type: none"> • Which Commissioners should attend 1/28 & 1/29 Olympia WSHA Advocacy Day <p>Discussion ensued.</p> <ul style="list-style-type: none"> • Agenda Evaluation <p>Commissioners evaluated the agenda. Commissioner Buhler Rienstra expressed her gratitude</p>	
CONCLUDE	
<ul style="list-style-type: none"> • Conclude <p>Commissioner Dressler made a motion to conclude the meeting. Commissioner McComas seconded.</p> <p>Action: Motion passed unanimously.</p> <p>Meeting concluded at 3:35pm.</p> <p>Approved by the Commission: Chair of Commission: Jill Buhler Rienstra</p> <hr/> <p>Secretary of Commission: Marie Dressler</p>	Board of Commissioners

This Regular Session will be officially recorded.

Thursday, January 15, 2026
8:30 am - 4:00 pm

You may attend this meeting in person at the Northwest Maritime Center, Oliver & Morris Conference Room 431 Water Street. Limited seating is available.

WELCOME	Who:
<p>Call to Order</p> <p>The meeting was called to order at 8:30am by Board Secretary and Vice Chair Dressler. Commissioner Dressler welcomed newly elected Commissioner Rhoden. Commissioners in attendance included Commissioners Kolff, Rhoden, McComas, and Ready. Also, in attendance were Mike Glenn, CEO; Brittany Huntingford, Executive Assistant; Karma Bass, Principal and CEO of Via Healthcare Consulting; Skip Houser, Attorney of Budd Bay Law; Matt Ellsworth, Executive Director AWPHD; and Mary-Kay Clunies-Ross, Sunshine Communications.</p> <p>This meeting was officially recorded by Jefferson Healthcare.</p>	<p>Commissioner Dressler</p>
PUBLIC COMMENT	
<p>Public comments are welcome orally, with a 3-minute limit, or may be submitted via email at commissioners@jeffersonhealthcare.org, or written and addressed to Commissioners at 834 Sheridan Street, Port Townsend, WA 98368. Written submissions must be received by 5:00pm the day prior to the meeting.</p> <p>Commissioner McComas read a letter from Julia Cochrane dated January 9th, 2026.</p>	
BOARD BUSINESS	
<ul style="list-style-type: none"> • Confirm Objectives, Agenda & Agree on Group Guidelines <p>Karma reviewed the agenda, retreat objectives and guidelines with the group. Discussion ensued.</p> <p>Skip Houser confirmed that the OPMA required training met the every 4 year requirements.</p> <ul style="list-style-type: none"> • The Boards Fiduciary Duties, The Open Public Meetings Act & The Public Records Act <p>Skip Houser re-introduced himself and his experience to the board. Skip then presented an extensive overview of both OPMA and OPRA, slide deck attached.</p> <p>Discussion ensued.</p>	<p>Karma Bass, Via Healthcare Constulting</p> <p>Skip Houser, Budd Bay Law</p>
<p>Break</p> <p>Commissioners recessed for break at 10:32 am</p> <p>Commissioners reconvened from break at 10:43 am</p>	
BOARD BUSINESS/ PRESENTATIONS	
<ul style="list-style-type: none"> • Your Public Hospital District Brand in the Community <p>Mary-Kay Clunies-Ross presented to the board about Your Public Hospital District Brand in the Community.</p> <p>Discussion ensued.</p>	<p>Mary-Kay Clunies-Ross, Sunshine Communications</p>

Approved by the Commission:

Secretary of Commission: Marie Dressler

This Special Session will be officially recorded.

DRAFT

FROM: Medical Staff Services

RE: **1/20/26** Medical Executive Committee appointments/reappointments for Board approval **1/28/2026**

C-0241

§485.627(a) Standard: Governing Body or Responsible Individual

The CAH has a governing body or an individual that assumes full legal responsibility for determining, implementing and monitoring policies governing the CAH'S total operation and for ensuring that those policies are administered so as to provide quality health care in a safe environment.

Interpretive Guidelines §485.627(a)

It is the responsibility of the governing body (or responsible individual) to appoint, with the advice of the medical staff, the individual practitioners to the medical staff. After considering medical staff recommendations, and in accordance with established CAH medical staff criteria and State and Federal laws and regulations, the governing body (or responsible individual) decides whether or not to appoint new medical staff members or to continue current members of the medical staff.

JHC Active Initial Appointments

1. N/A

Allied Initial Appointments

1. Corson, Jill, FNP-C - Neurology

Courtesy Initial Appointments

1. Fahad, Ismail, MD – Teleneurology – Providence

Locums Tenens

1. N/A

Recommended re-appointment to the active medical staff with privileges as requested:

1. Vasilyuk, Pavel, DDS - General Dentistry

Recommended re-appointment to the courtesy medical staff with privileges as requested:

1. Ahmed, Tarig, MD - Tele-Oncology - Eagle
2. Atwal, Sarabjit, MD – Teleneurology - Providence
3. Evans, Jamie, MD – Psychiatry - Array
4. Jordan, James, MD – Teleneurology - Providence
5. Koch, Lisa, MD - Clinical Pathology - Northwest Pathology
6. Pabbathi, Haritha, MD - Tele-Oncology - Eagle
7. Suchecki, Bryan, MD – Diagnostic Radiology – Real Radiology
8. Yee, Janis, MD - Diagnostic Radiology - Skagit
9. Yu, Fang, MD - Diagnostic Radiology – Real Radiology

Recommended re-appointment to the allied health staff with privileges as requested:

1. Watts, Jamie, FNP - Advanced Practice Registered Nurse
2. Albert, Kory, CRNA - Anesthesiology

Recommended re-appointment to the LOCUMS staff with privileges as requested:

1. N/A

Recommended re-appointment to the PER DIEM staff with privileges as requested:

1. N/A

Recommended Temporary Privileges:

1. N/A

FROM: Medical Staff Services

RE: **1/20/26** Medical Executive Committee appointments/reappointments for Board approval **1/28/2026**

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New/Recommended POCUS Privileges:

1. N/A

Medical Student Rotation:

1. N/A

Disaster Privileging

1. N/A

Added Privileging

1. N/A

90-day provisional performance review completed successfully:

1. Owens, Robert, MD - Tele-radiology - Skagit

Resignations:

1. Ramirez, Kelly, MD - Neurology - Termed 1/23/26
2. Pham, Anthony, MD - Oncology - Termed 2/6/2024
3. His, Richard, MD - Oncology - Termed 2/6/24
4. Lubinski, Lissa, MD - Family Medicine - Termed 12/31/25

Policies and Privileges

Annual Review of Policies

1. N/A

Revised Policies

1. N/A

Annual Med Staff Policy Review

1. N/A

New Policies

1. N/A

FROM: Medical Staff Services

RE: **1/20/26** Medical Executive Committee appointments/reappointments for Board approval **1/28/2026**

C-0241

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Med Staff Delineation of Privileges Review

1. N/A

New Privileges

1. N/A

Annual Review of Privileges

1. N/A

Revised/Updated Privileges

1. N/A

Annual P&T Committee Policies/Reports

1. N/A

JEFFERSON COUNTY PUBLIC HOSPITAL DISTRICT NO. 2
RESOLUTION 2026-01

A RESOLUTION CANCELING CERTAIN WARRANTS IN
THE AMOUNT OF \$5,381.47

WHEREAS warrants of any municipal corporation not presented within one year of their issue, or, that have been voided or replaced, shall be canceled by the passage of a resolution of the governing body;

NOW, THEREFORE BE IT RESOLVED THAT:

In order to comply with RCW 36.22.100, the warrants indicated below in the total amount of \$5,381.47 to be canceled.

Date of Issue	Warrant #	Amount
11.14.2024	311766	\$21.68
11.14.2024	311790	\$76.07
11.21.2024	312085	\$2,000.00
12.5.2024	312222	\$15.00
12.12.2024	312431	\$2,639.45
12.18.2024	312627	\$22.04
12.18.2024	312629	\$607.23
Total		\$5,381.47

APPROVED this 28th day of January 2026.

APPROVED BY THE COMMISSION:

Commission Chair _____:

Commissioner Marie Dressler: _____

Attest:

Commissioner Matt Ready: _____

Commissioner Kees Kolff: _____

Commissioner Bruce McComas: _____

JEFFERSON COUNTY PUBLIC HOSPITAL DISTRICT NO. 2

RESOLUTION 2026-02

A RESOLUTION TO DECLARE CERTAIN EQUIPMENT SURPLUS TO THE NEEDS OF JEFFERSON COUNTY PUBLIC HOSPITAL DISTRICT NO. 2 AND TO AUTHORIZE THE DISPOSAL OF SAID EQUIPMENT

WHEREAS the item(s) of equipment enumerated below are obsolete and otherwise surplus to the District, and;

WHEREAS said equipment now represents an unnecessary cost to the District to retain and store it,

NOW, THEREFORE, BE IT RESOLVED THAT:

- 1) The following equipment be declared surplus to the needs of Jefferson County Public Hospital District No. 2 and will be disposed of in compliance with state law:

Description	Asset #	Serial #	Model #
Thermedx Fluid Management	OR0600	20230093	P2000

APPROVED this 28th day of January 2026.

APPROVED BY THE COMMISSION:

Commission Chair _____:

Commission Secretary Marie Dressler: _____

Attest:

Commissioner Bruce McComas: _____

Commissioner Kees Kolff: _____

Commissioner Matt Ready: _____

JEFFERSON COUNTY PUBLIC HOSPITAL DISTRICT NO. 2

RESOLUTION 2026-03

A RESOLUTION TO DECLARE THAT ALL COMMISSIONERS HAVE RECEIVED A COPY OF THE HOME HEALTH/HOSPICE/PALLIATIVE CARE SUMMARY OF QUALITY ASSURANCE AND PERFORMANCE IMPROVEMENT PLAN AND APPROVE OF THE CURRENT PLAN AND INSTRUMENTS NECESSARY TO EXECUTE THIS PLAN.

WHEREAS all commissioners have received a copy of the 2025 HHHPC Annual Quality Report to Jefferson Healthcare Commission and the Summary of Home Health/Hospice/Palliative Care Quality Assurance and Performance Improvement (QAPI) Plan, and;

WHEREAS the plan is approved as written including instruments necessary to execute this plan,

NOW, THEREFORE, BE IT RESOLVED THAT:

- 1) Commissioners have read the 2025 HHHPC Annual Quality Report to Jefferson Healthcare Commission and the Quality Assurance and Performance Improvement (QAPI) Plan and approve of the plan and instruments necessary to execute this plan:

APPROVED this 28th day of January, 2026.

APPROVED BY THE COMMISSION:

Commission Chair _____:

Commission Secretary _____:

Attest:

Commissioner _____:

Commissioner _____:

Commissioner _____:

JEFFERSON HEALTHCARE
834 SHERIDAN AVENUE
PORT TOWNSEND, WA 98368

TO: BOARD OF COMMISSIONERS
FROM: TYLER FREEMAN, CFO
RE: November 2025 WARRANT SUMMARY

The following items need to be approved at the next commission meeting:

General Fund Warrants & ACH Transfers	\$19,873,188.57	(Provided under separate cover)
Allowance for Uncollectible Accounts / Charity	\$1,152,134.00	(Attached)
Canceled Warrants	2,097.75	(Attached)

JEFFERSON HEALTHCARE
834 SHERIDAN AVENUE
PORT TOWNSEND, WA 98368

TO: BOARD OF COMMISSIONERS
FROM: TYLER FREEMAN, CFO
RE: November 2025 GENERAL FUND WARRANTS & ACH
FUND TRANSFERS

Submitted for your approval are the following warrants:

GENERAL FUND:

318804 - 319326 \$4,430,999.72

ACH TRANSFERS \$15,442,188.85

\$19,873,188.57

YEAR-TO-DATE: \$276,569,784.20

Warrants are available for review if requested.

JEFFERSON HEALTHCARE
834 SHERIDAN AVENUE
PORT TOWNSEND, WA 98368

TO: BOARD OF COMMISSIONERS
FROM: TYLER FREEMAN, CFO
RE: November 2025 ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS, ADMINISTRATIVE, AND CHARITY CARE WRITE OFFS

Submitted for your approval are the following:

	November	November YTD	November YTD BUDGET
Allowance for Uncollectible Accounts:	727,923.00	5,169,031.00	6,108,922.00
Charity Care:	363,292.00	4,815,890.00	4,792,154.00
Other Administrative Adjustments:	60,919.00	464,182.00	613,168.00
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TOTAL FOR MONTH:	1,152,134.00	10,449,103.00	11,514,244.00
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**JEFFERSON HEALTHCARE
834 SHERIDAN AVENUE
PORT TOWNSEND, WA 98368**

**TO: BOARD OF COMMISSIONERS
FROM: TYLER FREEMAN, CFO
RE: November 2025 WARRANT CANCELLATIONS**

State law requires you to pass a resolution canceling any warrants which are not presented to the Treasurer for payment within one year of issue.

DATE	WARRANT	AMOUNT
11/14/2024	311766 FBO HOSPITAL DISTRICT #2	21.68
11/14/2024	311790 FBO HOSPITAL DISTRICT #3	76.07
11/21/2024	312085 FBO HOSPITAL DISTRICT #4	2,000.00

Gross Revenue

	November 2025 Actual	November 2025 Budget	Variance Favorable/ (Unfavorable)	%	November 2025 YTD	November 2025 Budget YTD	Variance Favorable/ (Unfavorable)	%	November 2024 YTD
Inpatient Revenue	2,818,680	3,963,829	(1,145,149)	-29%	40,352,439	42,302,539	(1,950,100)	-5%	36,680,035
Outpatient Revenue	31,655,122	35,349,052	(3,693,931)	-10%	371,045,626	377,700,461	(6,654,835)	-2%	340,359,589

Total Gross Revenue

	34,473,802	39,312,881	(4,839,079)	-12%	411,398,065	420,002,999	(8,604,935)	-2%	377,039,624
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Revenue Adjustments

Cost Adjustment Medicaid	2,118,256	2,073,604	(44,652)	-2%	25,825,671	22,153,555	(3,672,116)	-17%	22,080,273
Cost Adjustment Medicare	13,105,170	15,187,617	2,082,447	14%	161,620,184	162,258,386	638,202	0%	147,824,351
Charity Care	363,292	448,553	85,260	19%	4,815,890	4,792,154	(23,736)	0%	4,406,234
Contractual Allowances Other	3,252,040	3,522,603	270,563	8%	35,258,297	37,634,071	2,375,774	6%	32,831,710
Administrative Adjustments	60,919	57,393	(3,525)	-6%	464,182	613,168	148,986	24%	1,058,792
Allowance for Uncollectible Accounts	727,923	571,804	(156,119)	-27%	5,169,031	6,108,922	939,891	15%	4,462,864

Total Revenue Adjustments

	19,627,599	21,861,574	2,233,975	10%	233,153,256	233,560,257	407,001	0%	212,664,224
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Net Patient Service Revenue

	14,846,202	17,451,307	(2,605,104)	-15%	178,244,809	186,442,742	(8,197,933)	-4%	164,375,400
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Other Revenue

Pharmacies	817,455	629,072	188,383	30%	8,020,570	6,919,797	1,100,773	16%	5,527,826
Grants	18,079	24,422	(6,343)	-26%	368,902	268,646	100,256	37%	413,552
Other Operating Revenue	99,870	72,772	27,098	37%	949,797	800,496	149,301	19%	1,396,123

Total Operating Revenues

	15,781,607	18,177,574	(2,395,967)	-13%	187,584,079	194,431,681	(6,847,603)	-4%	171,712,901
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Operating Expenses

Salaries And Wages	7,972,754	8,319,582	346,828	4%	88,268,548	91,577,725	3,309,177	4%	80,745,488
Employee Benefits	1,729,471	1,776,074	46,603	3%	19,289,726	20,305,128	1,015,402	5%	17,467,192
Professional Fees	596,858	605,186	8,329	1%	8,052,581	6,142,836	(1,909,745)	-31%	5,915,889
Purchased Services	1,023,821	1,288,104	264,283	21%	9,187,978	14,075,873	4,887,895	35%	12,221,450
Supplies	3,449,993	3,636,616	186,623	5%	42,129,325	39,253,843	(2,875,483)	-7%	35,734,119
Insurance	245,640	144,466	(101,175)	-70%	1,734,987	1,589,122	(145,866)	-9%	1,743,150
Leases And Rentals	31,220	119,990	88,770	74%	841,770	1,319,889	478,119	36%	805,661
Depreciation And Amortization	939,595	926,023	(13,572)	-1%	7,117,998	7,302,499	184,501	3%	5,199,779
Repairs And Maintenance	101,184	117,635	16,450	14%	1,237,469	1,259,680	22,210	2%	1,235,167
Utilities	231,502	151,589	(79,913)	-53%	1,933,724	1,669,843	(263,881)	-16%	1,399,496
Licenses And Taxes	159,036	160,040	1,005	1%	2,071,345	1,760,444	(310,901)	-18%	2,034,622
Software	90,544	74,584	(15,959)	-21%	2,253,393	820,426	(1,432,967)	-175%	562,863
Other	373,525	266,482	(107,042)	-40%	2,296,560	2,929,515	632,955	22%	2,228,544

Total Operating Expenses

	16,945,142	17,586,371	641,228	4%	186,415,403	190,006,821	3,591,417	2%	167,293,419
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Operating Income (Loss)

	(1,163,535)	591,203	(1,754,738)	-297%	1,168,675	4,424,861	(3,256,185)	-74%	4,419,483
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Non Operating Revenues (Expenses)

Taxation For Maint Operations	44,810	45,833	(1,023)	-2%	492,952	504,167	(11,215)	-2%	484,252
Investment Income	211,844	291,070	(79,226)	-27%	3,231,599	3,201,770	29,829	1%	5,651,298
Interest Expense	(616,030)	(588,257)	(27,774)	-5%	(6,661,244)	(6,470,822)	(190,421)	-3%	(6,389,419)
Bond Issuance Costs	-	-	-	0%	(72,750)	0	(72,750)	0%	-
Gain or (Loss) on Disposed Asset	-	-	-	0%	46,743	-	46,743	0%	-
Contributions	1,537	513,249	(511,712)	-100%	5,834,543	5,645,736	188,806	3%	4,857,387

Total Non Operating Revenues (Expenses)

	(357,839)	261,896	(619,735)	-237%	2,871,843	2,880,851	(9,008)	0%	4,603,517
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Change in Net Position (Loss)

	(1,521,374)	853,099	(2,374,473)	-278%	4,040,518	7,305,710	(3,265,193)	-45%	9,023,000
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STATISTIC DESCRIPTION	NOVEMBER 2025						NOVEMBER 2024			
	MO ACTUAL	MO BUDGET	% VARIANCE	YTD ACTUAL	YTD BUDGET	% VARIANCE	MO ACTUAL	% VARIANCE	YTD ACTUAL	% VARIANCE
ICU PATIENT DAYS (IP + OBSERVATION, MIDNIGHT CENSUS)	52	62	-16%	726	686	6%	59	-12%	589	23%
ACU PATIENT DAYS (IP + OBSERVATION, MIDNIGHT CENSUS)	340	353	-4%	3,787	3,935	-4%	286	19%	3,781	0%
SWING IP PATIENT DAYS (MIDNIGHT CENSUS)	61	21	190%	468	229	104%	12	408%	152	208%
PATIENT DAYS (ACU, ICU, SWING), INCLUDES OBSERVATION	453	436	4%	4,981	4,850	3%	357	27%	4,522	10%
BIRTHS	8	7	14%	83	73	14%	9	-11%	88	-6%
SURGERY CASES (IN OR)	128	179	-28%	1,520	1,645	-8%	120	7%	1,452	5%
SURGERY MINUTES (IN OR)	11,652	18,466	-37%	145,580	168,441	-14%	12,692	-8%	148,312	-2%
ENDOSCOPY SERVICES CASES	107	105	2%	1,160	1,174	-1%	99	8%	1,165	0%
SURGERY MINUTES (ENDOSCOPY SERVICES)	5,063	5,564	-9%	52,000	61,950	-16%	4,615	10%	55,297	-6%
LAB BILLABLE TESTS	21,555	23,014	-6%	261,850	256,219	2%	21,597	0%	253,970	3%
BLOOD BANK UNITS MATCHED	27	45	-40%	490	499	-2%	39	-31%	424	16%
MRIs COMPLETED	219	249	-12%	2,665	2,777	-4%	255	-14%	2,794	-5%
CT SCANS COMPLETED	682	735	-7%	8,193	8,181	0%	659	3%	7,954	3%
RADIOLOGY-DEXA	93	154	-40%	1,660	1,717	-3%	146	-36%	1,714	-3%
X-RAYS COMPLETED	1,560	1,759	-11%	20,347	19,578	4%	1,699	-8%	21,044	-3%
ECHOS COMPLETED	191	193	-1%	2,382	2,146	11%	160	19%	2,104	13%
ULTRASOUNDS COMPLETED	361	405	-11%	4,457	4,507	-1%	411	-12%	4,481	-1%
MAMMOGRAPHS COMPLETED	289	279	4%	3,619	3,111	16%	305	-5%	3,093	17%
NUCLEAR MEDICINE TESTS	37	34	9%	419	378	11%	53	-30%	311	35%
TOTAL DIAGNOSTIC IMAGING TESTS	3,432	3,808	-10%	43,742	42,395	3%	3,688	-7%	43,495	1%
PHARMACY MEDS DISPENSED	20,552	20,369	1%	236,838	226,780	4%	20,201	2%	239,945	-1%
PHARMACY INFUSION MEDS DISPENSED	1,928	2,263	-15%	23,439	25,198	-7%	-	0%	-	0%
RETAIL PHARMACY SCRIPTS FILLED	2,324	1,974	18%	26,441	21,978	20%	-	0%	-	0%
ANTI COAG VISITS	241	279	-14%	2,929	3,111	-6%	278	-13%	3,305	-11%
RESPIRATORY THERAPY CHARGE UNITS	2,291	2,877	-20%	21,947	32,027	-31%	1,748	31%	26,947	-19%
PULMONARY REHAB CHARGE UNITS	160	108	48%	1,795	1,203	49%	96	67%	1,158	55%
CARDIAC REHAB SESSIONS	185	196	-6%	2,245	2,181	3%	180	3%	1,938	16%
PHYSICAL THERAPY CHARGE UNITS	7,235	7,170	1%	82,280	79,823	3%	6,447	12%	78,173	5%
OCCUPATIONAL THERAPY CHARGE UNITS	660	925	-29%	8,393	10,295	-18%	544	21%	9,607	-13%
SPEECH THERAPY CHARGE UNITS	273	247	11%	2,924	2,745	7%	258	6%	2,679	9%
REHAB/PT/OT/ST	8,513	8,645	-2%	97,637	96,246	1%	7,525	13%	93,555	4%
ER CENSUS	1,243	1,332	-7%	14,888	14,824	0%	1,223	2%	14,077	6%
EXPRESS CLINIC	1,021	1,282	-20%	12,796	14,275	-10%	1,053	-3%	13,060	-2%
SOCO PATIENT VISITS	181	221	-18%	2,149	2,461	-13%	198	-9%	2,222	-3%
PORT LUDLOW PATIENT VISITS	567	618	-8%	7,250	6,879	5%	563	1%	6,519	11%
SHERIDAN PATIENT VISITS	2,730	3,104	-12%	33,277	34,561	-4%	2,875	-5%	32,849	1%
DENTAL CLINIC	484	613	-21%	5,315	6,827	-22%	432	12%	5,026	6%
WATERSHIP CLINIC PATIENT VISITS	1,062	1,410	-25%	13,120	15,699	-16%	1,178	-10%	12,672	4%
TOWNSEND PATIENT VISITS	490	544	-10%	5,692	6,058	-6%	540	-9%	5,911	-4%
TOTAL RURAL HEALTH CLINIC VISITS	6,535	7,793	-16%	79,599	86,760	-8%	6,839	-4%	78,259	2%
CARDIOLOGY CLINIC VISITS	301	499	-40%	4,217	5,557	-24%	401	-25%	5,296	-20%
DERMATOLOGY CLINIC VISITS	668	781	-14%	7,568	8,693	-13%	483	38%	7,611	-1%
ENT CLINIC VISITS	-	-	0%	-	-	0%	-	0%	-	0%
GEN SURG VISITS	278	349	-20%	3,199	3,885	-18%	266	5%	3,678	-13%
NEUROLOGY VISITS	140	132	6%	1,587	1,464	8%	123	14%	401	296%
ONCOLOGY VISITS	323	518	-38%	3,892	5,765	-32%	337	-4%	4,143	-6%
ORTHO VISITS	606	675	-10%	7,966	7,517	6%	533	14%	7,121	12%
PULMONOLOGY CLINIC VISITS	228	123	85%	886	373	138%	-	0%	-	0%
RHEUMATOLOGY VISITS	31	12	158%	287	137	109%	20	55%	98	193%
SLEEP CLINIC VISITS	226	201	12%	2,259	2,234	1%	209	8%	2,321	-3%
UROLOGY VISITS	250	205	22%	2,309	2,288	1%	204	23%	2,318	0%
JH UROLOGY SERVICES VASECTOMY VISITS	7	12	-42%	82	137	-40%	8	-13%	12	583%
OB/GYN CLINIC VISITS	339	359	-6%	3,416	4,000	-15%	288	18%	3,775	-10%
WOUND HEALTH VISITS	118	181	-35%	1,360	2,020	-33%	123	-4%	1,462	-7%
HANDS/PLASTICS VISITS	165	219	-25%	2,101	2,442	-14%	180	-8%	1,898	11%
TOTAL SPECIALTY CLINIC VISITS	3,680	4,267	-14%	41,129	46,513	-12%	3,175	16%	40,134	2%
SLEEP CENTER SLEEP STUDIES	64	56	14%	666	626	6%	60	7%	608	10%
INFUSION CENTER VISITS	635	878	-28%	7,866	9,778	-20%	673	-6%	8,196	-4%
RADIATION ONCOLOGY VISITS	-	-	0%	-	458	-100%	-	0%	-	0%
SURGERY CENTER ENDOSCOPES	56	74	-24%	794	824	-4%	69	-19%	798	-1%
HOME HEALTH EPISODES	40	79	-49%	627	877	-29%	99	-60%	894	-30%
HOME HEALTH VISITS	1,085	927	17%	12,430	10,315	21%	1,101	-1%	10,634	17%
HOSPICE CENSUS/DAYS	1,103	1,041	6%	11,595	11,595	0%	1,175	-6%	11,382	2%
HOSPICE VISITS	421	328	28%	4,506	3,651	23%	371	13%	3,728	21%
FOOD AND NUTRITION SERVICES MEALS SERVED	13,087	9,750	34%	94,211	108,545	-13%	8,010	63%	73,766	28%
MAT MGMT TOTAL ORDERS PROCESSED	2,385	1,861	28%	25,928	20,720	25%	1,534	55%	19,153	35%
REGISTRATION HOSPITAL ACCOUNTS CREATED	7,320	8,426	-13%	89,296	93,815	-5%	-	0%	-	0%
PATIENT ENGAGEMENT CENTER CALLS HANDLED	21,854	17,905	22%	257,523	199,346	29%	-	0%	-	0%
PRE-POST OP RECOVERY CASES	97	133	-27%	1,100	1,210	-9%	83	17%	1,079	2%
PRE-POST OP RECOVERY MINUTES	4,252	5,529	-23%	47,380	50,438	-6%	3,371	26%	43,738	8%
ANESTHESIA MINUTES	15,971	25,130	-36%	192,625	229,227	-16%	17,510	-9%	200,188	-4%
DIABETES EDUCATION AND NUTRITION SERVICES VISITS	31	46	-33%	425	514	-17%	29	7%	442	-4%

JEFFERSON HEALTHCARE
834 SHERIDAN AVENUE
PORT TOWNSEND, WA 98368

TO: BOARD OF COMMISSIONERS
FROM: TYLER FREEMAN, CFO
RE: December 2025 WARRANT SUMMARY

The following items need to be approved at the next commission meeting:

General Fund Warrants & ACH Transfers	\$23,393,675.59	(Provided under separate cover)
Allowance for Uncollectible Accounts / Charity	\$412,252.00	(Attached)
Canceled Warrants	3,283.72	(Attached)

JEFFERSON HEALTHCARE
834 SHERIDAN AVENUE
PORT TOWNSEND, WA 98368

TO: BOARD OF COMMISSIONERS
FROM: TYLER FREEMAN, CFO
RE: December 2025 GENERAL FUND WARRANTS & ACH
FUND TRANSFERS

Submitted for your approval are the following warrants:

GENERAL FUND:

319327 - 319831 \$4,401,135.45

ACH TRANSFERS \$18,992,540.14

\$23,393,675.59

YEAR-TO-DATE: \$299,963,459.79

Warrants are available for review if requested.

JEFFERSON HEALTHCARE
834 SHERIDAN AVENUE
PORT TOWNSEND, WA 98368

TO: BOARD OF COMMISSIONERS
FROM: TYLER FREEMAN, CFO
RE: December 2025 ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS, ADMINISTRATIVE, AND CHARITY CARE WRITE OFFS

Submitted for your approval are the following:

	December	December YTD	December YTD BUDGET
Allowance for Uncollectible Accounts:	(315,404.00)	4,853,627.00	6,700,152.00
Charity Care:	508,324.00	5,324,215.00	5,255,946.00
Other Administrative Adjustments:	219,332.00	683,513.00	672,511.00
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TOTAL FOR MONTH:	412,252.00	10,861,355.00	12,628,609.00
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JEFFERSON HEALTHCARE
834 SHERIDAN AVENUE
PORT TOWNSEND, WA 98368

TO: BOARD OF COMMISSIONERS
FROM: TYLER FREEMAN, CFO
RE: December 2025 WARRANT CANCELLATIONS

State law requires you to pass a resolution canceling any warrants which are not presented to the Treasurer for payment within one year of issue.

DATE	WARRANT	AMOUNT
12/05/2024	312222 FBO HOSPITAL DISTRICT #2	15.00
12/12/2024	312431 FBO HOSPITAL DISTRICT #2	2,639.45
12/18/2024	312627 FBO HOSPITAL DISTRICT #2	22.04
12/18/2024	312629 FBO HOSPITAL DISTRICT #2	607.23

December Draft



Gross Revenue

	December 2025 Actual	December 2025 Budget	Variance Favorable/ (Unfavorable)	%	December 2025 YTD	December 2025 Budget YTD	Variance Favorable/ (Unfavorable)	%	December 2024 YTD
Inpatient Revenue	4,238,501	4,099,015	139,485	3%	44,590,939	46,401,554	(1,810,614)	-4%	41,210,944
Outpatient Revenue	35,362,459	36,549,446	(1,186,986)	-3%	406,408,085	414,249,906	(7,841,821)	-2%	373,590,164

Total Gross Revenue

	39,600,960	40,648,461	(1,047,501)	-3%	450,999,025	460,651,460	(9,652,435)	-2%	414,801,108
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Revenue Adjustments

Cost Adjustment Medicaid	2,240,082	2,144,048	(96,034)	-4%	28,065,753	24,297,603	(3,768,150)	-16%	24,643,081
Cost Adjustment Medicare	15,853,312	15,703,587	(149,725)	-1%	177,473,496	177,961,973	488,477	0%	161,872,280
Charity Care	508,324	463,791	(44,533)	-10%	5,324,215	5,255,946	(68,269)	-1%	4,795,356
Contractual Allowances Other	3,594,185	3,642,277	48,092	1%	38,852,482	41,276,348	2,423,866	6%	36,588,530
Administrative Adjustments	219,332	59,343	(159,988)	-270%	683,513	672,511	(11,002)	-2%	1,079,945
Allowance for Uncollectible Accounts	(315,404)	591,230	906,634	153%	4,853,627	6,700,152	1,846,525	28%	4,392,120

Total Revenue Adjustments

	22,099,830	22,604,276	504,446	2%	255,253,086	256,164,533	911,447	0%	233,371,313
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Net Patient Service Revenue

	17,501,129	18,044,185	(543,055)	-3%	195,745,939	204,486,927	(8,740,988)	-4%	181,429,794
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Other Revenue

Pharmacies	889,435	629,072	260,363	41%	8,910,005	7,548,869	1,361,136	18%	6,132,167
Grants	174,661	24,422	150,239	615%	543,563	293,069	250,495	85%	597,410
Other Operating Revenue	119,724	72,772	46,951	65%	1,069,521	873,269	196,252	22%	1,735,491

Total Operating Revenues

	18,684,949	18,770,452	(85,502)	0%	206,269,028	213,202,133	(6,933,105)	-3%	189,894,863
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Operating Expenses

Salaries And Wages	8,717,222	8,582,939	(134,283)	-2%	96,985,770	100,160,664	3,174,894	3%	88,852,790
Employee Benefits	1,889,796	1,820,999	(68,797)	-4%	21,179,522	22,126,126	946,605	4%	19,182,901
Professional Fees	793,043	613,217	(179,826)	-29%	8,845,624	6,756,052	(2,089,572)	-31%	6,861,357
Purchased Services	871,837	1,287,513	415,676	32%	10,059,815	15,363,386	5,303,571	35%	12,499,373
Supplies	3,011,276	3,724,060	712,784	19%	45,140,601	42,977,902	(2,162,699)	-5%	40,481,539
Insurance	259,941	144,466	(115,475)	-80%	1,994,928	1,733,587	(261,341)	-15%	1,824,865
Leases And Rentals	129,904	119,990	(9,914)	-8%	971,674	1,439,879	468,205	33%	680,651
Depreciation And Amortization	975,754	926,023	(49,731)	-5%	8,093,751	8,228,522	134,770	2%	6,126,217
Repairs And Maintenance	155,499	117,635	(37,864)	-32%	1,392,968	1,377,314	(15,654)	-1%	1,383,715
Utilities	201,515	152,180	(49,334)	-32%	2,135,238	1,822,023	(313,215)	-17%	1,493,792
Licenses And Taxes	230,503	160,040	(70,462)	-44%	2,301,847	1,920,484	(381,363)	-20%	2,046,954
Software	370,258	74,584	(295,674)	-396%	2,623,651	895,010	(1,728,640)	-193%	1,140,906
Other	337,346	266,483	(70,863)	-27%	2,633,906	3,195,999	562,092	18%	2,569,523

Total Operating Expenses

	17,943,892	17,990,129	46,237	0%	204,359,296	207,996,950	3,637,654	2%	185,144,581
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Operating Income (Loss)

	741,057	780,323	(39,266)	-5%	1,909,732	5,205,184	(3,295,451)	-63%	4,750,282
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Non Operating Revenues (Expenses)

Taxation For Maint Operations	44,810	45,833	(1,023)	-2%	537,761	550,000	(12,239)	-2%	529,178
Taxation For Debt Service	-	-	-	0%	-	0	-	0%	0
Investment Income	206,407	291,070	(84,663)	-29%	3,438,006	3,492,840	(54,834)	-2%	6,017,700
Interest Expense	(609,234)	(588,257)	(20,977)	-4%	(7,270,477)	(7,059,079)	(211,399)	-3%	(7,064,655)
Bond Issuance Costs	-	-	-	0%	(72,750)	0	(72,750)	0%	-
Gain or (Loss) on Disposed Asset	-	-	-	0%	46,743	-	46,743	0%	(0)
Contributions	13,363	513,249	(499,886)	-97%	5,847,905	6,158,985	(311,080)	-5%	5,411,953

Total Non Operating Revenues (Expenses)

	(344,655)	261,896	(606,550)	-232%	2,527,188	3,142,746	(615,558)	-20%	4,894,176
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Change in Net Position (Loss)

	396,403	1,042,218	(645,816)	-62%	4,436,921	8,347,929	(3,911,009)	-47%	9,644,458
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STATISTIC DESCRIPTION

STATISTIC DESCRIPTION	DECEMBER 2025						DECEMBER 2024			
	MO ACTUAL	MO BUDGET	% VARIANCE	YTD ACTUAL	YTD BUDGET	% VARIANCE	MO ACTUAL	% VARIANCE	YTD ACTUAL	% VARIANCE
FTEs - TOTAL (AVG)	735	781	6%	719	774	7%	692	-6%	682	-5%
FTEs - PRODUCTIVE (AVG)	646	706	8%	643	700	8%	600	-8%	609	-6%
ADJUSTED PATIENT DAYS	4,947	4,340	14%	57,365	51,094	12%	4,066	22%	51,330	12%
ICU PATIENT DAYS (IP + OBSERVATION, MIDNIGHT CENSUS)	77	64	20%	803	750	7%	94	-18%	683	18%
ACU PATIENT DAYS (IP + OBSERVATION, MIDNIGHT CENSUS)	409	365	12%	4,201	4,300	-2%	406	1%	4,187	0%
SWING IP PATIENT DAYS (MIDNIGHT CENSUS)	22	21	5%	490	250	96%	-	0%	152	222%
PATIENT DAYS (ACU, ICU, SWING), INCLUDES OBSERVATION	508	450	13%	5,494	5,300	4%	500	2%	5,022	9%
BIRTHS	7	7	0%	90	80	13%	6	17%	94	-4%
SURGERY CASES (IN OR)	149	185	-19%	1,669	1,830	-9%	135	10%	1,587	5%
SURGERY MINUTES (IN OR)	15,442	19,159	-19%	161,022	187,600	-14%	13,980	10%	162,292	-1%
ENDOSCOPY SERVICES CASES	97	109	-11%	1,257	1,283	-2%	89	9%	1,254	0%
SURGERY MINUTES (ENDOSCOPY SERVICES)	4,209	5,700	-27%	56,209	67,700	-17%	4,275	-2%	59,572	-6%
LAB BILLABLE TESTS	25,579	23,781	8%	287,429	280,000	3%	23,437	9%	277,407	4%
BLOOD BANK UNITS MATCHED	49	46	7%	539	545	-1%	42	17%	466	16%
MRIs COMPLETED	257	258	0%	2,922	3,035	-4%	266	-3%	3,060	-5%
CT SCANS COMPLETED	810	759	7%	9,003	8,940	1%	734	10%	8,688	4%
RADIOLOGY-DEXA	186	159	17%	1,846	1,876	-2%	152	22%	1,866	-1%
X-RAYS COMPLETED	1,754	1,817	-3%	22,102	21,395	3%	1,994	-12%	23,038	-4%
ECHOS COMPLETED	249	199	25%	2,631	2,345	12%	214	16%	2,318	14%
ULTRASOUNDS COMPLETED	393	418	-6%	4,850	4,925	-2%	425	-8%	4,906	-1%
MAMMOGRAPHS COMPLETED	337	289	17%	3,956	3,400	16%	311	8%	3,404	16%
NUCLEAR MEDICINE TESTS	48	35	37%	467	413	13%	39	23%	350	33%
TOTAL DIAGNOSTIC IMAGING TESTS	4,034	3,935	3%	47,777	46,330	3%	4,135	-2%	47,630	0%
PHARMACY MEDS DISPENSED	23,771	21,048	13%	260,609	247,829	5%	24,611	-3%	264,556	-1%
PHARMACY INFUSION MEDS DISPENSED	2,632	2,339	13%	26,071	27,537	-5%	-	0%	-	0%
RETAIL PHARMACY SCRIPTS FILLED	2,847	2,040	40%	29,288	24,018	22%	-	0%	-	0%
ANTI COAG VISITS	267	289	-8%	3,196	3,400	-6%	287	-7%	3,592	-11%
RESPIRATORY THERAPY CHARGE UNITS	3,408	2,973	15%	25,333	35,000	-28%	2,008	70%	28,955	-13%
PULMONARY REHAB CHARGE UNITS	150	112	34%	1,945	1,315	48%	112	34%	1,270	53%
CARDIAC REHAB SESSIONS	200	202	-1%	2,445	2,383	3%	186	8%	2,124	15%
PHYSICAL THERAPY CHARGE UNITS	8,034	7,409	8%	90,314	87,232	4%	6,382	26%	84,555	7%
OCCUPATIONAL THERAPY CHARGE UNITS	746	955	-22%	9,139	11,250	-19%	625	19%	10,232	-11%
SPEECH THERAPY CHARGE UNITS	151	255	-41%	3,075	3,000	3%	250	-40%	2,929	5%
REHAB/PT/OT/ST	9,281	8,933	4%	106,918	105,180	2%	7,555	23%	101,110	6%
ER CENSUS	1,315	1,376	-4%	16,202	16,200	0%	1,379	-5%	15,456	5%
EXPRESS CLINIC	1,122	1,325	-15%	13,918	15,600	-11%	1,242	-10%	14,302	-3%
SOCO PATIENT VISITS	223	228	-2%	2,372	2,689	-12%	211	6%	2,433	-3%
PORT LUDLOW PATIENT VISITS	682	639	7%	7,932	7,518	6%	609	12%	7,128	11%
SHERIDAN PATIENT VISITS	2,962	3,208	-8%	36,239	37,769	-4%	2,890	2%	35,739	1%
DENTAL CLINIC	567	634	-11%	5,882	7,461	-21%	420	35%	5,446	8%
WATERSHIP CLINIC PATIENT VISITS	1,363	1,457	-6%	14,483	17,156	-16%	1,230	11%	13,902	4%
TOWNSEND PATIENT VISITS	533	562	-5%	6,225	6,620	-6%	502	6%	6,413	-3%
TOTAL RURAL HEALTH CLINIC VISITS	7,452	8,053	-7%	87,051	94,813	-8%	7,104	5%	85,363	2%
CARDIOLOGY CLINIC VISITS	395	516	-23%	4,612	6,072	-24%	471	-16%	5,767	-20%
DERMATOLOGY CLINIC VISITS	779	807	-3%	8,347	9,500	-12%	546	43%	8,157	2%
ENT CLINIC VISITS	-	-	0%	-	-	0%	-	0%	-	0%
GEN SURG VISITS	351	361	-3%	3,550	4,245	-16%	259	36%	3,937	-10%
NEUROLOGY VISITS	146	136	7%	1,733	1,600	8%	121	21%	522	232%
ONCOLOGY VISITS	411	535	-23%	4,303	6,300	-32%	374	10%	4,517	-5%
ORTHO VISITS	715	698	2%	8,681	8,215	6%	648	10%	7,769	12%
PULMONOLOGY CLINIC VISITS	214	127	69%	1,100	500	120%	-	0%	-	0%
RHEUMATOLOGY VISITS	41	13	215%	328	150	119%	19	116%	117	180%
SLEEP CLINIC VISITS	185	207	-11%	2,444	2,441	0%	165	12%	2,486	-2%
UROLOGY VISITS	246	212	16%	2,555	2,500	2%	211	17%	2,529	1%
JH UROLOGY SERVICES VASECTOMY VISITS	6	13	-54%	88	150	-41%	7	-14%	19	363%
OB/GYN CLINIC VISITS	347	371	-6%	3,763	4,371	-14%	335	4%	4,110	-8%
WOUND CLINIC VISITS	107	188	-43%	1,467	2,208	-34%	102	5%	1,564	-6%
HANDS/PLASTICS VISITS	184	227	-19%	2,285	2,669	-14%	141	30%	2,039	12%
TOTAL SPECIALTY CLINIC VISITS	4,127	4,409	-6%	45,256	50,922	-11%	3,399	21%	43,533	4%
SLEEP CENTER SLEEP STUDIES	79	58	36%	745	684	9%	43	84%	651	14%
INFUSION CENTER VISITS	813	908	-10%	8,679	10,686	-19%	753	8%	8,949	-3%
RADIATION ONCOLOGY VISITS	-	-	0%	-	640	-100%	-	0%	-	0%
SURGERY CENTER ENDOSCOPES	45	76	-41%	839	900	-7%	71	-37%	869	-3%
HOME HEALTH EPISODES	61	81	-25%	688	958	-28%	88	-31%	982	-30%
HOME HEALTH VISITS	1,168	957	22%	13,598	11,273	21%	1,004	16%	11,638	17%
HOSPICE CENSUS/DAYS	1,262	1,076	17%	12,857	12,671	1%	1,167	8%	12,549	2%
HOSPICE VISITS	527	339	55%	5,033	3,990	26%	407	29%	4,135	22%
FOOD AND NUTRITION SERVICES MEALS SERVED	15,107	10,075	50%	109,317	118,620	-8%	6,977	117%	80,743	35%
MAT MGMT TOTAL ORDERS PROCESSED	2,498	1,923	30%	28,426	22,644	26%	1,850	35%	21,003	35%
REGISTRATION HOSPITAL ACCOUNTS CREATED	8,178	8,707	-6%	97,474	102,522	-5%	-	0%	-	0%
PATIENT ENGAGEMENT CENTER CALLS HANDLED	25,816	18,502	40%	283,339	217,848	30%	-	0%	-	0%
PRE-POST OP RECOVERY CASES	109	138	-21%	1,209	1,348	-10%	106	3%	1,185	2%
PRE-POST OP RECOVERY MINUTES	5,573	5,737	-3%	52,953	56,175	-6%	4,756	17%	48,494	9%
ANESTHESIA MINUTES	19,014	26,073	-27%	211,639	255,300	-17%	17,455	9%	217,643	-3%
DIABETES EDUCATION AND NUTRITION SERVICES VISITS	23	48	-52%	448	562	-20%	24	-4%	466	-4%

JEFFERSON COUNTY PUBLIC HOSPITAL DISTRICT No. 2
JEFFERSON COUNTY, WASHINGTON

RESOLUTION NO. 2026-

A RESOLUTION OF THE BOARD OF COMMISSIONERS OF PUBLIC HOSPITAL DISTRICT NO. 2, JEFFERSON COUNTY, WASHINGTON, ADOPTING THE REGULAR MEETING SCHEDULE FOR 2026,

WHEREAS, pursuant to the Open Meetings Act, the Board of Commissioners of Public Hospital District No. 2 is adopting an annual meeting schedule totaling 12 meetings, consisting of one regular meeting per month; and

WHEREAS, the proposed schedule provides for regular meetings to occur with starting times of 2:00 p.m. on the fourth Wednesday of each month with exceptions when a meeting would fall on a District holiday or another event; and

WHEREAS, a majority of the Board of Commissioners may call special meetings or revise the regular meeting schedule when necessary; and

WHEREAS, unless otherwise specially revised in the future, regular meetings of the Board of Commissioners for calendar year 2026 shall be held on the days set forth below.

- o January 28
- o February 25
- o March 25
- o April 22
- o May 27
- o June 24
- o July 15 (Moved up 1 week prior to normal due to WSHA Summer Board Retreat)
- o August 26
- o September 23
- o October 28
- o November 18 (Moved up 1 week due to Thanksgiving holiday)
- o December 16 (Moved up 1 week due to Christmas holiday)

WHEREAS, regular meetings of the Board of Commissioners shall be scheduled to commence at 2:00 p.m. every fourth Wednesday of the month at 834 Sheridan Street, Port Townsend, WA in the Dirksen Conference Room unless otherwise noticed in this resolution or revised in the future and legally noticed and posted for a revised meeting time; and

WHEREAS, in the event the Board of Commissioners fail to adopt a resolution to establish regular meeting dates for any calendar year, the regular meetings of the Board of Commissioners for such calendar year shall be the fourth Wednesday of each month, except any Wednesday which falls upon the day of an authorized District holiday or pre-determined rescheduled meeting; and

WHEREAS, notwithstanding any other provision of this resolution, any regular meeting of the Board of Commissioners may be set, canceled or rescheduled to a different date, time or location by motion duly adopted by the affirmative votes of at least three members of the Board of Commissioners or by any other manner as provided by law. The date, time and location of any meeting set or rescheduled to a different date, time or location shall be noticed and posted in the manner provided by law; and

WHEREAS, this resolution shall supersede and render null and void the provisions of any prior resolution to the extent such provisions are inconsistent with the provisions of this resolution. The resolution shall become operative on January 1, 2026; and

WHEREAS, the Board of Commissioners deem it to be in the best interest of the Jefferson County Public Hospital District No. 2, now, therefore,

BE IT RESOLVED by the Board of Commissioners of Public Hospital District No. 2 of Jefferson County, Washington, adopts the 2026 regular meeting schedule on specified dates as indicated.

ADOPTED by the Board of Commissioners of Jefferson County Public Hospital District No. 2 of Jefferson County, Washington at a regular meeting on January 28, 2026, the following Commissioners being present and voting:

_____, Board Chair and Commissioner

_____, Board Secretary and Commissioner

_____, Commissioner

_____, Commissioner

_____, Commissioner