

**Wednesday, October 15, 2025
1:00 pm**

Audio Only: dial Phone Conference Line: **(509) 598-2842**
When prompted, enter Conference ID number: **959 726 478#**
Microsoft Teams meeting: Join on your computer or mobile app.
This option will allow you to join the meeting live.
[Click here to join the meeting](#)

Due to multiple respiratory illnesses, Jefferson Healthcare is still highly encouraging the practice of infection protocols. You may attend this meeting virtually by accessing the information below or in person in the Sheridan Conference Room at 915 Sheridan Street. Limited seating is available.

WELCOME	Who:
<p>Call to Order The meeting was called to order at 1:01 pm by Board Chair Buhler Rienstra. Commissioners in attendance included Commissioners Dressler, McComas and Ready. Commissioner Kolff was excused. Also, in attendance were Mike Glenn, CEO; Tyler Freeman, CFO; Tina Toner, CNO; Molly Propst, CHRO; Brandie Manuel, CPSQO; and Brittany Huntingford, Executive Assistant.</p> <p>This meeting was officially recorded by Jefferson Healthcare.</p>	Commissioner Buhler Rienstra
WORK SESSION	
<p>This Special Session aims to have Jefferson County Public Hospital District No. 2 Board of Commissioners review and discuss the 2026 budget. No action will be taken.</p>	Tyler Freeman, Chief Financial Officer
CONCLUDE	
<p>The meeting concluded at 1:51 pm</p> <p>Approved by the Commission: Chair of Commission: Jill Buhler Rienstra</p> <hr/> <p>Secretary of Commission: Marie Dressler</p> <hr/>	

This Special Session will be officially recorded.

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Budget Preview

Special Session | October 2025



Agenda

- **Setting the landscape**
 - Our process
 - Philosophy and decisions that impact the entire budget
- **Operating Budget**
 - In summary
 - Key Performance Indicators
- **Capital Investments**
 - Capital & projects budget: 2026-2029
- **Remaining Questions**
 - Please stop me for questions throughout the presentation too

A QUICK VOCABULARY REFERENCE

Gross Revenue



The charges generated by each department for services rendered. 2026 gross revenue is increased by both volume, and a 2.96% price increase.

Net Revenue



What we expect to collect from gross revenue/charges we generate. We generally **collect about 43%** of gross revenue (charges).

Contractual adjustments



The amount we expect to “write off” from the amount charged to determine net revenue.

FTEs: Full time equivalents



1.0 FTE= 2080 hours, a full-time employee. Hours for part time or per diem employees are added to calculate FTEs for budget and reporting purposes. FTEs include productive (worked) and non-productive (paid time off) time.

Operating/Total Margin

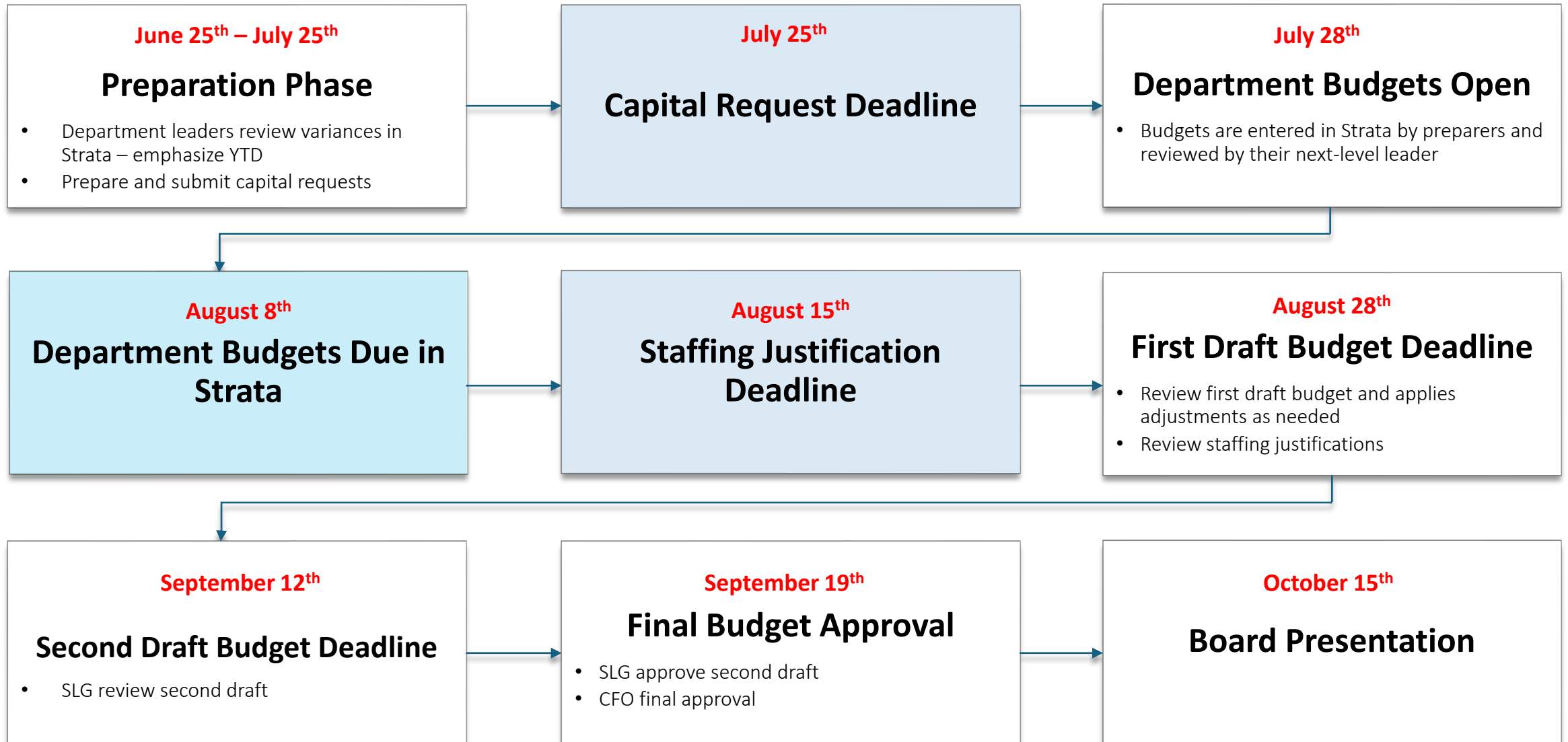


Operating and Total Margin are profitability indicators. Margin is calculated by dividing Operating Income (for Operating Margin) or Change in Net Position (for Total Margin) by Total Operating Revenues. A healthy Total Margin for a hospital is **between 2 and 6 percent**

Any others?



2026 Budget Timeline



How do we achieve financial sustainability?

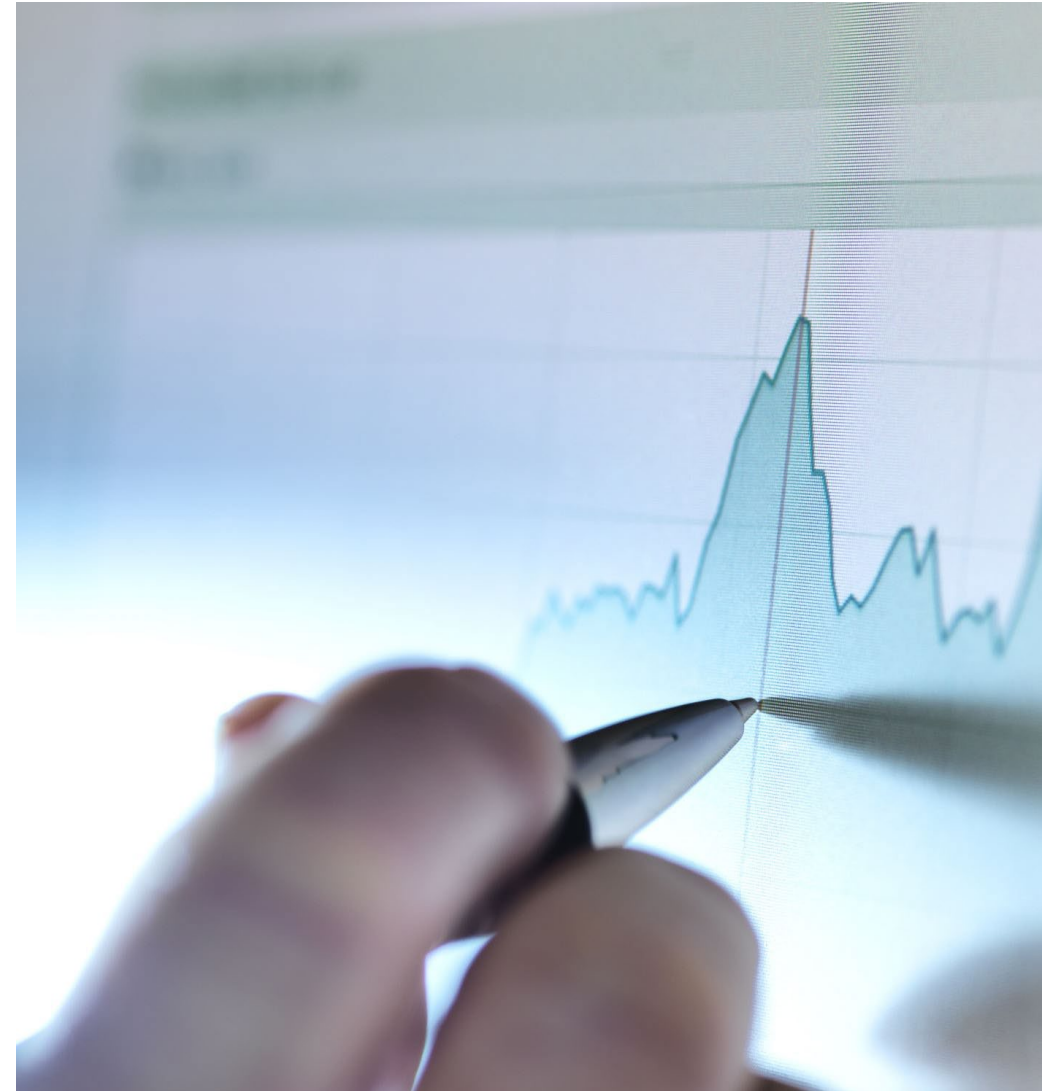
- Focus on long-term, strategic decision-making
- Own our budgets and outcomes
- Control operating expenses
- Maintain discipline in capital spending
- Maximize finance tools and resources
- Meet or exceed **2.0% operating margin**



Pricing History

*Most facilities
increase rates 3-5%
annually

2012 – 5%
2013 – 2.99%
2014 – 3%
2015 – 3%
2016 – 1.25%
2017 – 2.9%
2018 – decrease noted
2019 – varied, no overall noted
2020 – 1.5%
2021 – 1.5%
2022 – 3%
2023 – 4.5%
2024 – 3.49%
2025 – 4%
2026 – 2.96%



Property Tax Assessment

ESTIMATE FOR "2026" BUDGET

"2025" ACTUAL AMOUNT	
INCREASE OF 0% RESOLUTION AMOUNT	\$ 537,718.92
NEW CONST & UTIL (EST) +	\$ 3,870.28
REFUNDS (EST) +	\$ 722.93
TOTAL	\$ 542,312.13
(0% INC) BUDGET ON THE HIGH SIDE =	\$ 548,000

Estimated Levy Rate .05329

"2025" HIGHEST LAWFUL LEVY AMOUNT	\$ 535,593.00
	X 1.01
	\$ 540,948.93
NEW CONST & UTIL (EST) +	\$ 3,870.28
REFUNDS (EST) +	\$ 722.93
TOTAL	\$ 545,542.14
BUDGET ON THE HIGH SIDE =	\$ 552,500

Estimated Levy Rate .05361

TIMBER TAX ESTIMATE \$ 4,500

- Budget is set at 1% option
- At 1% option, effective tax is reduced 2.4% due to increase in appraised values
- Budgeted average daily operating expenditures are ~\$625k
- A home appraised at \$400k pays \$21/Year

Public Hospital District Support Across Our Region

Hospital	2024 Operating expenses	2024 Tax revenues
Whidbey General Hospital Coupeville	\$135,840,455*	\$16,769,630*
Snoqualmie Valley Hospital Snoqualmie	\$52,200,066	\$4,386,039
Olympic Medical Center Port Angeles	\$276,889,791	\$5,015,014
Island Hospital Anacortes	\$119,615,621	\$6,143,640
Mason General Hospital Shelton	\$131,176,570	\$2,497,568
Forks Community Hospital Forks	\$46,824,454	\$994,203
Jefferson Healthcare Port Townsend	\$185,998,843	\$528,454

* Data reflects 2023 figures, as 2024 figures are not yet available from Washington DOH.

New & Expanded Services

➤ Acute/Surgery

- OR expansion
- Swing Bed

➤ Cancer Services

- Linear Accelerator/Radiation Oncology – Dr. Prime
- Oncology provider recruitment/staffing – Dr. Suh

➤ Medical Specialty

- Dermatology –Dr. Dowlati
- Ear, Nose & Throat - Dr. Nadenik
- Infectious Disease – Drs. Ellbogen and Stucky
- Neurology – actively recruiting APP
- Pulmonology – Dr. Chong
- Podiatry – actively recruiting physician
- Urology – actively recruiting physician

➤ Primary Care

- Dental Mobile Clinic; Dr. Tony Yan





New & Expanded Services - Continued

➤ Therapy/Imaging

- Discovery Rehab
- Mammography
- MRI

➤ Pharmacy

- Specialty Pharmacy
- PT Retail Pharmacy

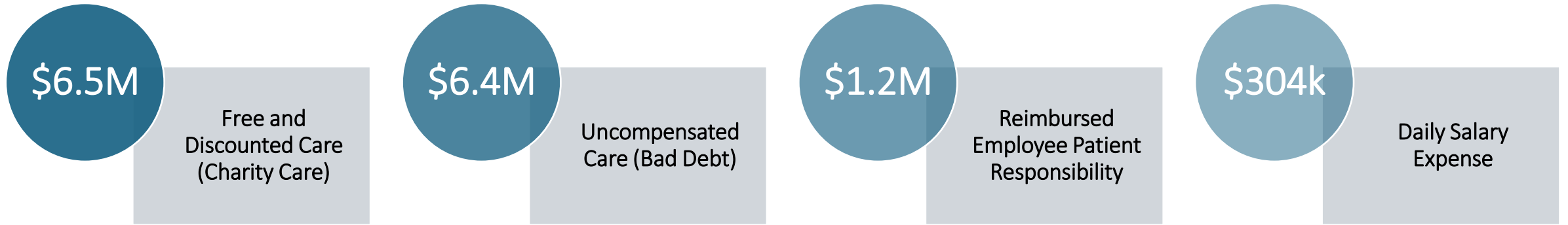
➤ Home Health/Hospice/ Palliative Care

- Palliative Care - [Lindsay Nelson, FNP](#)

➤ Support Services

- Laundry/EVS - [In-house services](#)
- Food & Nutrition Services - [Café open to public](#)
- Patient Engagement Center – [Specialty clinics](#)

Community Benefit (2026 Budget)



A photograph of a modern, multi-story hospital building with a mix of brick, stone, and large glass windows. The building has a prominent entrance canopy on the left side. The sky is clear and blue.

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Operating Budget

In Summary and Key Performance Indicators

Revenue Budget


2026 Budget

Income Statement Summary



	2022		2023		2024		2025			2026	Change
	Actual		Actual		Actual		Annualized		Budget	Budget	2025 annualized to 2026 budget
Inpatient Revenue	42,144,523		43,914,759		41,210,944		44,986,390		46,401,554	49,112,925	4,126,535
Outpatient Revenue	276,569,104		320,074,623		373,590,164		403,791,609		414,249,906	458,805,340	55,013,732
TOTAL PATIENT REVENUE	318,713,627		363,989,382		414,801,108		448,777,999		460,651,460	507,918,265	59,140,266
Cost Adjustment Medicare	108,935,116	34%	138,457,806	38%	161,872,280	39%	176,967,822	39%	177,961,973	199,964,295	22,996,474
Cost Adjustment Medicaid	24,563,960	8%	27,230,444	7%	24,643,081	6%	28,218,668	6%	24,297,603	28,813,183	594,516
Charity Care	3,280,565	1%	3,495,078	1%	4,795,356	1%	5,436,028	1%	5,255,946	6,546,426	1,110,398
Contractual Allowances Other	28,265,912	9%	30,988,996	9%	36,588,530	9%	38,185,458	9%	41,276,348	43,604,761	5,419,303
Administrative Adjustments	966,659	0%	824,838	0%	1,079,945	0%	470,716	0%	672,511	1,010,648	539,933
Allowance for Uncollectible Accounts	3,772,732	1%	2,073,066	1%	4,392,120	1%	5,315,999	1%	6,700,152	6,419,581	1,103,582
TOTAL REVENUE ADJUSTMENTS	169,784,945	53.3%	203,070,228	55.8%	233,371,313	56.3%	254,594,689	56.7%	256,164,533	286,358,894	31,764,205
NET PATIENT SERVICE REVENUE	148,928,681		160,919,154		181,429,794		194,183,309		204,486,927	221,559,371	27,376,061
Grants	2,498,168		270,679		597,410		509,140		293,069	632,576	123,435
Other Misc Revenue	2,722,565		1,378,323		1,735,491		1,003,878		873,269	2,238,062	1,234,184
Pharmacies	3,174,973		5,390,391		6,132,167		7,952,622		7,548,869	8,690,496	737,873
TOTAL OTHER REVENUE	8,395,706		7,039,393		8,465,068		9,465,640		8,715,206	11,561,133	2,095,492
TOTAL OPERATING REVENUE	157,324,388		167,958,547		189,894,863		203,648,950		213,202,133	233,120,504	29,471,554

Expense Budget

2026 Budget											
Income Statement Summary											
	2022		2023		2024		2025			2026	Change
	Actual		Actual		Actual		Annualized		Budget	Budget	2025 annualized to 2026 budget
Salaries and Wages	73,833,256		78,776,532		88,852,790		96,110,963		100,160,663	111,041,143	14,930,180
Employee Benefits	16,248,266	22.0%	17,654,433	22.4%	19,182,901	21.6%	21,344,569	22.2%	22,126,126	24,082,905	2,738,336
Professional Fees	6,207,977		8,884,759		6,861,357		8,469,814		6,756,053	11,454,020	2,984,206
Purchased Services	9,357,384		11,865,729		12,499,373		10,047,093		15,363,385	6,135,227	(3,911,866)
Supplies	32,784,129		36,250,826		40,481,539		45,767,959		42,977,902	48,749,247	2,981,288
Insurance	1,389,603		1,631,953		1,824,865		1,921,636		1,733,587	1,959,998	38,362
Leases and Rentals	700,245		605,941		680,651		1,198,303		1,439,879	787,101	(411,202)
Depreciation and Amortization	5,005,269		5,248,300		6,126,217		6,578,430		8,228,522	9,614,333	3,035,903
Repairs and Maintenance	1,123,808		1,178,641		1,383,715		1,318,661		1,377,314	1,320,039	1,378
Utilities	1,406,693		1,396,638		1,493,792		1,926,759		1,822,023	1,969,517	42,758
Licenses and Taxes	949,955		1,099,550		2,046,954		2,378,845		1,920,484	2,409,061	30,216
Other Software Expense	73,931		152,199		1,140,906		2,500,670		895,010	5,375,913	2,875,243
Other Expenses	2,475,294		3,146,595		2,569,523		2,361,584		3,195,998	2,964,383	602,799
TOTAL OPERATING EXPENSES	151,555,808		167,892,096		185,144,581		201,925,287		207,996,946	227,862,887	25,937,600
OPERATING (INCOME) LOSS	5,768,579		66,451		4,750,282		1,723,663		5,205,187	5,257,617	3,533,954


Nonoperating Budget and Ratios

2026 Budget										
Income Statement Summary										
Jefferson Healthcare	2022		2023		2024		2025		2026	Change
	Actual		Actual		Actual		Annualized	Budget	Budget	2025 annualized to 2026 budget
Taxation for Maintenance and Operations	512,765		531,604		529,172		538,521	550,000	552,331	13,810
Investment Income	719,535		1,879,475		6,017,700		3,800,793	3,492,840	3,134,100	(666,693)
Interest Expense	(934,836)		(2,631,935)		(7,064,648)		(7,197,480)	(7,059,079)	(7,308,259)	(110,779)
Loss/Gain on Disposal of Capital Assets	-		(4,850)		-		13,133	-	-	(13,133)
Contributions	52,215		73,134		5,411,953		8,761,511	6,158,985	1,300,776	(7,460,735)
Bond Issuance Cost	-		-		-		(109,275)	-	-	109,275
TOTAL NONOPERATING REVENUE (EXPENSES)	349,678		(152,572)		4,894,176		5,807,204	3,142,746	(2,321,052)	(8,128,255)
CHANGE IN NET POSITION: POSITIVE/(NEGATIVE)	6,118,258		(86,121)		9,644,458		7,530,867	8,347,933	2,936,565	(4,594,302)
Operating Margin	3.67%		0.04%		2.50%		0.85%	2.44%	2.26%	1.41%
Total margin	3.89%		-0.05%		5.08%		3.70%	3.92%	1.26%	-2.44%
Salaries & Benefits as a % of Net Pt Svc Revenue	60.49%		59.93%		59.55%		60.49%	59.80%	60.99%	0.50%
Supplies as a % of Net Pt Svc Revenue	22.01%		22.53%		22.31%		23.57%	21.02%	22.00%	-1.57%

Department Statistics

2026 Budget


Department Statistics

	2022		2023		2024		2025			2026	Change	
	Actual		Actual		Actual		Annualized		Budget		Budget	2025 annualized to 2026 budget
	Non-Provider FTE's	610.75		590.67		683.17		673.57		773.32		816.67
Provider FTE's	71.75		76.73		77.66		73.77		86.05		87.82	14
Adjusted Patient Days	36,413		38,862		49,287		49,720		51,052		51,874	2,154
ICU Patient Days (IP + Observation, Midnight Census)	1,255		966		683		832		750		800	(32)
ACU Patient Days (IP + Observation, Midnight Census)	3,560		3,714		4,187		4,054		4,300		4,100	46
Swing IP Patient Days (Midnight Census)	127		94		152		448		250		548	100
Total Patient Days (including Observation)	4,942		4,774		5,022		5,334		5,300		5,448	114
Births	96		82		94		86		80		93	7
Surgery Cases (in OR)	1,474		1,578		1,587		1,667		1,830		1,900	233
Surgery Minutes (in OR)	187,173		217,456		162,292		162,155		187,600		190,000	27,845
Special Procedure Cases	838		1,002		1,254		1,230		1,283		1,440	210
Surgery Center Endoscopies	749		744		869		879		900		875	(4)
Lab - Billable Tests	248,974		257,381		277,407		284,308		280,000		291,762	7,454
Blood Bank Units Matched	486		534		466		533		545		529	(4)
MRI	2,448		2,875		3,060		2,991		3,035		3,379	388
CT	7,011		7,919		8,688		8,919		8,940		10,848	1,929
Radiology & X-Ray	19,237		23,383		23,038		24,432		23,271		22,628	(1,804)
Echo	2,170		2,182		2,318		2,579		2,345		2,579	(0)
Ultrasound	3,628		4,319		4,906		4,847		4,925		4,937	90
Mammography	1,832		3,334		3,404		3,971		3,400		7,628	3,657
Nuclear Medicine	483		373		350		446		413		453	7
Total Diagnostic Imaging Tests	36,809		44,385		45,764		48,186		46,330		52,452	4,266

Department Statistics - Continued

2026 Budget											
Department Statistics											
Jefferson Healthcare	2022		2023		2024		2025			2026	Change
	Actual		Actual		Actual		Annualized		Budget	Budget	2025 annualized to 2026 budget
Pharmacy Meds Dispensed	245,378		254,316		264,556		257,550		247,829	264,543	6,993
Pharmacy Infusion Meds Dispensed							25,280		27,537	26,252	972
Retail Pharmacy Meds Dispensed							26,472		24,018	27,400	928
Total Pharmacy Meds Dispensed	245,378		254,316		264,556		309,302		299,383	318,195	8,893
Anti Coag Visits	4,688		4,197		3,592		3,213		3,400	2,926	(287)
Respiratory Therapy Charge Units	36,591		35,025		28,955		22,800		35,000	24,025	1,225
	-		-								
Cardiac Rehab Charge Units	451		2,186		2,124		2,486		2,383	4,938	2,452
Pulmonary Rehab Charge Units	599		1,049		1,270		1,875		1,315	1,652	(223)
Total Cardio Pulmonary Rehab	1,050		3,235		3,394		4,360		3,698	6,590	2,230
Physical Therapy	78,650		77,612		84,555		88,070		87,232	88,673	603
Occupational Therapy	13,893		13,893		10,232		9,643		11,250	9,600	(43)
Speech Therapy	1,812		2,656		2,929		3,214		3,000	3,352	138
Total PT/OT/ST Charge Units	94,355		94,161		97,716		100,928		101,482	101,625	697
Emergency Dept - Visits	12,941		14,269		15,456		16,351		16,200	16,600	249
Express Clinic - Visits	12,011		13,767		14,302		14,322		15,600	14,950	628
South County Clinic	1,028		1,885		2,433		2,520		2,689	2,952	432
Port Ludlow Clinic	7,701		8,427		7,128		7,657		7,518	8,294	637
Sheridan Clinic	29,270		33,508		35,739		35,791		37,769	38,117	2,326
Dental Clinic	4,859		5,671		5,446		5,848		7,461	7,241	1,393
Watership Clinic	12,595		14,094		13,902		14,636		17,156	14,363	(273)
Townsend Clinic	6,109		6,422		6,413		6,376		6,620	6,320	(56)
Total Primary Care RHC Visits	73,573		83,774		85,363		87,151		94,813	92,237	5,087

Department Statistics - Continued

2026 Budget												
Department Statistics												
	2022		2023		2024		2025			2026	Change	
	Actual		Actual		Actual		Annualized		Budget	Budget	2025 annualized to 2026 budget	
Infusion Center Visits	9,090		10,269		8,949		8,575		10,686	9,750	1,175	
Oncology Visits	6,242		5,830		4,517		4,222		6,300	6,338	2,116	
Radiation Oncology Treatments	-		-		-		-		640	1,950	1,950	
Total Oncology / Infusion	15,332		16,099		13,466		12,798		17,626	18,038	5,240	
Wound Clinic	2,308		1,496		1,564		1,370		2,208	1,420	50	
General Surgery Clinic	3,172		3,543		3,937		3,602		4,245	3,820	218	
Urology Clinic	1,920		2,717		2,529		2,535		2,500	2,680	145	
Sleep Clinic	1,969		1,961		2,486		2,448		2,441	2,548	100	
Orthopedic Clinic	9,089		7,188		7,769		8,640		8,215	8,600	(40)	
Obstetrics and Gynecology	3,028		3,846		4,110		3,576		4,371	3,896	320	
Hand-Plastics	-		2,577		2,039		2,396		2,669	2,500	104	
Neurology Clinic	-		-		522		1,666		1,600	2,562	896	
Rheumatology Clinic	-		-		117		278		150	358	80	
Infectious Disease Clinic	-		-		-		-		-	389	389	
ENT Clinic	-		-		-		-		500	705	705	
Pulmonology Clinic	-		-		-		-		500	3,772	3,772	
Cardiology Clinic	5,942		6,377		5,767		4,762		6,072	5,390	628	
Dermatology Clinic	-		-		8,157		8,125		9,500	13,000	4,875	
Total Specialty Clinic Visits	58,092		61,903		65,929		64,993		80,224	87,716	22,723	
Sleep Studies	627		652		651		707		684	690	(17)	
Home Health -Visits	8,307		10,085		11,638		13,616		11,273	14,263	647	
Hospice - Census / Days	13,869		16,422		12,549		12,683		12,671	15,330	2,647	
Dietary - Meals Served Equivalent	115,413		93,341		80,743		83,306		118,620	164,376	81,070	
Materials Management - Orders Processed	18,140		18,702		21,003		25,702		22,644	25,000	(702)	

FTE by Service Category

2026 Budget										
FTE's										
Jefferson Healthcare	2022		2023		2024		2025		2026	Change
	Actual		Actual		Actual		Annualized	Budget	Budget	2025 annualized to 2026 budget
Acute	48.17		45.16		54.17		51.14	60.73	54.68	3.54
Surgery	22.89		25.33		32.64		32.35	37.38	37.86	5.51
Lab	25.70		26.45		27.65		26.44	28.36	29.00	2.56
Imaging	23.45		26.39		33.72		33.08	37.18	41.30	8.21
Pharmacy	14.29		13.49		15.33		14.45	18.09	16.78	2.33
Therapy	43.96		45.90		47.03		46.98	52.10	60.78	13.79
Emergency	26.30		26.29		29.16		28.02	29.00	29.65	1.63
Express	2.58		4.44		4.15		3.23	4.66	4.21	0.98
Oncology/Infusion	22.66		22.11		21.96		21.49	31.74	35.42	13.94
Primary Care	66.79		72.75		74.79		70.40	81.89	77.28	6.88
Specialty Clinic	46.73		48.23		47.01		43.21	48.30	37.27	(5.94)
Home Health Hospice	34.79		35.70		41.98		45.06	47.15	53.59	8.53
Retail Pharmacy	1.78		3.91		5.22		5.26	5.79	8.91	3.65
Support	218.08		225.73		248.21		253.17	291.79	328.71	75.54
Other	2.48		1.26		0.16		-	-	-	-
Total Non-Provider FTE's	600.66		623.15		683.17		674.27	774.17	815.43	141.16
Acute	6.40		7.34		6.47		5.90	6.48	6.63	0.72
Surgery	5.48		5.32		3.21		3.35	4.82	5.07	1.72
Imaging	-		-		0.03		0.77	0.50	0.50	(0.27)
Therapy	0.06		0.04		0.04		0.04	0.05	0.05	0.00
Emergency	6.07		7.29		6.14		5.88	5.99	6.17	0.29
Express	3.54		4.95		3.94		3.99	4.28	4.05	0.06
Oncology/Infusion	4.05		3.39		1.69		1.31	2.25	3.48	2.17
Primary Care	30.53		28.02		29.30		28.61	32.14	31.24	2.63
Specialty Clinic	18.07		20.60		23.18		20.42	25.28	26.52	6.11
Home Health Hospice	0.07		0.38		1.63		1.54	2.30	2.27	0.73
Support	2.46		2.49		2.01		2.04	2.05	1.59	(0.45)
Total Provider FTE's	76.73		79.82		77.66		73.85	86.15	87.58	13.73

Jefferson
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Capital & Projects Budget

2026-2028

2026-2028 Capital Budget

Budget placeholders set, but detail review completed annually. Pricing and needs can change significantly, but the roadmap is essential.

2026 Capital Budget

REQUEST TYPE	DEPT	DEPT TITLE	DESCRIPTION	2026	2027	2028
CONSTRUCTION PROJECT	7020	GENERAL SURGERY	FLOORING	-	22,500	-
	8420	MATERIALS MGMT	WAREHOUSE	-	-	3,000,000
	8432	MAINTENANCE PROJECT	CARPET IN REHAB ENTRY	-	20,000	-
	8432	MAINTENANCE PROJECT	ED EXPANSION	-	651,923	-
	8432	MAINTENANCE PROJECT	ESSB LOBBY FLOOR	-	94,500	-
	8432	MAINTENANCE PROJECT	INPATIENT ROOM REFRESH	59,400	-	-
	8432	MAINTENANCE PROJECT	MODULAR REFRESH	-	30,000	-
	8432	MAINTENANCE PROJECT	PORT LUDLOW BANK	800,000	2,000,000	-
	8432	MAINTENANCE PROJECT	PT RETAIL PHARMACY SPACE	581,000	-	-
	8432	MAINTENANCE PROJECT	SPD PROJECT	1,217,700	-	-
	8432	MAINTENANCE PROJECT	TOWNSEND CLINIC REFRESH	-	50,000	-
	8570	FINANCIAL COUNSELING	FINANCIAL COUNSELING OFFICE EXPANSION	110,400	-	-
CONSTRUCTION PROJECT TOTAL				2,768,500	2,868,923	3,000,000
EQUIPMENT (LEASE)	7170	PHARMACY	OMNICELL CENTRAL PHARMACY MANAGER	206,000	-	-
	7170	PHARMACY	OMNICELL CLOSED LOOP	156,000	-	-
	7170	PHARMACY	OMNICELL EXPLORER	31,000	-	-
	7170	PHARMACY	OMNICELL INVENTORY OPTIMIZATION SERVICE	97,000	-	-
	7170	PHARMACY	OMNICELL MEDCHILL	127,000	-	-
	7170	PHARMACY	OMNICELL NEW SERVER	117,000	-	-
EQUIPMENT (LEASE) TOTAL				734,000	-	-
SOFTWARE	7020	GENERAL SURGERY	KODIAK SURGERY CHARGE REVIEW RESTRUCTURE	50,000	-	-
	8420	MATERIALS MGMT	PROCURE TO PAY - EDI	38,100	-	-
	8510	ACCOUNTING	COMPENSATION MANAGEMENT SYSTEM	60,000	-	-
SOFTWARE TOTAL				148,100	-	-

2026-2028 Capital Budget - Continued

REQUEST TYPE	DEPT	DEPT TITLE	DESCRIPTION	2026	2027	2028
EQUIPMENT (NEW)	7010	FAMILY BIRTHING UNIT	DELIVERY LIGHTS	53,350	-	-
	7020	GENERAL SURGERY	DAVINCI ROBOT	1,100,000	-	-
	7020	GENERAL SURGERY	SONOSITE	75,702	-	-
	7050	CENTRAL SUPPLY	SPD REMODEL (EQUIPMENT ONLY)	1,057,471	-	-
	7050	CENTRAL SUPPLY	STRYKER DRILL TPX	30,000	-	-
	7399	PLASTICS AND HAND	MINI C-ARM	-	74,759	-
	7455	ENT	ENT EQUIPMENT FOR NEW SERVICES	250,000	-	-
	7475	PODIATRY	PODIATRY EQUIPMENT FOR NEW SERVICES	150,000	-	-
	7691	DERMATOLOGY CLINIC	NITROUS OXIDE	7,470	-	-
	8350	LAUNDRY	BOX TRUCK	10,000	-	-
	8350	LAUNDRY	DELIVERY VAN	50,000	-	-
	8460	EVS	XENEX LIGHTSTRIKE	96,000	-	-
	EQUIPMENT (NEW) TOTAL				2,879,993	74,759
TECHNOLOGY	7010	FAMILY BIRTHING UNIT	INFANT SECURITY SYSTEM	82,049	-	-
	8480	IT	AT&T SATELITE TOWER	-	8,000	-
	8480	IT	CORE SWITCH UPGRADE	69,220	-	-
	8480	IT	FIREWALL UPGRADE	226,845	-	-
	8480	IT	SERVER EXPANSION FOR VIRTUAL DESKTOP	120,000	-	-
TECHNOLOGY TOTAL				498,114	8,000	-

2026-2028 Capital Budget - Continued

REQUEST TYPE	DEPT	DEPT TITLE	DESCRIPTION	2026	2027	2028
EQUIPMENT (REPLACEMENT)	6010	ICU	CEILING LIFT	60,964	-	-
	6010	ICU	END TIDAL CO2	30,492	-	-
	6010	ICU	MMX MONITORS x5	27,879	-	-
	6070	ACU	AIR THERAPY MATTRESS	8,205	-	-
	6070	ACU	BARIATRIC LIFT	68,712	-	-
	6070	ACU	BED REPLACEMENT	26,651	-	-
	6070	ACU	SONOSITE	75,702	-	-
	7020	GENERAL SURGERY	COMPUTER ON WHEELS	22,000	-	-
	7020	GENERAL SURGERY	HEADLIGHT	7,393	-	-
	7020	GENERAL SURGERY	MINI C-ARM	80,000	-	-
	7020	GENERAL SURGERY	STRETCHERS x8	-	192,284	-
	7020	GENERAL SURGERY	DEFIBRILLATORS x13	-	174,000	174,000
	7070	LAB	COAG INSTRUMENT	55,000	-	-
	7140	IMAGING	C-ARM SURG x2	184,961	184,961	-
	7142	ECHO	ECHO MACHINE x2	281,408	-	-
	7143	ULTRASOUND	ULTRASOUND x2	284,260	-	-
	7200	REHAB	NUSTEP X2	15,000	-	-
	7230	EMERGENCY DEPT	HALL BED MONITORS	80,000	-	-
	7230	EMERGENCY DEPT	MMX MONITORS x 8	44,607	-	-
	7230	EMERGENCY DEPT	SLIT LAMP	8,000	-	-
	7230	EMERGENCY DEPT	SONOSITE	75,702	-	-
	7230	EMERGENCY DEPT	STRETCHERS x3	65,330	-	-
	7230	EMERGENCY DEPT	ULTRASOUND	95,377	-	-
	7231	EMERGENCY DEPT	TRURIZE CHAIR	9,273	-	-
	7281	SURGERY CENTER	LAB FORCE FX ENDO	24,000	-	-
	7383	DENTAL CLINIC	X-RAY SENSORS x3	21,472	21,472	21,472
	7384	SURGICAL ASSOCIATES	SONOSITE	75,702	-	-
	8430	FACILITIES	ELEVATOR UPDATE	200,000	-	-
	8435	BIOMED	BMET BACKPACK	12,315	-	-
	8435	BIOMED	DEFIB ANALYZER	8,073	-	-
	8460	EVS	FLOOR SCRUBBER MACHINE x 2	19,900	-	-
	8480	IT	COMPUTER CARTS	164,250	-	-
	8772	WELLNESS	NUSTEP X2	15,000	-	-
EQUIPMENT (REPLACEMENT) TOTAL				2,147,628	572,717	195,472
GRAND TOTAL				9,176,335	3,524,398	3,195,472

Questions?

2026 Operations & Capital Budget Preview

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