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Due to multiple respiratory illnesses, Jefferson Healthcare is still highly encouraging the practice of infection protocols. You may attend this meeting virtually by accessing the information below or in person in the Sheridan Conference Room at 915 Sheridan Street. Limited seating is available.

Time:	WELCOME	Who:
2:00pm	Call to Order	Commissioner Buhler Rienstra
	Approve Agenda	Board of Commissioners
	<b>FOCUS REPORT</b>	
2:00pm	Cybersecurity Report	Rob Weis, Information Services Director
2:30pm	Patient Story	Tina Toner, CNO
	<b>PUBLIC COMMENT</b>	
2:45pm	Public comments are welcome orally, with a 3-minute limit, or may be submitted via email at <a href="mailto:commissioners@jeffersonhealthcare.org">commissioners@jeffersonhealthcare.org</a> , or written and addressed to Commissioners at 834 Sheridan Street, Port Townsend, WA 98368. Written submissions must be received by 5:00pm the day prior to the meeting.	
	<b>ACTION REQUESTED</b>	
2:55pm	<b>Action Requested</b> <ul style="list-style-type: none"> <li>• February 19, 2025 Special Session Minutes (pages 3-7)</li> <li>• March 18, 2025 Special Session Minutes (pages 8-9)</li> <li>• Medical Staff Credentials / Appointments / Reappointments (pages 10-12)</li> </ul>	Board of Commissioners
	<b>CONSENT AGENDA</b>	
3:00pm	<b>Required Approvals: Action Requested</b> <ul style="list-style-type: none"> <li>• Resolution 2025-08 Surplus Equipment (pages 13-14)</li> <li>• Resolution 2025-09 Canceled Warrants (pages 15-24)</li> <li>• January and February Warrants and Adjustments (pages 25-28)</li> </ul>	Board of Commissioners
	<b>STANDING REPORTS</b>	
3:05pm 3:20pm	<ul style="list-style-type: none"> <li>• Quality Report</li> <li>• Financial Report</li> </ul>	Brandie Manuel, CPSQO Tyler Freeman, CFO
3:35pm	<i>Break</i>	
	<b>STANDING BUSINESS</b>	
3:50pm 4:05pm	<ul style="list-style-type: none"> <li>• Construction Report</li> <li>• Administrative Report</li> </ul>	Jake Davidson, COO Mike Glenn, CEO

BOARD BUSINESS		
4:30pm 4:40pm	<ul style="list-style-type: none"> <li>• Board Reports</li> <li>• Agenda Evaluation</li> </ul>	Board of Commissioners Board of Commissioners
EXECUTIVE SESSION		
4:45pm	Executive session as allowed by RCW 42.30.110, subcategory to be announced at the beginning of this meeting. Action may be taken.	
CONCLUDE		
5:15pm 5:25pm	<ul style="list-style-type: none"> <li>• Meeting Evaluation</li> <li>• Conclude</li> </ul>	Board of Commissioners Board of Commissioners

DRAFT

This Regular Session will be officially recorded. The times shown on the agenda are estimates only.

Jefferson County Public Hospital District No. 2  
Board of Commissioners Special Session Meeting Minutes  
Wednesday, February 19, 2025

**Audio Only:** dial Phone Conference Line: (509) 598-2842  
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Time:	WELCOME	Who:
2:00pm	<p><b>Call to Order</b> The meeting was called to order at 2:01pm by Board Chair Buhler Rienstra. Commissioners in attendance included Commissioners McComas, Kolff, Dressler and Ready. Also, in attendance were Mike Glenn, CEO; Tyler Freeman, CFO; Jake Davidson, COO; Tina Toner, CNO; Molly Propst, CHRO; Brandie Manuel, CPSQO; and Shannon Groff, Executive Assistant. This meeting is considered a special session due to the date change.</p> <p>This meeting was officially audio-recorded by Jefferson Healthcare.</p>	Commissioner Buhler Rienstra
	FOCUS REPORT	
2:00pm	<p><b>Methodology of Patient and Employee Satisfaction</b> Brandie Manuel, Chief Patient Safety and Quality Officer gave her employee and patient engagement satisfaction report, which included why patient engagement data is important to Jefferson Healthcare, our mission, talking about how engaged patients are safer patients and the way that the world chooses a health care provider. Brandie talked through our key drivers for patient experience, which included respect, communication, empathy, convenience and quality of care. We talked through what the role of the Board is in the patient experience, which included setting goals and priorities for patients, allocating resources to support our patient centered improvement projects, and overseeing the implementation and monitoring of patient experience strategies. We received the methodology of the real time surveys, which includes a text/email for our ambulatory and ancillary groups, a mailed survey for our inpatient, home health and outpatient ambulatory surgery center. The process and the goal for the patient experience and feedback surveys include pulling/receiving surveys, gathering the data and taking action.</p> <p>Brandie talked through how we link our surveys to our strategic plan, which starts with the culture of safety surveys we do through Press Ganey. As of right now, we are expecting our next survey to happen at the end of the year. There was a total of 19 items</p>	Brandie Manuel, Chief Patient Safety & Quality Officer

	surveyed under the culture of safety survey and we are hoping to add an additional 7 engagement survey items.	
2:30pm	<p><b>Patient Story</b> Tina Toner, Chief Nursing Officer gave us a patient story for February, which talked through a patients experience in our organization from the OB care to the delivery she had. This story talked about the great care she received from radiology, OB/GYN, our Family Birth Unit, Anesthesia, to her post-partum care. This patient is beyond thankful and we are glad we were able to help make the transition special for this family.</p>	Tina Toner, Chief Nursing Officer
	<b>PUBLIC COMMENT</b>	
2:35pm	<p>Public comments are welcome orally, with a 3-minute limit, or may be submitted via email at <a href="mailto:commissioners@jeffersonhealthcare.org">commissioners@jeffersonhealthcare.org</a>, or written and addressed to Commissioners at 834 Sheridan Street, Port Townsend, WA 98368. Written submissions must be received by 5:00pm the day prior to the meeting.</p> <p>No public comments were presented.</p>	
	<b>CONSENT AGENDA</b>	
2:40pm	<p><b>Minutes: Action Requested</b></p> <ul style="list-style-type: none"> <li>January 22, 2025 Regular Session Minutes</li> </ul> <p>Commissioner Kolff made a motion to amend the minutes from the January 22, 2025 meeting. Commissioner Dressler seconded. <b>Action:</b> Motion passed unanimously.</p> <ul style="list-style-type: none"> <li>February 5, 2025 Special Session Minutes</li> </ul> <p>Commissioner Kolff made a motion to approve the minutes for the February 5, 2025 meeting. Commissioner Dressler seconded. <b>Action:</b> Motion passed unanimously.</p>	Board of Commissioners
2:45pm	<p><b>Required Approvals: Action Requested</b></p> <ul style="list-style-type: none"> <li>Resolution 2025-04 Surplus Equipment</li> <li>Resolution 2025-05 Canceled Warrants</li> <li>Resolution 2025-06 HHHPC QAPI Plan</li> <li>December Warrants and Adjustments</li> <li>Medical Staff Credentials / Appointments / Reappointments</li> </ul> <p>Commissioner Dressler made a motion to approve the Required Approvals. Commissioner McComas seconded. <b>Action:</b> Motion passed unanimously.</p>	Board of Commissioners
	<b>STANDING REPORTS</b>	
2:50pm	<ul style="list-style-type: none"> <li><b>Quality Report</b></li> </ul> <p>Brandie Manuel, Chief Patient Safety &amp; Quality Officer gave her February quality report, which included an update on the improved patient outcomes work we are focusing on, which is currently our</p>	Brandie Manuel, Chief Patient Safety & Quality Officer

3:05pm	<p>patient flow work specifically. We reviewed the sepsis measures and why we track it. We also reviewed our current sepsis performance, which includes a sepsis mortality as a % of all discharges and a sepsis mortality as % of severe sepsis discharges. A few ways of patient engagement and education on sepsis is preventing infections, practice good hand hygiene, know the symptoms and act fast.</p> <ul style="list-style-type: none"> <li>• <b>Financial Report</b></li> </ul> <p>Tyler Freeman, Chief Financial Officer, presented the January Financial Report which detailed our December statistics, income statement and our cash and accounts receivable. We also received a preview of February 2024.</p>	Tyler Freeman, Chief Financial Officer
3:20pm	<p><b>Break</b> Commissioners recessed for break at 3:17pm Commissioners reconvened from break at 3:30pm</p>	
<b>STANDING BUSINESS</b>		
3:35pm	<ul style="list-style-type: none"> <li>• <b>Construction Report</b></li> </ul> <p>Jake Davidson, Chief Operating Officer provided a project update, which included a few new photos – one including our new HVAC, in addition to the new concrete pour near the Rehab parking lot and a view of the new building from our Waterside entrance. He talked through the construction on time and on budget portion of the project. Jake talked through some of the milestone timelines, which included the generator placement that happened last week and continued framing, windows, dry wall, brick cladding, a full east parking lot to complete by the end of February. In addition to that, the hospital road will reopen at the end of March, the new Respiratory Therapy space is being worked on, and then they will move into the CT space renovation. Substantial completion is scheduled for July 18, 2025.</p> <p>Jake gave a new service line recruitment update.</p> <p>Jake invited Shaun Muck, Facilities Director, to talk through our diesel savings from 2022-current year. We have a little over 1/3 reduction in the 3 operating years. Reason being that the boilers “de-rating” to reduce fuel consumption and removing the 1965 building.</p>	Jake Davidson, Chief Operating Officer
3:50pm	<ul style="list-style-type: none"> <li>• <b>Administrative Report</b></li> </ul> <p>Mike Glenn, CEO gave his administrative report which included an update on the state and federal side of advocacy, which included advocacy days in Olympia and a few key messages that they reiterated that are important to Jefferson Healthcare. The Board would like to invite Dr. Molly Parker to present at a future Board meeting on the new Early Learning Center in Port Townsend.</p>	Mike Glenn, Chief Executive Officer

4:15pm	<p>Mike talked through the new employee appreciation advisory team, HEART that kicked off on February 18, 2025. This advisory is made up of anyone in the organization who wants to help plan and execute JH events. We talked through the upcoming Strategic Planning roadshows that are quickly approaching – the first being virtual on 02/20/2025. Shortly after, we have in person roadshows that will be hosted in Port Hadlock, Port Townsend, Quilcene and Port Ludlow. Mike talked through regional alliance opportunities and how to brace for reductions to Medicaid.</p> <ul style="list-style-type: none"> <li>• <b>CMO Report</b></li> </ul> <p>Dr. Steve Butterfield, CMO gave his CMO report which included an update on the respiratory season for COVID-19, Flu A/B, RSV. We have increased our surveillance for Avian Influenza, which is being tested by the Health Department.</p> <p>Dr. Butterfield gave another update on the DAX Copilot program, which is considered to be a verbal scribe. We have been through a few iterations of technology and 14 clinicians are currently using the product, which increases satisfaction and helps ensure they can close their patients’ charts in a timely fashion.</p>	Dr. Steve Butterfield, Chief Medical Officer
<b>BOARD BUSINESS</b>		
4:20pm	<ul style="list-style-type: none"> <li>• <b>Ratification of ProTech Contract</b> <ul style="list-style-type: none"> <li>○ Resolution 2025-07 ProTech Collective Bargaining</li> </ul> </li> </ul> <p>Molly Propst, CHRO gave a high-level overview of the ratifications of the new protech contract.</p> <p>Commissioner Ready made a motion to approve Resolution 2025-07 ProTech Collective Bargaining with Local 3000. Commissioner Dressler seconded.</p> <p><b>Action:</b> Motion passed unanimously.</p>	Molly Propst, Chief Human Resources Officer
4:30pm	<ul style="list-style-type: none"> <li>• <b>Board Report</b></li> </ul> <p>No Board Report at this time.</p>	Board of Commissioners
<b>EXECUTIVE SESSION</b>		
4:45pm	<p>Executive session as allowed by RCW 42.30.110, subcategory to be announced at the beginning of this meeting. Action may be taken.</p> <p>There will be no executive session during this months meeting.</p>	
<b>CONCLUDE</b>		
5:15pm	<ul style="list-style-type: none"> <li>• <b>Meeting Evaluation</b></li> </ul> <p>Commissioners evaluated the meeting. Discussion ensued.</p>	Board of Commissioners
5:25pm	<ul style="list-style-type: none"> <li>• <b>Conclude</b></li> </ul> <p>Commissioner Dressler made a motion to conclude the meeting. Commissioner McComas seconded.</p> <p><b>Action:</b> Motion passed unanimously.</p> <p>Meeting concluded at 4:46pm</p>	Board of Commissioners

	<p>Approved by the Commission: Chair of Commission: Jill Buhler Rienstra</p> <hr/> <p>Secretary of Commission: Marie Dressler</p> <hr/>	
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Time:	WELCOME	Who:
8:00am	<p>Call to Order</p> <p>The meeting was called to order at 8:02am by Board Chair Buhler Rienstra. Commissioners in attendance included Commissioners McComas, Kolff, Dressler and Ready. Also, in attendance were Mike Glenn, CEO and Shannon Groff, Executive Assistant.</p> <p>This meeting was officially audio-recorded by Jefferson Healthcare.</p>	Commissioner Buhler Rienstra
	EXECUTIVE SESSION	
8:00am	<p>Executive session as allowed by RCW 42.30.110(1)(i) – to discuss with legal counsel representing the district the legal risks of a proposed action. Action may be taken.</p> <p>Board Chair Buhler Rienstra announced that the Board of Commissioners will go into Executive Session for 57 minutes.</p> <p>Commissioners went into Executive Session at 8:03am. Commissioners returned to Regular Session at 9:00am.</p> <p>No action was taken.</p>	
	FOCUS TOPIC	
9:00am	<p>State Auditor’s Office Exit Conference – Fiscal Year 2023</p> <p>This portion of the agenda was canceled due to an emergency with the State Auditors Office.</p>	Cheryl Friesen and Nicklas Sterling
	CONCLUDE	
9:00am	<ul style="list-style-type: none"> <li>• <b>Meeting Evaluation</b></li> </ul> <p>Commissioners evaluated the meeting. Discussion ensued.</p> <ul style="list-style-type: none"> <li>• <b>Conclude</b></li> </ul> <p>Commissioner McComas made a motion to conclude the meeting. Commissioner Dressler seconded. <b>Action:</b> Motion passed unanimously.</p> <p>Meeting concluded at 9:06am</p> <p>Approved by the Commission: Chair of Commission: Jill Buhler Rienstra</p>	<p>Board of Commissioners</p> <p>Board of Commissioners</p>

	Secretary of Commission: Marie Dressler	

DRAFT

This Special Session will be officially recorded. The times shown on the agenda are estimates only.

Jefferson Healthcare: Owned and operated by Jefferson County Public Hospital District No. 2  
834 Sheridan Street, Port Townsend, WA 98368- We are an equal opportunity provider and employer.  
Jefferson County Public Hospital District No. 2 Board of Commissioners acknowledge that Jefferson Healthcare is on the ancestral and contemporary homelands of the S'Klallam, Chemakum, Twana and other indigenous nations and we recognize these tribal governments' sovereignty across the region.

**FROM:** Medical Staff Services  
**RE:** 03/18/25 Medical Executive Committee appointments/reappointments for Board approval 03/26/25

C-0241

§485.627(a) Standard: Governing Body or Responsible Individual

The CAH has a governing body or an individual that assumes full legal responsibility for determining, implementing and monitoring policies governing the CAH'S total operation and for ensuring that those policies are administered so as to provide quality health care in a safe environment.

Interpretive Guidelines §485.627(a)

*It is the responsibility of the governing body (or responsible individual) to appoint, with the advice of the medical staff, the individual practitioners to the medical staff. After considering medical staff recommendations, and in accordance with established CAH medical staff criteria and State and Federal laws and regulations, the governing body (or responsible individual) decides whether or not to appoint new medical staff members or to continue current members of the medical staff.*

### **JHC Active Initial Appointments**

1. N/A

### **Allied Initial Appointments**

1. N/A

### **Courtesy Initial Appointments**

1. Iancu, Mihai, MD - Tele-Radiology only – SKAGIT
2. Anderson, Taylor, MD - Tele-Neurology - Providence

### **Locums**

1. N/A

### **Recommended re-appointment to the active medical staff with privileges as requested:**

1. N/A

### **Recommended re-appointment to the courtesy medical staff with privileges as requested:**

1. Levy, Bertram, MD - Urology
2. Rassa, Allen, MD - Cardiology
3. Bhattacharya, Pratik, MD - Teleneurology - PROVIDENCE
4. Lopez, George, MD - Teleneurology - PROVIDENCE
5. Mao, Yi, MD - Teleneurology - PROVIDENCE
6. Stayman, Aaron, MD - Teleneurology - PROVIDENCE
7. Van Sanford, Carson, MD - Teleneurology - PROVIDENCE
8. Wang, James, MD - Teleneurology - PROVIDENCE
9. White, Corey, DO - Teleneurology - PROVIDENCE
10. Costa, Ruxandra, MD - Teleneurology - Providence
11. Geryk, Bruce, MD - Teleneurology - Providence

### **Recommended re-appointment to the allied health staff with privileges as requested:**

1. N/A

**FROM:** Medical Staff Services  
**RE:** 03/18/25 Medical Executive Committee appointments/reappointments for Board approval 03/26/25

C-0241

§485.627(a) Standard: Governing Body or Responsible Individual

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**Recommended re-appointment to the LOCUMS staff with privileges as requested:**

1. Mehrvarz Sarshekeh, Amir, MD – Oncology - Locums

**Recommended Temporary Privileges:**

1. N/A

**Recommended POCUS Privileges:**

1. N/A

**Medical Student Rotation:**

1. N/A

**Disaster Privileging**

1. N/A

**90-day provisional performance review completed successfully:**

1. Aquisto, Thomas, MD - Skagit- Tele ONLY
2. Hodson, Linda, ARNP - JHC Ambulatory Services
3. Harper, Daniel, MD - Skagit- Tele ONLY

**Resignations:**

1. Neil Jariwala, MD – Telepsychiatry – ARRAY resigned as of 2/14/25.

**Policy and Privilege Review Policies**

**Policies**

1. Ethics Consultation Policy
2. Physician Supervision of Physician Assistants
3. BW Adult Aminoglycoside Dosing Guidelines
4. BW Adult Vancomycin Dosing Guideline
5. BW Anticoagulation Management NN EDITS 11.06.24
6. BW Electrolyte Replenishment NN EDITS 11.06.24
7. BW Renal Dosing NN EDITS 11.06.24
8. Final AJN -BW Intravenous to Oral Therapy Conversion NN EDITS 11.06.24
9. Final AJN -BW Parenteral Nutrition For Adults NN EDITS 11.06.24
10. Pharmacist Clinical Activities NEW 11.2024

**FROM:** Medical Staff Services  
**RE:** 03/18/25 Medical Executive Committee appointments/reappointments for Board approval 03/26/25

C-0241

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#### **Revised Policies**

1. Physician Supervision of Physician Assistants

#### **New Privileges**

1. Radiation Medical Oncology
2. Nuclear Medicine Delineation of Privileges

#### **Revised Privileges**

2. N/A

Jefferson County Public Hospital District #2  
Surplus Equipment Form

Department: Surgery, 7020 Date: 02/4/2025

Equipment to be declared surplus: MODULE, CO2

Asset Number: OR0011 Serial Number: DE45594218

Model Number: M3015A

**Justification for declaring surplus:** (check all that apply)

- No longer supports current software
- End of life, useful life exhausted
- Not supported by original manufacturer, parts not available
- Cost of parts to repair exceeds cost of new equipment
- Technology outdated
- Removed or altered during remodeling process
- Other \_\_\_\_\_

Depreciated value: \$ 0

\_\_\_\_\_  
Department Director Signature

*Donk Fongry* 3/17/2025  
Materials Director Signature

**Recommended Disposition:**

- Send to surplus storage until \_\_\_\_\_ if not pulled for service dispose in appropriate manner.
- Use as trade-in and return to vendor \_\_\_\_\_
- Send to recycler\* \_\_\_\_\_
- Placed with third party reseller \_\_\_\_\_
- Send to landfill\* \_\_\_\_\_

\*If another party wishes to take equipment from District at no cost the CEO shall have discretion to allow this.

Sell to \_\_\_\_\_

Approved by Commission on \_\_\_\_\_ Resolution # \_\_\_\_\_

JEFFERSON COUNTY PUBLIC HOSPITAL DISTRICT NO. 2

RESOLUTION 2025-08

A RESOLUTION TO DECLARE CERTAIN EQUIPMENT SURPLUS TO THE NEEDS OF JEFFERSON COUNTY PUBLIC HOSPITAL DISTRICT NO. 2 AND TO AUTHORIZE THE DISPOSAL OF SAID EQUIPMENT

WHEREAS the item(s) of equipment enumerated below are obsolete and otherwise surplus to the District, and;

WHEREAS said equipment now represents an unnecessary cost to the District to retain and store it,

NOW, THEREFORE, BE IT RESOLVED THAT:

- 1) The following equipment be declared surplus to the needs of Jefferson County Public Hospital District No. 2 and will be disposed of in compliance with state law:

Description	Asset #	Serial #	Model #
Module, C02	OR0011	DE45594218	M3015A

APPROVED this 26<sup>th</sup> day of March 2025.

APPROVED BY THE COMMISSION:

Commission Chair Jill Buhler Rienstra: \_\_\_\_\_

Commission Secretary Marie Dressler: \_\_\_\_\_

Attest:

Commissioner Bruce McComas: \_\_\_\_\_

Commissioner Kees Kolff: \_\_\_\_\_

Commissioner Matt Ready: \_\_\_\_\_

**JEFFERSON HEALTHCARE  
834 SHERIDAN AVENUE  
PORT TOWNSEND, WA 98368**

**TO: BOARD OF COMMISSIONERS  
FROM: TYLER FREEMAN, CFO  
RE: January 2025 WARRANT SUMMARY**

**The following items need to be approved at the next commission meeting:**

General Fund Warrants & ACH Transfers	<b>\$31,827,394.45</b>	(Provided under separate cover)
Allowance for Uncollectible Accounts / Charity	<b>\$825,836.00</b>	(Updated)
Canceled Warrants	<b>4,612.19</b>	(Attached)

**JEFFERSON HEALTHCARE  
834 SHERIDAN AVENUE  
PORT TOWNSEND, WA 98368**

**TO: BOARD OF COMMISSIONERS  
FROM: TYLER FREEMAN, CFO  
RE: January 2025 GENERAL FUND WARRANTS & ACH  
FUND TRANSFERS**

**Submitted for your approval are the following warrants:**

**GENERAL FUND:**

**312790 - 313536 \$14,777,873.34**

**ACH TRANSFERS \$17,049,521.11**

**\$31,827,394.45**

**YEAR-TO-DATE: \$31,827,394.45**

Warrants are available for review if requested.

**JEFFERSON HEALTHCARE  
834 SHERIDAN AVENUE  
PORT TOWNSEND, WA 98368**

**TO: BOARD OF COMMISSIONERS  
FROM: TYLER FREEMAN, CFO  
RE: January 2025 ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS, ADMINISTRATIVE, AND CHARITY CARE WRITE OFFS**

Submitted for your approval are the following:

	January	January YTD	January YTD BUDGET
Allowance for Uncollectible Accounts:	244,041.00	244,041.00	558,975.00
Charity Care:	541,159.00	541,159.00	438,489.00
Other Administrative Adjustments:	40,636.00	40,636.00	56,106.00
	<hr/>		
<b>TOTAL FOR MONTH:</b>	<b>825,836.00</b>	<b>825,836.00</b>	<b>1,053,570.00</b>
	<hr/> <hr/>		

**JEFFERSON HEALTHCARE  
834 SHERIDAN AVENUE  
PORT TOWNSEND, WA 98368**

**TO: BOARD OF COMMISSIONERS  
FROM: TYLER FREEMAN, CFO  
RE: January 2025 WARRANT CANCELLATIONS**

**State law requires you to pass a resolution canceling any warrants which are not presented to the Treasurer for payment within one year of issue.**

<b>DATE</b>	<b>WARRANT</b>	<b>AMOUNT</b>
11/14/2024	311881 FBO HOSPITAL DISTRICT #2	2,668.00
12/12/2024	312505 FBO HOSPITAL DISTRICT #2	400.00
01/04/2024	304581 FBO HOSPITAL DISTRICT #2	888.00
01/04/2024	304615 FBO HOSPITAL DISTRICT #2	146.28
01/25/2024	305049 FBO HOSPITAL DISTRICT #2	509.91

**JEFFERSON HEALTHCARE  
834 SHERIDAN AVENUE  
PORT TOWNSEND, WA 98368**

**TO: BOARD OF COMMISSIONERS  
FROM: TYLER FREEMAN, CFO  
RE: February 2025 WARRANT SUMMARY**

**The following items need to be approved at the next commission meeting:**

General Fund Warrants & ACH Transfers	<b>\$26,762,347.82</b>	(Provided under separate cover)
Allowance for Uncollectible Accounts / Charity	<b>\$1,165,676.00</b>	(Updated)
Canceled Warrants	<b>41,797.01</b>	(Attached)

**JEFFERSON HEALTHCARE  
834 SHERIDAN AVENUE  
PORT TOWNSEND, WA 98368**

**TO: BOARD OF COMMISSIONERS  
FROM: TYLER FREEMAN, CFO  
RE: February 2025 GENERAL FUND WARRANTS & ACH  
FUND TRANSFERS**

**Submitted for your approval are the following warrants:**

**GENERAL FUND:**

**313537 - 314149 \$9,606,393.55**

**ACH TRANSFERS \$17,155,954.27**

**\$26,762,347.82**

**YEAR-TO-DATE: \$58,589,742.27**

Warrants are available for review if requested.

JEFFERSON HEALTHCARE  
834 SHERIDAN AVENUE  
PORT TOWNSEND, WA 98368

TO: BOARD OF COMMISSIONERS  
FROM: TYLER FREEMAN, CFO  
RE: February 2025 ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS, ADMINISTRATIVE, AND CHARITY CARE WRITE OFFS

Submitted for your approval are the following:

	February	February YTD	February YTD BUDGET
Allowance for Uncollectible Accounts:	718,526.00	962,567.00	1,065,233.00
Charity Care:	397,349.00	938,508.00	835,624.00
Other Administrative Adjustments:	49,801.00	90,437.00	106,920.00
	<hr/>		
TOTAL FOR MONTH:	1,165,676.00	1,991,512.00	2,007,777.00
	<hr/> <hr/>		

**JEFFERSON HEALTHCARE  
834 SHERIDAN AVENUE  
PORT TOWNSEND, WA 98368**

**TO: BOARD OF COMMISSIONERS  
FROM: TYLER FREEMAN, CFO  
RE: February 2025 WARRANT CANCELLATIONS**

**State law requires you to pass a resolution canceling any warrants which are not presented to the Treasurer for payment within one year of issue.**

<b>DATE</b>	<b>WARRANT</b>	<b>AMOUNT</b>
01/30/2025	313510 FBO HOSPITAL DISTRICT #2	74.20
01/23/2025	313253 FBO HOSPITAL DISTRICT #2	23,692.00
01/23/2025	313306 FBO HOSPITAL DISTRICT #2	2,370.00
02/13/2025	313836 FBO HOSPITAL DISTRICT #2	44.81
01/30/2025	313535 FBO HOSPITAL DISTRICT #2	51.30
01/25/2025	313352 FBO HOSPITAL DISTRICT #2	7,285.42
02/13/2025	313687 FBO HOSPITAL DISTRICT #2	100.00
02/06/2025	313553 FBO HOSPITAL DISTRICT #2	7,935.70

JEFFERSON COUNTY PUBLIC HOSPITAL DISTRICT NO. 2

RESOLUTION 2025-09

A RESOLUTION CANCELING CERTAIN WARRANTS IN  
THE AMOUNT OF \$46,165.62

WHEREAS warrants of any municipal corporation not presented within one year of their issue, or, that have been voided or replaced, shall be canceled by the passage of a resolution of the governing body;

NOW, THEREFORE BE IT RESOLVED THAT:

In order to comply with RCW 36.22.100, the warrants indicated below in the total amount of \$46,165.62 to be canceled.

Date of Issue	Warrant #	Amount
11/14/2024	311881	\$2,668.00
12/12/2024	312505	\$400.00
01/04/2024	304581	\$888.00
01/04/2024	304615	\$146.28
01/25/2024	305049	\$509.91
01/30/2025	313510	\$74.20
01/23/2025	313253	\$23,692.00
01/23/2025	313306	\$2,370.00
02/13/2025	313836	\$44.81
01/30/2025	313535	\$51.30
01/25/2025	313352	\$7,285.42
02/13/2025	313687	\$100.00
02/06/2025	313553	\$7,935.70
<b>Total</b>		<b>\$46,165.62</b>

APPROVED this 26<sup>th</sup> day of March 2025.

APPROVED BY THE COMMISSION:

Commission Chair Jill Buhler Rienstra: \_\_\_\_\_

Commissioner Marie Dressler: \_\_\_\_\_

Attest:

Commissioner Matt Ready: \_\_\_\_\_

Commissioner Kees Kolff: \_\_\_\_\_

Commissioner Bruce McComas: \_\_\_\_\_

DRAFT

**Gross Revenue**

Inpatient Revenue  
Outpatient Revenue

**Total Gross Revenue**

**Revenue Adjustments**

Cost Adjustment Medicaid  
Cost Adjustment Medicare  
Charity Care  
Contractual Allowances Other  
Administrative Adjustments  
Allowance for Uncollectible Accounts

**Total Revenue Adjustments**

**Net Patient Service Revenue**

**Other Revenue**

Pharmacies  
Grants  
Other Operating Revenue

**Total Operating Revenues**

**Operating Expenses**

Salaries And Wages  
Employee Benefits  
Professional Fees  
Purchased Services  
Supplies  
Insurance  
Leases And Rentals  
Depreciation And Amortization  
Repairs And Maintenance  
Utilities  
Licenses And Taxes  
Other

**Total Operating Expenses**

**Operating Income (Loss)**

**Non Operating Revenues (Expenses)**

Taxation For Maint Operations  
Investment Income  
Interest Expense  
Bond Issuance Costs  
Gain or (Loss) on Disposed Asset  
Contributions

**Total Non Operating Revenues (Expenses)**

**Change in Net Position (Loss)**

	January 2025 Actual	January 2025 Budget	Variance Favorable/ (Unfavorable)	%	January 2025 YTD	January 2025 Budget YTD	Variance Favorable/ (Unfavorable)	%	January 2024 YTD
<b>Gross Revenue</b>									
Inpatient Revenue	3,716,731	3,868,213	(151,482)	-4%	3,716,731	3,868,213	(151,482)	-4%	3,981,621
Outpatient Revenue	33,913,182	34,562,685	(649,503)	-2%	33,913,182	34,562,685	(649,503)	-2%	29,329,282
<b>Total Gross Revenue</b>	<b>37,629,913</b>	<b>38,430,898</b>	<b>(800,986)</b>	<b>-2%</b>	<b>37,629,913</b>	<b>38,430,898</b>	<b>(800,986)</b>	<b>-2%</b>	<b>33,310,903</b>
<b>Revenue Adjustments</b>									
Cost Adjustment Medicaid	2,247,393	2,027,083	(220,309)	-11%	2,247,393	2,027,083	(220,309)	-11%	2,440,065
Cost Adjustment Medicare	14,257,541	14,846,883	589,342	4%	14,257,541	14,846,883	589,342	4%	11,934,584
Charity Care	541,159	438,489	(102,670)	-23%	541,159	438,489	(102,670)	-23%	332,636
Contractual Allowances Other	3,259,060	3,443,573	184,514	5%	3,259,060	3,443,573	184,514	5%	2,643,776
Administrative Adjustments	40,636	56,106	15,470	28%	40,636	56,106	15,470	28%	153,244
Allowance for Uncollectible Accounts	244,041	558,975	314,934	56%	244,041	558,975	314,934	56%	952,974
<b>Total Revenue Adjustments</b>	<b>20,589,830</b>	<b>21,371,111</b>	<b>781,281</b>	<b>4%</b>	<b>20,589,830</b>	<b>21,371,111</b>	<b>781,281</b>	<b>4%</b>	<b>18,457,279</b>
<b>Net Patient Service Revenue</b>	<b>17,040,083</b>	<b>17,059,788</b>	<b>(19,705)</b>	<b>0%</b>	<b>17,040,083</b>	<b>17,059,788</b>	<b>(19,705)</b>	<b>0%</b>	<b>14,853,624</b>
<b>Other Revenue</b>									
Pharmacies	558,499	629,072	(70,574)	-11%	558,499	629,072	(70,574)	-11%	402,577
Grants	47,680	24,422	23,258	95%	47,680	24,422	23,258	95%	76,562
Other Operating Revenue	72,934	72,772	161	0%	72,934	72,772	161	0%	42,285
<b>Total Operating Revenues</b>	<b>17,719,195</b>	<b>17,786,055</b>	<b>(66,860)</b>	<b>0%</b>	<b>17,719,195</b>	<b>17,786,055</b>	<b>(66,860)</b>	<b>0%</b>	<b>15,375,047</b>
<b>Operating Expenses</b>									
Salaries And Wages	8,345,835	8,436,268	90,432	1%	8,345,835	8,436,268	90,432	1%	7,733,771
Employee Benefits	1,761,578	1,970,704	209,126	11%	1,761,578	1,970,704	209,126	11%	1,778,594
Professional Fees	659,281	510,300	(148,981)	-29%	659,281	510,300	(148,981)	-29%	483,524
Purchased Services	929,498	1,277,449	347,951	27%	929,498	1,277,449	347,951	27%	1,051,237
Supplies	4,305,031	3,564,652	(740,380)	-21%	4,305,031	3,564,652	(740,380)	-21%	3,024,914
Insurance	149,720	144,466	(5,255)	-4%	149,720	144,466	(5,255)	-4%	145,698
Leases And Rentals	60,192	119,990	59,798	50%	60,192	119,990	59,798	50%	56,441
Depreciation And Amortization	478,471	445,397	(33,073)	-7%	478,471	445,397	(33,073)	-7%	424,053
Repairs And Maintenance	112,235	112,735	500	0%	112,235	112,735	500	0%	75,386
Utilities	159,739	133,835	(25,904)	-19%	159,739	133,835	(25,904)	-19%	142,716
Licenses And Taxes	156,701	160,040	3,339	2%	156,701	160,040	3,339	2%	99,589
Other	288,628	340,418	51,789	15%	288,628	340,418	51,789	15%	318,146
<b>Total Operating Expenses</b>	<b>17,406,911</b>	<b>17,216,253</b>	<b>(190,658)</b>	<b>-1%</b>	<b>17,406,911</b>	<b>17,216,253</b>	<b>(190,658)</b>	<b>-1%</b>	<b>15,334,068</b>
<b>Operating Income (Loss)</b>	<b>312,284</b>	<b>569,802</b>	<b>(257,518)</b>	<b>-45%</b>	<b>312,284</b>	<b>569,802</b>	<b>(257,518)</b>	<b>-45%</b>	<b>40,980</b>
<b>Non Operating Revenues (Expenses)</b>									
Taxation For Maint Operations	44,810	45,833	(1,023)	-2%	44,810	45,833	(1,023)	-2%	45,008
Investment Income	389,162	291,070	98,092	34%	389,162	291,070	98,092	34%	458,027
Interest Expense	(589,844)	(588,257)	(1,587)	0%	(589,844)	(588,257)	(1,587)	0%	(582,297)
Bond Issuance Costs	-	-	-	0%	-	0	-	0%	-
Gain or (Loss) on Disposed Asset	-	-	-	0%	-	-	-	0%	-
Contributions	591,000	513,249	77,751	15%	591,000	513,249	77,751	15%	14,970
<b>Total Non Operating Revenues (Expenses)</b>	<b>435,128</b>	<b>261,896</b>	<b>173,233</b>	<b>66%</b>	<b>435,128</b>	<b>261,896</b>	<b>173,233</b>	<b>66%</b>	<b>(64,291)</b>
<b>Change in Net Position (Loss)</b>	<b>747,413</b>	<b>831,698</b>	<b>(84,285)</b>	<b>-10%</b>	<b>747,413</b>	<b>831,698</b>	<b>(84,285)</b>	<b>-10%</b>	<b>(23,312)</b>

**Gross Revenue**

Inpatient Revenue  
Outpatient Revenue

**Total Gross Revenue**

**Revenue Adjustments**

Cost Adjustment Medicaid  
Cost Adjustment Medicare  
Charity Care  
Contractual Allowances Other  
Administrative Adjustments  
Allowance for Uncollectible Accounts

**Total Revenue Adjustments**

**Net Patient Service Revenue**

**Other Revenue**

Pharmacies  
Grants  
Other Operating Revenue

**Total Operating Revenues**

**Operating Expenses**

Salaries And Wages  
Employee Benefits  
Professional Fees  
Purchased Services  
Supplies  
Insurance  
Leases And Rentals  
Depreciation And Amortization  
Repairs And Maintenance  
Utilities  
Licenses And Taxes  
Other

**Total Operating Expenses**  
**Operating Income (Loss)**

**Non Operating Revenues (Expenses)**

Taxation For Maint Operations  
Investment Income  
Interest Expense  
Bond Issuance Costs  
Gain or (Loss) on Disposed Asset  
Contributions

**Total Non Operating Revenues (Expenses)**

**Change in Net Position (Loss)**

	February 2025 Actual	February 2025 Budget	Variance Favorable/ (Unfavorable)	%	February 2025 YTD	February 2025 Budget YTD	Variance Favorable/ (Unfavorable)	%	February 2024 YTD
<b>Gross Revenue</b>									
Inpatient Revenue	3,807,563	3,509,583	297,980	8%	7,524,294	7,377,796	146,497	2%	7,579,919
Outpatient Revenue	31,783,608	31,296,852	486,756	2%	65,696,790	65,859,537	(162,747)	0%	58,107,042
<b>Total Gross Revenue</b>	<b>35,591,171</b>	<b>34,806,435</b>	<b>784,736</b>	<b>2%</b>	<b>73,221,083</b>	<b>73,237,333</b>	<b>(16,250)</b>	<b>0%</b>	<b>65,686,961</b>
<b>Revenue Adjustments</b>									
Cost Adjustment Medicaid	2,182,083	1,835,907	(346,177)	-19%	4,429,476	3,862,990	(566,486)	-15%	3,942,142
Cost Adjustment Medicare	14,359,484	13,446,656	(912,829)	-7%	28,617,026	28,293,539	(323,487)	-1%	25,047,389
Charity Care	397,349	397,135	(214)	0%	938,508	835,624	(102,884)	-12%	680,306
Contractual Allowances Other	2,828,753	3,118,806	290,053	9%	6,087,813	6,562,379	474,566	7%	5,677,250
Administrative Adjustments	49,801	50,814	1,014	2%	90,437	106,920	16,483	15%	157,062
Allowance for Uncollectible Accounts	718,526	506,258	(212,268)	-42%	962,567	1,065,233	102,667	10%	1,158,645
<b>Total Revenue Adjustments</b>	<b>20,535,996</b>	<b>19,355,575</b>	<b>(1,180,421)</b>	<b>-6%</b>	<b>41,125,826</b>	<b>40,726,686</b>	<b>(399,140)</b>	<b>-1%</b>	<b>36,662,795</b>
<b>Net Patient Service Revenue</b>	<b>15,055,175</b>	<b>15,450,860</b>	<b>(395,685)</b>	<b>-3%</b>	<b>32,095,257</b>	<b>32,510,648</b>	<b>(415,390)</b>	<b>-1%</b>	<b>29,024,165</b>
<b>Other Revenue</b>									
Pharmacies	617,933	629,072	(11,140)	-2%	1,176,431	1,258,145	(81,713)	-6%	803,421
Grants	-	24,422	(24,422)	-100%	47,680	48,845	(1,165)	-2%	76,562
Other Operating Revenue	54,430	72,772	(18,342)	-25%	127,364	145,545	(18,181)	-12%	93,139
<b>Total Operating Revenues</b>	<b>15,727,538</b>	<b>16,177,127</b>	<b>(449,589)</b>	<b>-3%</b>	<b>33,446,733</b>	<b>33,963,182</b>	<b>(516,449)</b>	<b>-2%</b>	<b>29,997,287</b>
<b>Operating Expenses</b>									
Salaries And Wages	7,773,704	7,666,020	(107,684)	-1%	16,119,539	16,102,287	(17,252)	0%	14,419,529
Employee Benefits	1,827,552	1,769,676	(57,877)	-3%	3,589,130	3,740,380	151,249	4%	3,375,139
Professional Fees	515,689	486,209	(29,480)	-6%	1,174,970	996,509	(178,462)	-18%	1,123,739
Purchased Services	893,582	1,277,449	383,867	30%	1,823,080	2,554,898	731,818	29%	1,979,172
Supplies	3,670,983	3,323,584	(347,399)	-10%	7,976,014	6,888,235	(1,087,779)	-16%	6,216,484
Insurance	147,190	144,466	(2,724)	-2%	296,910	288,931	(7,979)	-3%	280,836
Leases And Rentals	36,801	119,990	83,189	69%	96,994	239,980	142,986	60%	211,479
Depreciation And Amortization	518,122	445,397	(72,725)	-16%	996,593	890,795	(105,798)	-12%	848,107
Repairs And Maintenance	110,460	112,735	2,274	2%	222,695	225,469	2,774	1%	162,680
Utilities	124,504	133,835	9,331	7%	284,243	267,671	(16,573)	-6%	255,398
Licenses And Taxes	149,121	160,040	10,919	7%	305,822	320,081	14,259	4%	181,354
Other	531,824	340,418	(191,406)	-56%	820,452	680,835	(139,617)	-21%	528,466
<b>Total Operating Expenses</b>	<b>16,299,533</b>	<b>15,979,817</b>	<b>(319,716)</b>	<b>-2%</b>	<b>33,706,443</b>	<b>33,196,070</b>	<b>(510,374)</b>	<b>-2%</b>	<b>29,582,383</b>
<b>Operating Income (Loss)</b>	<b>(571,995)</b>	<b>197,310</b>	<b>(769,305)</b>	<b>-390%</b>	<b>(259,710)</b>	<b>767,112</b>	<b>(1,026,823)</b>	<b>-134%</b>	<b>414,904</b>
<b>Non Operating Revenues (Expenses)</b>									
Taxation For Maint Operations	44,810	45,833	(1,023)	-2%	89,620	91,667	(2,047)	-2%	90,016
Investment Income	331,384	291,070	40,314	14%	720,546	582,140	138,406	24%	871,382
Interest Expense	(596,259)	(588,257)	(8,002)	-1%	(1,186,103)	(1,176,513)	(9,590)	-1%	(1,164,594)
Bond Issuance Costs	-	-	-	0%	-	0	-	0%	-
Gain or (Loss) on Disposed Asset	-	-	-	0%	-	-	-	0%	-
Contributions	580,000	513,249	66,751	13%	1,171,000	1,026,498	144,502	14%	14,970
<b>Total Non Operating Revenues (Expenses)</b>	<b>359,935</b>	<b>261,896</b>	<b>98,039</b>	<b>37%</b>	<b>795,063</b>	<b>523,791</b>	<b>271,272</b>	<b>52%</b>	<b>(188,226)</b>
<b>Change in Net Position (Loss)</b>	<b>(212,060)</b>	<b>459,206</b>	<b>(671,265)</b>	<b>-146%</b>	<b>535,353</b>	<b>1,290,903</b>	<b>(755,550)</b>	<b>-59%</b>	<b>226,679</b>

STATISTIC DESCRIPTION	JANUARY 2025						JANUARY 2024			
	MO	MO BUDGET	%	YTD	YTD	%	MO	%	YTD	%
	ACTUAL		VARIANCE	ACTUAL	BUDGET	VARIANCE	ACTUAL	VARIANCE	ACTUAL	VARIANCE
FTEs - TOTAL (AVG)	696	771	10%	696	771	10%	673	-3%	673	-3%
FTEs - PRODUCTIVE (AVG)	628	697	10%	628	697	10%	592	-6%	592	-6%
ADJUSTED PATIENT DAYS	4,863	4,340	12%	4,863	4,340	12%	3,517	38%	3,517	38%
ICU PATIENT DAYS (IP + OBSERVATION, MIDNIGHT CENSUS)	82	64	28%	82	64	28%	86	-5%	86	-5%
ACU PATIENT DAYS (IP + OBSERVATION, MIDNIGHT CENSUS)	368	365	1%	368	365	1%	385	-4%	385	-4%
SWING IP PATIENT DAYS (MIDNIGHT CENSUS)	13	21	-38%	13	21	-38%	14	-7%	14	-7%
PATIENT DAYS (ACU, ICU, SWING), INCLUDES OBSERVATION	463	450	3%	463	450	3%	485	-5%	485	-5%
BIRTHS	5	7	-29%	5	7	-29%	4	25%	4	25%
SURGERY CASES (IN OR)	132	134	-1%	132	134	-1%	131	1%	131	1%
SURGERY MINUTES (IN OR)	13,679	14,462	-5%	13,679	14,462	-5%	14,573	-6%	14,573	-6%
SPECIAL PROCEDURE CASES	116	109	6%	116	109	6%	100	16%	100	16%
SURGERY MINUTES (SPECIAL PROCEDURES)	5,505	5,750	-4%	5,505	5,750	-4%	5,108	8%	5,108	8%
LAB BILLABLE TESTS	24,795	23,781	4%	24,795	23,781	4%	23,604	5%	23,604	5%
BLOOD BANK UNITS MATCHED	34	46	-26%	34	46	-26%	44	-23%	44	-23%
MRIs COMPLETED	270	258	5%	270	258	5%	233	16%	233	16%
CT SCANS COMPLETED	742	759	-2%	742	759	-2%	679	9%	679	9%
RADIOLOGY-DEXA	140	159	-12%	140	159	-12%	96	46%	96	46%
X-RAYS COMPLETED	1,986	1,817	9%	1,986	1,817	9%	1,855	7%	1,855	7%
ECHOs COMPLETED	213	199	7%	213	199	7%	194	10%	194	10%
ULTRASOUNDS COMPLETED	436	418	4%	436	418	4%	372	17%	372	17%
MAMMOGRAPHYS COMPLETED	340	289	18%	340	289	18%	243	40%	243	40%
NUCLEAR MEDICINE TESTS	36	35	3%	36	35	3%	35	3%	35	3%
TOTAL DIAGNOSTIC IMAGING TESTS	4,163	3,935	6%	4,163	3,935	6%	3,707	12%	3,707	12%
PHARMACY MEDS DISPENSED	23,543	23,387	1%	23,543	23,387	1%	23,214	1%	23,214	1%
ANTI COAG VISITS	277	289	-4%	277	289	-4%	332	-17%	332	-17%
RESPIRATORY THERAPY CHARGE UNITS	1,873	2,973	-37%	1,873	2,973	-37%	3,709	-50%	3,709	-50%
PULMONARY REHAB CHARGE UNITS	132	112	18%	132	112	18%	76	74%	76	74%
CARDIAC REHAB SESSIONS	199	202	-1%	199	202	-1%	133	50%	133	50%
PHYSICAL THERAPY CHARGE UNITS	7,181	7,409	-3%	7,181	7,409	-3%	6,512	10%	6,512	10%
OCCUPATIONAL THERAPY CHARGE UNITS	572	955	-40%	572	955	-40%	896	-36%	896	-36%
SPEECH THERAPY CHARGE UNITS	325	255	27%	325	255	27%	216	50%	216	50%
REHAB/PT/OT/ST	8,409	8,933	-6%	8,409	8,933	-6%	7,833	7%	7,833	7%
ER CENSUS	1,314	1,376	-5%	1,314	1,376	-5%	1,134	16%	1,134	16%
EXPRESS CLINIC	1,233	1,325	-7%	1,233	1,325	-7%	1,077	14%	1,077	14%
SOCO PATIENT VISITS	194	228	-15%	194	228	-15%	161	20%	161	20%
PORT LUDLOW PATIENT VISITS	632	639	-1%	632	639	-1%	642	-2%	642	-2%
SHERIDAN PATIENT VISITS	3,220	3,208	0%	3,220	3,208	0%	3,042	6%	3,042	6%
DENTAL CLINIC	515	634	-19%	515	634	-19%	454	13%	454	13%
WATERSHIP CLINIC PATIENT VISITS	1,402	1,457	-4%	1,402	1,457	-4%	1,143	23%	1,143	23%
TOWNSEND PATIENT VISITS	454	562	-19%	454	562	-19%	527	-14%	527	-14%
TOTAL RURAL HEALTH CLINIC VISITS	7,650	8,053	-5%	7,650	8,053	-5%	7,046	9%	7,046	9%
CARDIOLOGY CLINIC VISITS	371	516	-28%	371	516	-28%	495	-25%	495	-25%
DERMATOLOGY CLINIC VISITS	682	807	-15%	682	807	-15%	703	-3%	703	-3%
ENT CLINIC VISITS	-	-	0%	-	-	0%	-	0%	-	0%
GEN SURG VISITS	350	361	-3%	350	361	-3%	353	-1%	353	-1%
NEUROLOGY VISITS	128	136	-6%	128	136	-6%	-	0%	-	0%
ONCOLOGY VISITS	367	535	-31%	367	535	-31%	409	-10%	409	-10%
ORTHO VISITS	770	698	10%	770	698	10%	659	17%	659	17%
PULMONOLOGY CLINIC VISITS	-	-	0%	-	-	0%	-	0%	-	0%
RHEUMATOLOGY VISITS	24	13	85%	24	13	85%	-	0%	-	0%
SLEEP CLINIC VISITS	216	207	4%	216	207	4%	205	5%	205	5%
UROLOGY VISITS	190	212	-10%	190	212	-10%	215	-12%	215	-12%
JH UROLOGY SERVICES VISITS	8	13	-38%	8	13	-38%	-	0%	-	0%
OB/GYN CLINIC VISITS	265	371	-29%	265	371	-29%	342	-23%	342	-23%
WOUND CLINIC VISITS	102	188	-46%	102	188	-46%	112	-9%	112	-9%
HANDS/PLASTICS VISITS	201	227	-11%	201	227	-11%	214	-6%	214	-6%
TOTAL SPECIALTY CLINIC VISITS	3,674	4,282	-14%	3,674	4,282	-14%	3,707	-1%	3,707	-1%
SLEEP CENTER SLEEP STUDIES	51	58	-12%	51	58	-12%	48	6%	48	6%
INFUSION CENTER VISITS	745	908	-18%	745	908	-18%	767	-3%	767	-3%
RADIATION ONCOLOGY VISITS	-	-	0%	-	-	0%	-	0%	-	0%
SURGERY CENTER ENDOSCOPIES	73	76	-4%	73	76	-4%	75	-3%	75	-3%
HOME HEALTH EPISODES	100	81	23%	100	81	23%	94	6%	94	6%
HOME HEALTH VISITS	1,062	957	11%	1,062	957	11%	865	23%	865	23%
HOSPICE CENSUS/DAYS	1,198	1,076	11%	1,198	1,076	11%	1,082	11%	1,082	11%
HOSPICE VISITS	412	339	22%	412	339	22%	303	36%	303	36%
FOOD AND NUTRITION SERVICES MEALS SERVED	7,088	10,075	-30%	7,088	10,075	-30%	6,508	9%	6,508	9%
MAT MGMT TOTAL ORDERS PROCESSED	2,085	1,923	8%	2,085	1,923	8%	1,856	12%	1,856	12%
REGISTRATION HOSPITAL ACCOUNTS CREATED	8,781	8,707	1%	8,781	8,707	1%	7,066	24%	7,066	24%
PATIENT ENGAGEMENT CENTER CALLS HANDLED	20,786	18,502	12%	20,786	18,502	12%	-	0%	-	0%
SURGICAL CASES + BIRTHS	253	139	82%	253	139	82%	235	8%	235	8%
PRE-POST OP RECOVERY CASES	97	104	-7%	97	104	-7%	101	-4%	101	-4%
PRE-POST OP RECOVERY MINUTES	4,305	4,331	-1%	4,305	4,331	-1%	4,225	2%	4,225	2%
ANESTHESIA MINUTES	18,293	19,681	-7%	18,293	19,681	-7%	19,386	-6%	19,386	-6%
DIABETES EDUCATION AND NUTRITION SERVICES VISITS	43	48	-10%	43	48	-10%	27	59%	27	59%



**STATISTIC DESCRIPTION**

STATISTIC DESCRIPTION	FEBRUARY 2025						FEBRUARY 2024			
	MO ACTUAL	MO BUDGET	% VARIANCE	YTD ACTUAL	YTD BUDGET	% VARIANCE	MO ACTUAL	% VARIANCE	YTD ACTUAL	% VARIANCE
FTEs - TOTAL (AVG)	695	771	10%	696	771	10%	660	-5%	666	-5%
FTEs - PRODUCTIVE (AVG)	627	697	10%	627	697	10%	600	-5%	596	-5%
ADJUSTED PATIENT DAYS	4,449	3,920	13%	9,312	8,260	13%	3,611	23%	7,128	31%
ICU PATIENT DAYS (IP + OBSERVATION, MIDNIGHT CENSUS)	75	58	29%	157	121	30%	55	36%	141	11%
ACU PATIENT DAYS (IP + OBSERVATION, MIDNIGHT CENSUS)	351	330	6%	718	695	3%	339	4%	724	-1%
SWING IP PATIENT DAYS (MIDNIGHT CENSUS)	36	19	89%	49	40	23%	38	-5%	52	-6%
PATIENT DAYS (ACU, ICU, SWING), INCLUDES OBSERVATION	462	407	14%	924	857	8%	432	7%	917	1%
BIRTHS	12	6	100%	17	13	31%	7	71%	11	55%
SURGERY CASES (IN OR)	136	124	10%	268	258	4%	123	11%	254	6%
SURGERY MINUTES (IN OR)	12,922	13,338	-3%	26,601	27,800	-4%	13,849	-7%	28,422	-6%
SPECIAL PROCEDURE CASES	89	98	-9%	205	207	-1%	84	6%	184	11%
SURGERY MINUTES (SPECIAL PROCEDURES)	4,376	5,193	-16%	9,881	10,943	-10%	4,303	2%	9,411	5%
LAB BILLABLE TESTS	21,871	21,479	2%	46,666	45,260	3%	22,236	-2%	45,840	2%
BLOOD BANK UNITS MATCHED	40	42	-5%	74	88	-16%	33	21%	77	-4%
MRIS COMPLETED	228	233	-2%	498	491	1%	249	-8%	482	3%
CT SCANS COMPLETED	696	686	1%	1,438	1,445	0%	649	7%	1,328	8%
RADIOLOGY-DEXA	170	144	18%	310	303	2%	82	107%	178	74%
X-RAYS COMPLETED	1,669	1,641	2%	3,655	3,458	6%	1,721	-3%	3,576	2%
ECHOs COMPLETED	176	180	-2%	389	379	3%	182	-3%	376	3%
ULTRASOUNDS COMPLETED	392	378	4%	828	796	4%	350	12%	722	15%
MAMMOGRAPHS COMPLETED	272	261	4%	612	550	11%	271	0%	514	19%
NUCLEAR MEDICINE TESTS	34	32	6%	70	67	4%	25	36%	60	17%
TOTAL DIAGNOSTIC IMAGING TESTS	3,637	3,554	2%	7,800	7,489	4%	3,529	3%	7,236	8%
PHARMACY MEDS DISPENSED	23,460	21,124	11%	47,003	44,511	6%	20,979	12%	44,193	6%
ANTI COAG VISITS	260	261	0%	537	550	-2%	302	-14%	634	-15%
RESPIRATORY THERAPY CHARGE UNITS	1,603	2,685	-40%	3,476	5,658	-39%	2,824	-43%	6,533	-47%
PULMONARY REHAB CHARGE UNITS	100	101	-1%	232	213	9%	87	15%	163	42%
CARDIAC REHAB SESSIONS	171	183	-7%	370	385	-4%	149	15%	282	31%
PHYSICAL THERAPY CHARGE UNITS	6,339	6,692	-5%	13,520	14,100	-4%	6,179	3%	12,691	7%
OCCUPATIONAL THERAPY CHARGE UNITS	669	863	-22%	1,241	1,818	-32%	1,089	-39%	1,985	-37%
SPEECH THERAPY CHARGE UNITS	284	230	23%	609	485	26%	230	23%	446	37%
REHAB/PT/OT/ST	7,563	8,069	-6%	15,972	17,002	-6%	7,734	-2%	15,567	3%
ER CENSUS	1,248	1,243	0%	2,562	2,619	-2%	1,111	12%	2,245	14%
EXPRESS CLINIC	1,100	1,197	-8%	2,333	2,522	-7%	1,103	0%	2,180	7%
SOCO PATIENT VISITS	195	206	-5%	389	435	-11%	171	14%	332	17%
PORT LUDLOW PATIENT VISITS	577	577	0%	1,209	1,215	0%	628	-8%	1,270	-5%
SHERIDAN PATIENT VISITS	2,558	2,897	-12%	5,778	6,105	-5%	2,529	1%	5,571	4%
DENTAL CLINIC	433	572	-24%	948	1,206	-21%	399	9%	853	11%
WATERSHIP CLINIC PATIENT VISITS	1,140	1,316	-13%	2,542	2,773	-8%	1,134	1%	2,277	12%
TOWNSEND PATIENT VISITS	459	508	-10%	913	1,070	-15%	553	-17%	1,080	-15%
TOTAL RURAL HEALTH CLINIC VISITS	6,462	7,273	-11%	14,112	15,326	-8%	6,517	-1%	13,563	4%
CARDIOLOGY CLINIC VISITS	368	466	-21%	739	982	-25%	427	-14%	922	-20%
DERMATOLOGY CLINIC VISITS	575	729	-21%	1,257	1,536	-18%	736	-22%	1,439	-13%
ENT CLINIC VISITS	-	-	0%	-	-	0%	-	0%	-	0%
GEN SURG VISITS	254	326	-22%	604	686	-12%	299	-15%	652	-7%
NEUROLOGY VISITS	139	123	13%	267	259	3%	-	0%	-	0%
ONCOLOGY VISITS	332	483	-31%	699	1,018	-31%	394	-16%	803	-13%
ORTHO VISITS	678	630	8%	1,448	1,328	9%	612	11%	1,271	14%
PULMONOLOGY CLINIC VISITS	-	-	0%	-	-	0%	-	0%	-	0%
RHEUMATOLOGY VISITS	16	12	33%	40	24	67%	-	0%	-	0%
SLEEP CLINIC VISITS	199	187	6%	415	395	5%	161	24%	366	13%
UROLOGY VISITS	191	192	-1%	381	404	-6%	189	1%	404	-6%
JH UROLOGY SERVICES VISITS	9	12	-25%	17	24	-29%	-	0%	-	0%
OB/GYN CLINIC VISITS	232	335	-31%	497	707	-30%	321	-28%	663	-25%
WOUND CLINIC VISITS	97	169	-43%	199	357	-44%	132	-27%	244	-18%
HANDS/PLASTICS VISITS	170	205	-17%	371	431	-14%	187	-9%	401	-7%
TOTAL SPECIALTY CLINIC VISITS	3,260	3,868	-16%	6,934	8,150	-15%	3,458	-6%	7,165	-3%
SLEEP CENTER SLEEP STUDIES	50	52	-4%	101	110	-8%	42	19%	90	12%
INFUSION CENTER VISITS	710	820	-13%	1,455	1,727	-16%	693	2%	1,460	0%
RADIATION ONCOLOGY VISITS	-	-	0%	-	-	0%	-	0%	-	0%
SURGERY CENTER ENDOSCOPIES	66	69	-4%	139	145	-4%	68	-3%	143	-3%
HOME HEALTH EPISODES	83	73	14%	183	155	18%	63	32%	157	17%
HOME HEALTH VISITS	1,032	865	19%	2,094	1,822	15%	878	18%	1,743	20%
HOSPICE CENSUS/DAYS	1,036	972	7%	2,265	2,048	11%	1,098	-6%	2,180	4%
HOSPICE VISITS	369	306	21%	781	645	21%	331	11%	634	23%
FOOD AND NUTRITION SERVICES MEALS SERVED	6,329	9,100	-30%	13,417	19,174	-30%	5,363	18%	11,871	13%
MAT MGMT TOTAL ORDERS PROCESSED	1,609	1,737	-7%	3,694	3,660	1%	1,906	-16%	3,762	-2%
REGISTRATION HOSPITAL ACCOUNTS CREATED	7,172	7,865	-9%	15,560	16,572	-6%	-	0%	-	0%
PATIENT ENGAGEMENT CENTER CALLS HANDLED	18,373	16,712	10%	39,159	35,214	11%	-	0%	-	0%
SURGICAL CASES + BIRTHS	237	128	85%	490	267	84%	214	11%	449	9%
PRE-POST OP RECOVERY CASES	105	96	9%	202	200	1%	92	14%	193	5%
PRE-POST OP RECOVERY MINUTES	5,681	3,994	42%	9,986	8,325	20%	4,127	38%	8,352	20%
ANESTHESIA MINUTES	17,092	18,152	-6%	35,385	37,833	-6%	17,518	-2%	36,904	-4%
DIABETES EDUCATION AND NUTRITION SERVICES VISITS	37	43	-14%	80	91	-12%	48	-23%	75	7%