

**Jefferson County Public Hospital District No. 2
Board of Commissioners Special Session Meeting
Wednesday, December 18, 2024**

Audio Only: dial Phone Conference Line: **(509) 598-2842**
When prompted, enter Conference ID number: **975 178 013#**
Microsoft Teams meeting: Join on your computer or mobile app.
This option will allow you to join the meeting live.
[Click here to join the meeting](#)

Due to the presence of multiple respiratory illness, Jefferson Healthcare is still highly encouraging the practice of infection protocols. You may choose to attend this meeting virtually by accessing the below information or can attend in person in the Sheridan Conference Room at 915 Sheridan Street. Limited seating available.

Time:	WELCOME	Who:
2:00pm	Call to Order	Commissioner Buhler Rienstra
PUBLIC COMMENT		
2:00pm	Public comments are welcome orally, with a 3-minute limit, or may be submitted via email at commissioners@jeffersonhealthcare.org , or written and addressed to Commissioners at 834 Sheridan Street, Port Townsend, WA 98368. Written submissions must be received by 5:00pm the day prior to the meeting.	
CONSENT AGENDA		
2:10pm	Minutes: Action Requested <ul style="list-style-type: none"> • November 20, 2024 Special Session Minutes (pages 2-6) 	Board of Commissioners
2:15pm	Required Approvals: Action Requested <ul style="list-style-type: none"> • Resolution 2024-28 Surplus Equipment (pages 7-10) • Resolution 2024-29 Canceled Warrants (pages 11-15) • October Warrants and Adjustments (pages 16-17) • Medical Staff Credentials / Appointments / Reappointments (pages 18-19) 	Board of Commissioners
STANDING REPORTS		
2:20pm 2:35pm	<ul style="list-style-type: none"> • Quality Report • Financial Report 	Brandie Manuel, CPSQO Tyler Freeman, CFO
STANDING REPORTS		
2:50pm 3:05pm 3:20pm	<ul style="list-style-type: none"> • Construction Report <p style="text-align: center;"><i>Break</i></p> <ul style="list-style-type: none"> • Administrative Report 	Jake Davidson, COO Mike Glenn, CEO
BOARD BUSINESS		
3:45pm	<ul style="list-style-type: none"> • Board Report 	Board of Commissioners
EXECUTIVE SESSION		
4:00pm	Executive session as allowed by RCW 42.30.110, subcategory to be announced at the beginning of this meeting. Action may be taken.	Board of Commissioners
CONCLUDE		
4:30pm 4:45pm	<ul style="list-style-type: none"> • Meeting Evaluation • Conclude 	Board of Commissioners Board of Commissioners

This Special Session will be officially recorded. The times shown on the agenda are estimates only.

**Jefferson County Public Hospital District No. 2
Board of Commissioners Special Session Meeting Minutes
Wednesday, November 20, 2024**

Audio Only: dial Phone Conference Line: **(509) 598-2842**
When prompted, enter Conference ID number: **975 178 013#**
Microsoft Teams meeting: Join on your computer or mobile app.
This option will allow you to join the meeting live.
[Click here to join the meeting](#)

Due to the presence of multiple respiratory illness, Jefferson Healthcare is still highly encouraging the practice of infection protocols. You may choose to attend this meeting virtually by accessing the below information or can attend in person in the Sheridan Conference Room at 915 Sheridan Street. Limited seating available.

Time:	WELCOME	Who:
2:00pm	<p>Call to Order</p> <p>The meeting was called to order at 2:07pm by Board Chair Buhler Rienstra. Commissioners in attendance included Commissioners McComas, Koff, Dressler and Ready. Also, in attendance were Mike Glenn, CEO; Tyler Freeman, CFO; Jake Davidson, COO; Tina Toner, CNO; Dunia Faulx, CTGAO; and Shannon Groff, Executive Assistant.</p> <p>This meeting was officially audio-recorded by Jefferson Healthcare.</p> <p>Please note that this is a Special Session due to moving the meeting up a week to accommodate the Thanksgiving Holiday.</p>	Commissioner Buhler Rienstra
FOCUS REPORT		
2:00pm	<p>Annual Hospice/QAPI Report Continued</p> <ul style="list-style-type: none"> • Resolution 2024-22 QAPI Report <p>David Hunsley, Director of Home Health, Hospice and Palliative Care gave his annual report on Hospice, which included their 2024 accomplishments, The Outpouring of Attestations on Facebook, the Hospice census for 2024 including the average daily census, as well as the Hospice census for 2023 and its comparison. David also reviewed the strengths within the department(s), billable visits in comparison between 2023 and 2024, the department(s) weaknesses, the hospice QAPI goals for 2024, an overview on the pain management project, the opportunities within the department. David also reviewed the Palliative Care program, which included the 2024 accomplishments, Palliative Care statistics, the department’s weaknesses, and the organizational structure.</p> <p>Commissioner Kolff made a motion to approve the Resolution 2024-22 QAPI Plan. Commissioner Dressler seconded.</p> <p>Action: Motion passed unanimously.</p>	David Hunsley, Director of Home Health, Hospice & Palliative Care
STANDING REPORT		

2:30pm	<p>Patient Story Tina Toner, CNO presented her November patient story, which was a story about a recent birth in our Family Birth Unit with one of our own beloved nurses, Lauren in the Emergency Department. “Welcome to the World, Juniper!”</p>	Tina Toner, CNO
PUBLIC COMMENT		
2:45pm	<p>Public comments are welcome orally, with a 3-minute limit, or may be submitted via email at commissioners@jeffersonhealthcare.org, or written and addressed to Commissioners at 834 Sheridan Street, Port Townsend, WA 98368. Written submissions must be received by 5:00pm the day prior to the meeting.</p> <p>Angela G, a member of the public talked about how she read the Healthcare Section of Project 2025 and the potential federal cuts to healthcare programs and to push people on Medicare advantage.</p> <p>Commissioner Kees Kolff read a patient letter, which included a thank you letter for the Home Health, Hospice and Palliative Care team.</p>	
2:55pm	<p>Chief of Staff Report Dr. Erickson gave his first report as Chief of Staff, which included the following information from the Medical Staff Bylaws.</p> <p><u>Chief of Staff Duties:</u></p> <ul style="list-style-type: none"> • To call and preside at all meetings of the medical executive committee and medical staff. Shall be a member ex-officio of all medical staff committees. • To provide general medical direction of the hospital's health care activities and consultation for and medical staff supervision of the health care staff. • To act in coordination and cooperation with the administration in all matters of mutual concern within the hospital and in coordinating the activities and concerns of the hospital administration and of the nursing and other hospital services with those of the medical staff. • Be accountable to the Governing Board in conjunction with the medical staff for the uniform quality and efficiency of patient care, treatment and services and performance within the hospital and for the effectiveness of the quality assessment and other quality functions delegated to the staff. • Be responsible for enforcement of medical staff bylaws, rules and regulations and policies; for implementation of sanctions where indicated and for medical staff compliance 	Dr. Stephen Erickson, Chief of Staff

Jefferson Healthcare: Owned and operated by Jefferson County Public Hospital District No. 2

834 Sheridan Street, Port Townsend, WA 98368- We are an equal opportunity provider and employer.

Jefferson County Public Hospital District No. 2 Board of Commissioners acknowledge that Jefferson Healthcare is on the ancestral and contemporary homelands of the S'Klallam, Chemakum, Twana and other indigenous nations and we recognize these tribal governments' sovereignty across the region.

	<p>with procedural safeguards in instances where corrective action has been requested or suspension has been imposed affecting a practitioner.</p> <ul style="list-style-type: none"> • Communicate and represent the opinions, policies, concerns, needs and grievances of the medical staff to the governing board, the administrator and other officials of the staff. • Appoint committee members to all standing and special medical staff committees. • Assist in development and implementation of methods and education, utilization of resources, concurrent monitoring, quality assessment and other areas as deemed appropriate. • Serve as spokesman for the medical staff in its external professional and public relations. • Perform all other duties required of the position under these Bylaws and the rules and regulations and policies and procedures of the medical staff and facility. 	
CONSENT AGENDA		
3:10pm	<p>Minutes: Action Requested</p> <ul style="list-style-type: none"> • October 23, 2024 Regular Session • October 28, 2024 Special Session <p>Commissioner Kolff made a motion to approve the October Regular and Special Session minutes. Commissioner Dressler seconded. Action: Motion passed unanimously.</p>	Board of Commissioners
3:15pm	<p>Required Approvals: Action Requested</p> <ul style="list-style-type: none"> • Resolution 2024-27 Canceled Warrants • Medical Staff Credentials / Appointments / Reappointments <p>Commissioner McComas made a motion to approve the Required Approvals. Commissioner Ready seconded. Action: Motion passed unanimously.</p>	Board of Commissioners
STANDING REPORTS		
3:35pm	<ul style="list-style-type: none"> • Financial Report <p>Tyler Freeman, Chief Financial Officer, presented the October Financial Report, which included a preview of November 2024. Discussion ensued.</p>	Tyler Freeman, CFO
3:50pm	<p>Break</p> <p>Commissioners recessed for break at 3:25pm Commissioners reconvened from break at 3:40pm</p>	
STANDING REPORTS		

4:05pm	<ul style="list-style-type: none"> • Construction Report <p>Jake Davidson, Chief Operating Officer provided a project update, which included some photos of the current project. We viewed some of the photos from the inside of the building as well as the new Waterside entrance parking lot. We also saw updates on the new stairwells and concrete walls, which hides our compressors. Jake also talked through the construction on time/on budget information, road disruptions which will happen for the next few months, new service line recruitment updates and additional updates on the master site plan, mobile health unit and the SOQ with architect.</p>	Jake Davidson, COO
4:20pm	<ul style="list-style-type: none"> • Administrative Report <p>Mike Glenn, Chief Executive Officer, offered Dunia Faulx, Chief Transformation & Government Affairs Officer to give her report, which included a report on the JAC Administrative update, an advocacy report on the state side, federal advocacy, structural notes on the state side session, priority development considerations, and some draft topics for the 2025 state legislative agenda.</p> <p>Mike Glenn, CEO gave his portion of the Administrative report which included an update on the UGN/JH Giving Campaign, Provider Education events that have recently occurred, an IV fluid shortage update and a big congratulations to our 2nd E-Bike Winner, Carl Kessler.</p>	Mike Glenn, CEO
BOARD BUSINESS		
4:50pm	<ul style="list-style-type: none"> • Board Report <p>Commissioner Kees Kolff gave a report from the Board of Health. They are hiring two positions, which have been vacant for quite some time.</p> <p>Commissioner Buhler Rienstra gave a report on our Board Retreat which occurred on 10/28/2024. The report from Via Healthcare Consulting was sent to the Board of Commissioners for review a week prior to this meeting. Discussion ensued.</p>	Board of Commissioners
EXECUTIVE SESSION		
5:00pm	<p>Board Chair Buhler-Rienstra announced that they will go into Executive Session for thirty (30) minutes to discuss a sale or lease of real estate as allowed by RCW 42.30.110c. No action will be taken.</p> <p>Commissioners went into Executive Session at 4:47pm.</p> <p>Commissioners returned to regular session at 5:21pm.</p>	Board of Commissioners
CONCLUDE		

<p>5:30pm</p>	<ul style="list-style-type: none"> • Meeting Evaluation <p>Commissioners evaluated the meeting. Discussion ensued.</p> <p>Commissioner Dressler made a motion to conclude the meeting. Commissioner McComas seconded. Action: Motion passed unanimously.</p> <p>Meeting concluded at 5:24pm</p> <p>Approved by the Commission: Chair of Commission: Jill Buhler Rienstra</p> <hr/> <p>Secretary of Commission: Marie Dressler</p> <hr/>	
---------------	---	--

This Special Session will be officially recorded. The times shown on the agenda are estimates only.

JEFFERSON COUNTY PUBLIC HOSPITAL DISTRICT NO. 2

RESOLUTION 2024-28

A RESOLUTION TO DECLARE CERTAIN EQUIPMENT SURPLUS TO THE NEEDS OF JEFFERSON COUNTY PUBLIC HOSPITAL DISTRICT NO. 2 AND TO AUTHORIZE THE DISPOSAL OF SAID EQUIPMENT

WHEREAS the item(s) of equipment enumerated below are obsolete and otherwise surplus to the District, and;

WHEREAS said equipment now represents an unnecessary cost to the District to retain and store it,

NOW, THEREFORE, BE IT RESOLVED THAT:

- 1) The following equipment be declared surplus to the needs of Jefferson County Public Hospital District No. 2 and will be disposed of in compliance with state law:

Description	Asset #	Serial #	Model #
Patient Lift	ACU0019	TP113838	Waverly Glenn 303000
Ultrasound Therapy Unit	PT0066	031600170	Therasound 3.5
Centrifuge	LAB0075	538M50200412	Statspin Express 3 M502-22

APPROVED this 18th day of December 2024.

APPROVED BY THE COMMISSION:

Commission Chair Jill Buhler Rienstra: _____

Commission Secretary Marie Dressler: _____

Attest:

Commissioner Bruce McComas: _____

Commissioner Kees Kolff: _____

Commissioner Matt Ready: _____

Jefferson County Public Hospital District #2
Surplus Equipment Form

Department: ACU 6070 Date: 12/04/2024

Equipment to be declared surplus: Patient Lift

Asset Number: ACU0019 Serial Number: TP113838

Model Number: Waverly Glenn 303000

Justification for declaring surplus: (check all that apply)

- No longer supports current software
- End of life, useful life exhausted
- Not supported by original manufacturer, parts not available
- Cost of parts to repair exceeds cost of new equipment
- Technology outdated
- Removed or altered during remodeling process
- Other _____

Depreciated value: \$0

Department Director Signature

Frank Ferguson
Materials Director Signature

Recommended Disposition:

- Send to surplus storage until _____ if not pulled for service dispose in appropriate manner.
- Use as trade-in and return to vendor _____
- Send to recycler* _____
- Placed with third party reseller _____
- Send to landfill* _____

*If another party wishes to take equipment from District at no cost the CEO shall have discretion to allow this.

Sell to _____

Approved by Commission on _____ Resolution # _____

Jefferson County Public Hospital District #2
Surplus Equipment Form

Department: Physical Rehabilitation Date: 11/19/2024

Equipment to be declared surplus: Ultrasound therapy unit

Asset Number: PT0066 Serial Number: 031600170

Model Number: Therasound 3.5

Justification for declaring surplus: (check all that apply)

- No longer supports current software
- End of life, useful life exhausted
- Not supported by original manufacturer, parts not available
- Cost of parts to repair exceeds cost of new equipment
- Technology outdated
- Removed or altered during remodeling process
- Other _____

Depreciated value: \$ 350

Department Director Signature

Trink Pungroff
Materials Director Signature

Recommended Disposition:

- Send to surplus storage until _____ if not pulled for service dispose in appropriate manner.
- Use as trade-in and return to vendor _____
- Send to recycler* _____
- Placed with third party reseller Will attempt to re-sell
- Send to landfill* _____

*If another party wishes to take equipment from District at no cost the CEO shall have discretion to allow this.

Sell to Jc MASH?

Approved by Commission on _____ Resolution # _____

Jefferson County Public Hospital District #2
Surplus Equipment Form

Department: Laboratory 7070 Date: 11/22/2024

Equipment to be declared surplus: Centrifuge

Asset Number: L 80 05 Serial Number: 538M50200412

Model Number: STATSPIN EXPRESS 3 M502-22

Justification for declaring surplus: (check all that apply)

- No longer supports current software
- End of life, useful life exhausted
- Not supported by original manufacturer, parts not available
- Cost of parts to repair exceeds cost of new equipment
- Technology outdated
- Removed or altered during remodeling process
- Other _____

Depreciated value: \$100

Department Director Signature

Frank P...
Materials Director Signature

Recommended Disposition:

- Send to surplus storage until _____ if not pulled for service dispose in appropriate manner.
- Use as trade-in and return to vendor _____
- Send to recycler* _____
- Placed with third party reseller _____
- Send to landfill* JC MASH might want it?

*If another party wishes to take equipment from District at no cost the CEO shall have discretion to allow this.

Sell to JC MASH?

Approved by Commission on _____ Resolution # _____

JEFFERSON COUNTY PUBLIC HOSPITAL DISTRICT NO. 2

RESOLUTION 2024-29

A RESOLUTION CANCELING CERTAIN WARRANTS IN
THE AMOUNT OF \$3,326.29

WHEREAS warrants of any municipal corporation not presented within one year of their issue, or, that have been voided or replaced, shall be canceled by the passage of a resolution of the governing body;

NOW, THEREFORE BE IT RESOLVED THAT:

In order to comply with RCW 36.22.100, the warrants indicated below in the total amount of \$3,326.29 to be canceled.

Date of Issue	Warrant #	Amount
November 2, 2023	303166	\$202.92
November 9, 2023	303177	\$10.00
November 9, 2023	303346	\$222.70
November 9, 2023	303358	\$8.75
November 16, 2023	303383	\$1,092.49
November 22, 2023	303705	\$1,789.43
Total		\$3,326.29

APPROVED this 18th day of December 2024.

APPROVED BY THE COMMISSION:

Commission Chair Jill Buhler Rienstra: _____

Commissioner Marie Dressler: _____

Attest:

Commissioner Matt Ready: _____

Commissioner Kees Kolff: _____

Commissioner Bruce McComas: _____

DRAFT

**JEFFERSON HEALTHCARE
834 SHERIDAN AVENUE
PORT TOWNSEND, WA 98368**

**TO: BOARD OF COMMISSIONERS
FROM: TYLER FREEMAN, CFO
RE: November 2024 WARRANT SUMMARY**

The following items need to be approved at the next commission meeting:

General Fund Warrants & ACH Transfers	\$23,461,001.29	(Provided under separate cover)
Allowance for Uncollectible Accounts / Charity	\$764,543.00	<i>Not Updated</i>
Canceled Warrants	3,326.29	(Attached)

**JEFFERSON HEALTHCARE
834 SHERIDAN AVENUE
PORT TOWNSEND, WA 98368**

**TO: BOARD OF COMMISSIONERS
FROM: TYLER FREEMAN, CFO
RE: November 2024 GENERAL FUND WARRANTS & ACH
FUND TRANSFERS**

Submitted for your approval are the following warrants:

GENERAL FUND:

311510	312216	\$9,323,066.10
---------------	---------------	-----------------------

ACH TRANSFERS	\$14,137,935.19
----------------------	------------------------

\$23,461,001.29

YEAR-TO-DATE:	\$270,787,918.70
----------------------	-------------------------

Warrants are available for review if requested.

DRAFT

JEFFERSON HEALTHCARE
834 SHERIDAN AVENUE
PORT TOWNSEND, WA 98368

TO: BOARD OF COMMISSIONERS
FROM: TYLER FREEMAN, CFO
RE: November 2024 ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS, ADMINISTRATIVE, AND CHARITY CARE WRITE OFFS

Submitted for your approval are the following:

	November	November YTD	November YTD BUDGET
Allowance for Uncollectible Accounts:	296,473.00	3,594,422.00	3,023,533.00
Charity Care:	420,071.00	4,033,220.00	2,859,150.00
Other Administrative Adjustments:	47,999.00	996,282.00	1,375,013.00
	<hr/>		
TOTAL FOR MONTH:	764,543.00	8,623,924.00	7,257,696.00
	<hr/> <hr/>		

**JEFFERSON HEALTHCARE
834 SHERIDAN AVENUE
PORT TOWNSEND, WA 98368**

**TO: BOARD OF COMMISSIONERS
FROM: TYLER FREEMAN, CFO
RE: November 2024 WARRANT CANCELLATIONS**

State law requires you to pass a resolution canceling any warrants which are not presented to the Treasurer for payment within one year of issue.

DATE	WARRANT	AMOUNT
11/02/2023	303166 FBO HOSPITAL DISTRICT #2	202.92
11/09/2023	303177 FBO HOSPITAL DISTRICT #2	10.00
11/09/2023	303346 FBO HOSPITAL DISTRICT #2	222.70
11/09/2023	303358 FBO HOSPITAL DISTRICT #2	8.75
11/16/2023	303383 FBO HOSPITAL DISTRICT #2	1,092.49
11/22/2023	303705 FBO HOSPITAL DISTRICT #2	1,789.43
		3,326.29



Gross Revenue

Inpatient Revenue
Outpatient Revenue

Total Gross Revenue

Revenue Adjustments

Cost Adjustment Medicaid
Cost Adjustment Medicare
Charity Care
Contractual Allowances Other
Administrative Adjustments
Allowance for Uncollectible Accounts

Total Revenue Adjustments

Net Patient Service Revenue

Other Revenue

Pharmacies
Grants
Other Operating Revenue

Total Operating Revenues

Operating Expenses

Salaries And Wages
Employee Benefits
Professional Fees
Purchased Services
Supplies
Insurance
Leases And Rentals
Depreciation And Amortization
Repairs And Maintenance
Utilities
Licenses And Taxes
Other

Total Operating Expenses
Operating Income (Loss)

Non Operating Revenues (Expenses)

Taxation For Maint Operations
Investment Income
Interest Expense
Bond Issuance Costs
Gain or (Loss) on Disposed Asset
Contributions

Total Non Operating Revenues (Expenses)

Change in Net Position (Loss)

	October 2024 Actual	October 2024 Budget	Variance Favorable/ (Unfavorable)	%	October 2024 YTD	October 2024 Budget YTD	Variance Favorable/ (Unfavorable)	%	October 2023 YTD
Gross Revenue									
Inpatient Revenue	3,066,874	3,721,745	(654,871)	-18%	33,864,087	36,617,164	(2,753,076)	-8%	35,631,230
Outpatient Revenue	34,056,286	29,253,285	4,803,001	16%	310,213,340	287,814,578	22,398,762	8%	265,462,480
Total Gross Revenue	37,123,160	32,975,030	4,148,130	13%	344,077,428	324,431,742	19,645,686	6%	301,093,710
Revenue Adjustments									
Cost Adjustment Medicaid	2,309,940	2,607,748	297,808	11%	20,800,406	25,656,877	4,856,470	19%	22,968,778
Cost Adjustment Medicare	14,382,983	11,836,686	(2,546,297)	-22%	134,786,519	116,457,716	(18,328,803)	-16%	111,628,056
Charity Care	420,071	290,602	(129,469)	-45%	4,033,220	2,859,150	(1,174,070)	-41%	2,887,976
Contractual Allowances Other	3,275,036	2,894,639	(380,397)	-13%	30,002,772	28,479,515	(1,523,257)	-5%	25,893,719
Administrative Adjustments	47,999	139,755	91,756	66%	996,282	1,375,013	378,731	28%	797,625
Allowance for Uncollectible Accounts	296,473	307,310	10,837	4%	3,594,422	3,023,533	(570,889)	-19%	2,222,646
Total Revenue Adjustments	20,732,502	18,076,741	(2,655,761)	-15%	194,213,621	177,851,804	(16,361,818)	-9%	166,398,800
Net Patient Service Revenue	16,390,658	14,898,289	1,492,369	10%	149,863,806	146,579,938	3,283,868	2%	134,694,910
Other Revenue									
Pharmacies	499,386	715,134	(215,749)	-30%	4,891,979	7,036,000	(2,144,021)	-30%	4,920,810
Grants	68,548	63,963	4,585	7%	403,552	629,313	(225,761)	-36%	292,341
Other Operating Revenue	217,217	155,002	62,215	40%	1,181,212	1,525,022	(343,810)	-23%	1,164,630
Total Operating Revenues	17,175,808	15,832,389	1,343,420	8%	156,340,549	155,770,274	570,276	0%	141,072,691
Operating Expenses									
Salaries And Wages	7,546,066	7,585,544	39,479	1%	73,275,378	74,631,969	1,356,592	2%	64,015,512
Employee Benefits	1,592,288	1,747,688	155,400	9%	15,966,813	17,194,990	1,228,177	7%	14,752,934
Professional Fees	552,003	205,419	(346,584)	-169%	5,424,900	2,021,059	(3,403,842)	-168%	7,854,349
Purchased Services	1,331,715	1,302,296	(29,419)	-2%	11,287,934	12,812,908	1,524,975	12%	10,535,796
Supplies	4,260,565	3,107,851	(1,152,714)	-37%	32,685,177	30,576,858	(2,108,318)	-7%	29,062,083
Insurance	151,944	152,618	674	0%	1,518,568	1,501,564	(17,004)	-1%	1,341,444
Leases And Rentals	108,435	55,093	(53,342)	-97%	741,909	542,043	(199,865)	-37%	347,401
Depreciation And Amortization	471,774	437,672	(34,102)	-8%	4,769,667	4,306,130	(463,537)	-11%	4,276,028
Repairs And Maintenance	128,266	135,900	7,634	6%	1,109,149	1,337,079	227,929	17%	895,246
Utilities	130,922	136,899	5,977	4%	1,246,379	1,346,912	100,533	7%	1,137,369
Licenses And Taxes	215,101	88,315	(126,786)	-144%	1,711,322	868,907	(842,416)	-97%	897,462
Other	255,914	311,710	55,795	18%	2,617,165	3,066,819	449,654	15%	2,960,160
Total Operating Expenses	16,744,991	15,267,004	(1,477,986)	-10%	152,354,361	150,207,239	(2,147,123)	-1%	138,075,784
Operating Income (Loss)	430,817	565,384	(134,567)	-24%	3,986,188	5,563,035	(1,576,847)	-28%	2,996,908
Non Operating Revenues (Expenses)									
Taxation For Maint Operations	38,913	45,205	(6,292)	-14%	435,089	444,758	(9,669)	-2%	437,091
Investment Income	431,795	207,344	224,451	108%	5,266,915	2,040,000	3,226,915	158%	1,464,753
Interest Expense	(582,694)	(417,744)	(164,950)	-39%	(5,851,110)	(4,110,062)	(1,741,048)	-42%	(744,231)
Bond Issuance Costs	-	(134,249)	134,249	100%	-	(1,320,833)	1,320,833	100%	-
Gain or (Loss) on Disposed Asset	-	-	-	0%	-	-	-	0%	-
Contributions	358,179	855,803	(497,624)	-58%	3,540,093	8,420,000	(4,879,907)	-58%	60,789
Total Non Operating Revenues (Expenses)	246,193	556,360	(310,167)	-56%	3,390,987	5,473,863	(2,082,876)	-38%	1,218,402
Change in Net Position (Loss)	677,010	1,121,744	(444,734)	-40%	7,377,175	11,036,897	(3,659,723)	-33%	4,215,310

Jefferson
Healthcare

STATISTIC DESCRIPTION

STATISTIC DESCRIPTION	OCTOBER 2024						OCTOBER 2023			
	MO	MO	%	YTD	YTD	%	MO	%	YTD	%
	ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	ACTUAL	VARIANCE	ACTUAL	VARIANCE
FTEs - TOTAL (AVG)	692	696	1%	681	696	2%	648	-7%	616	-11%
FTEs - PRODUCTIVE (AVG)	623	619	-1%	609	619	2%	585	-6%	556	-10%
ADJUSTED PATIENT DAYS	4,854	3,415	42%	42,898	33,602	28%	3,548	37%	32,440	32%
ICU PATIENT DAYS (IP + OBSERVATION, MID)	42	88	-52%	530	865	-39%	61	-31%	813	-35%
ACU PATIENT DAYS (IP + OBSERVATION, MID)	307	295	4%	3,495	2,902	20%	330	-7%	3,026	13%
SWING IP PATIENT DAYS (MIDNIGHT CENSUS)	8	25	-68%	140	250	-44%	-	100%	67	52%
PATIENT DAYS (ACU, ICU, SWING), INCLUDES	357	408	-13%	4,165	4,017	4%	391	-9%	3,906	6%
BIRTHS	11	7	57%	79	67	18%	8	38%	68	14%
SURGERY CASES (IN OR)	132	134	-1%	1,354	1,319	3%	138	-4%	1,289	5%
SURGERY MINUTES (IN OR)	13,354	13,242	1%	135,620	130,287	4%	19,038	-30%	177,774	-31%
SPECIAL PROCEDURE CASES	114	88	30%	1,078	862	25%	82	39%	846	22%
LAB BILLABLE TESTS	24,604	21,873	12%	232,373	215,203	8%	23,298	6%	214,186	8%
BLOOD BANK UNITS MATCHED	35	45	-22%	385	442	-13%	40	-13%	467	-21%
MRIs COMPLETED	279	242	15%	2,539	2,385	6%	242	15%	2,388	6%
CT SCANS COMPLETED	776	649	20%	7,295	6,385	14%	684	13%	6,573	10%
RADIOLOGY-DEXA	216	128	69%	1,568	1,264	24%	6	3500%	1,167	26%
X-RAYS COMPLETED	1,977	1,584	25%	17,777	15,588	14%	1,874	5%	18,260	-3%
ECHOs COMPLETED	228	192	19%	1,944	1,888	3%	177	29%	1,868	4%
ULTRASOUNDS COMPLETED	474	369	28%	4,070	3,628	12%	384	23%	3,600	12%
MAMMOGRAPHS COMPLETED	369	320	15%	2,788	3,150	-11%	205	80%	2,865	-3%
NUCLEAR MEDICINE TESTS	23	35	-34%	258	342	-25%	24	-4%	308	-19%
TOTAL DIAGNOSTIC IMAGING TESTS	4,342	3,519	23%	38,239	34,630	10%	3,596	21%	37,029	3%
PHARMACY MEDS DISPENSED	22,078	23,412	-6%	219,744	230,342	-5%	21,977	0%	214,747	2%
ANTI COAG VISITS	258	365	-29%	3,027	3,595	-16%	367	-30%	3,547	-17%
RESPIRATORY THERAPY PROCEDURES	2,340	2,926	-20%	25,199	28,788	-12%	3,164	-26%	28,569	-13%
PULMONARY REHAB	95	109	-13%	1,062	1,073	-1%	49	94%	926	13%
CARDIAC REHAB SESSIONS	167	202	-17%	1,758	1,987	-12%	223	-25%	1,914	-9%
PHYSICAL THERAPY	7,624	6,924	10%	71,726	68,121	5%	7,227	5%	65,696	8%
OCCUPATIONAL THERAPY	830	1,273	-35%	9,063	12,522	-28%	1,127	-26%	12,014	-33%
SPEECH THERAPY	281	288	-2%	2,421	2,837	-15%	101	178%	2,385	1%
REHAB/PT/OT/ST	8,997	8,796	2%	86,030	86,540	-1%	8,727	3%	82,935	4%
ER CENSUS	1,353	1,240	9%	12,802	12,203	5%	1,204	12%	11,873	7%
EXPRESS CLINIC	1,171	1,160	1%	11,962	11,410	5%	1,134	3%	11,421	5%
SOCO PATIENT VISITS	281	228	23%	2,024	2,241	-10%	211	33%	1,507	26%
PORT LUDLOW PATIENT VISITS	748	764	-2%	5,956	7,518	-21%	746	0%	7,069	-19%
SHERIDAN PATIENT VISITS	3,429	2,822	22%	29,974	27,762	8%	3,645	-6%	27,961	7%
DENTAL CLINIC	539	491	10%	4,594	4,835	-5%	522	3%	4,798	-4%
WATERSHIP CLINIC PATIENT VISITS	1,189	1,284	-7%	11,494	12,635	-9%	1,248	-5%	11,857	-3%
TOWNSEND PATIENT VISITS	563	535	5%	5,371	5,265	2%	609	-8%	5,370	0%
TOTAL RURAL HEALTH CLINIC VISITS	7,920	7,284	9%	71,375	71,666	0%	8,115	-2%	69,983	2%
CARDIOLOGY CLINIC VISITS	538	628	-14%	4,895	6,180	-21%	451	19%	5,375	-10%
DERMATOLOGY CLINIC VISITS	714	757	-6%	7,128	7,450	-4%	837	-15%	8,018	-12%
GEN SURG VISITS	371	342	8%	3,412	3,369	1%	247	50%	3,056	10%
NEUROLOGY VISITS	108	8	1250%	278	82	239%	-	-	-	-
ONCOLOGY VISITS	434	680	-36%	3,806	6,693	-43%	460	-6%	5,006	-32%
ORTHO VISITS	741	631	17%	6,588	6,209	6%	694	7%	5,870	11%
RHEUMATOLOGY VISITS	16	4	300%	78	41	90%	-	-	-	-
SLEEP CLINIC VISITS	238	197	21%	2,112	1,936	9%	181	31%	1,633	23%
UROLOGY VISITS	250	211	18%	2,114	2,081	2%	280	-11%	2,252	-7%
OB/GYN CLINIC VISITS	349	331	5%	3,487	3,260	7%	367	-5%	3,171	9%
WOUND CLINIC VISITS	139	187	-26%	1,339	1,838	-27%	77	81%	1,262	6%
HANDS/PLASTICS VISITS	260	226	15%	1,718	2,223	-23%	237	10%	2,156	-25%
TOTAL SPECIALTY CLINIC VISITS	4,158	4,202	-1%	36,955	41,362	-11%	3,831	9%	37,799	-2%
SLEEP CENTER SLEEP STUDIES	62	58	7%	548	570	-4%	54	15%	542	1%
INFUSION CENTER VISITS	723	905	-20%	7,523	8,905	-16%	809	-11%	8,717	-16%
SURGERY CENTER ENDOSCOPES	76	76	0%	729	750	-3%	82	-7%	607	17%
HOME HEALTH EPISODES	76	77	-1%	795	756	5%	72	6%	704	11%
HOSPICE CENSUS/DAYS	1,148	1,175	-2%	10,207	11,556	-12%	897	28%	10,932	-7%
FOOD AND NUTRITION SERVICES MEALS SER	6,518	9,801	-33%	65,756	96,431	-32%	6,363	2%	81,384	-24%
MAT MGMT TOTAL ORDERS PROCESSED	1,911	1,701	12%	17,619	16,734	5%	1,704	12%	15,452	12%

FROM: Medical Staff Services
RE: **12/17/24** Medical Executive Committee appointments/reappointments for Board approval 12/18/2024

C-0241

§485.627(a) Standard: Governing Body or Responsible Individual

The CAH has a governing body or an individual that assumes full legal responsibility for determining, implementing and monitoring policies governing the CAH'S total operation and for ensuring that those policies are administered so as to provide quality health care in a safe environment.

Interpretive Guidelines §485.627(a)

It is the responsibility of the governing body (or responsible individual) to appoint, with the advice of the medical staff, the individual practitioners to the medical staff. After considering medical staff recommendations, and in accordance with established CAH medical staff criteria and State and Federal laws and regulations, the governing body (or responsible individual) decides whether or not to appoint new medical staff members or to continue current members of the medical staff.

Recommended provisional appointment to the active/courtesy/allied health/locum tenens staff:

1. Amezcua-Patino, Lauro, MD - Tele-Psychiatry - Array
2. Nelson, Rachel, MD - Tele-Radiology - Real Radiology
3. Bourne, Matthew, MD – Tele-Radiology - Real Radiology

Recommended re-appointment to the active medical staff with privileges as requested:

1. Olinger, Jill, MD - Locums Derm - Active privileges this time

Recommended re-appointment to the courtesy medical staff with privileges as requested:

1. Kinariwala-Srinivas, Meghana, MD - Teleneurology – PROVIDENCE
2. Rabiei, Amin, MD – Teleneurology - PROVIDENCE

Recommended for Honorary Privileges

1. N/A

Recommended re-appointment to the LOCUMS with Privileges as requested.

1. N/A

Recommended re-appointment to the allied health staff with privileges as requested:

1. Griffin, Lance, CRNA - Anesthesiology

Recommended Temporary Privileges:

1. N/A

Recommended POCUS Privileges:

1. N/A

Medical Student Rotation:

1. N/A

Disaster Privileging

1. N/A

FROM: Medical Staff Services
RE: **12/17/24** Medical Executive Committee appointments/reappointments for Board approval 12/18/2024

C-0241

§485.627(a) Standard: Governing Body or Responsible Individual

The CAH has a governing body or an individual that assumes full legal responsibility for determining, implementing and monitoring policies governing the CAH'S total operation and for ensuring that those policies are administered so as to provide quality health care in a safe environment.

Interpretive Guidelines §485.627(a)

It is the responsibility of the governing body (or responsible individual) to appoint, with the advice of the medical staff, the individual practitioners to the medical staff. After considering medical staff recommendations, and in accordance with established CAH medical staff criteria and State and Federal laws and regulations, the governing body (or responsible individual) decides whether or not to appoint new medical staff members or to continue current members of the medical staff.

90-day provisional performance review completed successfully:

1. Jackson, Tamara, PA-C - Hand Surgery
2. Huckabee, Jennifer, MD – TeleRadiology – Array

Resignations:

1. Chaney, Heidi, ARNP – Cardiology - 12/28/2024
2. Idoko, Kimberly, MD - Teleneurology – EAGLE - 10/22/2024
3. Chattha, Perveen, MD - Teleneurology – EAGLE - 10/22/2024
4. Niedzwiecki, Matthew, MD – Telepsychiatry – ARRAY – 11/8/24
5. Green, Angela, DO – Telepsychiatry – ARRAY – 11/16/24
6. Burton, Stephen, MD – Teleneurology – Providence – 11/13/24
7. Duk, Anthony, MD – Telepsychiatry – ARRAY – 11/21/24

Policy and Privilege Review

Annual review of polices

1. Practitioner Re-Entry Policy
2. Provisional Evaluation Process (Focused Professional Performance Review)

Bi-Annual Review of Privileges

1. N/A

Revised Delineation of Privileges

1. PA-C Delineation of Privileges

New Privileges

1. ENT Delineation of Privileges

New Additional Privileges

1. N/A