

The Jefferson County Public Hospital District No. 2 Board of Commissioners will meet on Monday, October 28<sup>th</sup>, 2024, from 9:00am-4:00pm in person at the Port Ludlow Bay Club: 120 Spinnaker Place, Port Ludlow, WA 98365.

Time:	WELCOME	Who:
8:30am	<b>Arrival and Breakfast</b>	All
9:00am	<b>Call to Order</b> The meeting was called to order at 9:00am by Board Chair Buhler Rienstra. Present in person were Commissioners Dressler, Kolff, McComas and Ready. Also, in attendance was Mike Glenn, CEO, Karma Bass, Via Healthcare Consulting, Rex Burgdorfer, Principal at Juniper Advisory, and Shannon Groff, Executive Assistant. This meeting was audio recorded by Commissioner Matt Ready.	Commissioner Buhler Rienstra
9:05am	<b>Public Comment</b> There was no public comment made at this time.	Commissioner Buhler Rienstra
WORK SESSION		
9:15am	<p>This special session aims to confirm objectives, agenda and group guidelines, healthcare trends and how they impact Jefferson Healthcare, the Board’s role in responding to industry trends, the 2025 strategic planning cycles and Jefferson Healthcare’s Advocacy activities, discuss Jefferson Healthcare’s Governance effectiveness journey, and next steps.</p> <ul style="list-style-type: none"> <li>• Healthcare Trends: Karma Bass welcomed Rex Burgdorfer, Principal at Juniper Advisory, to this meeting. Rex introduced Juniper Advisory to the group, reviewed the National Healthcare Market in the United States in Hospitals and Health Systems, which included paying more for less, Federal deficit spending, high fixed costs that makes Hospitals vulnerable, fragmented industries, dynamic payer landscapes, scale drives benefit, and industry response. We also discussed Jefferson Healthcare’s current situation, case study samples including what Juniper Advisory’s role is, and the approach for assessing independence.</li> </ul> <p>Commissioners recessed for break at 10:30am Commissioners reconvened from break at 10:35am</p> <p>Discussion ensued.</p> <p>Commissioners recessed for lunch at 12:20pm Commissioners reconvened from lunch at 1:03pm</p>	Board of Commissioners, Karma Bass; Via Healthcare Consulting; Rex Burgdorfer; Juniper Advisory

	<ul style="list-style-type: none"> <li>• 2025 Strategic Planning: Mike Glenn, CEO introduced Pranav Sharma, our Director of Strategic Planning, Marketing and Communications. He discussed the agenda for his presentation, which included an overview of the current Strategic Plan, the Strategic Planning Process for our 2025-2028 plan along with a timeline/lifecycle of each phase, which will be talked about at every other Commission meeting starting in November 2024. Discussion ensued.</li> <li>• Advocacy Activities: Mike Glenn, CEO reviewed the Advocacy document that was created by Dunia Faulx, Chief Transformation &amp; Government Affairs Officer which included an executive summary, Legislative engagements/Advocacy Policies for the Commissioners to reference, funding allocations, and Legislative wins. The Board was in agreement to talk in more detail about Advocacy at our November Board meetings.</li> </ul> <p>Commissioners recessed for break at 2:05pm Commissioners reconvened from break at 2:15pm</p> <p>Discussion ensued.</p>	
<b>EXECUTIVE SESSION</b>		
3:15pm	<p>The board will now move into Executive Session to discuss performance of a public employee as allowed by RCW 4.30.110 (g). No action will be taken.</p> <p>The board went into Executive Session at 3:30pm The board came out of Executive Session at 4:00pm</p>	Board of Commissioners
<b>CONCLUDE</b>		
3:45pm	<p>Next Steps and Closing Comments Meeting concluded at 4:02pm</p> <p>Commissioner Dressler made a motion to conclude the meeting. Commissioner Ready seconded. <b>Action:</b> Motion passed unanimously.</p> <p>Approved by the Commission: Chair of Commission: Jill Buhler Rienstra <i>Microsoft Teams Meeting</i></p> <hr/> <p>Secretary of Commission: Marie Dressler <i>Microsoft Teams Meeting</i></p>	Board of Commissioners