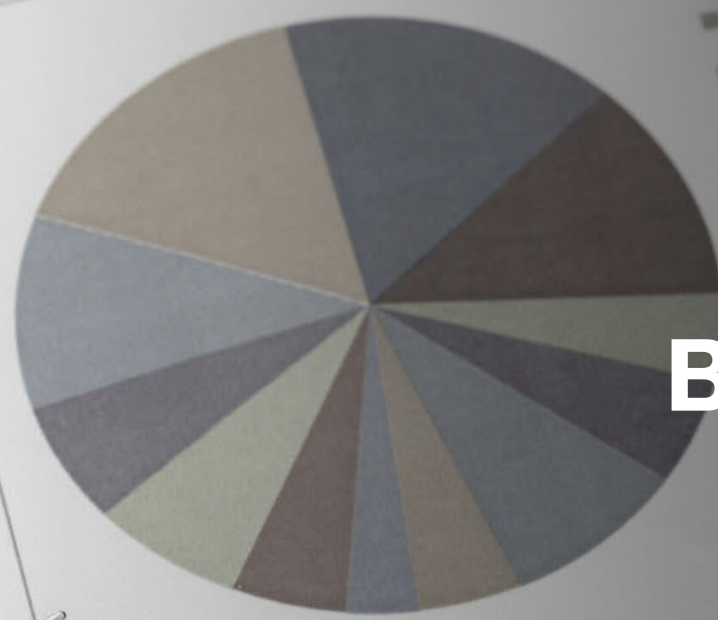


Audio Only: dial Phone Conference Line: (509) 598-2842
When prompted, enter Conference ID number: 153 946 719#
Microsoft Teams meeting: Join on your computer or mobile app.
This option will allow you to join the meeting live.
[Click here to join the meeting](#)

Due to multiple respiratory illnesses, Jefferson Healthcare is still highly encouraging the practice of infection protocols. You may attend this meeting virtually by accessing the information below or in person in the Sheridan Conference Room at 915 Sheridan Street. Limited seating is available.

Time:	WELCOME	Who:
1:00pm	<p>Call to Order</p> <p>The meeting was called to order at 1:00 by Board Chair Buhler Rienstra. Present by Microsoft Teams were Commissioners, Kolff, McComas, and Ready. Also, in attendance was Mike Glenn, CEO, Tyler Freeman, Chief Financial Officer, Jake Davidson, Chief Operating Officer, Molly Propst, Chief Human Resources Officer, Dunia Faulx, Chief Planning & Advocacy Officer, Brandie Manuel, Chief Patient Safety and Quality Officer, Tina Toner, Chief Nursing Officer, and Shannon Groff, Executive Assistant. This meeting was officially audio recorded by Jefferson Healthcare.</p>	Commissioner Buhler Rienstra
	WORK SESSION	
1:00pm	<p>This Special Session aims to have Jefferson County Public Hospital District No. 2 Board of Commissioners review and discuss the 2025 budget. No action will be taken.</p> <p>Tyler Freeman, Chief Financial Officer presented the Operating and Capital Budget (p) review which included the key vocabulary terms, the StrataJazz Operating Budget Workflow with the Budget Approval Process, Pricing History, from 2012-2025, Budget Process, Philosophy and Key Themes, Property Tax Assessment, Public Hospital District Tax Support across our Region, Our New and Expanded Services, Community Benefit Operating Budget, Draft Revenue Budget, Draft Expense Budget, FTE by Service Category, Draft Non-Operating Budgets and Ratios, Department Statistics, and Capital Budget and Projects for 2025-2027.</p>	Tyler Freeman, Chief Financial Officer
3:00pm	CONCLUDE	
	<p>Approved by the Commission: Chair of Commission: Jill Buhler Rienstra</p> <p><i>Microsoft Teams Meeting</i></p> <hr/> <p>Secretary of Commission: Marie Dressler</p> <p><i>Microsoft Teams Meeting</i></p>	



Budget Preview

Special Session

October 2024



125,058	154,568	95,054	124,500
125,487	56,845	97,511	125,000
124,000	110,000	99,011	154,000
150	150,000	99,216	95,000
	35,000	101,090	154,200
		101,684	110,000
		101,962	89,000
			50,000
			700

Agenda

- Setting the landscape
 - Our process
 - Philosophy and decisions that impact the entire budget
- Operating Budget
 - In summary
 - Key Performance Indicators
- Capital Investments
 - Capital & projects budget: 2025-2028
- Remaining Questions
 - Please stop me for questions throughout the presentation too

A QUICK VOCABULARY REFERENCE

Gross Revenue



The charges generated by each department for services rendered. 2025 gross revenue is increased by both volume, and a 4% price increase.

Net Revenue



What we expect to collect from gross revenue/charges we generate. We generally collect about 44% of gross revenue (charges).

Contractual adjustments



The amount we expect to “write off” from the amount charged to determine net revenue.

FTEs: Full time equivalents



1.0 FTE= 2080 hours, a full-time employee. Hours for part time or per diem employees are added to calculate FTEs for budget and reporting purposes. FTEs include productive (worked) and non-productive (paid time off) time.

Operating/Total Margin

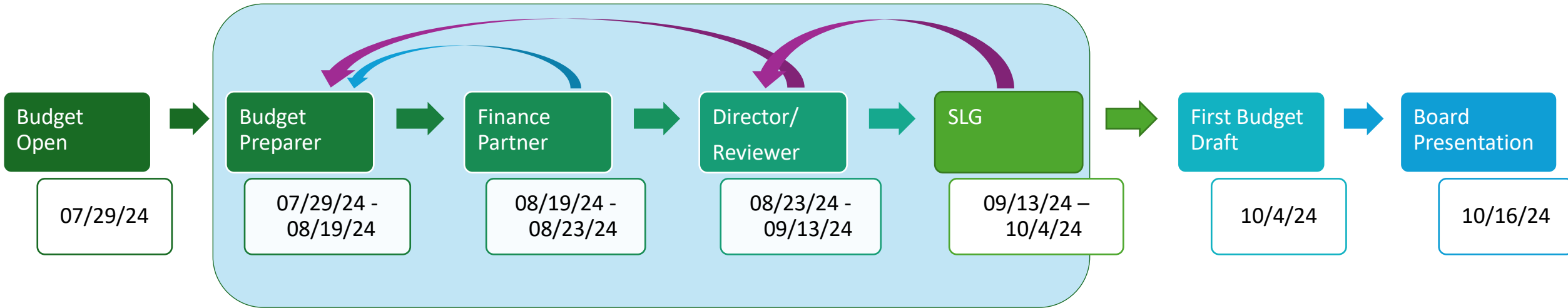


Operating and Total Margin are profitability indicators. Margin is calculated by dividing Operating Income (for Operating Margin) or Change in Net Position (for Total Margin) by Total Operating Revenues. A healthy Total Margin for a hospital is between 2 and 6 percent

Any others?



StrataJazz Operating Budgeting Workflow



Budget Approval Process

Budget Preparer - department leaders

- Prepares budget
- Completes position justification forms and capital budget requests

Finance Partner - assigned budget partner from the Accounting team

- Assist in data validation and variance review
- Reviews for missing commentary and ensures documentation is complete in Strata

Director/Reviewer –

- Approves budget or sends back for adjustments
- Reviews Position Justification Forms/Capital Requests

SLG - Final reviewer and approver of:

- Department operating budgets
- Position justification forms
- Capital budget requests

Philosophy and Key Themes



Aim for margin improvement in each department.



Budgeting for staff instead of contract labor (we will have overages in contract labor if we are unable to fill positions).

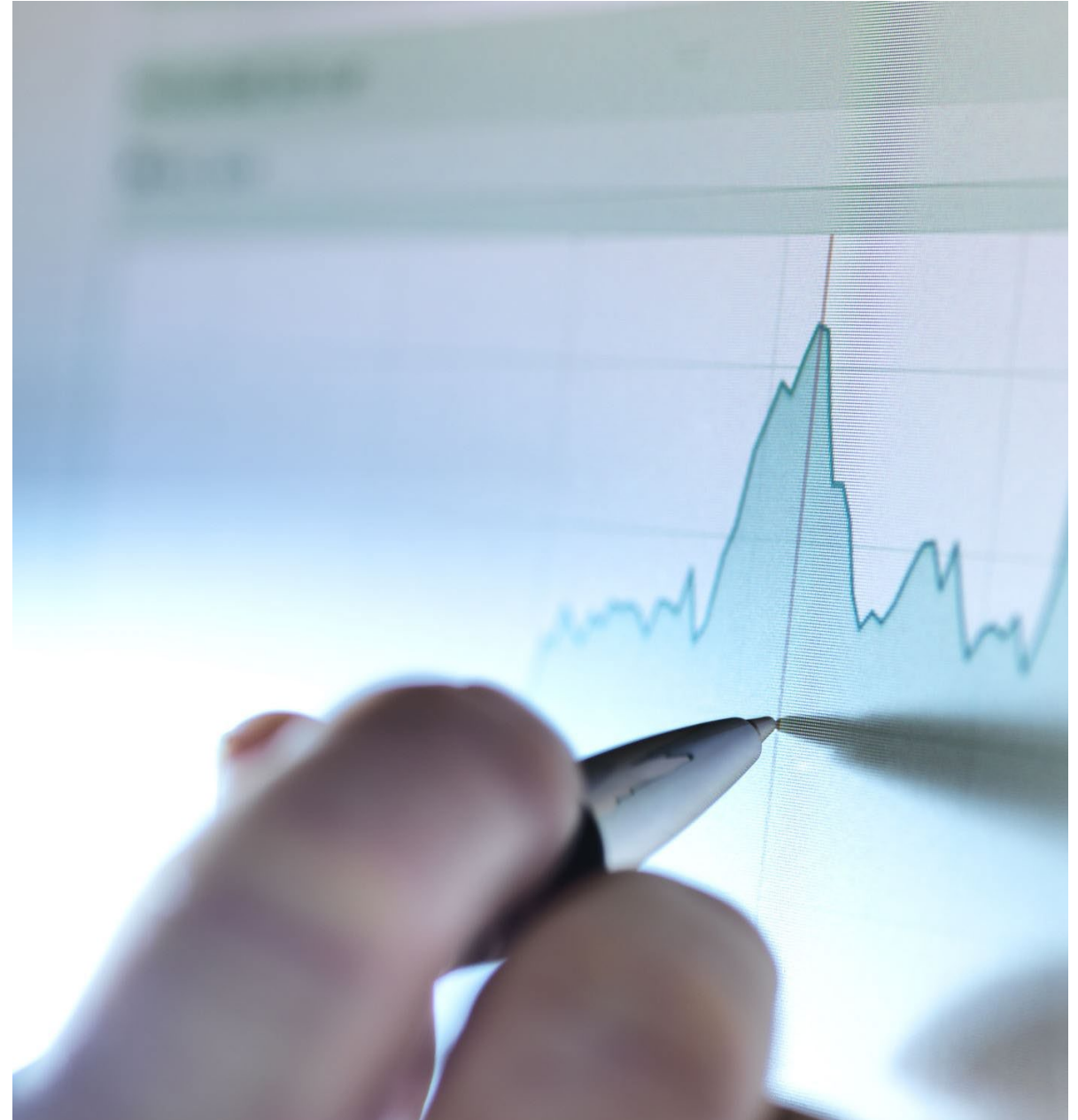


4% price increase. A third party compared our prices to the local market and all WA CAH noting we were below market. Increases are not across the board.

Pricing History

Most facilities increase rates 3-5% annually

- 2012 – 5%
- 2013 – 2.99%
- 2014 – 3%
- 2015 – 3%
- 2016 – 1.25%
- 2017 – 2.9%
- 2018 – decrease noted
- 2019 – varied, no overall noted
- 2020 – 1.5%
- 2021 – 1.5%
- 2022 – 3%
- 2023 – 4.5%
- 2024 – 3.49%
- 2025 - 4%



Property Tax Assessment

- Budget is set at 1% option
- At 1% option, effective tax is reduced by 5.492% due to increase in appraised values
- Budgeted average daily operating expenditures are ~\$570,000
- A home appraised at 400k pays \$21/Year

ESTIMATE FOR "2025" BUDGET

"2024" ACTUAL AMOUNT	
INCREASE OF 0% RESOLUTION AMOUNT	\$ 528,451.60
NEW CONST & UTIL (EST) +	\$ 5,092.67
REFUNDS (EST) +	\$ 2,125.92
TOTAL	\$ 535,670.19
(0% INC) BUDGET ON THE HIGH SIDE =	\$ 542,000

Estimated Levy Rate .05471

"2024" HIGHEST LAWFUL LEVY AMOUNT	\$ 525,244.88
	X 1.01
	\$ 530,497.33
NEW CONST & UTIL (EST) +	\$ 5,092.67
REFUNDS (EST) +	\$ 2,125.92
TOTAL	\$ 537,715.92
BUDGET ON THE HIGH SIDE =	\$ 547,000

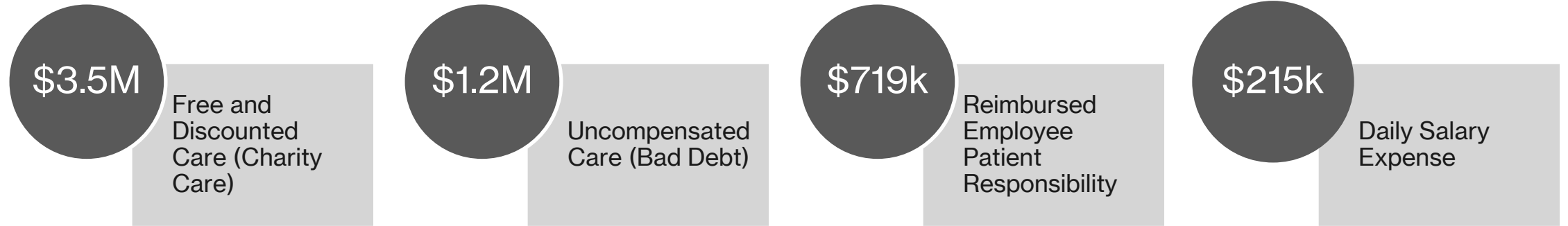
Estimated Levy Rate .05492

TIMBER TAX ESTIMATE \$ 5,000

Public Hospital District Support Across Our Region

Hospital	2023 Operating expenses	2023 Tax revenues
Whidbey General Hospital Coupeville	\$135,840,455	\$16,769,630
Olympic Medical Center Port Angeles	\$261,180,187	\$5,175,807
Island Hospital Anacortes	\$118,995,363	\$5,999,330
Mason General Hospital Shelton	\$128,254,400	\$2,444,828
Forks General Hospital Forks	\$41,299,835	\$989,204
Jefferson Healthcare Port Townsend	\$170,565,097	\$531,604

Community Benefit (2023)



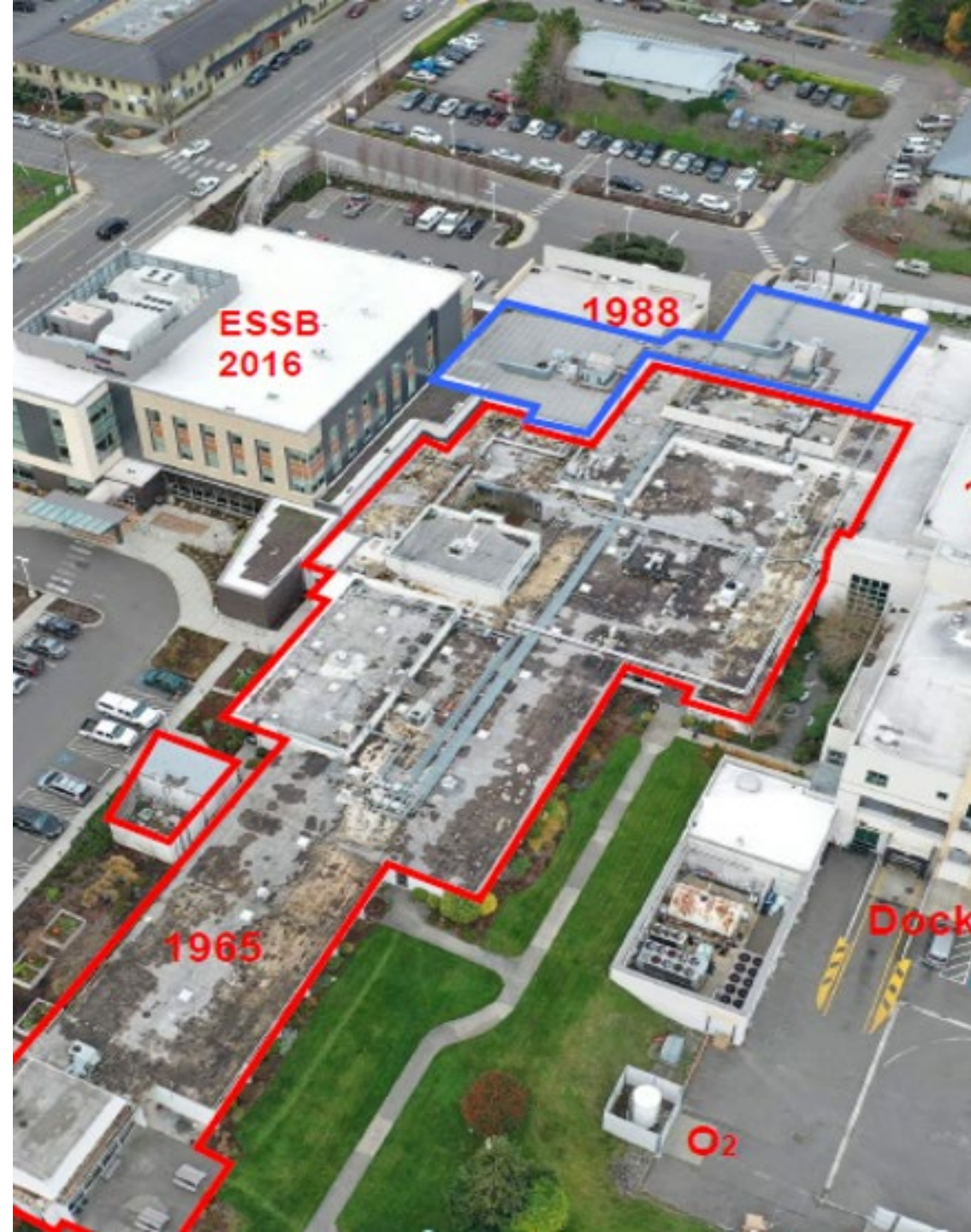
New & Expanded Services

New services:

- Linear Accelerator/Radiation Oncology
- Ear, Nose & Throat
- Neurology
- Pulmonology
- Outpatient Surgery Center
- Audiology

Expanded space for:

- Medical Oncology
- Dermatology
- Wound Clinic
- Urology
- Obstetrics & Gynecology







OPERATING BUDGET

In Summary and Key Performance Indicators


Revenue Budget

2025 Budget													
Income Statement Summary													
	2021		2022		2023		2024			2025	Change		
	Actual		Actual		Actual		Annualized		Budget	Budget	2024 annualized to 2025 budget		
Inpatient Revenue	39,798,235		42,144,523		43,914,759		41,525,944		43,940,596		46,401,554	4,875,610	
Outpatient Revenue	258,215,627		276,569,104		320,074,623		369,513,924		345,377,492		414,249,906	44,735,982	
TOTAL PATIENT REVENUE	298,013,861		318,713,627		363,989,382		411,039,868		389,318,088		460,651,460	49,611,592	
Cost Adjustment Medicare	101,037,808	34%	108,935,116	34%	138,457,806	38%	161,500,205	39%	139,749,259	36%	178,229,288	39%	16,729,083
Cost Adjustment Medicaid	24,210,889	8%	24,563,960	8%	27,230,444	7%	24,896,189	6%	30,788,252	8%	27,705,158	6%	2,808,969
Charity Care	3,872,263	1%	3,280,565	1%	3,495,078	1%	4,830,326	1%	3,430,980	1%	5,346,298	1%	515,972
Contractual Allowances Other	25,786,502	9%	28,265,912	9%	30,988,996	9%	35,276,404	9%	34,175,418	9%	38,909,013	8%	3,632,609
Administrative Adjustments	420,023	0%	966,659	0%	824,838	0%	1,360,524	0%	1,650,015	0%	1,179,620	0%	(180,904)
Allowance for Uncollectible Accounts	5,525,532	2%	3,772,732	1%	2,073,066	1%	4,426,437	1%	3,628,240	1%	4,795,156	1%	368,719
TOTAL REVENUE ADJUSTMENTS	160,853,017	54.0%	169,784,945	53.3%	203,070,228	55.8%	232,290,086	56.5%	213,422,164	54.8%	256,164,533	55.6%	23,874,447
NET PATIENT SERVICE REVENUE	137,160,844		148,928,681		160,919,154		178,749,782		175,895,924		204,486,927		25,737,145
Grants	2,433,354		2,498,168		270,679		502,507		755,176		293,069		(209,438)
Other Misc Revenue	2,435,161		2,722,565		1,378,323		1,118,927		1,830,026		873,269		(245,658)
Pharmacies	4,018,089		3,174,973		5,390,391		5,850,816		8,443,200		7,548,869		1,698,053
TOTAL OTHER REVENUE	8,886,603		8,395,706		7,039,393		7,472,249		11,028,402		8,715,206		1,242,957
TOTAL OPERATING REVENUE	146,047,447		157,324,388		167,958,547		186,222,031		186,924,326		213,202,133		26,980,102


Expense Budget

2025 Budget												
Income Statement Summary												
	2021		2022		2023		2024			2025	Change	
	Actual		Actual		Actual		Annualized		Budget		Budget	2024 annualized to 2025 budget
Salaries and Wages	70,571,040		73,833,256		78,776,532		88,008,042		89,558,362		100,160,664	12,152,621
Employee Benefits	15,912,736	22.5%	16,248,266	22.0%	17,654,433	22.4%	19,258,742	21.9%	20,633,986	23.0%	22,126,126	2,867,384
Professional Fees	2,318,251		6,207,977		8,884,759		6,558,375		2,425,270		6,756,053	197,677
Purchased Services	9,359,522		9,357,384		11,865,729		13,419,662		15,375,489		15,579,385	2,159,724
Supplies	28,451,113		32,784,129		36,250,826		38,178,367		36,692,682		42,977,902	4,799,535
Insurance	1,154,749		1,389,603		1,631,953		1,748,641		1,801,877		1,733,587	(15,054)
Leases and Rentals	1,681,491		700,245		605,941		870,365		650,452		1,439,879	569,514
Depreciation and Amortization	4,376,459		5,005,269		5,248,300		5,750,193		5,167,355		8,228,522	2,478,329
Repairs and Maintenance	629,685		1,123,808		1,178,641		1,251,925		1,604,494		1,377,314	125,389
Utilities	1,194,548		1,406,693		1,396,638		1,493,617		1,616,294		1,606,023	112,406
Licenses and Taxes	868,519		949,955		1,099,550		2,097,570		1,042,688		1,920,484	(177,086)
Other Expenses	1,794,424		2,549,224		3,298,794		3,251,379		3,680,180		4,091,008	839,629
TOTAL OPERATING EXPENSES	138,312,537		151,555,808		167,892,096		181,886,879		180,249,129		207,996,947	26,110,068
OPERATING (INCOME) LOSS	7,734,910		5,768,579		66,451		4,335,152		6,675,197		5,205,186	870,034


Nonoperating Budget and Ratios

2025 Budget											
Income Statement Summary											
	2021		2022		2023		2024		2025	Change	
	Actual		Actual		Actual		Annualized	Budget	Budget	2024 annualized to 2025 budget	
Taxation for Maintenance and Operations	503,155		512,765		531,604		528,445	533,710	550,000	21,555	
Investment Income	278,597		719,535		1,879,475		6,589,546	2,448,000	3,492,840	(3,096,706)	
Interest Expense	(958,170)		(934,836)		(2,631,935)		(7,031,413)	(4,932,074)	(7,059,079)	(27,666)	
Loss/Gain on Disposal of Capital Assets	-		-		(4,850)		-	-	-	-	
Contributions	50,264		52,215		73,134		4,469,158	10,104,000	6,158,985	1,689,827	
Bond Issuance Cost	-		-		-		-	(1,585,000)	-	-	
TOTAL NONOPERATING REVENUE (EXPENSES)	(126,154)		349,678		(152,572)		4,555,736	6,568,636	3,142,746	(1,412,990)	
CHANGE IN NET POSITION: POSITIVE/(NEGATIVE)	7,608,756		6,118,258		(86,121)		8,890,888	13,243,833	8,347,933	(542,955)	
Operating Margin	5.30%		3.67%		0.04%		2.33%	3.57%	2.44%	0.11%	
Total margin	5.21%		3.89%		-0.05%		4.77%	7.09%	3.92%	-0.86%	
Salaries & Benefits as a % of Net Pt Svc Revenue	63.05%		60.49%		59.93%		60.01%	62.65%	59.80%	-0.21%	
Supplies as a % of Net Pt Svc Revenue	20.74%		22.01%		22.53%		21.36%	20.86%	21.02%	-0.34%	


Department Statistics

2025 Budget												
Department Statistics												
	2021		2022		2023		2024			2025	Change	
	Actual		Actual		Actual		Annualized		Budget		Budget	2024 annualized to 2025 budget
Full Time Equivalents	682.50		679.03		704.68		755.99		777.31		860.30	104
Adjusted Patient Days	32,319		36,413		38,862		49,529		40,323		51,053	1,524
ICU Patient Days (IP + Observation, Midnight Census)	1,024		1,255		966		678		1,038		750	72
ACU Patient Days (IP + Observation, Midnight Census)	3,292		3,560		3,714		4,293		3,481		4,300	7
Swing IP Patient Days (Midnight Census)	127		94		77		143		299		250	107
Total Patient Days (including Observation)	4,443		4,909		4,757		5,114		4,818		5,300	186
Births	86		96		82		89		83		80	(9)
Surgery Cases (in OR)	1,578		1,474		1,578		1,655		1,583		1,830	175
Surgery Minutes (in OR)	202,938		187,173		217,456		167,409		156,344		187,600	20,191
Special Procedure Cases	873		838		1,002		1,283		1,038		1,283	0
Surgery Center Endoscopies	901		749		744		875		899		900	26
Lab - Billable Tests	259,935		248,974		257,381		276,549		258,245		280,000	3,451
Blood Bank Units Matched	98		486		537		489		529		545	56
MRI	2,408		2,448		2,811		2,978		2,861		3,035	58
CT	6,720		7,011		7,754		8,627		7,662		8,940	314
Radiology & X-Ray	18,131		19,237		22,899		22,758		20,214		23,271	513
Echo	1,961		2,170		2,152		2,286		2,268		2,345	59
Ultrasound	3,937		3,628		4,226		4,800		4,356		4,925	125
Mammography	2,936		1,832		3,262		3,288		3,780		3,400	112
Nuclear Medicine	558		483		363		353		413		413	61
Total Diagnostic Imaging Tests	36,651		36,809		43,467		45,089		41,554		46,330	1,242

Department Statistics - Continued

2025 Budget											
Department Statistics											
	2021		2022		2023		2024			2025	Change
	Actual		Actual		Actual		Annualized		Budget	Budget	2024 annualized to 2025 budget
Pharmacy Meds Dispensed	238,828		245,378		254,316		264,777		276,413	275,365	10,588
Anti Coag Visits	4,730		4,688		4,197		3,761		4,313	3,400	(361)
Respiratory Therapy Procedures	34,540		36,591		35,025		31,074		34,547	35,000	3,926
Cardiac Rehab Sessions	468		451		2,186		2,124		2,383	2,383	259
Pulmonary Rehab	1,080		599		1,049		1,265		1,289	1,315	50
Total Cardio Pulmonary Rehab	1,548		1,050		3,235		3,389		3,672	3,698	309
Physical Therapy	84,689		78,650		77,612		86,504		81,745	87,232	728
Occupational Therapy	11,540		13,893		13,893		10,824		15,030	11,250	426
Speech Therapy	3,257		1,812		2,656		2,832		3,402	3,000	168
Total PT/OT/ST Encounters	99,486		94,355		94,161		100,160		100,177	101,482	1,322
Emergency Dept - Census	11,742		12,941		14,511		15,230		14,640	16,200	970
Express Clinic - Encounters	8,940		12,011		13,986		14,451		13,693	15,600	1,149
South County Clinic	1,372		1,028		1,655		2,331		2,689	2,689	358
Port Ludlow Clinic	7,299		7,701		7,381		6,855		9,019	7,518	663
Sheridan Clinic	31,370		29,270		31,600		35,369		33,318	37,769	2,400
Dental Clinic	4,789		4,859		5,671		5,498		5,801	7,461	1,963
Watership Clinic	12,103		12,595		13,624		13,802		15,161	17,156	3,354
Townsend Clinic	6,411		6,109		6,217		6,482		6,318	6,620	138

Department Statistics - Continued

2025 Budget													
Department Statistics													
	2021		2022		2023		2024			2025		Change	
	Actual		Actual		Actual		Annualized		Budget		Budget		2024 annualized to 2025 budget
Total Primary Care RHC Visits	72,284		73,573		80,134		84,786		85,999		94,813		10,027
Infusion Center	9,090		9,857		9,053		9,126		10,686		10,686		1,560
Oncology	6,242		6,346		5,826		4,505		8,028		6,300		1,795
Radiation Oncology	-		-		-		-		-		640		640
Total Oncology / Infusion	15,332		16,203		14,879		13,631		18,714		17,626		3,995
Wound Clinic	2,949		2,308		1,496		1,617		2,208		2,208		591
General Surgery Clinic	3,642		3,172		3,397		4,142		4,038		4,245		104
Urology Clinic	2,035		1,920		2,180		2,520		2,495		2,500		(20)
Sleep Clinic	1,313		1,969		1,961		2,528		2,323		2,441		(86)
Orthopedic Clinic	8,361		9,089		6,886		7,814		7,451		8,215		402
Obstetrics and Gynecology	3,318		3,028		3,800		4,173		3,911		4,371		198
Hand-Plastics	-		-		2,577		2,000		2,669		2,669		670
Neurology Clinic	-		-		-		192		96		1,600		1,408
Rheumatology Clinic	-		-		-		77		48		150		74
ENT Clinic	-		-		-		-		-		500		500
Pulmonology Clinic	-		-		-		-		-		500		500
Cardiology Clinic	5,554		5,942		5,455		5,837		7,416		6,072		236
Dermatology Clinic	6,926		-		-		8,687		8,939		9,500		813
Total Specialty Clinic Visits	64,762		59,834		57,510		66,845		79,022		80,224		13,380
Sleep Studies	500		627		652		638		684		684		46
Home Health -Visits	8,179		7,757		-		11,102		10,284		11,273		171
Hospice - Census / Days	17,858		9,981		12,671		11,523		13,872		12,671		1,148
Dietary - Meals Served Equivalent	76,029		115,413		93,341		80,408		115,716		118,620		38,212

FTE by Service Category

2025 Budget								
FTE's								
Jefferson Healthcare	2021	2022	2023	2024		2025	Change	
	Actual	Actual	Actual	Annualized	Budget	Budget	2024 annualized to 2025 budget	
Acute	62.31	48.30	45.29	53.82	56.38	60.90	7.08	
Surgery	33.98	22.95	25.40	32.68	30.23	37.48	4.80	
Lab	25.94	25.78	26.52	27.42	25.90	28.44	1.02	
Imaging	29.23	23.51	26.47	33.28	33.03	37.28	4.00	
Pharmacy	15.35	14.33	13.52	15.14	16.29	18.14	3.00	
Therapy	47.01	44.08	46.03	46.99	51.95	52.24	5.25	
Emergency	28.22	26.37	26.36	28.91	25.60	29.08	0.17	
Express	0.53	2.59	4.46	4.61	4.18	4.67	0.07	
Oncology/Infusion	22.37	22.72	22.17	22.86	23.61	30.83	7.97	
Primary Care	74.85	66.98	72.95	74.58	56.48	82.12	7.54	
Specialty Clinic	47.82	46.85	48.36	48.41	56.78	48.44	0.03	
Home Health Hospice	36.30	34.88	35.80	40.19	43.78	47.28	7.09	
Retail Pharmacy	3.02	1.78	3.93	4.96	6.77	5.80	0.84	
Support	183.22	218.68	226.35	246.24	262.18	293.60	47.36	
Other	0.59	2.49	1.27	0.24	-	-	(0.24)	
Total Non-Provider FTE's	610.75	602.31	624.86	680.32	693.17	776.30	95.98	
Acute	6.48	6.40	7.34	7.36	6.63	7.31	(0.05)	
Surgery	4.10	5.48	5.32	5.50	5.50	6.71	1.21	
Imaging	-	-	-	0.28	0.50	0.50	0.22	
Therapy	0.07	0.06	0.04	0.04	0.04	0.05	0.01	
Emergency	4.69	6.07	7.29	8.15	6.70	7.38	(0.76)	
Express	4.50	3.54	4.95	4.63	4.58	4.92	0.29	
Oncology/Infusion	2.57	4.05	3.39	2.12	5.60	2.25	0.13	
Primary Care	27.81	30.53	28.02	28.12	29.39	32.64	4.52	
Specialty Clinic	19.51	18.07	20.60	23.02	23.28	25.29	2.27	
Home Health Hospice	0.91	0.07	0.38	1.63	2.00	2.63	1.00	
Support	1.11	2.46	2.49	2.15	1.53	2.05	(0.10)	
Total Provider FTE's	71.75	76.73	79.82	83.00	85.74	91.74	8.74	

Capital & Projects Budget 2025-2027



Capital Budget

Budget placeholders set, but detail review completed annually Pricing and needs can change significantly, but the roadmap is essential

Request Type	DEPT	PROJECT	2025	2026	2027	Grand Total
Equipment (New)	Imaging	Hologic Mammogram	554,164			554,164
	BioMed	Philips Monitoring PIIC Spare	20,000			20,000
	Surgery	C Arm for new OR		850,000		850,000
	Surgery	FLUID MGT SYSTEM/LAPAROSCOPES	599,608			599,608
	Imaging	ULTRASOUND FOR PORT LUDLOW CLINIC	213,000			213,000
	ED	PORTABLE MONITOR	52,675			52,675
	Surgery	INSTRUMENT TRACKING SYSTEM	41,632			41,632
	ACU/ICU	SECOND PIC-ICU	36,885			36,885
	Surgery	EGD SCOPE	24,679			24,679
	Surgery	ANESTHESIA SYRINGE PUMPS	20,945			20,945
	ACU/ICU	FBU PORTER NITRONOX PLUS 50/50	18,606			18,606
	ACU/ICU	HOSPITALIST PIC EXPANSION	13,621			13,621
	ACU/ICU	TRANSPORT MONITOR	12,356			12,356
	Surgery	Da Vinci 5		2,508,250		2,508,250
	Equipment (New) Total			1,608,171	3,358,250	-
Equipment (Replacement)	Facilities	UTV Replacement			16,000	16,000
	ACU/ICU	Lift Replacement	29,532			29,532
	Surgery	16 Inch Sterilizer Replacement		52,150		52,150
	Surgery	Innowave Ultrasonic Replacement			89,000	89,000
	ED	Fluid/Blanket Warmer	10,345			10,345
	Derm	Microscope	9,000			9,000
	Surgery	OLYMPUS SUCTION D/C MACHINE REPLACEMENT	7,500			7,500
	Surgery	Stryker Drill Replacements	168,000			168,000
	Surgery	Neoprobe Replacement	56,321			56,321
	ACU/ICU	VS30 Expansion		150,000		150,000
	Multiple	Replace Midmark EKGs	150,000			150,000
	Surgery	V Pro Replacement-large enough capacity for Davinci		147,000		147,000
	Imaging	Echo Treadmill	35,000			35,000
	Equipment (Replacement) Total			465,698	349,150	105,000

Capital Budget - Continued

Budget placeholders set, but detail review completed annually Pricing and needs can change significantly, but the roadmap is essential

Request Type	DEPT	PROJECT	2025	2026	2027	Grand Total
Tech/Software (New or Upgrade)	IT	Right Sys. Firewall / Core Network Switch Upgrade		105,918		105,918
	IT	Server Expansion for Virtual Desktop	120,000			120,000
	RadOnc	VARIAN FOR LINEAR ACCELERATOR/ EMR	450,000	550,000	550,000	1,550,000
	Accounting	MHC Document Automation	28,000	28,000	28,000	84,000
	HIM	Protenus Privacy Tool	33,000	30,000	30,000	93,000
	Marketing	New JH Website	35,000			35,000
	IT	AT&T Satelite Tower	8,000			8,000
Tech/Software (New or Upgrade) Total			674,000	713,918	608,000	1,995,918
Construction Projects	Facilities	AHU 1010 Building Endo Suite	215,000			215,000
	Facilities	Upgrade Building Automation	195,000			195,000
	Facilities	Replace 95 Building Roofing		800,000		800,000
	Facilities	PT Retail Pharmacy Space	1,100,000			1,100,000
	Facilities	Exterior Painting - Park & Commerce	150,000			150,000
	Facilities	Emergency Department Flooring	15,000			15,000
	Facilities	Park Ave Bldg Flooring	15,000			15,000
	Facilities	ADA Ramp - East Rehab entrance	100,000			100,000
Construction Project Total			1,790,000	800,000	-	2,590,000
New Medical Office Bldg	MOB	AHU 1 (Hospital MOB project)	450,000			450,000
	MOB	MRI (Hospital MOB project)	1,200,000			1,200,000
	MOB	Linear Accelerator (Hospital MOB project)	3,000,000			3,000,000
	MOB	CT Space (Hospital MOB Project)	1,750,000			1,750,000
	MOB	Hospital Replacement Project	37,354,266			37,354,266
New Medical Office Building Total			43,754,266	-	-	43,754,266
Grand Total			48,292,135	5,221,318	713,000	54,226,453



2025 Operations & Capital Budget Preview

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