

Due to the presence of multiple respiratory illness, Jefferson Healthcare is still highly encouraging practice of infection protocols. You may choose to attend this meeting virtually by accessing the below information or can attend in person in the Sheridan Conference Room at 915 Sheridan Street.

Limited seating available.

<u>Audio Only:</u> dial Phone Conference Line: (509) 598-2842 When prompted, enter Conference ID number: 572 938 342#

<u>Microsoft Teams meeting:</u> Join on your computer or mobile app. This option will allow you to join the meeting live.

Click here to join the meeting

| Regular Session Agenda | |
|---|------|
| Wednesday, January 24, 2024 | |
| Call to Order: | 2:00 |
| Approve Agenda: | 2:00 |
| Election of Officers: | 2:00 |
| <u>Patient Story:</u> Tina Toner, CNO | 2:10 |
| Public Comment: Public comments are welcome orally, with a 3-minute limit, or may be submitted via email at commissioners@jeffersonhealthcare.org , or written and addressed to Commissioners at 834 Sheridan Street, Port Townsend, WA 98368. Written submissions must be received by 5:00 pm the day prior to the meeting. | 2:25 |
| Minutes: Action Requested ■ December 20 Special Session Meeting (pgs 3-5) | 2:30 |
| Required Approvals: Action Requested Resolution 2024-01 Canceled Warrants (pgs 6-7) Resolution 2024-02 Canceled Warrants (pg 8) November and December Warrants and Adjustments (pgs 9-20) Medical Staff Credentials/ Appointments/ Reappointments (pgs 21-22) | 2:30 |
| Financial Report: Tyler Freeman, CFO | 2:30 |
| Quality Report: Brandie Manuel, CPSO | 2:45 |
| Construction Report: Jake Davidson, COO | 3:00 |
| Administrative Report: Mike Glenn, CEO | 3:15 |
| <u>Break:</u> | 3:30 |
| Executive Session: | |

Jefferson Healthcare Owned and Operated by Jefferson County Public Hospital District No. 2

834 Sheridan Street, Port Townsend, WA 98368
We are an equal opportunity provider and employer.



Executive session to discuss Performance of a Public Employee as allowed by RCW 42.30.110 (g)

-Action may be taken following Executive Session

3:45

Board Business: 4:30

- Board of Health Report
- Meeting Evaluation

Conclude: 4:45

This Regular Session will be officially recorded. The times shown on the agenda are estimates only.



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Jefferson County Public Hospital District No. 2 Board of Commissioners, Special Session Minutes Wednesday, December 20, 2023

Call to Order:

The meeting was called to order at 2:00 pm by Board Chair Buhler Rienstra. Commissioners in attendance included Commissioners Dressler, McComas and Ready. Also, in attendance were Mike Glenn, CEO, Tyler Freeman, Chief Financial Officer, Jake Davidson, Chief Operating Officer, Molly Propst, Chief Human Resources Officer, Brandie Manuel, Chief Patient Safety and Quality Officer, Tina Toner, Chief Nursing Officer, Dunia Faulx, Chief Planning and Advocacy Officer, and Christina Avila, Executive Assistant. Commissioner Kolff was excused from this meeting. This meeting was officially audio recorded by Jefferson Healthcare. Board Chair Buhler Rienstra stated that due to the Special Session there will not be a motion to approve the agenda.

Patient Story:

Tina Toner, CNO shared a patient letter which included compliments for the Watership Clinic, Dr. Manik, Dr. Brooks, MA, and front desk staff. Discussion ensued.

Public Comment:

No public comment was made.

Minutes:

- November 15, 2023 Special Session Minutes
- December 01, 2023 Special Session Minutes

Commissioner Dressler made a motion to approve the November 15, 2023 Special Session Minutes and the December 01, 2023 Special Session Minutes. Commissioner McComas seconded.

Commissioner Ready made a motion to amend and approve the December 01, 2023 Special Session Minutes to reflect that the meeting was audio recorded by Commissioner Ready. Commissioner Dressler seconded.

Action: Motion passed unanimously

Required Approvals: Action Requested

- Resolution 2023-22 Canceled Warrants
- October Warrants and Adjustments
- Medical Staff Credentials/Appointments/Reappointments
- Revised Board Assessment Instrument

Commissioner McComas made a motion to approve the Required Approvals. Commissioner Ready seconded.

Action: Motion passed unanimously.

Home Health and Hospice Annual Report:

David Hunsley, Director of Home Health, Hospice, and Palliative Care presented the Home Health and Hospice Annual Report which included Staffing Updates, Home Health 12-Month Snapshot, Home Health Strengths, NRC Home Health Survey, Comments, Home Health Challenges, Opportunities via 2024 Ongoing Quality Projects, Additional Opportunities, Home Health Average Daily Census, Home Health Visits and Patients Served, Home Health OASIS and Claims Based Measures, Home Health Patient Experience, 2023 Hospice 12-Month Snapshot, Hospice Strengths, NRC Hospice Survey Comments, Hospice Challenges, Hospice Opportunities via 2024 Quality Projects, Other Opportunities for Hospice, Hospice Visits and Patients Served, Hospice Patient Days by Level of Care, HIS and HVLDL Measures, Hospice Patient Experience, Palliative Care Strengths, and Palliative Care Opportunities. Discussion ensued.

Commissioner Dressler made a motion to approve David Hunsley as Director for Home Health, Hospice, and Palliative Care. Commissioner Ready seconded.

Action: Motion passed unanimously.

Financial Report:

Tyler Freeman, Chief Financial Officer, presented the November Financial Report. Discussion ensued.

<u>Project Update:</u> Jake Davidson, Chief Operating Officer provided a project update. Discussion ensued. Board Chair Buhler Rienstra confirmed that the project reports can be presented at every other meeting moving forward.

Break

Commissioners recessed for break at 3:25 pm. Commissioners reconvened from break at 3:45 pm.

Administrative Report

Carrie Hite provided an update on the Healthier Together Pool Project Design, which included the Project Calendar, Site Options and Recommendations, Site Analysis, Mountain View Pros and Cons, Community Feedback, Base Program Recommendations, Optional Program if Funding

Allows, Alternate Site Amenities, Base Site Plan, Revisions to Schematic Designs, Funding and Operations, Operational Cost Summary, PED vs. MPD Options, Funding Recommendation, and Next Steps. Mike Glenn, Chief Executive Officer, and Dunia Faulx, Chief Planning and Advocacy Officer, presented the December Administrative report. Discussion ensued.

Board Business:

• Foundation Update

Commissioner Dressler provided a Foundation Update, which included Commissioner McComas offering to serve as the Hospital representative on the Jefferson Healthcare Foundation Board, thanks to Board Members for individual contributions to the Foundation, expecting to receive news for \$1 million grant application in February, Fundraising and Outreach plan, plans to expand the Foundation Board, and the Jefferson Healthcare Foundation Fund. Discussion ensued. Board Chair Buhler Rienstra confirmed that the Board will request a motion to approve Commissioner McComas serving as the Hospital representative on the Jefferson Healthcare Foundation Board at the next meeting.

Executive Session

Board Chair Buhler Rienstra cancelled the Executive Session and announced that Executive Session will be held in January.

Meeting Evaluation:

Commissioners evaluated the meeting.

Conclude:

Commissioner Dressler made a motion to conclude the meeting. Commissioner McComas seconded.

Action: Motion passed unanimously.

The meeting concluded at 4:58 pm.

| Approved by the Commission: | |
|---|--|
| Chair of Commission: Jill Buhler Rienstra | |
| | |

JEFFERSON COUNTY PUBLIC HOSPITAL DISTRICT NO. 2

RESOLUTION 2024-01

A RESOLUTION CANCELING CERTAIN WARRANTS IN THE AMOUNT OF \$7,177.99

WHEREAS warrants of any municipal corporation not presented within one year of their issue, or, that have been voided or replaced, shall be canceled by the passage of a resolution of the governing body;

NOW, THEREFORE BE IT RESOLVED THAT:

In order to comply with RCW 36.22.100, warrants indicated below in the total amount of \$7,177.99 be canceled.

| Date of Issue | Warrant # | Amount |
|---------------|-----------|------------|
| 11/30/2023 | 294261 | 75.00 |
| 11/30/2023 | 294362 | 709.00 |
| 11/30/2023 | 294363 | 35.61 |
| 11/30/2023 | 294368 | 225.00 |
| 11/30/2023 | 294370 | 79.49 |
| 11/30/2023 | 294371 | 33.40 |
| 11/30/2023 | 294376 | 123.76 |
| 11/30/2023 | 294382 | 42.17 |
| 11/30/2023 | 294383 | 30.08 |
| 11/30/2023 | 294384 | 37.65 |
| 11/30/2023 | 294388 | 4,838.00 |
| 11/30/2023 | 294391 | 84.03 |
| 11/30/2023 | 294411 | 188.75 |
| 11/30/2023 | 294414 | 3.13 |
| 11/30/2023 | 294430 | 152.38 |
| 11/30/2023 | 294439 | 73.54 |
| 11/30/2023 | 294449 | 73.62 |
| 11/30/2023 | 294462 | 70.23 |
| 11/30/2023 | 294466 | 70.04 |
| 11/30/2023 | 294609 | 66.83 |
| 11/30/2023 | 294614 | 67.60 |
| 11/30/2023 | 294620 | 68.67 |
| 11/30/2023 | 294699 | 0.01 |
| 11/30/2023 | 294888 | 30.00 |
| Total | | \$7,177.99 |

APPROVED this 24th day of January 2024. APPROVED BY THE COMMISSION:

| Commission Chair Jill Buhler Rienstra: | |
|--|-------------------|
| Commission Secretary Marie Dressler: | |
| Attest: | |
| Commissioner Matt Ready: | · · · · · · · · · |
| Commissioner Kees Kolff: | |
| Commissioner Bruce McComas: | |

JEFFERSON COUNTY PUBLIC HOSPITAL DISTRICT NO. 2

RESOLUTION 2024-02

A RESOLUTION CANCELING CERTAIN WARRANTS IN THE AMOUNT OF \$1,596.37

WHEREAS warrants of any municipal corporation not presented within one year of their issue, or, that have been voided or replaced, shall be canceled by the passage of a resolution of the governing body;

NOW, THEREFORE BE IT RESOLVED THAT:

In order to comply with RCW 36.22.100, warrants indicated below in the total amount of \$1,596.37 be canceled.

| Date of Issue | Warrant# | Amount |
|---------------|----------|------------|
| 11/30/2023 | 295016 | 607.00 |
| 11/30/2023 | 295018 | 30.39 |
| 11/30/2023 | 295029 | 20.00 |
| 11/30/2023 | 295405 | 0.01 |
| 11/30/2023 | 295484 | 888.00 |
| 11/30/2023 | 295706 | 50.96 |
| 11/30/2023 | 295781 | 0.01 |
| Total | | \$1,596.37 |

| APPROVED BY THE COMMISSION: |
|--|
| Commission Chair Jill Buhler Rienstra: |
| Commission Secretary Marie Dressler: |
| Attest: |
| Commissioner Matt Ready: |
| Commissioner Kees Kolff: |
| Commissioner Bruce McComas: |

TO: BOARD OF COMMISSIONERS

FROM: TYLER FREEMAN, CFO

RE: November 2023 WARRANT SUMMARY

The following items need to be approved at the next commission meeting:

General Fund Warrants & ACH Transfers Allowance for Uncollectible Accounts / Charity Canceled Warrants \$21,654,696.74 (Provided under separate cover) \$178,754.00 (Attached) 7,177.99 (Attached)

TO: BOARD OF COMMISSIONERS

FROM: TYLER FREEMAN, CFO

RE: November 2023 GENERAL FUND WARRANTS & ACH

FUND TRANSFERS

Submitted for your approval are the following warrants:

GENERAL FUND:

303057 - 303805 \$7,526,909.59

ACH TRANSFERS \$14,127,787.15

\$21,654,696.74

YEAR-TO-DATE: \$256,588,226.83

Warrants are available for review if requested.

TO: BOARD OF COMMISSIONERS FROM: TYLER FREEMAN, CFO

RE: November 2023 ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS, ADMINISTRATIVE, AND CHARITY CARE WRITE OFFS

| | Submitted for | vour approval | are the following: |
|--|---------------|---------------|--------------------|
|--|---------------|---------------|--------------------|

| | November | November YTD | November YTD BUDGET |
|---------------------------------------|--------------|--------------|---------------------|
| Allowance for Uncollectible Accounts: | (88,167.00) | 2,134,479.00 | 3,728,371.00 |
| Charity Care: | 250,251.00 | 3,138,227.00 | 2,024,318.00 |
| Other Administrative Adjustments: | 16,670.00 | 814,295.00 | 776,001.00 |
| TOTAL FOR MONTH: | \$178,754.00 | 6,087,001.00 | \$6,528,690.00 |

TO: BOARD OF COMMISSIONERS

FROM: TYLER FREEMAN, CFO

RE: November 2023 WARRANT CANCELLATIONS

State law requires you to pass a resolution canceling any warrants which are not presented to the Treasurer for payment within one year of issue.

| DATE | WARRANT | | AMOUNT |
|-----------|----------|-----------------------|---------------|
| 11/30/202 | 3 294261 | FBO HOSPITAL DISTRICT | #2 \$75.00 |
| 11/30/202 | 3 294362 | FBO HOSPITAL DISTRICT | #2 \$709.00 |
| 11/30/202 | 3 294363 | FBO HOSPITAL DISTRICT | #2 \$35.61 |
| 11/30/202 | 3 294368 | FBO HOSPITAL DISTRICT | #2 \$225.00 |
| 11/30/202 | 3 294370 | FBO HOSPITAL DISTRICT | #2 \$79.49 |
| 11/30/202 | 3 294371 | FBO HOSPITAL DISTRICT | #2 \$33.40 |
| 11/30/202 | 3 294376 | FBO HOSPITAL DISTRICT | #2 \$123.76 |
| 11/30/202 | 3 294382 | FBO HOSPITAL DISTRICT | #2 \$42.17 |
| 11/30/202 | 3 294383 | FBO HOSPITAL DISTRICT | #2 \$30.08 |
| 11/30/202 | 3 294384 | FBO HOSPITAL DISTRICT | #2 \$37.65 |
| 11/30/202 | 3 294388 | FBO HOSPITAL DISTRICT | #2 \$4,838.00 |
| 11/30/202 | 3 294391 | FBO HOSPITAL DISTRICT | #2 \$84.03 |
| 11/30/202 | 3 294411 | FBO HOSPITAL DISTRICT | #2 \$188.75 |

TO: BOARD OF COMMISSIONERS

FROM: TYLER FREEMAN, CFO

RE: December 2023 WARRANT SUMMARY

The following items need to be approved at the next commission meeting:

General Fund Warrants & ACH Transfers Allowance for Uncollectible Accounts / Charity Canceled Warrants **\$25,812,861.98** (Provided under separate cover) **(\$345,304.00)** (Attached)

1,596.37 (Attached)

TO: BOARD OF COMMISSIONERS

FROM: TYLER FREEMAN, CFO

RE: December 2023 GENERAL FUND WARRANTS & ACH

FUND TRANSFERS

Submitted for your approval are the following warrants:

GENERAL FUND:

303806 - 304491 \$7,286,641.56

ACH TRANSFERS \$18,526,220.42

\$25,812,861.98

YEAR-TO-DATE: \$282,401,088.81

Warrants are available for review if requested.

TO: BOARD OF COMMISSIONERS FROM: TYLER FREEMAN, CFO

RE: December 2023 ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS, ADMINISTRATIVE, AND CHARITY CARE WRITE OFFS

| | December | December YTD | December YTD BUDGET |
|---------------------------------------|----------------|--------------|---------------------|
| Allowance for Uncollectible Accounts: | (712,698.00) | 1,421,781.00 | 4,074,417.00 |
| Charity Care: | 356,851.00 | 3,495,078.00 | 2,212,203.00 |
| Other Administrative Adjustments: | 10,543.00 | 824,838.00 | 848,025.00 |
| TOTAL FOR MONTH: | (\$345,304.00) | 5,741,697.00 | \$7,134,645.00 |

TO: BOARD OF COMMISSIONERS

FROM: TYLER FREEMAN, CFO

RE: December 2023 WARRANT CANCELLATIONS

State law requires you to pass a resolution canceling any warrants which are not presented to the Treasurer for payment within one year of issue.

| DATE | WARRANT | | AMOUNT |
|-----------|---------|--------------------------|--------|
| 11/30/202 | 295016 | FBO HOSPITAL DISTRICT #2 | 607 |
| 11/30/202 | 295018 | FBO HOSPITAL DISTRICT #2 | 30.39 |
| 11/30/202 | 295029 | FBO HOSPITAL DISTRICT #2 | 20 |
| 11/30/202 | 295405 | FBO HOSPITAL DISTRICT #2 | 0.01 |
| 11/30/202 | 295484 | FBO HOSPITAL DISTRICT #2 | 888 |
| 11/30/202 | 295706 | FBO HOSPITAL DISTRICT #2 | 50.96 |
| 11/30/202 | 295781 | FBO HOSPITAL DISTRICT #2 | 0.01 |

| Jefferson Healthcare | | | NOV | 2023 | | | NOV 2022 | | | |
|---|---------------------|--------------|----------------------|------------------|-------------------|----------------------|----------------------------|----------------------|------------------|----------------------|
| STATISTIC DESCRIPTION | <u>MO</u> ACTUAL | MO BUDGET | <u>%</u> VARIANCE | YTD ACTUAL | YTD BUDGET | <u>%</u> VARIANCE | <u>MO</u> <u>ACTUAL</u> | <u>%</u> VARIANCE | YTD ACTUAL | <u>%</u> VARIANCE |
| FTEs - TOTAL (AVG) | 655 | 688 | 5% | 621 | 688 | 10% | 588 | -11% | 574 | -89 |
| FTEs - PRODUCTIVE (AVG) | 605 | 598 | -1% | 560 | 598 | 6% | 548 | -10% | 520 | -89 |
| ADJUSTED PATIENT DAYS | 3,548 | 2,943 | 21% | 32,440 | 32,761 | -1% | 3,230 | | 29,488 | 10 |
| ICU PATIENT DAYS (IP + OBSERVATION, MIDNIGHT CENSUS) | 87 | 104 | -16% | 900 | 1,162 | -23% | 88 | | 1,142 | -27 |
| ACU PATIENT DAYS (IP + OBSERVATION, MIDNIGHT CENSUS) | 316 | 287 | 10% | 3,342 | 3,197 | 5% | 317 | | 3,195 | 4 |
| SWING IP PATIENT DAYS (MIDNIGHT CENSUS) | 407 | 16 407 | -75% 0% | 71 4,313 | 183 4,542 | -61% -5% | 13 418 | | 94 4,431 | -32 ¹ |
| PATIENT DAYS (ACU, ICU, SWING), INCLUDES OBSERVATION BIRTHS | 407 | 8 | | 70 | 4,542 | -20% | 418 | | 4,431 | -30 |
| SURGERY CASES (IN OR) | 145 | 129 | 12% | 1,434 | 1,438 | 0% | 107 | | 1,344 | -30 |
| SURGERY MINUTES (IN OR) | 19,534 | 16,063 | 22% | 197,308 | 178,839 | 10% | 14,436 | | 170,033 | 14 |
| SPECIAL PROCEDURE CASES | 79 | 69 | 14% | 925 | 764 | 21% | 66 | | 784 | 15 |
| LAB BILLABLE TESTS | 21,847 | 21,128 | 3% | 236,033 | 235,224 | 0% | 19,833 | | 228,588 | 3 |
| BLOOD BANK UNITS MATCHED | 35 | 33 | 6% | 502 | 362 | 39% | 44 | -20% | 429 | 15 |
| MRIS COMPLETED | 236 | 199 | 19% | 2,624 | 2,217 | 18% | 206 | 15% | 2,238 | 15 |
| CT SCANS COMPLETED | 647 | 592 | 9% | 7,220 | 6,591 | 10% | 599 | 8% | 6,370 | 12 |
| DXA SCANS COMPLETED | 141 | 118 | 19% | 1,308 | 1,316 | -1% | | 0% | - | 100 |
| ECHOs COMPLETED | 151 | 191 | -21% | 2,019 | 2,129 | -5% | 170 | -11% | 1,979 | 2 |
| ULTRASOUNDS COMPLETED | 367 | 332 | 11% | 3,967 | 3,696 | 7% | 305 | 20% | 3,331 | 16 |
| MAMMOGRAPHYS COMPLETED | 234 | 199 | 18% | 3,099 | 2,212 | 40% | 249 | -6% | 1,596 | 48 |
| X-RAYS COMPLETED | 1,899 | 1,457 | 30% | 20,159 | 16,226 | 24% | 1,766 | | 17,447 | 13 |
| NUCLEAR MEDICINE TESTS | 34 | 41 | -17% | 342 | 458 | -25% | 29 | | 451 | -32 |
| TOTAL DIAGNOSTIC IMAGING TESTS | 3,709 | 3,129 | 19% | 40,738 | 34,845 | 17% | 3,324 | | 33,412 | 18 |
| PHARMACY MEDS DISPENSED | 16,495 | 19,256 | -14% | 231,242 | 214,379 | 8% | 22,246 | | 215,311 | 7 |
| ANTI COAG VISITS | 328 | 397 | -17% | 3,875 | 4,418 | -12% | 377 | | 4,322 | -12 |
| RESPIRATORY THERAPY PROCEDURES | 3,103 | 3,153 | -2% | 31,672 | 35,108 | -10% | 3,184 | | 33,084 | -4' |
| CARDIO-PULMONARY REHAB | 192 | 126 | 52% | 3,032 | 1,400 | 117% | 229 | | 812 | 73' |
| PHYSICAL THERAPY | 6,256 | 7,581 | -17% | 71,952 | 84,405 | -15% | 6,090 | | 74,139 | -3 |
| OCCUPATIONAL THERAPY | 1,047 | 1,221 | -14% | 13,061 | 13,589 | -4% | 894 | | 12,613 | 3 |
| REHAB/PT/OT/ST | 7,631 | 9,153 | -40% -17% | 2,521 90,566 | 2,505 101,899 | 1% -11% | 199 7,412 | | 1,658 89,222 | 34 |
| ER CENSUS | 1,179 | 1,033 | 14% | 13,052 | 11,505 | 13% | 1,126 | | 11,693 | 10 |
| EXPRESS CLINIC | 1,090 | 892 | 22% | 12,511 | 9,933 | 26% | 1,233 | | 10,808 | 14 |
| SOCO PATIENT VISITS | 189 | 100 | 89% | 1,696 | 1,109 | 53% | 73 | | 990 | 42 |
| PORT LUDLOW PATIENT VISITS | 702 | 683 | 3% | 7,771 | 7,599 | 2% | 473 | | 7,217 | 7 |
| SHERIDAN PATIENT VISITS | 2,986 | 2,684 | 11% | 30,947 | 29,887 | 4% | 2,459 | | 27,021 | 13 |
| DENTAL CLINIC | 499 | 406 | 23% | 5,297 | 4,515 | 17% | 399 | | 4,542 | 14 |
| WATERSHIP CLINIC PATIENT VISITS | 1,092 | 1,111 | -2% | 12,949 | 12,364 | 5% | 1,186 | -8% | 11,463 | 11 |
| TOWNSEND PATIENT VISITS | 576 | 534 | 8% | 5,946 | 5,948 | 0% | 459 | 25% | 5,615 | 6 |
| TOTAL RURAL HEALTH CLINIC VISITS | 7,134 | 6,410 | 11% | 77,117 | 71,355 | 8% | 6,282 | 14% | 67,656 | 12 |
| CARDIOLOGY CLINIC VISITS | 557 | 493 | 13% | 5,932 | 5,489 | 8% | 496 | 12% | 5,409 | 9 |
| DERMATOLOGY CLINIC VISITS | 740 | 731 | 1% | 8,758 | 8,140 | 8% | 733 | 1% | 7,235 | 17 |
| GEN SURG PATIENT VISITS | 261 | 302 | -14% | 3,317 | 3,359 | -1% | 215 | 21% | 2,960 | 11 |
| ONCOLOGY VISITS | 451 | 584 | -23% | 5,457 | 6,505 | -16% | 500 | | 5,861 | -7 |
| ORTHO PATIENT VISITS | 702 | 563 | 25% | 6,572 | 6,265 | 5% | 803 | -13% | 8,589 | -31 |
| SLEEP CLINIC VISITS | 225 | 160 | 41% | 1,858 | 1,778 | 4% | 210 | | 1,845 | 1 |
| UROLOGY VISITS | 239 | 162 | 48% | 2,491 | 1,805 | 38% | 182 | | 1,733 | 30 |
| OB/GYN CLINIC VISITS | 348 | 275 | 27% | 3,519 | 3,056 | 15% | 272 | | 2,778 | 21 |
| WOUND CLINIC VISITS | 129 226 | 231 | -44% CEV | 1,391 | 2,575 | -46% | 144 | | 2,203 | -58 |
| HANDS/PLASTICS TOTAL SPECIALTY CLINIC VISITS | 3,878 | 137 | 65% 7% | 2,382 41,677 | 2,977 41,949 | -20% -1% | 3,555 | 0% 9% | 38,613 | 100 |
| SLEEP CENTER SLEEP STUDIES | 3,878 59 | 3,638 55 | | 41,677 | 611 | -1% | 3,555 | | 38,613 576 | |
| INFUSION CENTER VISITS | 773 | 55 845 | -9% | 9,490 | 9,411 | -2% 1% | 902 | | 8,934 | 6 |
| SURGERY CENTER ENDOSCOPIES | 773 79 | 845 74 | - 9 % | 9,490 686 | 9,411 | -17% | 59 | | 8,934 704 | -3 |
| HOME HEALTH EPISODES | 64 | 66 | -3% | 768 | 737 | 4% | 38 | | 516 | 33 |
| HOWE HEALIN ENDODES | 04 | | | | | | | | | |
| HOSPICE CENSUS/DAYS | 929 | 925 | -1% | 11 861 | 10 405 | 14% | QQQ | -6% | 8 ዕ38 | |
| HOSPICE CENSUS/DAYS DIETARY MEALS SERVED | 929 5,860 | 935 8,984 | -1% -35% | 11,861 87,244 | 10,405 100,027 | 14% -13% | 989 9,926 | | 8,938 105,130 | 25 -21 |

| Teaching Procession Proce |
|--|
| FTES - TOTAL (AVG) |
| FITS-PRODUCTIVE (ANG) ADJUSTED PATRIENT DAYS ADJUSTED PATRIENT DAYS (IP - DESERVATION, MIDNICHT CENSUS) 66 108 3996 966 1,270 2-249 113 4,275 129 3,772 3,794 3,714 4,794 3,79 |
| ADJUSTED PATIENT DAYS (1) APATHENT DAYS (IP + OBSERVATION, MIDNIGHT CENSUS) (6) 108 -39% 966 1.270 -248 113 -42% 1.255 -300 ACU PATIENT DAYS (IP + OBSERVATION, MIDNIGHT CENSUS) (6) 108 -39% 966 1.270 -248 113 -42% 1.255 -300 ACU PATIENT DAYS (IP + OBSERVATION, MIDNIGHT CENSUS) (6) 17 -65% 77 200 -629 -069 -052 -069 |
| ICU PATIENT DAYS (IP - 0 BSERVATION, MIDNIGHT CENSUS) 66 108 3-39% 966 1,270 -248% 113 -422% 1,255 3-30 3-65 228 3,560 348 3-60 348 3-60 3-65 228 3,560 348 3-60 3-65 228 3,560 3-65 3-6 |
| ACU PATIENT DAYS (IP + OBSERVATION, MIDNIGHT CENSUS) 72 297 25% 3,714 3,494 6% 365 2% 3,500 49 222 PATIENT DAYS (INDIGHIST CENSUS) 6 17 65% 77 200 622 - 0% 94 222 PATIENT DAYS (ACU, ICU, SWING), INCLUDES OBSERVATION 444 422 5% 4,757 4,964 4% 478 .7% 4,909 33 BIRTIS 12 8 50% 82 96 15% 5 140% 96 1.7% SURGERY CASES (IN OR) 124 133 8% 1,578 1,571 0% 130 11% 1,474 17% SURGERY CASES (IN OR) 20,148 16,599 21% 217,456 195,438 11% 17,140 18% 187,173 14% SURGERY CASES (IN OR) 20,148 16,599 21% 217,456 195,438 11% 17,140 18% 187,173 14% SURGERY CASES (IN OR) 20,148 16,599 21% 217,456 195,438 11% 17,140 18% 187,173 14% SURGERY CASES (IN OR) 20,148 16,599 21% 217,456 195,438 11% 17,140 18% 187,173 14% SURGERY CASES (IN OR) 20,148 16,599 21% 217,456 195,438 11% 17,140 18% 187,173 14% SURGERY CASES (IN OR) 20,148 16,599 21% 217,456 195,438 11% 17,140 18% 187,173 14% SURGERY CASES (IN OR) 20,148 16,799 21% 217,456 195,438 11% 17,140 18% 187,173 14% SURGERY CASES (IN OR) 20,148 16,799 21% 217,456 195,438 11% 17,140 18% 187,173 14% SURGERY CASES (IN OR) 20,148 16,799 21% 21,595 20% 28,575 24,23 19% 210 20% 24,88 18% SURGERY CASES (IN OR) 20,148 16,799 21% 21,348 21,832 21,252 257,381 257,056 0% 20,386 5% 248,974 38% SURGERY CASES (IN OR) 20,148 16,799 21% 21,348 21,832 21,241 21% 21,242 21,242 21% 21% 21% 21% 24,48 24,84 |
| SWING PATIENT DAYS (MIDNIGHT CENSUS) 6 17 65% 77 200 6-29 0% 94 2-29 9- 78 9- 79 9- 78 9- 79 9- 78 |
| BIRTHS |
| SURGERY CASES (IN OR) 144 133 8% 1,578 1,571 0% 130 11% 1,474 7% SURGERY MINUTES (IN OR) 20,148 16,599 21% 217,456 195,438 111% 17,140 18% 187,173 14% 188 18,171 178 14% 188 18,171 178 14% 188 18,171 178 188 18,171 178 188 11,002 1835 20% 54 43% 838 166 148 148 148 148 148 148 148 148 148 148 |
| SURGERY MINUTES (IN OR) 20,148 16,599 21% 217,456 195,438 11% 17,140 18% 187,173 149 SPECIAL PROCEDURE CASES 77 71 8% 1,002 835 20% 54 43% 838 16% LAB BILLABLE TESTS 21,348 21,832 -2% 257,381 257,056 0% 20,386 5% 248,974 39 BLOOD BANK UNITS MATCHED 32 34 -6% 534 396 35% 57 44% 486 99 MRIS COMPLETED 251 206 22% 2,875 2,423 19% 210 20% 2,448 13% CTSCANS COMPLETED 163 128 -18% 2,182 2,227 -6% 191 -15% 2,170 11% DAS ACANS COMPLETED 163 198 -18% 2,182 2,327 -6% 191 -15% 2,170 11% ULTRASOUNDS COMPLETED 332 343 3% 4,319 4,039 7% 297 19% 3,628 16% MAMMOGRAPHYS COMPLETED 1813 1,506 20% 21,972 17,732 24% 1,790 11% 19,237 12% NUCLEAR MEDICINE TESTS 31 43 -28% 33,33 4,319 4,039 7% 297 19% 3,628 16% NUCLEAR MEDICINE TESTS 31 43 -28% 31,335 3,340 2,417 38% 236 00% 18,322 45% NATIC CAGN SUSTED 22,074 19,897 16% 254,316 234,276 9% 30,067 -23% 245,378 44% RESPIRATORY THERAPY PROCEDURES 3,333 3,259 3% 35,025 38,367 9% 3,507 44% 36,599 17% PHARMACY BERD SUSTED 32 10% 10% 11,323 1,20% PHARMACY BERD SUSTED 33,333 3,259 3% 35,025 38,367 9% 3,507 44% 36,599 44% RESPIRATORY THERAPY PROCEDURES 3,333 3,259 3% 35,025 38,367 9% 3,507 44% 36,599 44% CARDIO-PULMONARY BEHAB 208 130 56% 3,255 13,893 14,850 -10% 4,511 25% 78,650 -13% PHARMACY BERD SUSTED 12,274 10,88 13,893 14,850 -6% 1,280 35% 13,893 1,850 -12% 4,511 25% 78,650 -13% PHARMACY THERAPY PROCEDURES 3,353 3,259 3% 35,025 38,367 9% 3,507 44% 36,59 -12% 4,511 25% 78,650 -13% PHARMACY THERAPY PROCEDURES 3,353 3,259 3% 35,025 38,367 9% 3,507 44% 36,59 -12% 4,511 25% 78,650 -13% 4,511 25% 78, |
| SPECIAL PROCEDURE CASES 77 |
| LAB BILLABLE TESTS BLOOD BANK UNITS MATCHED 32 34 -6% 534 396 35% 57 -44% 486 99 MRIS COMPLETED 251 206 22% 2,875 2,423 199 210 20% 2,448 159 CTSCANS COMPLETED 103 122 -16% 7,919 7,203 10% 641 99 7,011 119 DXA SCANS COMPLETED 1103 122 -16% 1,411 1,438 -2% - 0% - 100% ECHOS COMPLETED 1103 122 -16% 2,182 2,277 -6% 191 -15% 2,170 119 ULTRASOUNDS COMPLETED 1103 122 -16% 2,182 2,277 -6% 191 -15% 2,170 119 ULTRASOUNDS COMPLETED 1103 125 343 376 4,319 4,039 7% 297 199 3,628 169 MAMMOGRAPHYS COMPLETED 1235 205 15% 3,334 4,319 4,039 7% 297 199 3,628 169 MAMMOGRAPHYS COMPLETED 1,813 1,506 20% 21,972 17,732 24% 1,790 11% 19,237 12% NUCLEAR MEDICINE TESTS 131 43 -28% 373 501 -26% 32 -3% 483 -29% TOTAL DRASOUNDS COMPLETED 1,813 1,506 20% 21,972 17,732 24% 1,790 11% 19,237 12% NUCLEAR MEDICINE TESTS 131 43 -28% 373 501 -26% 32 -3% 483 -29% TOTAL DRASOUNDS COMPLETED 1,813 1,507 2,255 13% 44,385 38,080 17% 3,397 7% 36,090 17% PHARMACY MEDS DISPENSED 1,813 1,837 2,838 1,839 1,849 |
| MRIS COMPLETED 251 206 22% 2,875 2,423 19% 210 20% 2,448 15% CTSCANS COMPLETED 699 612 14% 7,919 7,203 10% 641 9% 7,011 11% DXA SCANS COMPLETED 103 122 1-16% 1,1411 1,438 -2% - 0% - 100% ECHOS COMPLETED 163 198 1-18% 2,182 2,327 -6% 191 1-15% 2,170 11% GAT 1 10% GA |
| CTSCANS COMPLETED DXA SCANS COMPLETED 103 122 -16% |
| DXA SCANS COMPLETED 103 122 -166 1,411 1,438 -27 -08 -096 -096 ECHOS COMPLETED 163 198 -187 2,182 2,327 -67 191 -157 2,170 19 UITRAS COUNDS COMPLETED 352 343 385 4,319 4,039 -77 297 194 3,628 169 MAMMOGRAPHYS COMPLETED 235 205 157 3,334 2,417 387 236 006 1,832 459 X-RAYS COMPLETED 1,813 1,506 207 27,732 247 1,790 116 19,237 127 NUCLEAR MEDICINE TESTS 31 43 -288 373 501 -268 32 -373 501 -268 32 -373 501 -268 32 -373 501 -268 32 -374 439 -275 TOTAL DIAGNOSTICIMAGING TESTS 3,647 3,235 138 44,385 38,080 178 3,397 79 36,809 179 PHARMACY MEDS DISPENSED 23,074 19,897 167 2440 1,790 2447 1,790 116 19,237 127 128 138 249 139 130 2447 149 149 254,316 234,776 97 3,097 245,318 3,097 179 245,318 3,097 179 247 3,397 79 36,809 179 245,318 240 2410 -2196 4,197 4,628 -133 3,66 -1296 4,488 1-1296 2410 -2196 4,197 4,628 -1338 3,66 178 3,507 -496 3,507 - |
| ECHOS COMPLETED 163 198 -18% 2,182 2,327 -6% 191 -15% 2,170 19 ULTRASOUNDS COMPLETED 352 343 3% 4,319 4,039 7% 297 19% 3,628 16% MAMMOGRAPHYS COMPLETED 1255 205 15% 3,334 2,417 387% 236 09% 1,832 45% X-RAYS COMPLETED 1,813 1,506 20% 21,972 17,732 24% 1,790 1% 19,237 12% NUCLEAR MEDICINE TESTS 31 43 -28% 373 501 -26% 32 -3% 483 -29% TOTAL DIAGNOSTIC IMAGING TESTS 3,647 3,235 13% 44,385 38,090 17% 3,397 7% 36,809 17% ANTI COAG VISTS 3,247 19,897 16% 254,316 234,276 9% 30,067 -23% 245,378 47% ANTI COAG VISTS 322 410 -21% 4,197 4,828 -13% 366 -12% 4,688 1-2% RESPIRATORY THERAPY PROCEDURES 3,353 3,259 3% 35,025 38,367 99% 3,507 -4% 36,591 -4% 26,591 -4% 20,500 -11 -20 -20 -20 -20 -20 -20 -20 -20 -20 -20 |
| ULTRASOUNDS COMPLETED 352 343 3% 4,319 4,039 7% 297 19% 3,628 16% MAMMOGRAPHYS COMPLETED 235 205 15% 3,334 2,417 38% 236 0% 1,832 45% 1,790 1% 1,236 19,237 12% NUCLEAR MEDICINE TESTS 31 43 -28% 373 501 -26% 32 -3% 483 -29% TOTAL DIAGNOSTIC IMAGING TESTS 3,647 3,235 13% 44,385 38,080 17% 3,397 7% 36,809 17% PHARMACY MEDS DISPENSED 23,074 19,897 16% 254,316 234,276 9% 30,067 -23% 245,378 48 A97 ANTI COAG VISITS 322 410 -21% 4,197 4,828 -13% 366 -12% 4,688 -12% RESPIRATORY THERAPY PROCEDURES 3,353 3,259 3% 35,025 38,367 -9% 3,507 -4% 36,591 -4% CARDIO-PULMONARY REHAB 203 130 56% 3,235 1,530 1111/8 238 -15% 1,050 68% PHYSICAL THERAPY 5,660 7,834 -28% 77,612 92,239 -16% 4,511 25% 78,650 -19 OCCUPATIONAL THERAPY 135 233 -42% 2,656 2,738 -3% 154 -12% 1,813 1,248 -28% 1,540 -6% 1,280 -35% 13,893 0% SPEECH THERAPY 135 233 -42% 2,656 2,738 -3% 154 -12% 1,812 32% REHAB/PT/OT/ST 5,680 9,458 -28% 97,396 111,357 -13% 6,183 10% 95,405 -28% PORT LUDLOW PATIENT VISITS 1,256 922 36% 13,767 10,855 -77% 10,855 -77% 1,203 -48 484 -77,701 -99 SHERIDAN PATIENT VISITS 1,256 922 36% 13,767 10,855 -77% 1,203 -48 484 -77,701 -99 SHERIDAN PATIENT VISITS 1,256 922 36% 31,367 -10,855 -77% 1,203 -48 48 -77,701 -99 SHERIDAN PATIENT VISITS 1,256 -777 -88 3,504 -77,978 -79 -79 -79 -79 -79 -79 -79 -79 -79 -79 |
| MAMMOGRAPHYS COMPLETED 235 205 15% 3,334 2,417 38% 236 0% 1,832 45% X.RAYS COMPLETED 1,813 1,506 20% 21,972 17,732 24% 1,790 1% 19,237 12% NUCLEAR MEDICINE TESTS 31 43 2.8% 373 501 26% 32 -3% 483 2.2% TOTAL DIAGNOSTIC IMAGING TESTS 3,647 3,235 13% 44,385 38,080 17% 3,397 7% 36,809 17% PHARMACY MEDS DISPENSED 23,074 19,897 16% 254,316 234,276 9% 30,067 -23% 245,378 49 ANTI COAG VISITS 322 410 -21% 4,197 4,828 -13% 366 -12% 245,378 49 ANTI COAG VISITS 322 410 -21% 4,197 4,828 -13% 366 -12% CARDIO-PULMONARY REHAB 203 130 56% 3,235 |
| NUCLEAR MEDICINE TESTS 31 43 -28% 373 501 -26% 32 -3% 483 -29% TOTAL DIAGNOSTIC IMAGING TESTS 3,647 3,235 13% 44,385 38,080 17% 3,397 7% 36,809 17% PHARMACY MEDS DISPENSED 23,074 19,897 16% 254,316 234,276 9% 30,067 -23% 245,378 4% ANTI COAG VISITS 322 410 -21% 4,197 4,828 -13% 366 -12% 4,688 -12% ASSENDENCE ANTI COAG VISITS RESPIRATORY THERAPY PROCEDURES 3,353 3,259 3% 35,025 38,367 -9% 3,507 -4% 36,591 -4% CARDIO-PULMONARY REHAB 203 130 56% 3,235 1,530 111% 238 -15% 1,050 68% PHYSICAL THERAPY 5,660 7,834 -28% 77,612 92,239 -16% 4,511 25% 78,650 -1% OCCUPATIONAL THERAPY 832 1,261 -34% 13,893 14,850 -6% 1,280 -35% 13,893 0% SPECEN THERAPY 135 233 -42% 2,656 2,738 -3% 154 -12% 1,812 32% REHAB/PT/OT/ST 6,830 9,458 -28% 97,396 111,357 -13% 6,183 10% 95,405 2% ER CENSUS ER CENSUS 1,217 1,068 14% 14,269 12,573 13% 1,248 -2% 12,941 9% EXPRESS CLINIC SOCO PATIENT VISITS 1,256 922 36% 13,767 10,855 27% 1,203 4% 12,011 13% PORTION PATIENT VISITS PORT LUDLOW PATIENT VISITS 1,256 705 -7% 8,427 8,304 11% 484 36% 7,701 9% SHERIDAN PATIENT VISITS 2,561 2,774 -8% 33,508 32,661 3% 2,249 14% 29,270 13% DENTAL CLINIC MATERIAL PLAIN TUSITS 1,145 1,148 0% 14,094 13,512 4% 1,132 1% 1,2595 11% TOMAL RURAL HEALTH CLINIC VISITS 476 552 -14% 6,422 6,500 -19 494 -4% 6,109 5% TOTAL RURAL HEALTH CLINIC VISITS 6,657 6,623 1% 83,774 77,978 7% 5,917 13% 73,573 12% |
| TOTAL DIAGNOSTIC IMAGING TESTS 3,647 3,235 13% 44,385 38,080 17% 3,397 7% 36,809 17% PHARMACY MEDS DISPENSED 23,074 19,897 16% 254,316 234,276 9% 30,067 2-23% 245,378 49 ANTI COAG VISITS 322 410 -21% 4,197 4,828 -13% 366 -12% 4,688 -12% 4, |
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| ANTI COAG VISITS RESPIRATORY THERAPY PROCEDURES 3,353 3,259 3,353 3,259 3,355 3,259 3,355 3,259 3,355 3,259 3,355 3,259 3,355 3,259 3,355 3,259 3,367 3,26 3,27 4,4688 -12% 3,507 4,4688 -12% 36,591 4,994 3,507 4,4688 -12% 36,591 4,994 3,507 4,4688 -12% 36,591 4,994 3,507 4,4688 -12% 36,591 4,994 3,507 4,4688 4,591 4,469 4,591 4,5 |
| RESPIRATORY THERAPY PROCEDURES 3,353 3,259 3% 35,025 38,367 -9% 3,507 -4% 36,591 -4% CARDIO-PULMONARY REHAB 203 130 56% 3,235 1,530 111% 238 -15% 1,050 68% PHYSICAL THERAPY 5,660 7,834 -28% 77,612 92,239 -16% 4,511 25% 78,650 -19% OCCUPATIONAL THERAPY 135 233 -42% 2,656 2,738 -3% 154 -12% 1,812 32% REHAB/PT/OT/ST 6,830 9,458 -28% 97,396 111,357 -13% 6,183 10% 95,405 2% ER CENSUS 1,217 1,068 14% 14,269 12,573 13% 1,248 -2% 12,941 9% EXPRESS CLINIC 1,256 922 36% 13,767 10,855 27% 1,203 4% 12,011 13% SOCO PATIENT VISITS 189 103 83% 1,885 1,212 56% 38 397% 1,028 45% PORT LUDLOW PATIENT VISITS 566 705 -7% 8,427 8,304 11% 484 36% 7,701 9% SHERIDAN PATIENT VISITS 2,561 2,774 -8% 33,508 32,661 37 2,249 14% 29,270 13% DENTAL CLINIC WATERSHIP CLINIC PATIENT VISITS 1,145 1,148 0% 14,094 13,512 4% 1,132 11% 12,595 119 TOWNSEND PATIENT VISITS 6,667 6,623 11% 83,774 77,978 78 5,917 13% 73,573 12% |
| PHYSICAL THERAPY 5,660 7,834 -28% 77,612 92,239 -16% 4,511 25% 78,650 -1½ OCCUPATIONAL THERAPY 832 1,261 -34% 13,893 14,850 -6% 1,280 -35% 13,893 0% SPEECH THERAPY 135 233 -42% 2,656 2,738 -3% 154 -12% 1,812 32% REHAB/PT/OT/ST 6,830 9,458 -28% 97,396 111,357 -13% 6,183 10% 95,405 2% ER CENSUS 1,217 1,068 14% 14,269 12,573 13% 1,248 -2% 12,941 9% EXPRESS CLINIC 1,256 922 36% 13,767 10,855 27% 1,203 4% 12,011 13% SOCO PATIENT VISITS 189 103 83% 1,885 1,212 56% 38 397% 1,028 45% PORT LUDLOW PATIENT VISITS 656 705 -7% 8,427 8,304 11% 484 36% 7,701 9% SHERIDAN PATIENT VISITS 2,561 2,774 -8% 33,508 32,661 3% 2,249 14% 29,270 13% DENTAL CLINIC WATERSHIP CLINIC PATIENT VISITS 1,145 1,148 0% 14,094 13,512 4% 1,132 11% 1,2595 11% TOWNSEND PATIENT VISITS 6,657 6,623 1% 83,774 77,978 7% 5,917 13% 73,573 12% |
| OCCUPATIONAL THERAPY 832 1,261 -34% 13,893 14,850 -6% 1,280 -35% 13,893 0% SPEECH THERAPY 135 233 -42% 2,656 2,738 -3% 154 -12% 1,812 32% REHAB/PT/OT/ST 6,830 9,458 -28% 97,396 111,357 -13% 6,183 10% 95,405 2% ER CRUSUS 1,217 1,068 14% 14,269 12,573 13% 1,248 -2% 12,941 9% EXPRESS CLINIC 1,256 922 36% 13,767 10,855 27% 1,203 4% 12,011 13% SOCO PATIENT VISITS 189 103 83% 1,885 1,212 56% 38 397% 1,028 45% PORT LUDLOW PATIENT VISITS 656 705 -7% 8,427 8,304 1% 484 36% 7,701 9% SHERIDAN PATIENT VISITS 2,561 2,774 -8% |
| SPEECH THERAPY 135 233 -42% 2,656 2,738 -3% 154 -12% 1,812 32% REHAB/PT/OT/ST 6,830 9,458 -28% 97,396 111,357 -13% 6,183 10% 95,405 2% ER CENSUS 1,217 1,068 14% 14,269 12,573 13% 1,248 -2% 12,941 9% EXPRESS CLINIC 1,256 922 36% 13,767 10,855 27% 1,203 4% 12,011 13% SOCO PATIENT VISITS 189 103 83% 1,885 1,212 56% 38 397% 1,028 45% PORT LUDLOW PATIENT VISITS 656 705 -7% 8,427 8,304 1% 484 36% 7,701 9% SHERIDAN PATIENT VISITS 2,561 2,774 -8% 33,508 32,661 3% 2,249 14% 29,270 13% DENTAL CLINIC 374 419 -11% 5,671 |
| REHAB/PT/OT/ST 6,830 9,458 -28% 97,396 111,357 -13% 6,183 10% 95,405 2% ER CENSUS 1,217 1,068 14% 14,269 12,573 13% 1,248 -2% 12,941 9% EXPRESS CLINIC 1,256 922 36% 13,767 10,855 27% 1,203 4% 12,011 13% SOCO PATIENT VISITS 189 103 83% 1,885 1,212 56% 38 397% 1,028 45% PORT LUDLOW PATIENT VISITS 656 705 -7% 8,427 8,304 1% 484 36% 7,701 9% SHERIDAN PATIENT VISITS 2,561 2,774 -8% 33,508 32,661 3% 2,249 14% 29,270 13% DENTAL CLINIC 374 419 -11% 5,671 4,934 15% 317 18% 4,859 14% WATERSHIP CLINIC PATIENT VISITS 1,145 1,148 0% |
| ER CENSUS 1,217 1,068 14% 14,269 12,573 13% 1,248 -2% 12,941 9% EXPRESS CLINIC 1,256 922 36% 13,767 10,855 27% 1,203 4% 12,011 13% SOCO PATIENT VISITS 189 103 83% 1,885 1,212 56% 38 397% 1,028 45% PORT LUDLOW PATIENT VISITS 656 705 -7% 8,427 8,304 1½ 484 36% 7,701 9% SHERIDAN PATIENT VISITS 2,561 2,774 -8% 33,508 32,661 3% 2,249 14% 29,270 13% DENTAL CLINIC 374 419 -11% 5,671 4,934 15% 317 18% 4,859 14% WATERSHIP CLINIC PATIENT VISITS 1,148 0% 14,094 13,512 4% 1,132 1% 12,595 11% TOWNSEND PATIENT VISITS 476 552 -14% 6,422 6,500 -19% 494 -4% 6,109 5% TOTAL RURAL HEALTH CLINIC VISITS 6,657 6,623 1% 83,774 77,978 7% 5,917 13% 73,573 12% |
| SOCO PATIENT VISITS 189 103 83% 1,885 1,212 56% 38 397% 1,028 45% PORT LUDLOW PATIENT VISITS 656 705 -7% 8,427 8,304 1% 484 36% 7,701 9% SHERIDAN PATIENT VISITS 2,561 2,774 -8% 33,508 32,661 3% 2,249 14% 29,270 13% DENTAL CLINIC 374 419 -11% 5,671 4,934 15% 317 18% 4,859 14% WATERSHIP CLINIC PATIENT VISITS 1,145 1,148 0% 14,094 13,512 4% 1,132 1% 12,595 11% TOWNSEND PATIENT VISITS 476 552 -14% 6,422 6,500 -1% 494 -4% 6,109 5% TOTAL RURAL HEALTH CLINIC VISITS 6,657 6,623 1% 83,774 77,978 7% 5,917 13% 73,573 12% |
| PORT LUDLOW PATIENT VISITS 656 705 -7% 8,427 8,304 1% 484 36% 7,701 9% SHERIDAN PATIENT VISITS 2,561 2,774 -8% 33,508 32,661 3% 2,249 14% 29,270 13% DENTAL CLINIC 374 419 -11% 5,671 4,934 15% 317 18% 4,859 14% WATERSHIP CLINIC PATIENT VISITS 1,145 1,148 0% 14,094 13,512 4% 1,132 1% 12,595 11% TOWNSEND PATIENT VISITS 476 552 -14% 6,422 6,500 -1% 494 -4% 6,109 5% TOTAL RURAL HEALTH CLINIC VISITS 6,657 6,623 1% 83,774 77,978 7% 5,917 13% 73,573 12% |
| SHERIDAN PATIENT VISITS 2,561 2,774 -8% 33,508 32,661 3% 2,249 14% 29,270 13% DENTAL CLINIC 374 419 -11% 5,671 4,934 15% 317 18% 4,859 14% WATERSHIP CLINIC PATIENT VISITS 1,145 1,148 0% 14,094 13,512 4% 1,132 1% 12,595 11% TOWNSEND PATIENT VISITS 476 552 -14% 6,422 6,500 -1% 494 -4% 6,109 5% TOTAL RURAL HEALTH CLINIC VISITS 6,657 6,623 1% 83,774 77,978 7% 5,917 13% 73,573 12% |
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| WATERSHIP CLINIC PATIENT VISITS 1,145 1,148 0% 14,094 13,512 4% 1,132 1% 12,595 11% TOWNSEND PATIENT VISITS 476 552 -14% 6,422 6,500 -1% 494 -4% 6,109 5% TOTAL RURAL HEALTH CLINIC VISITS 6,657 6,623 1% 83,774 77,978 7% 5,917 13% 73,573 12% |
| TOWNSEND PATIENT VISITS 476 552 -14% 6,422 6,500 -1% 494 -4% 6,109 5% TOTAL RURAL HEALTH CLINIC VISITS 6,657 6,623 1% 83,774 77,978 7% 5,917 13% 73,573 12% |
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| CARDIOLOGY CLINIC VISITS 470/ 5 277 5 000 60/ 522 522 522 522 522 522 522 522 522 52 |
| |
| DERMATOLOGY CLINIC VISITS 720 755 -5% 9,478 8,895 7% 559 29% 7,794 18% GEN SURG PATIENT VISITS 226 312 -28% 3,543 3,671 -3% 212 7% 3,172 10% |
| ONCOLOGY VISITS 373 604 -38% 5,830 7,109 -18% 485 -23% 6,346 -9% |
| ORTHO PATIENT VISITS 616 581 6% 7,188 6,846 5% 500 23% 9,089 -26% |
| SLEEP CLINIC VISITS 103 165 -38% 1,961 1,943 1% 124 -17% 1,969 0% |
| UROLOGY VISITS 226 167 35% 2,717 1,972 38% 187 21% 1,920 29% |
| OB/GYN CLINIC VISITS 327 284 15% 3,846 3,340 15% 250 31% 3,028 21% WOUND CLINIC VISITS 105 239 -56% 1,496 2,814 -47% 105 0% 2,308 -54% |
| WOUND CLINIC VISITS 105 239 -56% 1,496 2,814 -47% 105 0% 2,308 -54% HANDS/PLASTICS 195 140 40% 2,577 3,253 -21% - 0% - 100% |
| TOTAL SPECIALTY CLINIC VISITS 3,336 3,757 -11% 45,013 45,842 -2% 2,955 13% 41,568 8% |
| SLEEP CENTER SLEEP STUDIES 51 57 -11% 652 668 -2% 51 0% 627 4% |
| INFUSION CENTER VISITS 779 873 -11% 10,269 10,284 0% 923 -16% 9,857 4% |
| SURGERY CENTER ENDOSCOPIES 58 77 -25% 744 901 -17% 45 29% 749 -1% |
| HOME HEALTH EPISODES 62 68 -9% 830 805 3% 34 82% 550 34% HOSPICE CENSUS/DAYS 946 966 -2% 12,807 11,371 13% 1,043 -9% 9,981 22% |
| HOSPICE CENSUS/DAYS 946 966 -2% 12,807 11,371 13% 1,043 -9% 9,981 22% DIETARY MEALS SERVED 9,098 9,284 -34% 93,342 109,311 -15% 10,283 -41% 115,413 -24% |
| MAT MGMT TOTAL ORDERS PROCESSED 1,565 1,576 -1% 18,702 18,556 1% 1,485 5% 18,140 3% |

| Cross Revenue | ^{dra} Jefferson | November | November | Variance Favorable/ | % | November | November 2023 Budget | Variance Favorable/ | % | November |
|--|---|-------------|-------------|------------------------|-------|-------------|-------------------------|------------------------|-------------|-------------|
| Departmen 1,362,705 3,80,3851 (6,146) 2% 293,93,351 49,423,474 (1,226,59) 34 37,708,186 (0,04) 26 27,844,855 24,902,49 2,265,460 10% 332,821,070 317,746,447 14,774,823 5% 226,162,346 226,44712 2244,712 2,246,869 2,287 0% 25,211,490 25,016,286 (197,231) 1% 22763,795 (206,40) 4,902,400 2,244,712 2,246,869 2,287 0% 25,211,490 25,016,286 (197,231) 1% 10,2763,795 (206,40) 4,902,400 2,244,712 2,246,869 2,287 0% 22,267,767,767 110,657,866 (13,20,919) 12% 102,316,766 (13,20,919) | Healthcare | 2023 Actual | 2023 Budget | | 70 | 2023 YTD | _ | | 70 | 2022 YTD |
| Total Cross Revenue 27,894,655 24,999,249 2,955,406 12% 293,327,135 277,322,972 16,004,192 6% 292,444,160 | Gross Revenue | | | | | | | | | |
| Total Gross Revenue 31,427,360 28,540,100 2,587,260 10% 332,521,070 317,746,447 14,774,623 5% 290,162,346 Revenue Adjustments Cost Adjustment Medicaira 12,139,731 9,393,447 (2,209,344) 22% 123,767,787 110,557,688 (13,209,919) 12% 122,763,785 Cost Adjustment Medicaira 12,139,731 9,393,447 (2,209,344) 22% 123,767,787 110,557,688 (13,209,919) 12% 122,763,785 Control Adjustment Medicaira 12,139,731 9,393,447 (2,209,344) 22% 123,767,787 110,557,688 (13,209,919) 12% 122,763,785 Control Adjustment Medicaira 12,139,731 19,393,9347 (2,209,344) 12% 28,797,920 30,665,818 1,665,656 14% 1,665,651 1,665,678 15% 15% 1,312,767 1,000,793,920 30,665,181 1,665,678 15% 20,678,678 1,678,793,920 30,665,181 1,665,678 15% 20,678,678 1,678,793,920 30,665,181 1,665,678 15% 20,678,678 1,678,793,920 30,665,181 1,665,678 15% 20,678,678 1,678,793,920 30,665,181 1,665,678 15% 20,678,678 1,678,793,920 30,665,181 1,665,678 15% 20,678,678 1,678,793,920 30,665,181 1,665,878 15% 20,678,678 1,678,793,920 30,665,181 1,665,878 15% 20,678,678 1,678,793 1,199,838 15,518,096 (2,131,302) 1,45% 184,046,198 172,768,134 (11,280,664) 5% 696,565,678 1,678,793 1,678,793 1,199,838 15,518,096 (2,131,302) 1,45% 184,046,198 172,768,134 (11,280,664) 5% 696,565,678 1,678,793 1,678 | | | | | | | | | | |
| Revenue Adjustments | Outpatient Revenue | 27,864,655 | 24,909,249 | 2,955,406 | 12% | 293,327,135 | 277,322,972 | 16,004,162 | 6% | 252,454,160 |
| Cost Adjustment Medicard 2,244,712 2,246,989 2,297 0% 25,213,490 25,016,258 (132,031) 1% 12,0318,786 Cost Adjustment Medicare 12,139,731 39,30,477 (230,831) 22% 31,282,727 2024,318 (130,2318,786 132,099) 1.2% 10,2318,786 Contractual Allowances Other 3,06,201 2,784,7370 (331,831) 1.2% 22,879,320 30,985,318 (130,231) 1.2% 22,567,931 22% 20,24,318 1.2% 22,567,931 22% 20,24,318 23% 22% 20,24,318 23% 23,785,231 23, | Total Gross Revenue | 31,427,360 | 28,540,100 | 2,887,260 | 10% | 332,521,070 | 317,746,447 | 14,774,623 | 5% | 290,162,346 |
| Cool Agisthment Medicare 12,139,731 9,393,347 (2,209,344) 22% 122,767,372 10,567,868 (13,209,919) 12% 102,318,768 Controctals Allowances Other 3,086,201 2,764,370 (331,831) 12% 28,979,902 30,665,318 1,685,398 5% 27,567,931 22,567,931 22,576,731 | Revenue Adjustments | | | | | | | | | |
| Charly Care | Cost Adjustment Medicaid | 2,244,712 | 2,246,969 | | 0% | 25,213,490 | 25,016,258 | (197,231) | -1% | 22,763,795 |
| Contractual Allowances Other Aginstantis 16,670 e.go,701 53,031 76% 814,295 93,0665,318 1,885,388 5% 27,567,931 Administrative Aginstantis 16,670 e.go,701 53,031 76% 814,295 814,295 1,776,001 (38,224) -5% 666,568 Allowance for Uncollecitible Accounts (88,167) 334,884 423,051 126% 2,134,479 3,728,371 1,593,892 43% 2,630,781 Total Revenue Adjustments 17,649,398 15,516,096 (2,131,302) -14% 184,046,198 172,768,134 (11,280,064) -7% 157,290,147 Net Patient Service Revenue 13,777,962 13,022,004 755,958 6% 148,472,872 144,478,313 3,494,559 2% 132,872,199 Other Revenue 240,113 144,206 95,907 67% 3,193,367 1,605,487 1,1597,890 99% 5,549,403 Total Operating Revenue 240,113 144,206 95,907 67% 3,193,367 1,605,487 1,1597,890 99% 5,649,403 Total Operating Revenue 141,13,1872 13,460,041 671,831 5% 155,204,564 149,855,119 5,349,445 4% 141,300,290 Operating Expenses Salaires And Wages 6,934,001 6,676,973 (257,028) -4% 70,949,613 74,336,963 3,387,450 5% 66,768,967 Employee Benefits 1,370,0107 1,519,004 143,797 9% 161,223,045 (16,854,795 731,753 4% 15,807,837 Professional Fees 327,612 231,427 (96,185) 42% 81,819,60 2,576,558 (56,05,402) 218% 5766,723 Supplies 3,358,883 2,565,314 (97,569) 39% 34,500,801 1274,585 (56,05,402) 218% 5766,723 Supplies 3,358,883 2,565,314 (97,569) 39% 34,500,801 1274,585 (56,05,402) 218% 5766,723 Supplies 13,371,65 406,466 462,460 (3,918) -1% 4,742,435 5,149,065 (716,256) -14% 303,38,844 (16,056,476) 177,531 5,000 (400,431) -50% 12,282,299 Depreciation And Amortization 466,466 462,460 (3,918) -1% 4,742,435 5,149,065 (716,256) 28% 22,290,500 (3,381,46) -1,260,000 (16,076,77) 330,38,902 (23),248 (12,156) -1,276 (23),249 (14),249 (24),2 | Cost Adjustment Medicare | 12,139,731 | 9,930,347 | (2,209,384) | -22% | 123,767,787 | 110,557,868 | (13,209,919) | -12% | 102,318,768 |
| Administrative Adjustments (88,167) 89,701 53,031 78% 814,295 776,001 (32,234) 5% 696,685 Allowance for Uncollectible Accounts (88,167) 334,884 423,051 128% 2,134,479 3,728,371 1,593,882 43% 2,630,781 Total Revenue Adjustments (7,649,398 15,515,096 (2,131,302) 44% 184,048,198 172,768,134 (11,280,064) 7% 157,290,147 Net Patient Service Revenue 13,777,962 13,022,004 755,958 6% 148,472,872 144,978,313 3,494,559 2% 132,872,199 Other Revenue 340B Revenue 240B Revenue 240,113 144,206 95,907 67% 3,183,367 1,605,467 1,587,860 99% 5,549,403 Total Operating Revenue 240,113 144,206 95,907 67% 3,183,367 1,605,467 1,587,860 99% 5,549,403 Total Operating Expenses 14,131,872 13,460,041 671,831 5% 155,204,664 149,855,119 5,349,445 4% 141,300,290 Constitute Expenses 14,131,872 13,460,041 671,831 5% 155,204,664 149,855,119 5,349,445 4% 141,300,290 Constitute Expenses 14,131,872 13,460,041 141,3797 9% 15,123,042 16,854,795 731,753 4% 15,607,837 Professional Fees 327,7612 231,427 (96,185) 42% 8,181,860 2,76,585 (56,05,402) 216% 5,766,723 Purchased Services 738,788 99,831 257,559 36% 13,276,599 38% 23,250,631 28,539,226 (3,982,405) 14% 30,338,804 180,995 (71,533) 395% 437,049 201,455 (235,594) 1177, 534,682 (3,982,405) 147% 30,338,804 180,995 (71,533) 395% 437,049 201,455 (235,594) 1177, 534,682 (3,982,405) 147% 30,338,804 (376,789) 13,761 89,898 (507,789) 13,781,343 82,355 6% (1,782,205) 147% 30,338,804 15,207,789 13,78 | • | 250,251 | 181,825 | (68,426) | | 3,138,227 | 2,024,318 | (1,113,910) | -55% | 1,312,216 |
| Total Revenue Adjustments | Contractual Allowances Other | 3,086,201 | 2,754,370 | (331,831) | -12% | 28,979,920 | 30,665,318 | 1,685,398 | 5% | 27,567,931 |
| Total Revenue Adjustments | Administrative Adjustments | 16,670 | 69,701 | 53,031 | 76% | 814,295 | 776,001 | (38,294) | -5% | 696,656 |
| Net Patient Service Revenue 13,777,962 13,022,004 755,988 6% 148,472,872 144,978,313 3,494,559 2% 132,872,199 | Allowance for Uncollectible Accounts | (88,167) | 334,884 | 423,051 | 126% | 2,134,479 | 3,728,371 | 1,593,892 | 43% | 2,630,781 |
| Other Revenue 340B Revenue 113,797 293,831 (180,034) -61% 3,538,325 3,271,319 267,006 8% 2,876,688 Other Operating Revenue 113,797 293,831 144,206 95,907 67% 3,193,367 1,605,487 1,567,880 99% 5,549,403 Total Operating Revenues 14,131,872 13,460,041 671,831 57% 155,204,564 149,855,119 5,349,445 47% 141,300,290 Operating Expenses Salaines And Wages 6,934,001 6,676,973 (257,028) 44% 70,949,513 74,336,963 3,387,450 57% 66,768,977 Professional Fees 327,612 231,427 (96,185) 42% 8,181,960 2,576,558 (5,605,402) 2218% 5,766,723 Pruchased Services 738,788 996,351 247,427 8,181,960 2,576,558 (5,605,402) 2218% 5,766,723 Professional Fees 3,538,883 2,563,314 (975,569) 3,894 3,252,0631 28,538,226 (3,982,405) 148% 30,338,804 159,779 1,801,770 1,813,904 148,742,435 1,920,703 1490,431 1590,608 15,147 17% 970,707 1,061,733 3,666 489,431 1,277,632 1,181,609 1,341,343 182,353 67% 1,277,632 1,181,190 1,341,343 182,353 67% 1,277,632 1,181,190 1,341,343 182,353 67% 1,277,632 1,181,190 1,341,343 1,343,3 | Total Revenue Adjustments | 17,649,398 | 15,518,096 | (2,131,302) | -14% | 184,048,198 | 172,768,134 | (11,280,064) | -7% | 157,290,147 |
| 340B Revenue | Net Patient Service Revenue | 13,777,962 | 13,022,004 | 755,958 | 6% | 148,472,872 | 144,978,313 | 3,494,559 | 2% | 132,872,199 |
| Total Operating Revenue | Other Revenue | | | | | | | | | |
| Total Operating Revenues 14,131,872 13,460,041 671,831 5% 155,204,584 149,855,119 5,349,445 4% 141,300,290 | 340B Revenue | 113,797 | 293,831 | (180,034) | -61% | 3,538,325 | 3,271,319 | 267,006 | 8% | 2,878,688 |
| Operating Expenses Salaries And Wages 6,934,001 6,676,973 (257,028) 4% 70,949,513 74,336,963 3,387,450 5% 66,768,967 Employee Benefits 1,370,107 1,513,904 143,797 9% 16,123,042 16,854,795 731,753 4% 15,607,837 Professional Fees 327,612 231,427 (96,185) 42% 8,181,960 2,576,588 (5,605,402) -218% 5,766,723 Purchased Services 738,788 996,351 257,563 26% 11,274,885 11,092,705 (181,880) -2% 62,205,526 Supplies 3,538,883 2,563,314 (975,569) -38% 32,520,631 28,538,226 (3,982,405) -14% 30,338,804 Insurance 139,716 88,998 (50,728) 57% 1,481,160 990,730 (490,431) -50% 1,288,259 Leases And Rentals 8,648 18,095 (71,553) -395% 437,049 201,435 (235,549) -117% 534,582 Depreciation And Amortization 466,408 462,490 (3,918) -1% 4,742,435 5,149,055 406,620 8% 4,755,040 Repairs And Maintenance 75,461 90,608 15,147 17% 970,707 1,006,773 38,066 4% 1,003,646 Utilities 131,620 121,378 (10,242) -8% 1,268,989 1,351,343 28,235 6% 1277,632 Licenses And Taxes 83,898 72,963 (10,935) -15% 981,360 812,324 (169,036) -21% 860,764 Other 354,902 233,248 (121,654) -52% 3,315,662 2,596,826 (718,256) -28% 2,221,905 **Non Operating Expenses Operating Expenses Operating Income (Loss) 14,251,046 13,069,739 (1,181,307) -91% 152,246,494 145,509,754 (6,736,740) -5% 138,629,685 Operating Income (Loss) 14,251,046 13,069,739 (1,181,307) -91% 152,246,494 145,509,754 (6,736,740) -5% 138,629,685 Operating Income (Loss) 14,894 18,668 236 1% 207,839 207,721 118 0% 205,860 Investment Income 37,686 16,553 21,133 128% 1,502,439 184,295 1,318,144 715% 575,388 Bond Issuance Costs 0% 0% 0% 0% 0% 0% | Other Operating Revenue | 240,113 | 144,206 | 95,907 | 67% | 3,193,367 | 1,605,487 | 1,587,880 | 99% | 5,549,403 |
| Salaries And Wages 6,934,001 6,676,973 (257,028) 4% 70,949,513 74,336,963 3,387,450 5% 66,768,967 Employee Benefits 1,370,107 1,513,904 143,787 9% 16,123,042 16,854,795 731,753 4% 15,607,837 Professional Fees 327,612 231,427 (96,185) 42% 8,181,960 2,765,658 (5,605,402) 2,18% 5,766,723 Purchased Services 738,788 996,351 257,563 26% 11,274,585 11,092,705 (181,880) 2.2% 8,205,526 Supplies 3,538,883 2,563,314 (975,569) 38% 32,520,631 22,538,226 (3,982,405) 14% 30,338,804 18,095 (71,553) 395% 14,4160 990,730 (490,431) 50% 1,288,259 Leases And Rentals 89,648 18,095 (71,553) 395% 1437,049 201,455 (235,594) 1177% 534,582 Depreciation And Amortization 466,408 462,490 (3,918) 11% 4,742,435 5,149,055 406,620 8% 1,036,468 Utilities 131,620 121,378 (10,242) -8% 1,268,989 1,351,343 82,353 6% 1,036,468 Utilities 131,620 121,378 (10,242) -8% 1,268,989 1,351,343 82,353 6% 1,277,632 Licenses And Taxes 33,898 72,963 (10,935) -15% 981,360 2,596,826 (718,236) -22% 860,784 Cherr | Total Operating Revenues | 14,131,872 | 13,460,041 | 671,831 | 5% | 155,204,564 | 149,855,119 | 5,349,445 | 4% | 141,300,290 |
| Salaries And Wages 6,934,001 6,676,973 (257,028) 4% 70,949,513 74,336,963 3,387,450 5% 66,768,967 Employee Benefits 1,370,107 1,513,904 143,787 9% 16,123,042 16,854,795 731,753 4% 15,607,837 Professional Fees 327,612 231,427 (96,185) 42% 8,181,960 2,765,658 (5,605,402) 2,18% 5,766,723 Purchased Services 738,788 996,351 257,563 26% 11,274,585 11,092,705 (181,880) 2.2% 8,205,526 Supplies 3,538,883 2,563,314 (975,569) 38% 32,520,631 22,538,226 (3,982,405) 14% 30,338,804 18,095 (71,553) 395% 14,4160 990,730 (490,431) 50% 1,288,259 Leases And Rentals 89,648 18,095 (71,553) 395% 1437,049 201,455 (235,594) 1177% 534,582 Depreciation And Amortization 466,408 462,490 (3,918) 11% 4,742,435 5,149,055 406,620 8% 1,036,468 Utilities 131,620 121,378 (10,242) -8% 1,268,989 1,351,343 82,353 6% 1,036,468 Utilities 131,620 121,378 (10,242) -8% 1,268,989 1,351,343 82,353 6% 1,277,632 Licenses And Taxes 33,898 72,963 (10,935) -15% 981,360 2,596,826 (718,236) -22% 860,784 Cherr | 2 | | | | | | | | | |
| Employee Benefits 1,370,107 1,513,904 143,797 9% 16,123,042 16,854,795 731,753 4% 15,607,837 Professional Fees 327,612 231,427 (96,185) 42% 8,181,960 2,576,558 (5,605,402) -218% 5,766,723 24,825 (24,552) 1,247,658 11,092,705 (181,880) -2% 8,205,526 (3,982,405) -14% 30,338,804 (181,800) 1,398,804 (181,800) 1,398,804 (181,800) 1,398,804 (181,800) 1,398,804 (181,800) 1,398,804 (181,800) 1,398,804 (181,800) 1,398,804 (181,800) 1,398,804 (181,800) 1,490,431 (181,800) | | 6 024 004 | C C7C 073 | (257.020) | 40/ | 70 040 542 | 74 226 062 | 2 207 450 | E 0/ | 66 769 067 |
| Professional Fees 327,612 231,427 (96,185) 42% 8,181,960 2,576,558 (5,605,402) -218% 5,766,723 Purchased Services 738,788 996,361 257,563 26% 11,274,585 11,092,705 (181,880) 2% 8,205,526 Supplies 3,538,883 2,563,314 (975,569) -38% 32,520,631 28,538,226 (3,982,405) -14% 30,338,840 lnsurance 139,716 88,988 (50,728) -57% 1,481,160 990,730 (490,431) -50% 1,288,259 Leases And Rentals 89,648 18,095 (71,553) -395% 437,049 201,455 (235,594) -117% 534,582 Depreciation And Amortization 466,408 462,490 (3,918) -1% 4,742,435 5,149,055 406,620 8% 4,755,040 Repairs And Maintenance 75,461 90,608 15,147 17% 970,707 1,008,773 38,066 4% 1,003,646 Utilities 131,620 121,378 (10,242) -8% 1,268,989 1,351,343 82,353 6% 1,277,632 Licenses And Taxes 83,898 72,963 (10,935) -15% 981,360 812,324 (169,036) -21% 860,764 Other 354,902 233,248 (121,654) -55% 3,315,662 2,596,826 (718,236) -28% 2,221,905 Non Operating Expenses Operating Income (Loss) (119,174) 390,302 (1,181,307) -9% 152,246,494 145,509,754 (6,736,740) -55% 138,629,685 (19,917) -131% 254,649 144,545,655 (1,387,296) -32% 2,670,605 Non Operating Revenues (Expenses) 18,894 18,658 236 1% 272,962 269,030 3,931 1% 264,174 Taxation For Maint Operations 24,815 24,164 651 3% 272,962 269,030 3,931 1% 264,174 Taxation For Debt Service 18,894 18,658 236 1% 207,839 207,721 118 0% 205,860 Investment Income 37,686 16,553 21,133 128% 1,502,439 184,295 1,318,144 715% 575,388 Interest Expense (63,165) (72,392) 9,227 13% (887,731) (805,965) (81,767) -10% (872,018) Bond Issuance Costs 0% 0% 0% 0% 0% 0% | <u> </u> | | , , , | | | | | | | |
| Purchased Services 738,788 996,351 257,563 26% 11,274,585 11,092,705 (181,880) -2% 8,205,526 Supplies 3,538,883 2,563,314 (975,569) -38% 32,520,631 28,538,226 (3,982,405) -14% 30,338,804 Insurance 139,716 88,988 (50,728) -57% 1,481,160 990,730 (490,431) -50% 1,288,259 Leases And Rentals 89,648 18,095 (71,553) -395% 437,049 201,455 (235,594) -117% 534,582 Depreciation And Amortization 466,408 462,490 (3,918) -19% 4,742,435 5,149,055 406,620 8% 4,755,040 Repairs And Maintenance 75,461 90,608 15,147 17% 970,707 1,008,773 38,066 4% 1,003,646 Utilities 131,620 121,378 (10,242) -8% 1,268,989 1,351,343 82,353 6% 1,277,632 Licenses And Taxes 83,898 72,963 (10,935) -15% 981,360 812,324 (169,036) -21% 860,764 Other 354,902 233,248 (121,654) -52% 3,315,062 2,596,826 (718,236) -28% 2,221,905 Non Operating Expenses Operating Income (Loss) (19,174) 390,302 (509,476) -131% 2,958,070 4,345,365 (1,387,296) -32% 138,629,685 Investment Income 37,686 16,553 21,133 128% 1,502,439 184,295 1,318,144 715% 575,388 Interest Expense (63,165) (72,392) 9,227 13% (887,731) (805,965) (81,767) -10% (872,018) Bond Issuance Costs 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% | | | | | | | | - | | |
| Supplies 3,538,883 2,563,314 (975,569) -38% 32,520,631 28,538,226 (3,982,405) -14% 30,338,804 Insurance 139,716 88,988 (50,728) -57% 1,481,160 990,730 (490,431) -50% 1,288,259 Leases And Rentals 89,648 18,095 (71,553) -395% 437,049 201,455 (235,594) -117% 534,582 Depreciation And Amortization 466,408 462,490 (3,918) -17% 970,707 1,008,773 38,066 4% 1,003,646 Utilities 131,620 121,378 (10,242) -8% 1,268,989 1,351,343 82,353 6% 1,277,632 Licenses And Taxes 83,898 72,963 (10,935) -15% 981,360 812,324 (169,036) -21% 660,768 (119,174) 390,302 (1181,307) -9% 152,246,494 145,509,754 (6,736,740) -5% 138,629,685 Operating Income (Loss) (119,174) 390,302 (509,476) -131% 2,958,070 4,345,365 (1,387,296) -32% 2,670,605 Investment Income 37,686 16,553 21,133 128% 1,502,439 184,295 1,318,144 715% 575,388 Interest Expense (63,165) (72,392) 9,227 13% (887,731) (805,965) (81,767) -10% G72,018 Expense Contributions - 11,342 (11,342) -100% 60,789 126,279 (65,491) -52% 52,215 Total Non Operating Revenues (Expenses) 18,230 (1,675) 19,905 1188% 1,156,297 (18,640) 1,174,937 6303% 225,619 Total Non Operating Revenues (Expenses) 18,230 (1,675) 19,905 1188% 1,156,297 (18,640) 1,174,937 6303% 225,619 | | | | | | | | | | |
| Insurance 139,716 88,988 (50,728) 5-7% 1,481,160 990,730 (490,431) 50% 1,288,259 Leases And Rentals 89,648 18,095 (71,553) 395% 437,049 201,455 (255,594) -117% 534,552 Depreciation And Amortization 466,408 462,490 (3,918) -1% 4,742,435 5,149,055 406,620 8% 4,755,040 Repairs And Maintenance 75,461 90,608 15,147 17% 970,707 1,008,773 38,066 4% 1,035,640 Utilities 131,620 121,378 (10,242) -8% 1,268,989 1,351,343 82,353 6% 1,277,632 Licenses And Taxes 83,898 72,963 (10,935) -15% 981,360 812,324 (169,036) -21% 860,764 Other 354,902 233,248 (121,654) -52% 3,315,062 2,596,826 (718,236) -28% 2,221,905 Total Operating Expenses 14,251,046 13,069,739 (1,181,307) -9% 152,246,494 145,509,754 (6,736,740) -5% 138,629,685 Operating Income (Loss) (119,174) 390,302 (509,476) -131% 2,958,070 4,345,365 (1,387,296) -32% 2,670,605 Non Operating Revenues (Expenses) Taxation For Maint Operations 24,815 24,164 651 3% 272,962 269,030 3,931 1% 264,174 Taxation For Debt Service 18,894 18,658 236 1% 207,839 207,721 118 0% 205,860 Investment Income 37,686 16,553 21,133 128% 1,502,439 184,295 1,318,144 715% 575,388 Interest Expense (63,165) (72,392) 9,227 13% (887,731) (805,965) (81,767) -10% (872,018) Bond Issuance Costs 0% 0% 0% 0% 0% 0% 0% 0% 0% | | | | | | | | | | |
| Leases And Rentals Depreciation And Amortization 466,408 462,490 (3,918) -11% 4,742,435 5,149,055 406,620 8% 4,755,040 Repairs And Maintenance 75,461 90,608 15,147 17% 970,707 1,008,773 38,066 4% 1,003,646 Utilities 131,620 121,378 1(10,242) -8% 1,268,989 1,351,343 82,353 6% 1,277,632 Licenses And Taxes 0ther 354,902 233,248 (121,654) -52% 3,315,062 2,596,826 (718,236) -28% 2,221,905 Total Operating Expenses Operating Income (Loss) 14,251,046 13,069,739 (11,181,307) -9% 152,246,494 145,509,754 (6,736,740) -5% 138,629,685 Operating Revenues (Expenses) Taxation For Debt Service 18,894 18,658 236 18,944 18,658 236 18,945 18,658 236 18,945 18,658 18,946 18,658 236 18,945 18,658 18,946 18,658 236 18,946 18,658 236 18,947 18,868 18,948 18,658 236 18,948 18,658 236 18,949 18,658 236 18,949 18,658 236 18,949 18,658 236 18,949 18,658 236 18,949 18,658 236 18,949 18,658 236 18,949 18,658 236 18,949 18,658 236 18,949 18,658 236 18,949 18,658 236 18,949 18,658 236 18,949 18,658 236 18,949 18,658 236 18,949 18,658 236 18,949 18,658 236 18,949 18,658 236 18,949 18,658 24,164 261,138 272,962 269,030 3,931 18 264,174 264,174 27,832 28,685 2 | | | | | | | | | | |
| Depreciation And Amortization A66,408 A62,490 Bepairs And Maintenance A75,461 Bepairs And Maintenance A75,640 Bepairs And A74,742,435 Bepairs A15,629 Bepairs | | | | | | | • | | | |
| Repairs And Maintenance 75,461 90,608 15,147 17% 970,707 1,008,773 38,066 4% 1,036,466 Utilities 131,620 121,378 (10,242) -8% 1,268,989 1,351,343 82,353 6% 1,277,632 Licenses And Taxes 83,998 72,963 (10,935) -15% 981,360 812,324 (169,036) -21% 860,764 Other 354,902 233,248 (121,654) -52% 3,315,062 2,596,826 (718,236) -28% 2,221,905 Total Operating Expenses Operating Income (Loss) 14,251,046 13,069,739 (1,181,307) -9% 152,246,494 145,509,754 (6,736,740) -5% 2,670,605 Non Operating Revenues (Expenses) Taxation For Maint Operations 24,815 24,164 651 3% 272,962 269,030 3,931 1% 264,174 Taxation For Debt Service 18,894 18,658 236 1% 207,839 207,721 1118 0% 205,860 Investment Income 37,686 16,553 21,133 128% 1,502,439 184,295 1,318,144 715% 575,388 Interest Expense (63,165) (72,392) 9,227 13% (887,731) (805,965) (81,767) -10% G72,018 Bond Issuance Costs 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% | | | | | | • | • | | | - |
| Utilities | · | | | | | | | - | | |
| Licenses And Taxes 83,898 72,963 (10,935) -15% 981,360 812,324 (169,036) -21% 860,764 Other 354,902 233,248 (121,654) -52% 3,315,062 2,596,826 (718,236) -28% 2,221,905 Total Operating Expenses Operating Income (Loss) (119,174) 390,302 (509,476) -131% 2,958,070 4,345,365 (1,387,296) -32% 138,629,685 (19,476) -131% 2,958,070 4,345,365 (1,387,296) -32% 2,670,605 Non Operating Revenues (Expenses) Taxation For Maint Operations 24,815 24,164 651 3% 272,962 269,030 3,931 1% 264,174 Taxation For Debt Service 18,894 18,658 236 1% 207,839 207,721 118 0% 205,860 Investment Income 37,686 16,553 21,133 128% 1,502,439 184,295 1,318,144 715% 575,388 Interest Expense (63,165) (72,392) 9,227 13% (887,731) (805,965) (81,767) -10% (872,018) Bond Issuance Costs 0% 0% 0% 0% Contributions - 11,342 (11,342) -100% 60,789 126,279 (65,491) -52% 52,215 Total Non Operating Revenues (Expenses) 18,230 (1,675) 19,905 1188% 1,156,297 (18,640) 1,174,937 6303% 225,619 | · | | | · | | · | | | | |
| Other 354,902 233,248 (121,654) -52% 3,315,062 2,596,826 (718,236) -28% 2,221,905 Total Operating Expenses Operating Income (Loss) 14,251,046 13,069,739 (1,181,307) -9% 152,246,494 145,509,754 (6,736,740) -5% 138,629,685 Non Operating Revenues (Expenses) Taxation For Maint Operations 24,815 24,164 651 3% 272,962 269,030 3,931 1% 264,174 Taxation For Debt Service 18,894 18,658 236 1% 207,839 207,721 118 0% 205,860 Investment Income 37,686 16,553 21,133 128% 1,502,439 184,295 1,318,144 715% 575,388 Interest Expense (63,165) (72,392) 9,227 13% (887,731) (805,965) (81,767) -10% (872,018) Bond Issuance Costs - - - - - - - - - - 0% - | | - | | , , , | | | | - | | |
| Operating Income (Loss) (119,174) 390,302 (509,476) -131% 2,958,070 4,345,365 (1,387,296) -32% 2,670,605 Non Operating Revenues (Expenses) Taxation For Maint Operations 24,815 24,164 651 3% 272,962 269,030 3,931 1% 264,174 Taxation For Debt Service 18,894 18,658 236 1% 207,839 207,721 118 0% 205,860 Investment Income 37,686 16,553 21,133 128% 1,502,439 184,295 1,318,144 715% 575,388 Interest Expense (63,165) (72,392) 9,227 13% (887,731) (805,965) (81,767) -10% (872,018) Bond Issuance Costs - - - 0% - - - 0% 0 Gain or (Loss) on Disposed Asset - - - 0% - - - 0% - - - 0% - - - 0% <td< td=""><td></td><td>-</td><td></td><td></td><td></td><td>·</td><td>-</td><td></td><td></td><td>=</td></td<> | | - | | | | · | - | | | = |
| Operating Income (Loss) (119,174) 390,302 (509,476) -131% 2,958,070 4,345,365 (1,387,296) -32% 2,670,605 Non Operating Revenues (Expenses) Taxation For Maint Operations 24,815 24,164 651 3% 272,962 269,030 3,931 1% 264,174 Taxation For Debt Service 18,894 18,658 236 1% 207,839 207,721 118 0% 205,860 Investment Income 37,686 16,553 21,133 128% 1,502,439 184,295 1,318,144 715% 575,388 Interest Expense (63,165) (72,392) 9,227 13% (887,731) (805,965) (81,767) -10% (872,018) Bond Issuance Costs - - - 0% - - - 0% 0 Gain or (Loss) on Disposed Asset - - - 0% - - - 0% - - - 0% - - - 0% <td< td=""><td>Total Operating Expenses</td><td>14 251 046</td><td>13 069 739</td><td>(1 181 307)</td><td>-9%</td><td>152 246 494</td><td>145 509 754</td><td>(6 736 740)</td><td>-5%</td><td>138 629 685</td></td<> | Total Operating Expenses | 14 251 046 | 13 069 739 | (1 181 307) | -9% | 152 246 494 | 145 509 754 | (6 736 740) | -5% | 138 629 685 |
| Taxation For Maint Operations 24,815 24,164 651 3% 272,962 269,030 3,931 1% 264,174 Taxation For Debt Service 18,894 18,658 236 1% 207,839 207,721 118 0% 205,860 Investment Income 37,686 16,553 21,133 128% 1,502,439 184,295 1,318,144 715% 575,388 Interest Expense (63,165) (72,392) 9,227 13% (887,731) (805,965) (81,767) -10% (872,018) Bond Issuance Costs - - - 0% - - - 0% 0 Gain or (Loss) on Disposed Asset - - - 0% - - - 0% - - 0% - - 0% - - 0% - - 0% - - 0% - - 0% - - - 0% - - - 0% | | | | | | | | | | 2,670,605 |
| Taxation For Debt Service 18,894 18,658 236 1% 207,839 207,721 118 0% 205,860 Investment Income 37,686 16,553 21,133 128% 1,502,439 184,295 1,318,144 715% 575,388 Interest Expense (63,165) (72,392) 9,227 13% (887,731) (805,965) (81,767) -10% (872,018) Bond Issuance Costs - - - 0% - - - 0% 0 Gain or (Loss) on Disposed Asset - - - 0% - - - 0% - Contributions - 11,342 (11,342) -100% 60,789 126,279 (65,491) -52% 52,215 Total Non Operating Revenues (Expenses) 18,230 (1,675) 19,905 1188% 1,156,297 (18,640) 1,174,937 6303% 225,619 | | | | | | | | | | |
| Investment Income 37,686 16,553 21,133 128% 1,502,439 184,295 1,318,144 715% 575,388 Interest Expense (63,165) (72,392) 9,227 13% (887,731) (805,965) (81,767) -10% (872,018) Bond Issuance Costs 0% 0% 0% 0 Gain or (Loss) on Disposed Asset 0% 0% 0% 0% 0% 13,42 (11,342) -100% 60,789 126,279 (65,491) -52% 52,215 Total Non Operating Revenues (Expenses) 18,230 (1,675) 19,905 1188% 1,156,297 (18,640) 1,174,937 6303% 225,619 | | | | | | | | | | |
| Interest Expense (63,165) (72,392) 9,227 13% (887,731) (805,965) (81,767) -10% (872,018) Bond Issuance Costs 0% 0% 0% 0 Gain or (Loss) on Disposed Asset 0% 0% 0% 0% 0% 0% 0 Contributions - 11,342 (11,342) -100% 60,789 126,279 (65,491) -52% 52,215 | | | | | | | | | | |
| Bond Issuance Costs 0% 0% 0 0 Gain or (Loss) on Disposed Asset 0% 0% 0% 0% 0% 0 0 0 0 | | • | | | | | | | | 575,388 |
| Gain or (Loss) on Disposed Asset 0% 0% 0% Contributions - 11,342 (11,342) -100% 60,789 126,279 (65,491) -52% 52,215 Total Non Operating Revenues (Expenses) 18,230 (1,675) 19,905 1188% 1,156,297 (18,640) 1,174,937 6303% 225,619 | • | (63,165) | (72,392) | 9,227 | | (887,731) | (805,965) | (81,767) | | (872,018) |
| Contributions - 11,342 (11,342) -100% 60,789 126,279 (65,491) -52% 52,215 Total Non Operating Revenues (Expenses) 18,230 (1,675) 19,905 1188% 1,156,297 (18,640) 1,174,937 6303% 225,619 | | - | - | - | | - | - | - | | 0 |
| Total Non Operating Revenues (Expenses) 18,230 (1,675) 19,905 1188% 1,156,297 (18,640) 1,174,937 6303% 225,619 | . , | | | - | | | | - | | - |
| | Contributions | - | 11,342 | (11,342) | -100% | 60,789 | 126,279 | (65,491) | -52% | 52,215 |
| Change in Net Position (Loss) (100,943) 388,627 (489,570) -126% 4,114,367 4,326,726 (212,359) -5% 2,896,224 | Total Non Operating Revenues (Expenses) | 18,230 | (1,675) | 19,905 | 1188% | 1,156,297 | (18,640) | 1,174,937 | 6303% | 225,619 |
| | Change in Net Position (Loss) | (100,943) | 388,627 | (489,570) | -126% | 4,114,367 | 4,326,726 | (212,359) | -5% | 2,896,224 |

| Jefferson | December | December | Variance Favorable/ | % | December | December 2023 Budget | Variance Favorable/ | % | December |
|---|---------------------------|-----------------------|----------------------------|---------------|------------------------|--------------------------|----------------------------|-------------|--------------------------|
| Healthcare | 2023 Actual | 2023 Budget | (Unfavorable) | | 2023 YTD | YTD | (Unfavorable) | | 2022 YTD |
| Gross Revenue | | | | | | | | | |
| Inpatient Revenue | 4,720,824 | 3,751,879 | 968,945 | 26% | 43,914,759 | 44,175,354 | (260,595) | -1% | 42,144,523 |
| Outpatient Revenue | 26,747,488 | 25,739,557 | 1,007,931 | 4% | 320,074,623 | 303,062,530 | 17,012,093 | 6% | 276,569,104 |
| Total Gross Revenue | 31,468,312 | 29,491,436 | 1,976,876 | 7% | 363,989,382 | 347,237,884 | 16,751,498 | 5% | 318,713,627 |
| Revenue Adjustments | | | | | | | | | |
| Cost Adjustment Medicaid | 1,352,493 | 2,321,868 | 969,375 | 42% | 26,565,982 | 27,338,127 | 772,145 | 3% | 24,563,960 |
| Cost Adjustment Medicare | 15,057,029 | 10,261,359 | (4,795,670) | -47% | 138,824,816 | 120,819,227 | (18,005,589) | -15% | 108,935,116 |
| Charity Care | 356,851 | 187,886 | (168,965) | -90% | 3,495,078 | 2,212,203 | (1,282,875) | -58% | 3,280,565 |
| Contractual Allowances Other | 2,009,076 | 2,846,182 | 837,106 | 29% | 30,988,996 | 33,511,501 | 2,522,505 | 8% | 28,265,912 |
| Administrative Adjustments | 10,543 | 72,024 | 61,482 | 85% | 824,838 | 848,025 | 23,187 | 3% | 966,659 |
| Allowance for Uncollectible Accounts | (712,698) | 346,046 | 1,058,744 | 306% | 1,421,781 | 4,074,417 | 2,652,636 | 65% | 3,772,732 |
| Total Revenue Adjustments | 18,073,293 | 16,035,365 | (2,037,928) | -13% | 202,121,491 | 188,803,500 | (13,317,991) | -7% | 169,784,944 |
| Net Patient Service Revenue | 13,395,019 | 13,456,071 | (61,052) | 0% | 161,867,891 | 158,434,384 | 3,433,507 | 2% | 148,928,683 |
| Other Revenue | | | | | | | | | |
| 340B Revenue | (4,909) | 303,625 | (308,534) | -102% | 3,533,416 | 3,574,945 | (41,529) | -1% | 3,174,973 |
| Other Operating Revenue | 14,154 | 149,012 | (134,858) | -91% | 3,207,521 | 1,754,499 | 1,453,022 | 83% | 5,220,733 |
| Total Oneretina Bevenues | 42 404 265 | 42 000 700 | (504.442) | -4% | 400 000 000 | 462 762 828 | 4.845.001 | 20/ | 457 224 200 |
| Total Operating Revenues | 13,404,265 | 13,908,708 | (504,443) | -4% | 168,608,828 | 163,763,828 | 4,645,001 | 3% | 157,324,389 |
| Operating Expenses | | | | | | | | | |
| Salaries And Wages | 7,827,018 | 6,899,538 | (927,480) | -13% | 78,776,532 | 81,236,502 | 2,459,970 | 3% | 73,833,256 |
| Employee Benefits | 1,598,455 | 1,564,367 | (34,088) | -2% | 17,721,497 | 18,419,162 | 697,665 | 4% | 16,248,266 |
| Professional Fees | 541,796 | 239,142 | (302,654) | -127% | 8,723,756 | 2,815,700 | (5,908,056) | -210% | 6,207,977 |
| Purchased Services | 638,915 | 1,029,562 | 390,647 | 38% | 11,913,500 | 12,122,268 | 208,767 | 2% | 9,357,384 |
| Supplies | 3,554,259 | 2,648,757 | (905,502) | -34% | 36,074,890 | 31,186,983 | (4,887,907) | -16% | 32,784,129 |
| Insurance | 150,513 | 91,954 | (58,559) | -64% | 1,631,673 | 1,082,684 | (548,990) | -51% | 1,389,603 |
| Leases And Rentals | 87,585 | 18,698 | (68,887) | -368% | 524,634 | 220,153 | (304,481) | -138% | 700,245 |
| Depreciation And Amortization | 423,919 | 477,906 | 53,987 | 11% | 5,166,355 | 5,626,962 | 460,607 | 8% | 5,005,269 |
| Repairs And Maintenance | 111,330 | 93,629 | (17,701) | -19% | 1,082,037 | 1,102,401 | 20,364 | 2% | 1,123,808 |
| Utilities | 127,648 | 125,424 | (2,224) | -2% | 1,396,638 | 1,476,767 | 80,129 | 5% | 1,406,693 |
| Licenses And Taxes | 118,190 | 75,395 | (42,795) | -57% | 1,099,550 | 887,720 | (211,831) | -24% | 949,955 |
| Other | 340,499 | 241,023 | (99,476) | -41% | 3,655,561 | 2,837,849 | (817,712) | -29% | 2,549,224 |
| Total Operating Expenses Operating Income (Loss) | 15,520,129 (2,115,864) | 13,505,395 403,313 | (2,014,734) (2,519,177) | -15% -625% | 167,766,623 842,205 | 159,015,150 4,748,677 | (8,751,473) (3,906,472) | -6% -82% | 151,555,809 5,768,580 |
| Non Operating Revenues (Expenses) | | | | | | | | | |
| Taxation For Maint Operations | 32,694 | 24,970 | 7,724 | 31% | 305,656 | 294,000 | 11,656 | 4% | 288,190 |
| Taxation For Debt Service | 18,109 | 19,279 | (1,170) | -6% | 225,948 | 227,000 | (1,052) | 0% | 224,575 |
| Investment Income | 377,036 | 17,105 | 359,931 | 2104% | 1,879,475 | 201,400 | 1,678,075 | 833% | 719,535 |
| Interest Expense | (206,664) | (74,805) | (131,859) | -176% | (1,094,395) | (880,770) | (213,625) | -24% | (934,836) |
| Bond Issuance Costs | (1,574,900) | - | (1,574,900) | 0% | (1,574,900) | (000,770) | (1,574,900) | 0% | (30-1,000) |
| Gain or (Loss) on Disposed Asset | 162,317 | - | 162,317 | 0% | 162,317 | - | 162,317 | 0% | _ |
| Contributions | 12,345 | 11,721 | 624 | 5% | 73,134 | 138,000 | (64,866) | -47% | 52,215 |
| Total Non Operating Revenues (Expenses) | (1,179,062) | (1,730) | (1,177,332) | -68054% | (22,765) | (20,370) | (2,395) | -12% | 349,679 |
| . 2 | | (, '/ | , | | · · · · / | . , , , | | | , - |
| Change in Net Position (Loss) | (3,294,926) | 401,583 | (3,696,509) | -920% | 819,441 | 4,728,308 | (3,908,867) | -83% | 6,118,259 |

FROM: Medical Staff Services

RE: 01/16/2024 Medical Executive Committee appointments/reappointments for

Board approval 01/24/2024

C-0241

§485.627(a) Standard: Governing Body or Responsible Individual

The CAH has a governing body or an individual that assumes full legal responsibility for determining, implementing and monitoring policies governing the CAH'S total operation and for ensuring that those policies are administered so as to provide quality health care in a safe environment.

Interpretive Guidelines §485.627(a)

It is the responsibility of the governing body (or responsible individual) to appoint, with the advice of the medical staff, the individual practitioners to the medical staff. After considering medical staff recommendations, and in accordance with established CAH medical staff criteria and State and Federal laws and regulations, the governing body (or responsible individual) decides whether or not to appoint new medical staff members or to continue current members of the medical staff.

Recommended provisional appointment to the active/courtesy/allied health/locum tenens staff:

- 1. Talya Freudmann, FNP- Sleep Medicine
- 2. Meghana Krinariwala-Srinivas, MD- Tele Neurology Providence
- 3. Amin Rabiei, MD- Tele Neurology Providence
- 4. Kimberly Idoko, MD- Tele Neurology Eagle
- 5. Perveen Chattha, MD- Tele Neurology Eagle

Recommended re-appointment to the active medical staff with privileges as requested:

- 1. Andrew Peet, MD
- 2. Samuel Shirk, MD

Recommended re-appointment to the courtesy medical staff with privileges as requested:

- 1. Jeremiah Brewer, DO- Tele Psychiatry (Array)
- 2. Soo Young Kwon, MD- Tele Neurology (Providence)
- 3. Marissa Stidiron, MD-Tele Psychiatry (Array)
- 4. Curt Pinchuck, MD-Tele Psychiatry (Array)
- 5. Rhonda Lampen, MD-Tele Psychiatry (Array)
- 6. Mark Alter, MD- Tele Psychiatry (Array)
- 7. Richard Callahan, MD-Tele Psychiatry (Array)
- 8. Elton Smith, MD- Tele Psychiatry (Array)
- 9. Jeffrey Choffel, RPA (Skagit Radiology)
- 10. Paul Craig, MD-Skagit Radiology

Recommended re-appointment to the allied health staff with privileges as requested:

- Coreen Williams, ARNP
- 2. Kory Albert, CRNA
- 3. Shawnisa Francis, PA-C

Recommended Temporary Privileges:

1. N/A

Recommended POCUS Privileges:

1. N/A

FROM: Medical Staff Services

RE: 01/16/2024 Medical Executive Committee appointments/reappointments for

Board approval 01/24/2024

C-0241

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Medical Student Rotation:

1. Megan Bland- Rotation with Kari Griffin-Harte

Disaster Privileging

1. N/A

90-day provisional performance review completed successfully:

- 1. Joshua Grady, PA-C
- 2. Farnoush Abar, MD
- 3. Sarah Abhold, DO

Resignations:

- 1. Mitra Jafari, MD
- 2. Iris Fadlon, MD
- 3. Hetal Brahmhatt, MD
- 4. Tracy Binius, MD
- 5. Lee Holder, MD

Policy and Privilege Review Policies

1. N/A

Privileges

1. N/A