

Due to the presence of multiple respiratory illness, Jefferson Healthcare is still highly encouraging practice of infection protocols. You may choose to attend this meeting virtually by accessing the below information or can attend in person in the Sheridan Conference Room at 915 Sheridan Street. Limited seating available.

Audio Only: dial Phone Conference Line: **(509) 598-2842**

When prompted, enter Conference ID number: **572 938 342#**

Microsoft Teams meeting: Join on your computer or mobile app.

This option will allow you to join the meeting live.

[Click here to join the meeting](#)

Regular Session Agenda
Wednesday, January 24, 2024

<u>Call to Order:</u>	2:00
<u>Approve Agenda:</u>	2:00
<u>Election of Officers:</u>	2:00
<u>Patient Story:</u> Tina Toner, CNO	2:10
<u>Public Comment:</u> Public comments are welcome orally, with a 3-minute limit, or may be submitted via email at commissioners@jeffersonhealthcare.org , or written and addressed to Commissioners at 834 Sheridan Street, Port Townsend, WA 98368. Written submissions must be received by 5:00 pm the day prior to the meeting.	2:25
<u>Minutes:</u> Action Requested <ul style="list-style-type: none">December 20 Special Session Meeting (pgs 3-5)	2:30
<u>Required Approvals:</u> Action Requested <ul style="list-style-type: none">Resolution 2024-01 Canceled Warrants (pgs 6-7)Resolution 2024-02 Canceled Warrants (pg 8)November and December Warrants and Adjustments (pgs 9-20)Medical Staff Credentials/ Appointments/ Reappointments (pgs 21-22)	2:30
<u>Financial Report:</u> Tyler Freeman, CFO	2:30
<u>Quality Report:</u> Brandie Manuel, CPSO	2:45
<u>Construction Report:</u> Jake Davidson, COO	3:00
<u>Administrative Report:</u> Mike Glenn, CEO	3:15
<u>Break:</u>	3:30
<u>Executive Session:</u>	

Jefferson Healthcare
Owned and Operated by Jefferson County Public Hospital District No. 2
834 Sheridan Street, Port Townsend, WA 98368
We are an equal opportunity provider and employer.

Jefferson County Public Hospital District No. 2 Board of Commissioners acknowledge that Jefferson Healthcare is on the ancestral and contemporary homelands of the S'Klallam, Chemakum, Twana and other indigenous nations and we recognize these tribal governments' sovereignty across the region.

Executive session to discuss Performance of a Public Employee as allowed by RCW 42.30.110 (g)

-Action may be taken following Executive Session 3:45

Board Business: 4:30

- Board of Health Report
- Meeting Evaluation

Conclude: 4:45

This Regular Session will be officially recorded. The times shown on the agenda are estimates only.

DRAFT

Due to the presence of multiple respiratory illness, Jefferson Healthcare is still highly encouraging practice of high infection protocols. You may choose to attend this meeting virtually by accessing the below information or can attend in person in the Sheridan Conference Room at 915 Sheridan Street. Limited seating available.

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Jefferson County Public Hospital District No. 2

Board of Commissioners, Special Session Minutes

Wednesday, December 20, 2023

Call to Order:

The meeting was called to order at 2:00 pm by Board Chair Buhler Rienstra. Commissioners in attendance included Commissioners Dressler, McComas and Ready. Also, in attendance were Mike Glenn, CEO, Tyler Freeman, Chief Financial Officer, Jake Davidson, Chief Operating Officer, Molly Propst, Chief Human Resources Officer, Brandie Manuel, Chief Patient Safety and Quality Officer, Tina Toner, Chief Nursing Officer, Dunia Faulx, Chief Planning and Advocacy Officer, and Christina Avila, Executive Assistant. Commissioner Kolff was excused from this meeting. This meeting was officially audio recorded by Jefferson Healthcare. Board Chair Buhler Rienstra stated that due to the Special Session there will not be a motion to approve the agenda.

Patient Story:

Tina Toner, CNO shared a patient letter which included compliments for the Watership Clinic, Dr. Manik, Dr. Brooks, MA, and front desk staff. Discussion ensued.

Public Comment:

No public comment was made.

Minutes:

- November 15, 2023 Special Session Minutes
- December 01, 2023 Special Session Minutes

Commissioner Dressler made a motion to approve the November 15, 2023 Special Session Minutes and the December 01, 2023 Special Session Minutes. Commissioner McComas seconded.

Commissioner Ready made a motion to amend and approve the December 01, 2023 Special Session Minutes to reflect that the meeting was audio recorded by Commissioner Ready. Commissioner Dressler seconded.

Action: Motion passed unanimously

Required Approvals: Action Requested

- Resolution 2023-22 Canceled Warrants
- October Warrants and Adjustments
- Medical Staff Credentials/Appointments/Reappointments
- Revised Board Assessment Instrument

Commissioner McComas made a motion to approve the Required Approvals. Commissioner Ready seconded.

Action: Motion passed unanimously.

Home Health and Hospice Annual Report:

David Hunsley, Director of Home Health, Hospice, and Palliative Care presented the Home Health and Hospice Annual Report which included Staffing Updates, Home Health 12-Month Snapshot, Home Health Strengths, NRC Home Health Survey, Comments, Home Health Challenges, Opportunities via 2024 Ongoing Quality Projects, Additional Opportunities, Home Health Average Daily Census, Home Health Visits and Patients Served, Home Health OASIS and Claims Based Measures, Home Health Patient Experience, 2023 Hospice 12-Month Snapshot, Hospice Strengths, NRC Hospice Survey Comments, Hospice Challenges, Hospice Opportunities via 2024 Quality Projects, Other Opportunities for Hospice, Hospice Visits and Patients Served, Hospice Patient Days by Level of Care, HIS and HVLDL Measures, Hospice Patient Experience, Palliative Care Strengths, and Palliative Care Opportunities. Discussion ensued.

Commissioner Dressler made a motion to approve David Hunsley as Director for Home Health, Hospice, and Palliative Care. Commissioner Ready seconded.

Action: Motion passed unanimously.

Financial Report:

Tyler Freeman, Chief Financial Officer, presented the November Financial Report. Discussion ensued.

Project Update: Jake Davidson, Chief Operating Officer provided a project update. Discussion ensued. Board Chair Buhler Rienstra confirmed that the project reports can be presented at every other meeting moving forward.

Break

Commissioners recessed for break at 3:25 pm.

Commissioners reconvened from break at 3:45 pm.

Administrative Report

Carrie Hite provided an update on the Healthier Together Pool Project Design, which included the Project Calendar, Site Options and Recommendations, Site Analysis, Mountain View Pros and Cons, Community Feedback, Base Program Recommendations, Optional Program if Funding

Allows, Alternate Site Amenities, Base Site Plan, Revisions to Schematic Designs, Funding and Operations, Operational Cost Summary, PED vs. MPD Options, Funding Recommendation, and Next Steps. Mike Glenn, Chief Executive Officer, and Dunia Faulx, Chief Planning and Advocacy Officer, presented the December Administrative report. Discussion ensued.

Board Business:

- Foundation Update

Commissioner Dressler provided a Foundation Update, which included Commissioner McComas offering to serve as the Hospital representative on the Jefferson Healthcare Foundation Board, thanks to Board Members for individual contributions to the Foundation, expecting to receive news for \$1 million grant application in February, Fundraising and Outreach plan, plans to expand the Foundation Board, and the Jefferson Healthcare Foundation Fund. Discussion ensued. Board Chair Buhler Rienstra confirmed that the Board will request a motion to approve Commissioner McComas serving as the Hospital representative on the Jefferson Healthcare Foundation Board at the next meeting.

Executive Session

Board Chair Buhler Rienstra cancelled the Executive Session and announced that Executive Session will be held in January.

Meeting Evaluation:

Commissioners evaluated the meeting.

Conclude:

Commissioner Dressler made a motion to conclude the meeting. Commissioner McComas seconded.

Action: Motion passed unanimously.

The meeting concluded at 4:58 pm.

Approved by the Commission:

Chair of Commission: Jill Buhler Rienstra _____

Secretary of Commission: Marie Dressler _____

JEFFERSON COUNTY PUBLIC HOSPITAL DISTRICT NO. 2

RESOLUTION 2024-01

A RESOLUTION CANCELING CERTAIN WARRANTS IN
THE AMOUNT OF \$7,177.99

WHEREAS warrants of any municipal corporation not presented within one year of their issue, or, that have been voided or replaced, shall be canceled by the passage of a resolution of the governing body;

NOW, THEREFORE BE IT RESOLVED THAT:

In order to comply with RCW 36.22.100, warrants indicated below in the total amount of \$7,177.99 be canceled.

Date of Issue	Warrant #	Amount
11/30/2023	294261	75.00
11/30/2023	294362	709.00
11/30/2023	294363	35.61
11/30/2023	294368	225.00
11/30/2023	294370	79.49
11/30/2023	294371	33.40
11/30/2023	294376	123.76
11/30/2023	294382	42.17
11/30/2023	294383	30.08
11/30/2023	294384	37.65
11/30/2023	294388	4,838.00
11/30/2023	294391	84.03
11/30/2023	294411	188.75
11/30/2023	294414	3.13
11/30/2023	294430	152.38
11/30/2023	294439	73.54
11/30/2023	294449	73.62
11/30/2023	294462	70.23
11/30/2023	294466	70.04
11/30/2023	294609	66.83
11/30/2023	294614	67.60
11/30/2023	294620	68.67
11/30/2023	294699	0.01
11/30/2023	294888	30.00
Total		\$7,177.99

APPROVED this 24th day of January 2024.

APPROVED BY THE COMMISSION:

Commission Chair Jill Buhler Rienstra: _____

Commission Secretary Marie Dressler: _____

Attest:

Commissioner Matt Ready: _____

Commissioner Kees Kolff: _____

Commissioner Bruce McComas: _____

JEFFERSON COUNTY PUBLIC HOSPITAL DISTRICT NO. 2

RESOLUTION 2024-02

A RESOLUTION CANCELING CERTAIN WARRANTS IN
THE AMOUNT OF \$1,596.37

WHEREAS warrants of any municipal corporation not presented within one year of their issue, or, that have been voided or replaced, shall be canceled by the passage of a resolution of the governing body;

NOW, THEREFORE BE IT RESOLVED THAT:

In order to comply with RCW 36.22.100, warrants indicated below in the total amount of \$1,596.37 be canceled.

Date of Issue	Warrant #	Amount
11/30/2023	295016	607.00
11/30/2023	295018	30.39
11/30/2023	295029	20.00
11/30/2023	295405	0.01
11/30/2023	295484	888.00
11/30/2023	295706	50.96
11/30/2023	295781	0.01
Total		\$1,596.37

APPROVED this 24th day of January 2024.

APPROVED BY THE COMMISSION:

Commission Chair Jill Buhler Rienstra: _____

Commission Secretary Marie Dressler: _____

Attest:

Commissioner Matt Ready: _____

Commissioner Kees Kolff: _____

Commissioner Bruce McComas: _____

JEFFERSON HEALTHCARE
834 SHERIDAN AVENUE
PORT TOWNSEND, WA 98368

TO: BOARD OF COMMISSIONERS
FROM: TYLER FREEMAN, CFO
RE: November 2023 WARRANT SUMMARY

The following items need to be approved at the next commission meeting:

General Fund Warrants & ACH Transfers	\$21,654,696.74	(Provided under separate cover)
Allowance for Uncollectible Accounts / Charity	\$178,754.00	(Attached)
Canceled Warrants	7,177.99	(Attached)

JEFFERSON HEALTHCARE
834 SHERIDAN AVENUE
PORT TOWNSEND, WA 98368

TO: BOARD OF COMMISSIONERS
FROM: TYLER FREEMAN, CFO
RE: November 2023 GENERAL FUND WARRANTS & ACH
FUND TRANSFERS

Submitted for your approval are the following warrants:

GENERAL FUND:

303057 - 303805 \$7,526,909.59

ACH TRANSFERS \$14,127,787.15

\$21,654,696.74

YEAR-TO-DATE: \$256,588,226.83

Warrants are available for review if requested.

JEFFERSON HEALTHCARE
834 SHERIDAN AVENUE
PORT TOWNSEND, WA 98368

TO: BOARD OF COMMISSIONERS
FROM: TYLER FREEMAN, CFO
RE: November 2023 ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS, ADMINISTRATIVE, AND CHARITY CARE WRITE OFFS

Submitted for your approval are the following:

	November	November YTD	November YTD BUDGET
Allowance for Uncollectible Accounts:	(88,167.00)	2,134,479.00	3,728,371.00
Charity Care:	250,251.00	3,138,227.00	2,024,318.00
Other Administrative Adjustments:	16,670.00	814,295.00	776,001.00
	<hr/>		
TOTAL FOR MONTH:	\$178,754.00	6,087,001.00	\$6,528,690.00
	<hr/>		

JEFFERSON HEALTHCARE
834 SHERIDAN AVENUE
PORT TOWNSEND, WA 98368

TO: BOARD OF COMMISSIONERS
FROM: TYLER FREEMAN, CFO
RE: November 2023 WARRANT CANCELLATIONS

State law requires you to pass a resolution canceling any warrants which are not presented to the Treasurer for payment within one year of issue.

DATE	WARRANT	AMOUNT
11/30/2023	294261 FBO HOSPITAL DISTRICT #2	\$75.00
11/30/2023	294362 FBO HOSPITAL DISTRICT #2	\$709.00
11/30/2023	294363 FBO HOSPITAL DISTRICT #2	\$35.61
11/30/2023	294368 FBO HOSPITAL DISTRICT #2	\$225.00
11/30/2023	294370 FBO HOSPITAL DISTRICT #2	\$79.49
11/30/2023	294371 FBO HOSPITAL DISTRICT #2	\$33.40
11/30/2023	294376 FBO HOSPITAL DISTRICT #2	\$123.76
11/30/2023	294382 FBO HOSPITAL DISTRICT #2	\$42.17
11/30/2023	294383 FBO HOSPITAL DISTRICT #2	\$30.08
11/30/2023	294384 FBO HOSPITAL DISTRICT #2	\$37.65
11/30/2023	294388 FBO HOSPITAL DISTRICT #2	\$4,838.00
11/30/2023	294391 FBO HOSPITAL DISTRICT #2	\$84.03
11/30/2023	294411 FBO HOSPITAL DISTRICT #2	\$188.75

JEFFERSON HEALTHCARE
834 SHERIDAN AVENUE
PORT TOWNSEND, WA 98368

TO: BOARD OF COMMISSIONERS
FROM: TYLER FREEMAN, CFO
RE: December 2023 WARRANT SUMMARY

The following items need to be approved at the next commission meeting:

General Fund Warrants & ACH Transfers	\$25,812,861.98	(Provided under separate cover)
Allowance for Uncollectible Accounts / Charity	(\$345,304.00)	(Attached)
Canceled Warrants	1,596.37	(Attached)

JEFFERSON HEALTHCARE
834 SHERIDAN AVENUE
PORT TOWNSEND, WA 98368

TO: BOARD OF COMMISSIONERS
FROM: TYLER FREEMAN, CFO
RE: December 2023 GENERAL FUND WARRANTS & ACH
FUND TRANSFERS

Submitted for your approval are the following warrants:

GENERAL FUND:

303806 - 304491 \$7,286,641.56

ACH TRANSFERS \$18,526,220.42

\$25,812,861.98

YEAR-TO-DATE: \$282,401,088.81

Warrants are available for review if requested.

JEFFERSON HEALTHCARE
834 SHERIDAN AVENUE
PORT TOWNSEND, WA 98368

TO: BOARD OF COMMISSIONERS
FROM: TYLER FREEMAN, CFO
RE: December 2023 ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS, ADMINISTRATIVE, AND CHARITY CARE WRITE OFFS

Submitted for your approval are the following:

	December	December YTD	December YTD BUDGET
Allowance for Uncollectible Accounts:	(712,698.00)	1,421,781.00	4,074,417.00
Charity Care:	356,851.00	3,495,078.00	2,212,203.00
Other Administrative Adjustments:	10,543.00	824,838.00	848,025.00
TOTAL FOR MONTH:	(\$345,304.00)	5,741,697.00	\$7,134,645.00

**JEFFERSON HEALTHCARE
834 SHERIDAN AVENUE
PORT TOWNSEND, WA 98368**

**TO: BOARD OF COMMISSIONERS
FROM: TYLER FREEMAN, CFO
RE: December 2023 WARRANT CANCELLATIONS**

State law requires you to pass a resolution canceling any warrants which are not presented to the Treasurer for payment within one year of issue.

DATE	WARRANT	AMOUNT
11/30/2023	295016 FBO HOSPITAL DISTRICT #2	607
11/30/2023	295018 FBO HOSPITAL DISTRICT #2	30.39
11/30/2023	295029 FBO HOSPITAL DISTRICT #2	20
11/30/2023	295405 FBO HOSPITAL DISTRICT #2	0.01
11/30/2023	295484 FBO HOSPITAL DISTRICT #2	888
11/30/2023	295706 FBO HOSPITAL DISTRICT #2	50.96
11/30/2023	295781 FBO HOSPITAL DISTRICT #2	0.01

STATISTIC DESCRIPTION

	NOV 2023						NOV 2022			
	MO ACTUAL	MO BUDGET	% VARIANCE	YTD ACTUAL	YTD BUDGET	% VARIANCE	MO ACTUAL	% VARIANCE	YTD ACTUAL	% VARIANCE
FTEs - TOTAL (AVG)	655	688	5%	621	688	10%	588	-11%	574	-8%
FTEs - PRODUCTIVE (AVG)	605	598	-1%	560	598	6%	548	-10%	520	-8%
ADJUSTED PATIENT DAYS	3,548	2,943	21%	32,440	32,761	-1%	3,230	10%	29,488	10%
ICU PATIENT DAYS (IP + OBSERVATION, MIDNIGHT CENSUS)	87	104	-16%	900	1,162	-23%	88	-1%	1,142	-27%
ACU PATIENT DAYS (IP + OBSERVATION, MIDNIGHT CENSUS)	316	287	10%	3,342	3,197	5%	317	0%	3,195	4%
SWING IP PATIENT DAYS (MIDNIGHT CENSUS)	4	16	-75%	71	183	-61%	13	-69%	94	-32%
PATIENT DAYS (ACU, ICU, SWING), INCLUDES OBSERVATION	407	407	0%	4,313	4,542	-5%	418	-3%	4,431	-3%
BIRTHS	2	8	-75%	70	88	-20%	6	-67%	91	-30%
SURGERY CASES (IN OR)	145	129	12%	1,434	1,438	0%	107	36%	1,344	6%
SURGERY MINUTES (IN OR)	19,534	16,063	22%	197,308	178,839	10%	14,436	35%	170,033	14%
SPECIAL PROCEDURE CASES	79	69	14%	925	764	21%	66	20%	784	15%
LAB BILLABLE TESTS	21,847	21,128	3%	236,033	235,224	0%	19,833	10%	228,588	3%
BLOOD BANK UNITS MATCHED	35	33	6%	502	362	39%	44	-20%	429	15%
MRIs COMPLETED	236	199	19%	2,624	2,217	18%	206	15%	2,238	15%
CT SCANS COMPLETED	647	592	9%	7,220	6,591	10%	599	8%	6,370	12%
DXA SCANS COMPLETED	141	118	19%	1,308	1,316	-1%	-	0%	-	100%
ECHOs COMPLETED	151	191	-21%	2,019	2,129	-5%	170	-11%	1,979	2%
ULTRASOUNDS COMPLETED	367	332	11%	3,967	3,696	7%	305	20%	3,331	16%
MAMMOGRAPHYS COMPLETED	234	199	18%	3,099	2,212	40%	249	-6%	1,596	48%
X-RAYS COMPLETED	1,899	1,457	30%	20,159	16,226	24%	1,766	8%	17,447	13%
NUCLEAR MEDICINE TESTS	34	41	-17%	342	458	-25%	29	17%	451	-32%
TOTAL DIAGNOSTIC IMAGING TESTS	3,709	3,129	19%	40,738	34,845	17%	3,324	12%	33,412	18%
PHARMACY MEDS DISPENSED	16,495	19,256	-14%	231,242	214,379	8%	22,246	-26%	215,311	7%
ANTI COAG VISITS	328	397	-17%	3,875	4,418	-12%	377	-13%	4,322	-12%
RESPIRATORY THERAPY PROCEDURES	3,103	3,153	-2%	31,672	35,108	-10%	3,184	-3%	33,084	-4%
CARDIO-PULMONARY REHAB	192	126	52%	3,032	1,400	117%	229	-16%	812	73%
PHYSICAL THERAPY	6,256	7,581	-17%	71,952	84,405	-15%	6,090	3%	74,139	-3%
OCCUPATIONAL THERAPY	1,047	1,221	-14%	13,061	13,589	-4%	894	17%	12,613	3%
SPEECH THERAPY	136	225	-40%	2,521	2,505	1%	199	-32%	1,658	34%
REHAB/PT/OT/ST	7,631	9,153	-17%	90,566	101,899	-11%	7,412	3%	89,222	1%
ER CENSUS	1,179	1,033	14%	13,052	11,505	13%	1,126	5%	11,693	10%
EXPRESS CLINIC	1,090	892	22%	12,511	9,933	26%	1,233	-12%	10,808	14%
SOCO PATIENT VISITS	189	100	89%	1,696	1,109	53%	73	159%	990	42%
PORT LUDLOW PATIENT VISITS	702	683	3%	7,771	7,599	2%	473	48%	7,217	7%
SHERIDAN PATIENT VISITS	2,986	2,684	11%	30,947	29,887	4%	2,459	21%	27,021	13%
DENTAL CLINIC	499	406	23%	5,297	4,515	17%	399	25%	4,542	14%
WATERSHIP CLINIC PATIENT VISITS	1,092	1,111	-2%	12,949	12,364	5%	1,186	-8%	11,463	11%
TOWNSEND PATIENT VISITS	576	534	8%	5,946	5,948	0%	459	25%	5,615	6%
TOTAL RURAL HEALTH CLINIC VISITS	7,134	6,410	11%	77,117	71,355	8%	6,282	14%	67,656	12%
CARDIOLOGY CLINIC VISITS	557	493	13%	5,932	5,489	8%	496	12%	5,409	9%
DERMATOLOGY CLINIC VISITS	740	731	1%	8,758	8,140	8%	733	1%	7,235	17%
GEN SURG PATIENT VISITS	261	302	-14%	3,317	3,359	-1%	215	21%	2,960	11%
ONCOLOGY VISITS	451	584	-23%	5,457	6,505	-16%	500	-10%	5,861	-7%
ORTHO PATIENT VISITS	702	563	25%	6,572	6,265	5%	803	-13%	8,589	-31%
SLEEP CLINIC VISITS	225	160	41%	1,858	1,778	4%	210	7%	1,845	1%
UROLOGY VISITS	239	162	48%	2,491	1,805	38%	182	31%	1,733	30%
OB/GYN CLINIC VISITS	348	275	27%	3,519	3,056	15%	272	28%	2,778	21%
WOUND CLINIC VISITS	129	231	-44%	1,391	2,575	-46%	144	-10%	2,203	-58%
HANDS/PLASTICS	226	137	65%	2,382	2,977	-20%	-	0%	-	100%
TOTAL SPECIALTY CLINIC VISITS	3,878	3,638	7%	41,677	41,949	-1%	3,555	9%	38,613	7%
SLEEP CENTER SLEEP STUDIES	59	55	7%	601	611	-2%	45	31%	576	4%
INFUSION CENTER VISITS	773	845	-9%	9,490	9,411	1%	902	-14%	8,934	6%
SURGERY CENTER ENDOSCOPIES	79	74	7%	686	824	-17%	59	34%	704	-3%
HOME HEALTH EPISODES	64	66	-3%	768	737	4%	38	68%	516	33%
HOSPICE CENSUS/DAYS	929	935	-1%	11,861	10,405	14%	989	-6%	8,938	25%
DIETARY MEALS SERVED	5,860	8,984	-35%	87,244	100,027	-13%	9,926	-41%	105,130	-21%
MAT MGMT TOTAL ORDERS PROCESSED	1,685	1,525	10%	17,137	16,980	1%	1,470	15%	16,655	3%

STATISTIC DESCRIPTION

	DEC 2023						DEC 2022			
	MO ACTUAL	MO BUDGET	% VARIANCE	YTD ACTUAL	YTD BUDGET	% VARIANCE	MO ACTUAL	% VARIANCE	YTD ACTUAL	% VARIANCE
FTEs - TOTAL (AVG)	647	688	6%	622	688	10%	587	-10%	576	-8%
FTEs - PRODUCTIVE (AVG)	568	598	5%	559	598	7%	509	-12%	519	-8%
ADJUSTED PATIENT DAYS	3,575	3,041	18%	36,015	35,802	1%	3,445	4%	32,933	9%
ICU PATIENT DAYS (IP + OBSERVATION, MIDNIGHT CENSUS)	66	108	-39%	966	1,270	-24%	113	-42%	1,255	-30%
ACU PATIENT DAYS (IP + OBSERVATION, MIDNIGHT CENSUS)	372	297	25%	3,714	3,494	6%	365	2%	3,560	4%
SWING IP PATIENT DAYS (MIDNIGHT CENSUS)	6	17	-65%	77	200	-62%	-	0%	94	-22%
PATIENT DAYS (ACU, ICU, SWING), INCLUDES OBSERVATION	444	422	5%	4,757	4,964	-4%	478	-7%	4,909	-3%
BIRTHS	12	8	50%	82	96	-15%	5	140%	96	-17%
SURGERY CASES (IN OR)	144	133	8%	1,578	1,571	0%	130	11%	1,474	7%
SURGERY MINUTES (IN OR)	20,148	16,599	21%	217,456	195,438	11%	17,140	18%	187,173	14%
SPECIAL PROCEDURE CASES	77	71	8%	1,002	835	20%	54	43%	838	16%
LAB BILLABLE TESTS	21,348	21,832	-2%	257,381	257,056	0%	20,386	5%	248,974	3%
BLOOD BANK UNITS MATCHED	32	34	-6%	534	396	35%	57	-44%	486	9%
MRIs COMPLETED	251	206	22%	2,875	2,423	19%	210	20%	2,448	15%
CT SCANS COMPLETED	699	612	14%	7,919	7,203	10%	641	9%	7,011	11%
DXA SCANS COMPLETED	103	122	-16%	1,411	1,438	-2%	-	0%	-	100%
ECHOs COMPLETED	163	198	-18%	2,182	2,327	-6%	191	-15%	2,170	1%
ULTRASOUNDS COMPLETED	352	343	3%	4,319	4,039	7%	297	19%	3,628	16%
MAMMOGRAPHYS COMPLETED	235	205	15%	3,334	2,417	38%	236	0%	1,832	45%
X-RAYS COMPLETED	1,813	1,506	20%	21,972	17,732	24%	1,790	1%	19,237	12%
NUCLEAR MEDICINE TESTS	31	43	-28%	373	501	-26%	32	-3%	483	-29%
TOTAL DIAGNOSTIC IMAGING TESTS	3,647	3,235	13%	44,385	38,080	17%	3,397	7%	36,809	17%
PHARMACY MEDS DISPENSED	23,074	19,897	16%	254,316	234,276	9%	30,067	-23%	245,378	4%
ANTI COAG VISITS	322	410	-21%	4,197	4,828	-13%	366	-12%	4,688	-12%
RESPIRATORY THERAPY PROCEDURES	3,353	3,259	3%	35,025	38,367	-9%	3,507	-4%	36,591	-4%
CARDIO-PULMONARY REHAB	203	130	56%	3,235	1,530	111%	238	-15%	1,050	68%
PHYSICAL THERAPY	5,660	7,834	-28%	77,612	92,239	-16%	4,511	25%	78,650	-1%
OCCUPATIONAL THERAPY	832	1,261	-34%	13,893	14,850	-6%	1,280	-35%	13,893	0%
SPEECH THERAPY	135	233	-42%	2,656	2,738	-3%	154	-12%	1,812	32%
REHAB/PT/OT/ST	6,830	9,458	-28%	97,396	111,357	-13%	6,183	10%	95,405	2%
ER CENSUS	1,217	1,068	14%	14,269	12,573	13%	1,248	-2%	12,941	9%
EXPRESS CLINIC	1,256	922	36%	13,767	10,855	27%	1,203	4%	12,011	13%
SOCO PATIENT VISITS	189	103	83%	1,885	1,212	56%	38	397%	1,028	45%
PORT LUDLOW PATIENT VISITS	656	705	-7%	8,427	8,304	1%	484	36%	7,701	9%
SHERIDAN PATIENT VISITS	2,561	2,774	-8%	33,508	32,661	3%	2,249	14%	29,270	13%
DENTAL CLINIC	374	419	-11%	5,671	4,934	15%	317	18%	4,859	14%
WATERSHIP CLINIC PATIENT VISITS	1,145	1,148	0%	14,094	13,512	4%	1,132	1%	12,595	11%
TOWNSEND PATIENT VISITS	476	552	-14%	6,422	6,500	-1%	494	-4%	6,109	5%
TOTAL RURAL HEALTH CLINIC VISITS	6,657	6,623	1%	83,774	77,978	7%	5,917	13%	73,573	12%
CARDIOLOGY CLINIC VISITS	445	510	-13%	6,377	5,999	6%	533	-17%	5,942	7%
DERMATOLOGY CLINIC VISITS	720	755	-5%	9,478	8,895	7%	559	29%	7,794	18%
GEN SURG PATIENT VISITS	226	312	-28%	3,543	3,671	-3%	212	7%	3,172	10%
ONCOLOGY VISITS	373	604	-38%	5,830	7,109	-18%	485	-23%	6,346	-9%
ORTHO PATIENT VISITS	616	581	6%	7,188	6,846	5%	500	23%	9,089	-26%
SLEEP CLINIC VISITS	103	165	-38%	1,961	1,943	1%	124	-17%	1,969	0%
UROLOGY VISITS	226	167	35%	2,717	1,972	38%	187	21%	1,920	29%
OB/GYN CLINIC VISITS	327	284	15%	3,846	3,340	15%	250	31%	3,028	21%
WOUND CLINIC VISITS	105	239	-56%	1,496	2,814	-47%	105	0%	2,308	-54%
HANDS/PLASTICS	195	140	40%	2,577	3,253	-21%	-	0%	-	100%
TOTAL SPECIALTY CLINIC VISITS	3,336	3,757	-11%	45,013	45,842	-2%	2,955	13%	41,568	8%
SLEEP CENTER SLEEP STUDIES	51	57	-11%	652	668	-2%	51	0%	627	4%
INFUSION CENTER VISITS	779	873	-11%	10,269	10,284	0%	923	-16%	9,857	4%
SURGERY CENTER ENDOSCOPIES	58	77	-25%	744	901	-17%	45	29%	749	-1%
HOME HEALTH EPISODES	62	68	-9%	830	805	3%	34	82%	550	34%
HOSPICE CENSUS/DAYS	946	966	-2%	12,807	11,371	13%	1,043	-9%	9,981	22%
DIETARY MEALS SERVED	6,098	9,284	-34%	93,342	109,311	-15%	10,283	-41%	115,413	-24%
MAT MGMT TOTAL ORDERS PROCESSED	1,565	1,576	-1%	18,702	18,556	1%	1,485	5%	18,140	3%

Gross Revenue

Inpatient Revenue
Outpatient Revenue

Total Gross Revenue

Revenue Adjustments

Cost Adjustment Medicaid
Cost Adjustment Medicare
Charity Care
Contractual Allowances Other
Administrative Adjustments
Allowance for Uncollectible Accounts

Total Revenue Adjustments

Net Patient Service Revenue

Other Revenue

340B Revenue
Other Operating Revenue

Total Operating Revenues

Operating Expenses

Salaries And Wages
Employee Benefits
Professional Fees
Purchased Services
Supplies
Insurance
Leases And Rentals
Depreciation And Amortization
Repairs And Maintenance
Utilities
Licenses And Taxes
Other

Total Operating Expenses
Operating Income (Loss)

Non Operating Revenues (Expenses)

Taxation For Maint Operations
Taxation For Debt Service
Investment Income
Interest Expense
Bond Issuance Costs
Gain or (Loss) on Disposed Asset
Contributions

Total Non Operating Revenues (Expenses)

Change in Net Position (Loss)

	November 2023 Actual	November 2023 Budget	Variance Favorable/ (Unfavorable)	%	November 2023 YTD	November 2023 Budget YTD	Variance Favorable/ (Unfavorable)	%	November 2022 YTD
Gross Revenue									
Inpatient Revenue	3,562,705	3,630,851	(68,146)	-2%	39,193,935	40,423,474	(1,229,539)	-3%	37,708,186
Outpatient Revenue	27,864,655	24,909,249	2,955,406	12%	293,327,135	277,322,972	16,004,162	6%	252,454,160
Total Gross Revenue	31,427,360	28,540,100	2,887,260	10%	332,521,070	317,746,447	14,774,623	5%	290,162,346
Revenue Adjustments									
Cost Adjustment Medicaid	2,244,712	2,246,969	2,257	0%	25,213,490	25,016,258	(197,231)	-1%	22,763,795
Cost Adjustment Medicare	12,139,731	9,930,347	(2,209,384)	-22%	123,767,787	110,557,868	(13,209,919)	-12%	102,318,768
Charity Care	250,251	181,825	(68,426)	-38%	3,138,227	2,024,318	(1,113,910)	-55%	1,312,216
Contractual Allowances Other	3,086,201	2,754,370	(331,831)	-12%	28,979,920	30,665,318	1,685,398	5%	27,567,931
Administrative Adjustments	16,670	69,701	53,031	76%	814,295	776,001	(38,294)	-5%	696,656
Allowance for Uncollectible Accounts	(88,167)	334,884	423,051	126%	2,134,479	3,728,371	1,593,892	43%	2,630,781
Total Revenue Adjustments	17,649,398	15,518,096	(2,131,302)	-14%	184,048,198	172,768,134	(11,280,064)	-7%	157,290,147
Net Patient Service Revenue	13,777,962	13,022,004	755,958	6%	148,472,872	144,978,313	3,494,559	2%	132,872,199
Other Revenue									
340B Revenue	113,797	293,831	(180,034)	-61%	3,538,325	3,271,319	267,006	8%	2,878,688
Other Operating Revenue	240,113	144,206	95,907	67%	3,193,367	1,605,487	1,587,880	99%	5,549,403
Total Operating Revenues	14,131,872	13,460,041	671,831	5%	155,204,564	149,855,119	5,349,445	4%	141,300,290
Operating Expenses									
Salaries And Wages	6,934,001	6,676,973	(257,028)	-4%	70,949,513	74,336,963	3,387,450	5%	66,768,967
Employee Benefits	1,370,107	1,513,904	143,797	9%	16,123,042	16,854,795	731,753	4%	15,607,837
Professional Fees	327,612	231,427	(96,185)	-42%	8,181,960	2,576,558	(5,605,402)	-218%	5,766,723
Purchased Services	738,788	996,351	257,563	26%	11,274,585	11,092,705	(181,880)	-2%	8,205,526
Supplies	3,538,883	2,563,314	(975,569)	-38%	32,520,631	28,538,226	(3,982,405)	-14%	30,338,804
Insurance	139,716	88,988	(50,728)	-57%	1,481,160	990,730	(490,431)	-50%	1,288,259
Leases And Rentals	89,648	18,095	(71,553)	-395%	437,049	201,455	(235,594)	-117%	534,582
Depreciation And Amortization	466,408	462,490	(3,918)	-1%	4,742,435	5,149,055	406,620	8%	4,755,040
Repairs And Maintenance	75,461	90,608	15,147	17%	970,707	1,008,773	38,066	4%	1,003,646
Utilities	131,620	121,378	(10,242)	-8%	1,268,989	1,351,343	82,353	6%	1,277,632
Licenses And Taxes	83,898	72,963	(10,935)	-15%	981,360	812,324	(169,036)	-21%	860,764
Other	354,902	233,248	(121,654)	-52%	3,315,062	2,596,826	(718,236)	-28%	2,221,905
Total Operating Expenses	14,251,046	13,069,739	(1,181,307)	-9%	152,246,494	145,509,754	(6,736,740)	-5%	138,629,685
Operating Income (Loss)	(119,174)	390,302	(509,476)	-131%	2,958,070	4,345,365	(1,387,296)	-32%	2,670,605
Non Operating Revenues (Expenses)									
Taxation For Maint Operations	24,815	24,164	651	3%	272,962	269,030	3,931	1%	264,174
Taxation For Debt Service	18,894	18,658	236	1%	207,839	207,721	118	0%	205,860
Investment Income	37,686	16,553	21,133	128%	1,502,439	184,295	1,318,144	715%	575,388
Interest Expense	(63,165)	(72,392)	9,227	13%	(887,731)	(805,965)	(81,767)	-10%	(872,018)
Bond Issuance Costs	-	-	-	0%	-	-	-	0%	0
Gain or (Loss) on Disposed Asset	-	-	-	0%	-	-	-	0%	-
Contributions	-	11,342	(11,342)	-100%	60,789	126,279	(65,491)	-52%	52,215
Total Non Operating Revenues (Expenses)	18,230	(1,675)	19,905	1188%	1,156,297	(18,640)	1,174,937	6303%	225,619
Change in Net Position (Loss)	(100,943)	388,627	(489,570)	-126%	4,114,367	4,326,726	(212,359)	-5%	2,896,224

Gross Revenue

Inpatient Revenue
Outpatient Revenue

Total Gross Revenue

Revenue Adjustments

Cost Adjustment Medicaid

Cost Adjustment Medicare

Charity Care

Contractual Allowances Other

Administrative Adjustments

Allowance for Uncollectible Accounts

Total Revenue Adjustments

Net Patient Service Revenue

Other Revenue

340B Revenue

Other Operating Revenue

Total Operating Revenues

Operating Expenses

Salaries And Wages

Employee Benefits

Professional Fees

Purchased Services

Supplies

Insurance

Leases And Rentals

Depreciation And Amortization

Repairs And Maintenance

Utilities

Licenses And Taxes

Other

Total Operating Expenses
Operating Income (Loss)

Non Operating Revenues (Expenses)

Taxation For Maint Operations

Taxation For Debt Service

Investment Income

Interest Expense

Bond Issuance Costs

Gain or (Loss) on Disposed Asset

Contributions

Total Non Operating Revenues (Expenses)

Change in Net Position (Loss)

	December 2023 Actual	December 2023 Budget	Variance Favorable/ (Unfavorable)	%	December 2023 YTD	December 2023 Budget YTD	Variance Favorable/ (Unfavorable)	%	December 2022 YTD
Gross Revenue									
Inpatient Revenue	4,720,824	3,751,879	968,945	26%	43,914,759	44,175,354	(260,595)	-1%	42,144,523
Outpatient Revenue	26,747,488	25,739,557	1,007,931	4%	320,074,623	303,062,530	17,012,093	6%	276,569,104
Total Gross Revenue	31,468,312	29,491,436	1,976,876	7%	363,989,382	347,237,884	16,751,498	5%	318,713,627
Revenue Adjustments									
Cost Adjustment Medicaid	1,352,493	2,321,868	969,375	42%	26,565,982	27,338,127	772,145	3%	24,563,960
Cost Adjustment Medicare	15,057,029	10,261,359	(4,795,670)	-47%	138,824,816	120,819,227	(18,005,589)	-15%	108,935,116
Charity Care	356,851	187,886	(168,965)	-90%	3,495,078	2,212,203	(1,282,875)	-58%	3,280,565
Contractual Allowances Other	2,009,076	2,846,182	837,106	29%	30,988,996	33,511,501	2,522,505	8%	28,265,912
Administrative Adjustments	10,543	72,024	61,482	85%	824,838	848,025	23,187	3%	966,659
Allowance for Uncollectible Accounts	(712,698)	346,046	1,058,744	306%	1,421,781	4,074,417	2,652,636	65%	3,772,732
Total Revenue Adjustments	18,073,293	16,035,365	(2,037,928)	-13%	202,121,491	188,803,500	(13,317,991)	-7%	169,784,944
Net Patient Service Revenue	13,395,019	13,456,071	(61,052)	0%	161,867,891	158,434,384	3,433,507	2%	148,928,683
Other Revenue									
340B Revenue	(4,909)	303,625	(308,534)	-102%	3,533,416	3,574,945	(41,529)	-1%	3,174,973
Other Operating Revenue	14,154	149,012	(134,858)	-91%	3,207,521	1,754,499	1,453,022	83%	5,220,733
Total Operating Revenues	13,404,265	13,908,708	(504,443)	-4%	168,608,828	163,763,828	4,845,001	3%	157,324,389
Operating Expenses									
Salaries And Wages	7,827,018	6,899,538	(927,480)	-13%	78,776,532	81,236,502	2,459,970	3%	73,833,256
Employee Benefits	1,598,455	1,564,367	(34,088)	-2%	17,721,497	18,419,162	697,665	4%	16,248,266
Professional Fees	541,796	239,142	(302,654)	-127%	8,723,756	2,815,700	(5,908,056)	-210%	6,207,977
Purchased Services	638,915	1,029,562	390,647	38%	11,913,500	12,122,268	208,767	2%	9,357,384
Supplies	3,554,259	2,648,757	(905,502)	-34%	36,074,890	31,186,983	(4,887,907)	-16%	32,784,129
Insurance	150,513	91,954	(58,559)	-64%	1,631,673	1,082,684	(548,990)	-51%	1,389,603
Leases And Rentals	87,585	18,698	(68,887)	-368%	524,634	220,153	(304,481)	-138%	700,245
Depreciation And Amortization	423,919	477,906	53,987	11%	5,166,355	5,626,962	460,607	8%	5,005,269
Repairs And Maintenance	111,330	93,629	(17,701)	-19%	1,082,037	1,102,401	20,364	2%	1,123,808
Utilities	127,648	125,424	(2,224)	-2%	1,396,638	1,476,767	80,129	5%	1,406,693
Licenses And Taxes	118,190	75,395	(42,795)	-57%	1,099,550	887,720	(211,831)	-24%	949,955
Other	340,499	241,023	(99,476)	-41%	3,655,561	2,837,849	(817,712)	-29%	2,549,224
Total Operating Expenses	15,520,129	13,505,395	(2,014,734)	-15%	167,766,623	159,015,150	(8,751,473)	-6%	151,555,809
Operating Income (Loss)	(2,115,864)	403,313	(2,519,177)	-625%	842,205	4,748,677	(3,906,472)	-82%	5,768,580
Non Operating Revenues (Expenses)									
Taxation For Maint Operations	32,694	24,970	7,724	31%	305,656	294,000	11,656	4%	288,190
Taxation For Debt Service	18,109	19,279	(1,170)	-6%	225,948	227,000	(1,052)	0%	224,575
Investment Income	377,036	17,105	359,931	2104%	1,879,475	201,400	1,678,075	833%	719,535
Interest Expense	(206,664)	(74,805)	(131,859)	-176%	(1,094,395)	(880,770)	(213,625)	-24%	(934,836)
Bond Issuance Costs	(1,574,900)	-	(1,574,900)	0%	(1,574,900)	-	(1,574,900)	0%	-
Gain or (Loss) on Disposed Asset	162,317	-	162,317	0%	162,317	-	162,317	0%	-
Contributions	12,345	11,721	624	5%	73,134	138,000	(64,866)	-47%	52,215
Total Non Operating Revenues (Expenses)	(1,179,062)	(1,730)	(1,177,332)	-68054%	(22,765)	(20,370)	(2,395)	-12%	349,679
Change in Net Position (Loss)	(3,294,926)	401,583	(3,696,509)	-920%	819,441	4,728,308	(3,908,867)	-83%	6,118,259

FROM: Medical Staff Services
RE: 01/16/2024 Medical Executive Committee appointments/reappointments for Board approval 01/24/2024

C-0241

§485.627(a) Standard: Governing Body or Responsible Individual

The CAH has a governing body or an individual that assumes full legal responsibility for determining, implementing and monitoring policies governing the CAH'S total operation and for ensuring that those policies are administered so as to provide quality health care in a safe environment.

Interpretive Guidelines §485.627(a)

It is the responsibility of the governing body (or responsible individual) to appoint, with the advice of the medical staff, the individual practitioners to the medical staff. After considering medical staff recommendations, and in accordance with established CAH medical staff criteria and State and Federal laws and regulations, the governing body (or responsible individual) decides whether or not to appoint new medical staff members or to continue current members of the medical staff.

Recommended provisional appointment to the active/courtesy/allied health/locum tenens staff:

1. Talya Freudmann, FNP- Sleep Medicine
2. Meghana Krinariwala-Srinivas, MD- Tele Neurology Providence
3. Amin Rabiei, MD- Tele Neurology Providence
4. Kimberly Idoko, MD- Tele Neurology Eagle
5. Perveen Chattha, MD- Tele Neurology Eagle

Recommended re-appointment to the active medical staff with privileges as requested:

1. Andrew Peet, MD
2. Samuel Shirk, MD

Recommended re-appointment to the courtesy medical staff with privileges as requested:

1. Jeremiah Brewer, DO- Tele Psychiatry (Array)
2. Soo Young Kwon, MD- Tele Neurology (Providence)
3. Marissa Stidiron, MD- Tele Psychiatry (Array)
4. Curt Pinchuck, MD- Tele Psychiatry (Array)
5. Rhonda Lampen, MD- Tele Psychiatry (Array)
6. Mark Alter, MD- Tele Psychiatry (Array)
7. Richard Callahan, MD- Tele Psychiatry (Array)
8. Elton Smith, MD- Tele Psychiatry (Array)
9. Jeffrey Choffel, RPA (Skagit Radiology)
10. Paul Craig, MD- Skagit Radiology

Recommended re-appointment to the allied health staff with privileges as requested:

1. Coreen Williams, ARNP
2. Kory Albert, CRNA
3. Shawnisa Francis, PA-C

Recommended Temporary Privileges:

1. N/A

Recommended POCUS Privileges:

1. N/A

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RE: 01/16/2024 Medical Executive Committee appointments/reappointments for Board approval 01/24/2024

C-0241

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Medical Student Rotation:

1. Megan Bland- Rotation with Kari Griffin-Harte

Disaster Privileging

1. N/A

90-day provisional performance review completed successfully:

1. Joshua Grady, PA-C
2. Farnoush Abar, MD
3. Sarah Abhold, DO

Resignations:

1. Mitra Jafari, MD
2. Iris Fadlon, MD
3. Hetal Brahmhatt, MD
4. Tracy Binius, MD
5. Lee Holder, MD

**Policy and Privilege Review
Policies**

1. N/A

Privileges

1. N/A