

Due to the presence of multiple respiratory illness, Jefferson Healthcare is still highly encouraging practice of high infection protocols. You may choose to attend this meeting virtually by accessing the below information or can attend in person in the administration hall Executive Conference Room. Limited seating available.

**Audio Only:** dial Phone Conference Line: (509) 598-2842

When prompted, enter Conference ID number: 572 938 342#

**Jefferson County Public Hospital District No.2  
Board of Commissioners, Regular Session Minutes  
Wednesday, April 26, 2023**

**Call to Order:**

The meeting was called to order at 2:01 pm by Board Chair Buhler Rienstra. Present by phone and video were Commissioners Buhler-Rienstra, Dressler, Kolff, McComas, and Ready. Also, in attendance was Mike Glenn, CEO, Tyler Freeman, Chief Financial Officer, Jake Davidson, Chief Operating Officer, Brandie Manuel, Chief Quality & Patient Safety Officer, Heather Bailey, Interim Chief Human Resources Officer, and Christina Avila, Executive Assistant. This meeting was officially audio recorded by Jefferson Healthcare.

**Approve Agenda:**

Commissioner Kolff made a motion to approve the agenda. Commissioner McComas seconded.

**Action:** Motion passed unanimously.

**Replacement and Expansion Project Update:**

- o Abbott Construction and ZGF Architects

Abbott Construction and ZGF Architects shared an update on the Replacement and Expansion Project Update including introductions, project updates and overview, exterior, and interior design experience. Discussion ensued.

**Break:**

Commissioners recessed for break at 2:50 pm.

Commissioner reconvened from break at 3:02 pm.

**Team, Provider, Employee of the Quarter:**

Caitlin Kura, Executive Recruiter, announced the Team, Provider, Leader, and Employee of the Quarter. The team of the quarter was Express care. The provider of the quarter was Dr. Stephen Churchley. The Leader of the quarter was Krystal Brock-Farrington. The employee of the quarter was Paula Sorbel. Discussion ensued.

### Public Comment:

Member of the public, Stephen Schumacher, made a comment about mask mandates. He stated that he feels employees should not be mandated to wear masks in patient settings and believes that wearing masks increases inhalation of carbon dioxide. The commissioners thanked Stephen Schumacher for his public comment and stated that they will take this information into consideration.

Member of the public, Annette Huenke, shared her experience with billing for a brace. She requested that JH review pricing for braces. Annette also raised a concern about signing consent forms before medical appointments and has spoken with financial services and the patient advocate team. The commissioners thanked Annette Huenke for her public comment and stated that they will follow up on her concerns.

### Minutes:

- March 22, 2023 Regular Session Minutes

Commissioner Kolff made a motion to approve the Regular Session Minutes with an amendment to the Board of Health report to include the Public Health Hero awards. Commissioner Dressler seconded with amendment. Commissioner McComas abstained.

**Action:** Motion passed

### Required Approvals: Action Requested

- Resolution 2023-05 Cancelled Warrants
- March Warrants and Adjustments
- Medical Staff Credentials/ Appointments/ Reappointments

Commissioner Dressler made a motion to approve the Required Approvals. Commissioner McComas seconded.

**Action:** Motion passed unanimously.

### Quality Report:

Brandie Manuel, Chief Quality & Patient Safety Officer, presented the March Quality report. This report included patient comments recognizing amazing care provided by the hospital, including the birth center, ED/Express Clinic, Imaging, Medical group, Kari Griffin-Harte, ARNP, Dr. Luqman, Dr. Kaatz, Char Hallowell, PA, Dr. Schwartz, and Dr. Crowell. Discussion ensued.

### Financial Report:

Tyler Freeman, CFO, presented the March Financial Report. Discussion ensued.

### Administrative Report

Dr. Mattern, CMO, and Mike Glenn, CEO, presented the April Administrative report. Discussion ensued.

**Break:**

Commissioners recessed for break at 4:51 pm.

Commissioner reconvened from break at 4:58 pm.

**Executive Session:**

To discuss with legal counsel representing the agency the legal risks of a proposed action or current practice, as allowed by RCW 42.30.110(1)(i)

Commissioner Buhler-Rienstra announced they will go into Executive Session for thirty (30) minutes to discuss the legal risks of a proposed action or current practice and will return to regular session at 5:30 pm. No action is expected to be taken following the executive session.

Commissioners went into Executive Session at 5:00 pm.

Commissioners came out of Executive Session at 5:30 pm.

No public was present on the line.

No action was taken.

**Board Business:**

- Board of Health Report

Commissioner Kolff shared a Board of Health Report which included Public Health Hero awards, board member resignation, climate change presentation, CHIP, and firearm safety. Discussion ensued.

- Board Book Update

Board Chair Buhler-Rienstra gave a Board Book update. Discussion ensued.

- In-Person Meetings

Board Chair Buhler-Rienstra reviewed in-person meetings. Discussion ensued. Commissioners agreed to move forward with a hybrid meeting model for commission meetings.

- Meeting Evaluation

Commissioners evaluated the meeting.

**Conclude:**

Commissioner McComas made a motion to conclude the meeting. Commissioner Dressler seconded.

**Action:** Motion passed unanimously.

The meeting concluded at 5:59 pm.

Approved by the Commission:

Chair of Commission: Jill Buhler Rienstra Approved via MS Teams

Secretary of Commission: Marie Dressler Approved via MS Teams



JH

# Design Update

South Campus Replacement + Addition

04.26.2023





# Design Team

**Brent Wilcox**  
OAC Services  
Director



**Greg Andrews**  
OAC Services  
Sr. Project Manager



**Brannon Shalley**  
Abbott  
Dir. of Pre-Construction



**Joshua Sykes**  
Abbott  
Project Executive



**Jim Harman**  
ZGF  
Project Manager



**Craig Rizzo**  
ZGF  
Design Lead



**Josie Briggs**  
ZGF  
Interior Design Lead



- Introductions
- Project Update & Overview
- Exterior
- Interior Design Experience and Connectivity
- Next Steps



# Existing Campus

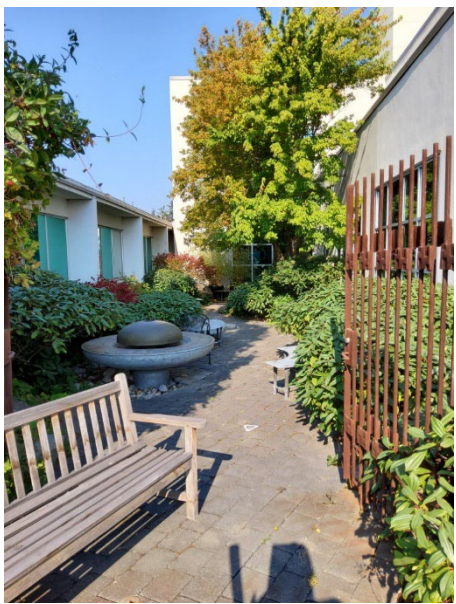
## Campus Cohesion





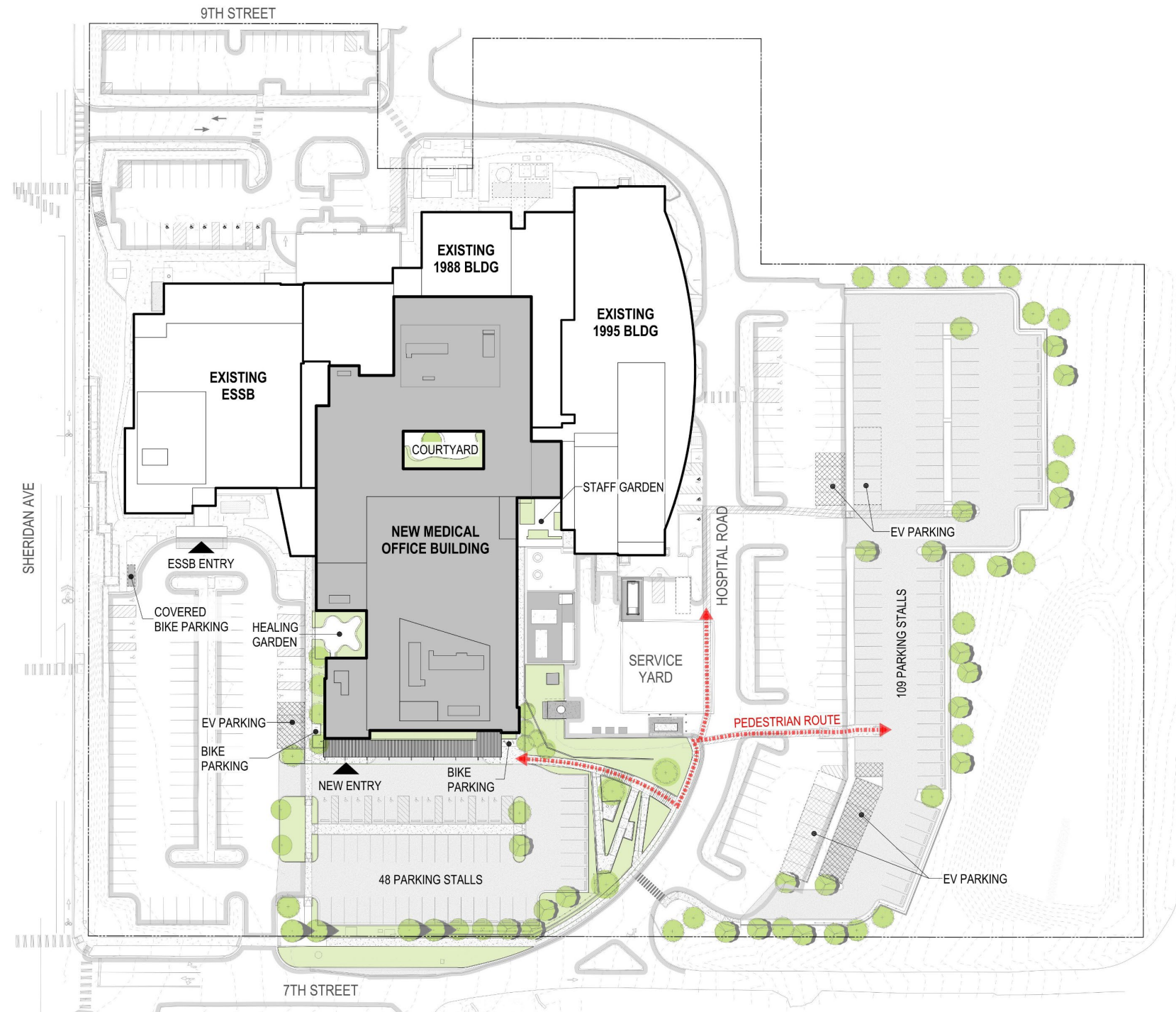
# Existing Campus

## Campus Cohesion





# Site Plan







View from Sheridan Ave + 7<sup>th</sup> St



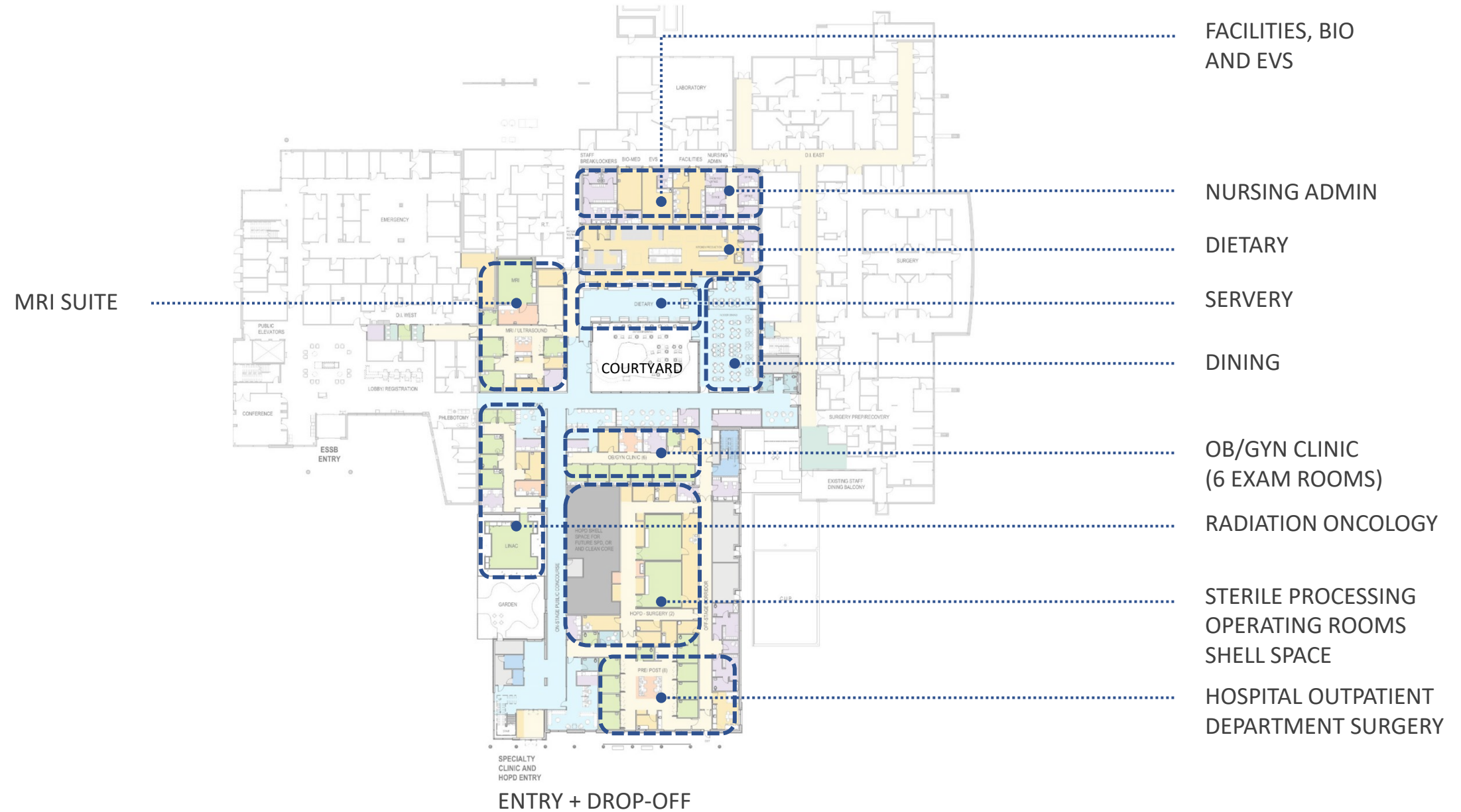


View from East Parking Lot



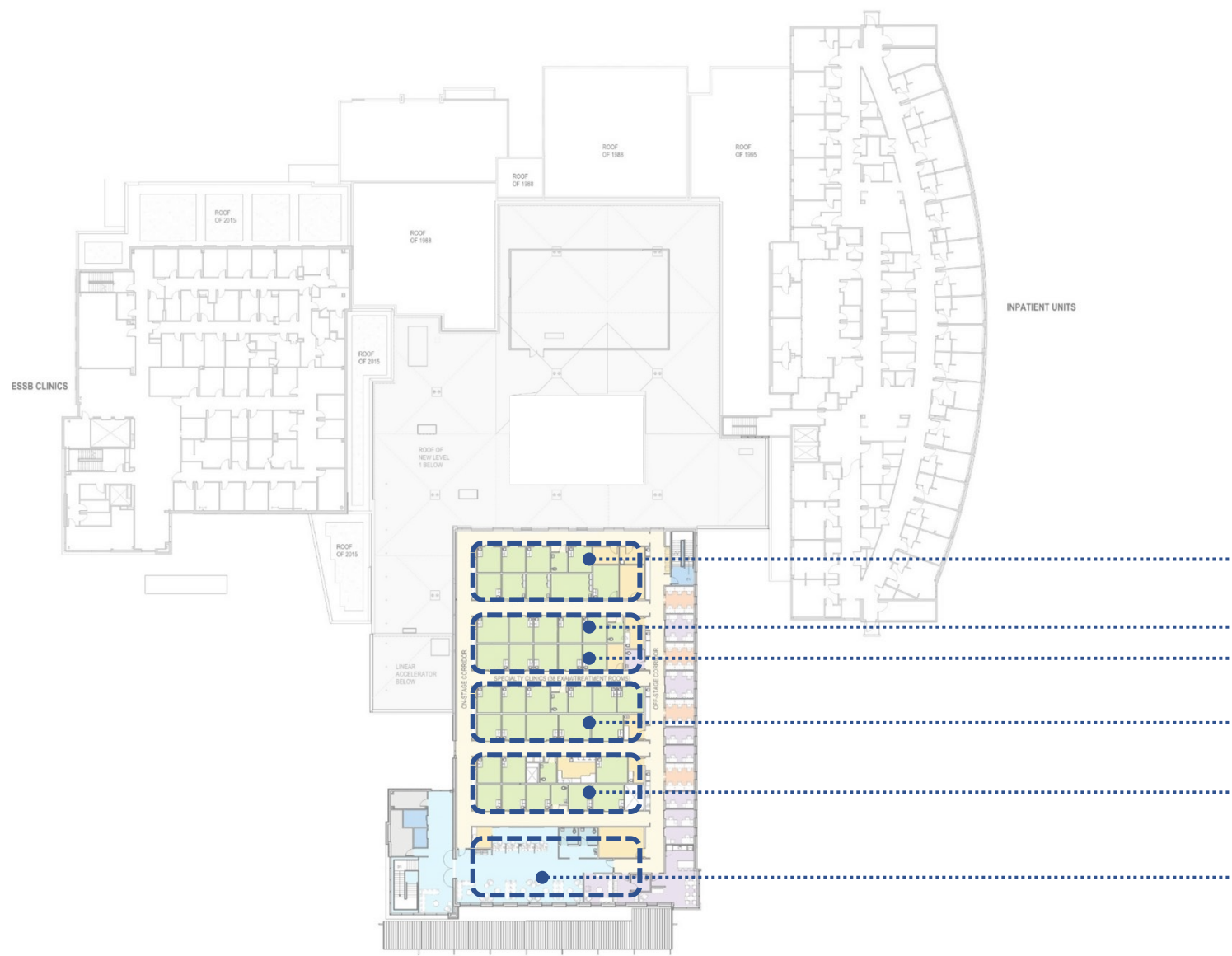
# ANIMATION

# Level 1 Floor Plan



# Level 2 Floor Plan

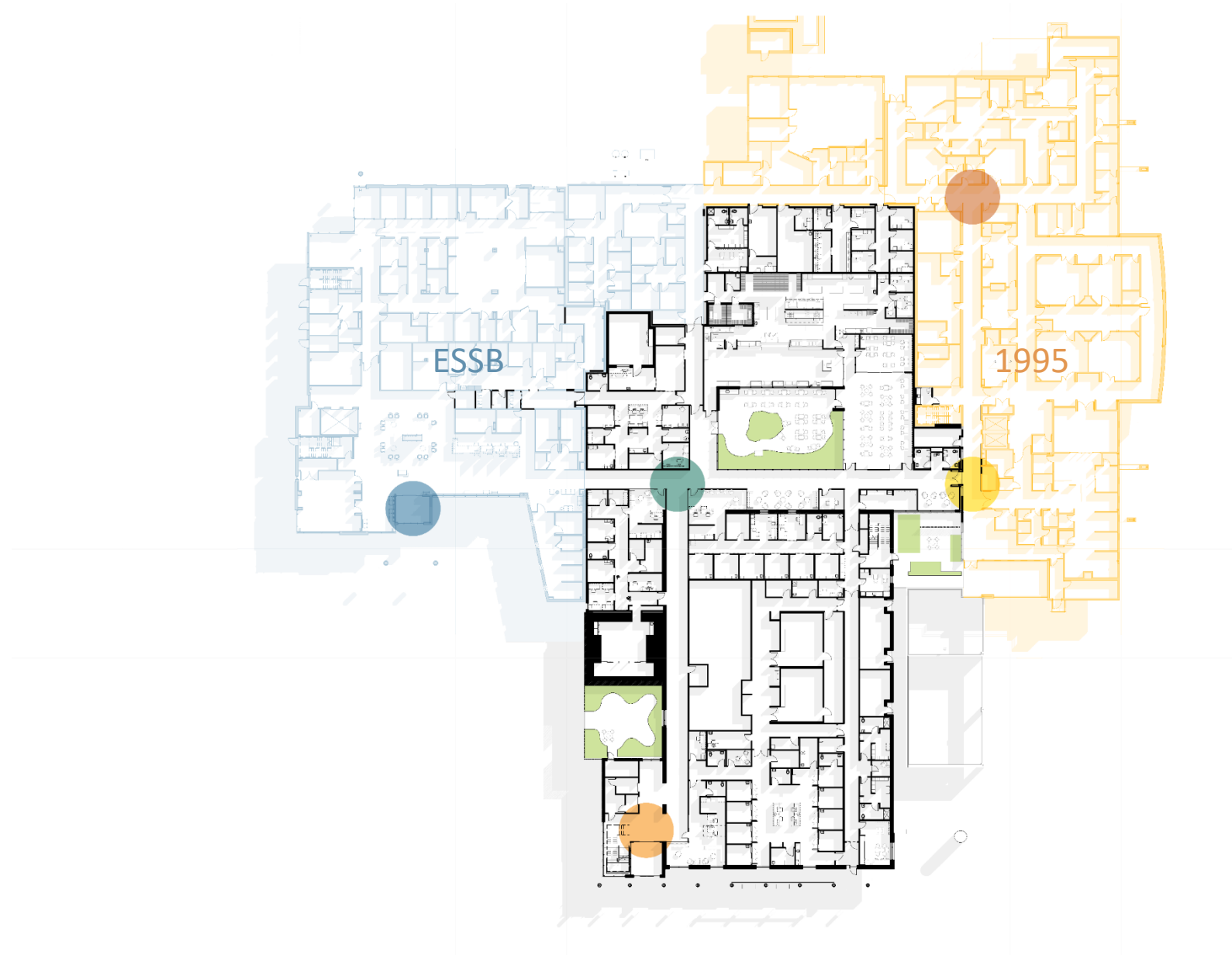
38 Exam Rooms



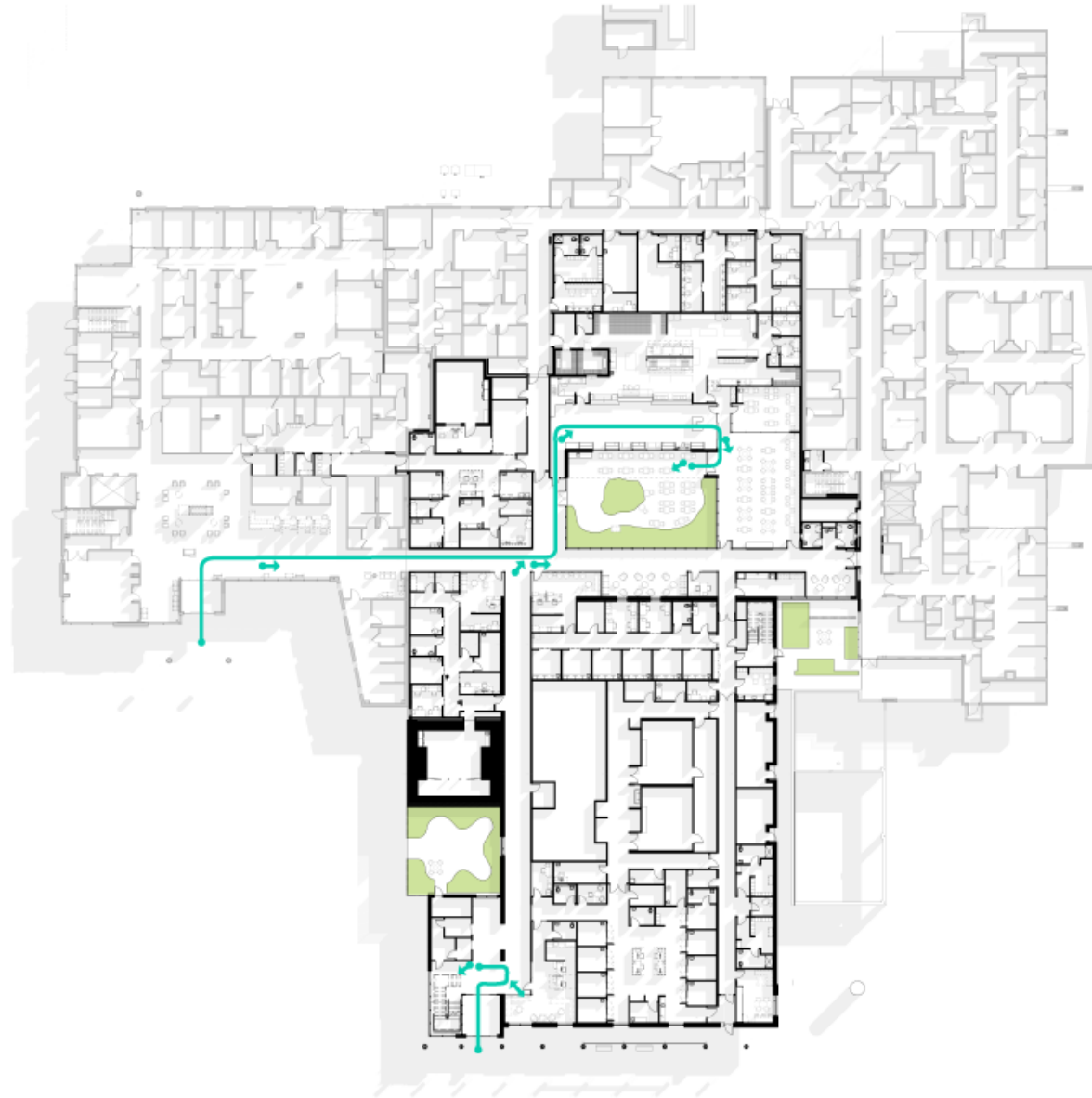
- PULMONARY, NEUROLOGY,  
WOUND CLINIC
- UROLOGY CLINIC  
ENT CLINIC
- HAND CLINIC
- DERMATOLOGY CLINIC
- REGISTRATION



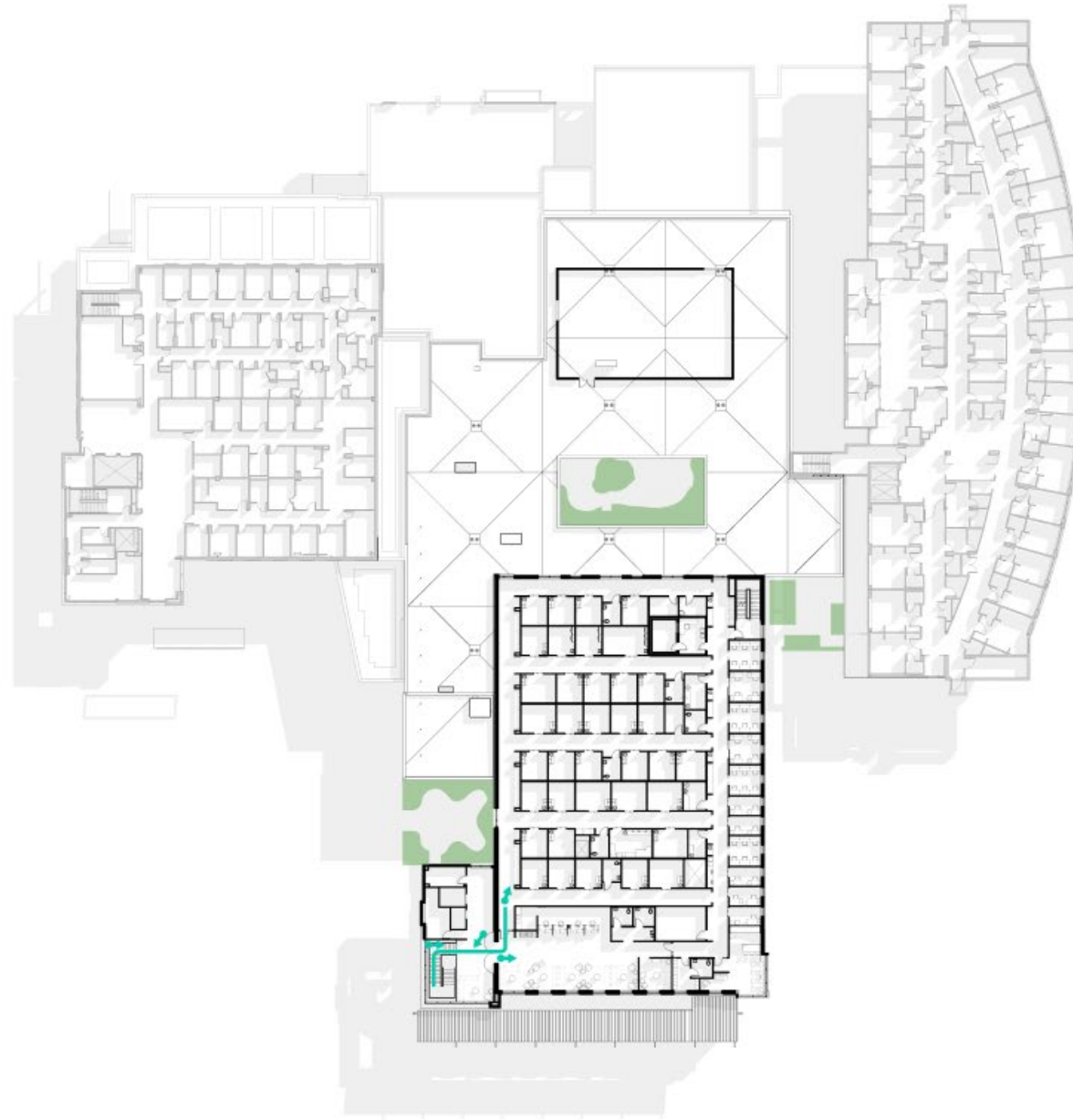
# Level 1 Wayfinding



# Level 1 Pathways

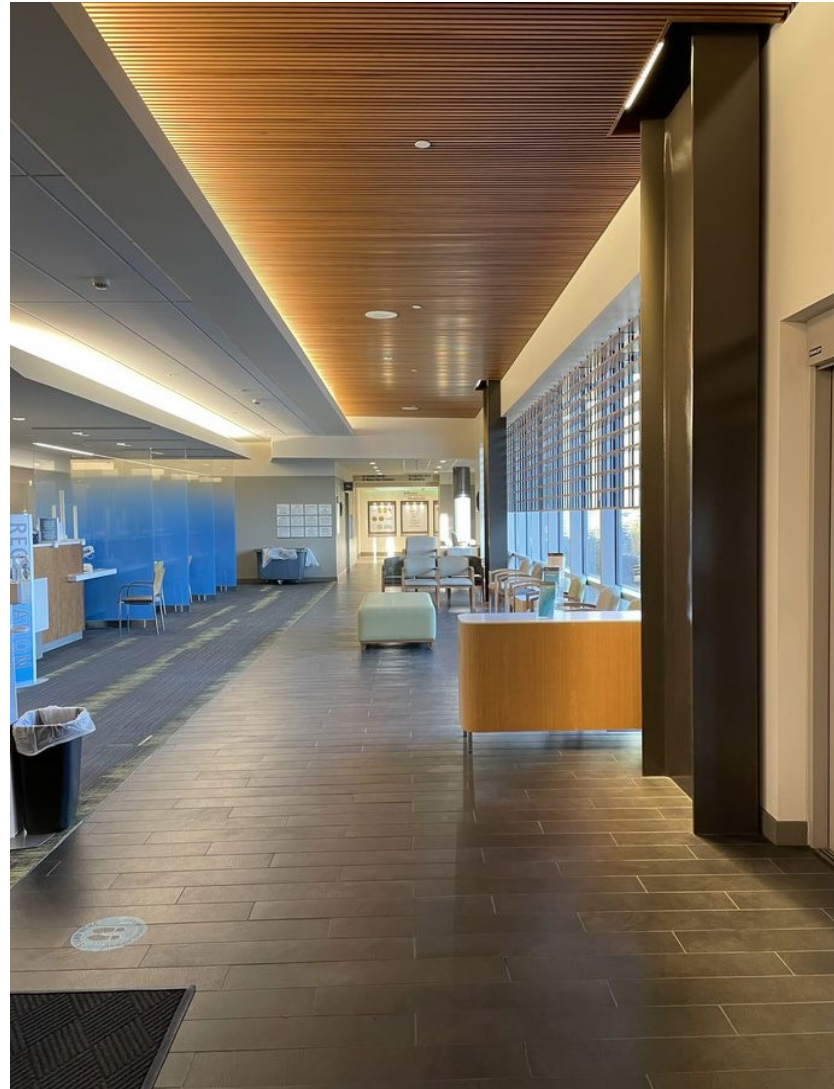


# Level 2 Pathway

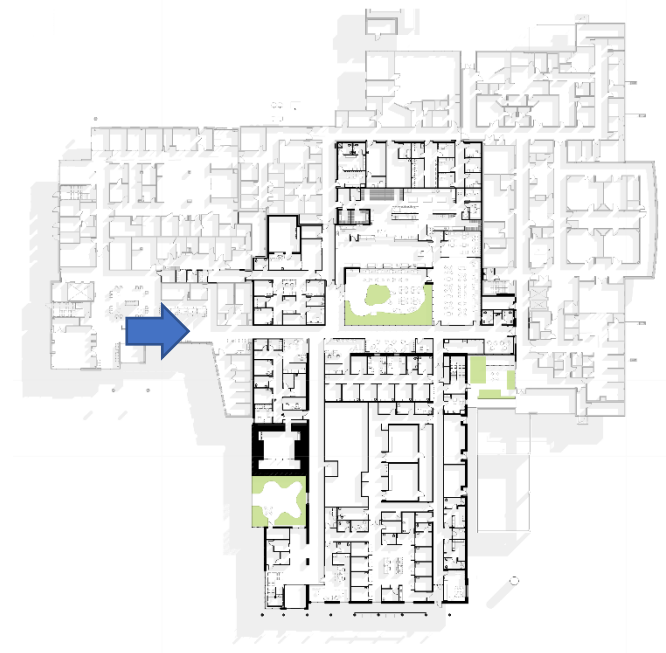




## Campus Cohesion

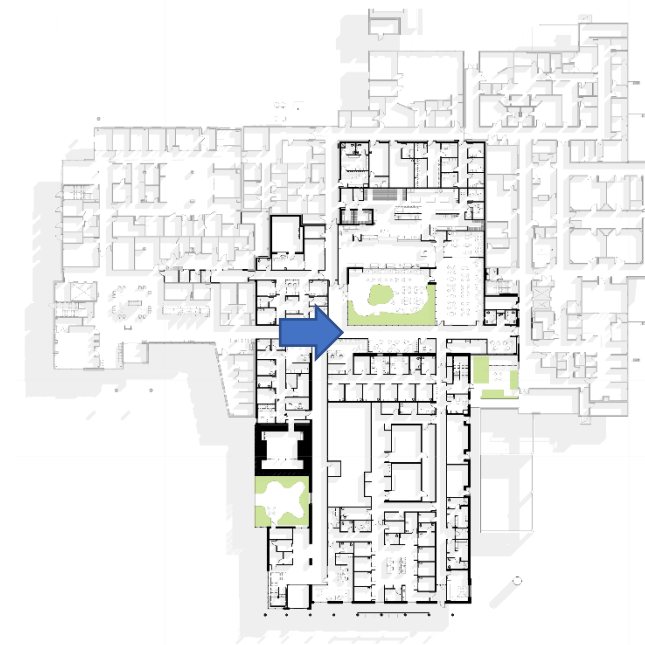






View | ESSB Registration looking East





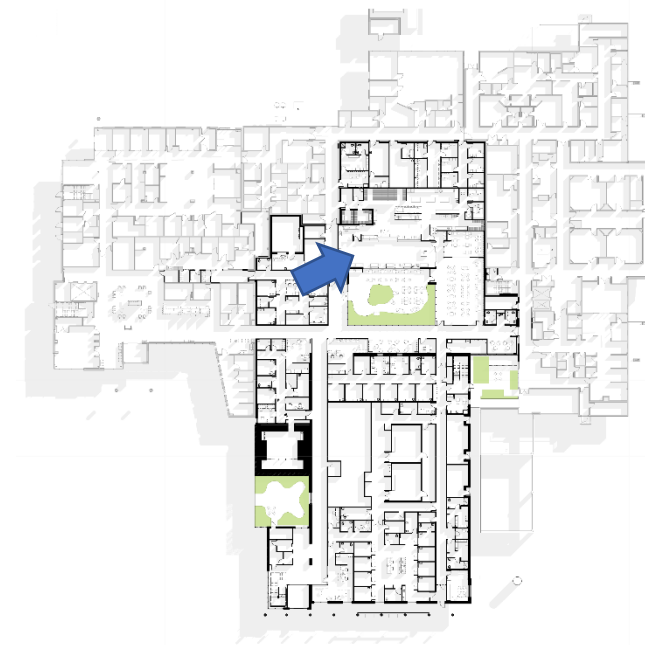
View | Concourse and Courtyard





View | Entry to Dining and Courtyard





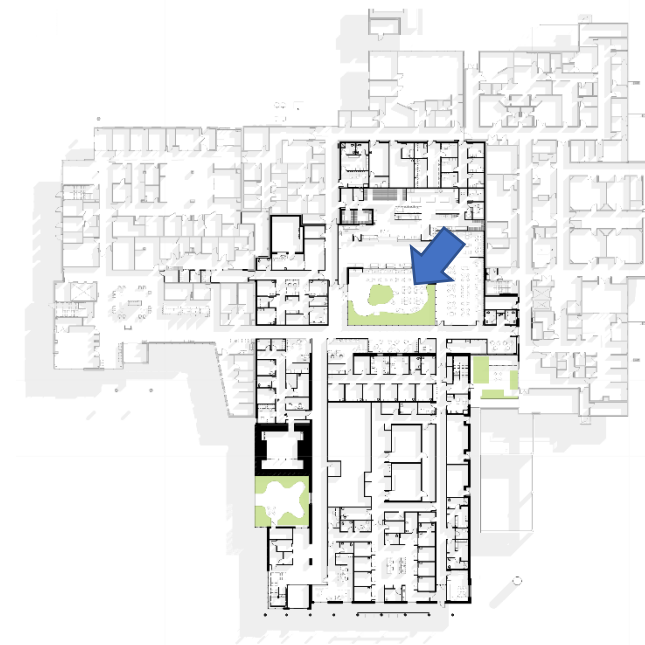
View | Espresso Bar and Servery





View | Dining Room

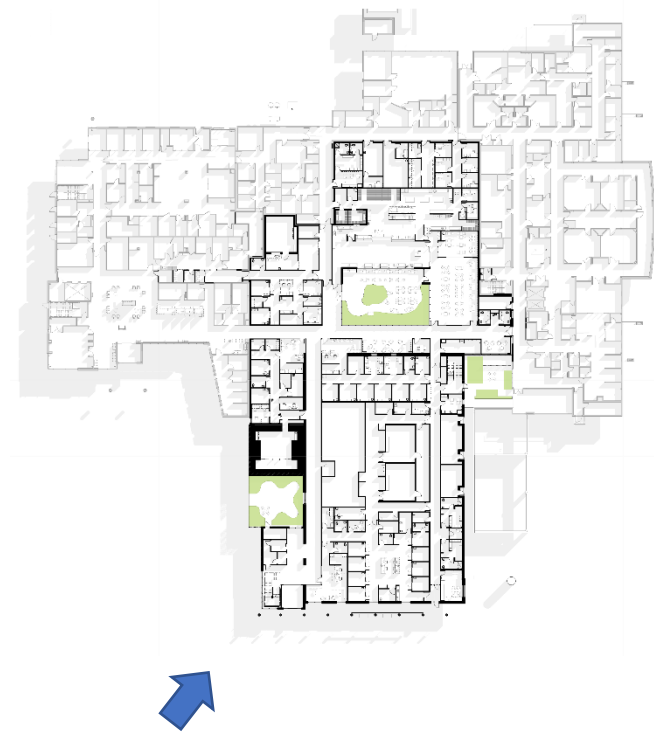




View | Courtyard

# ANIMATION



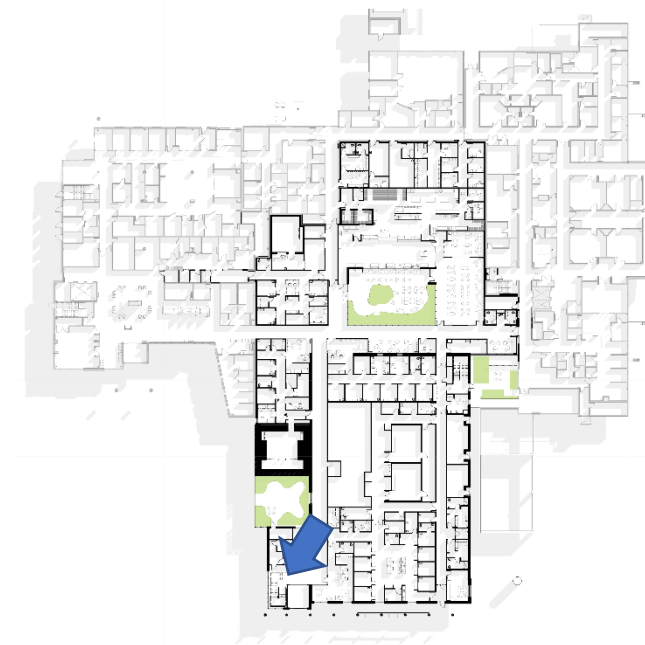


View | South Entry

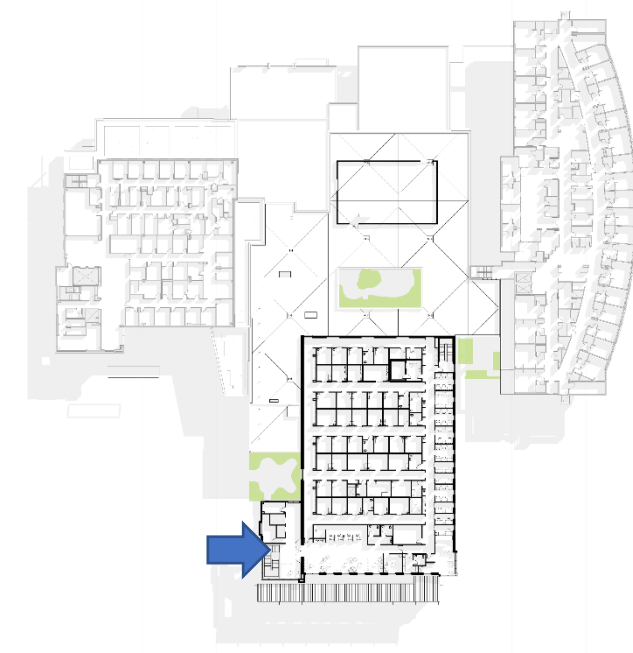


View | South Entry looking North



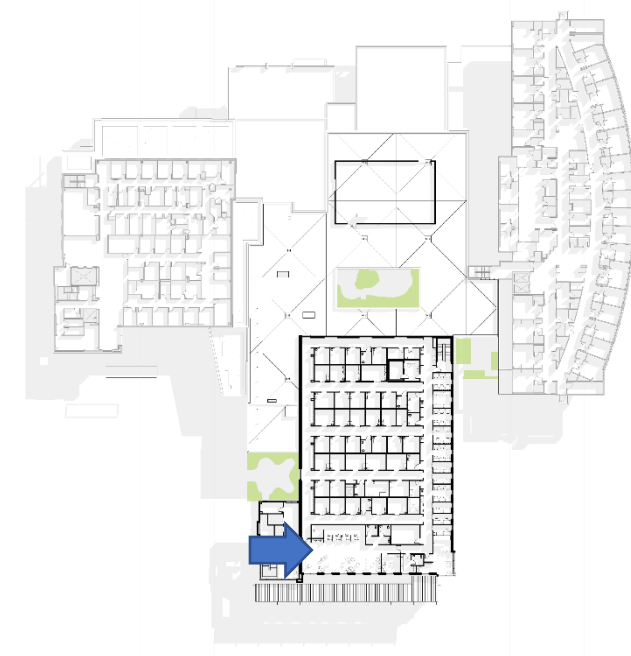


View | South Entry Stair

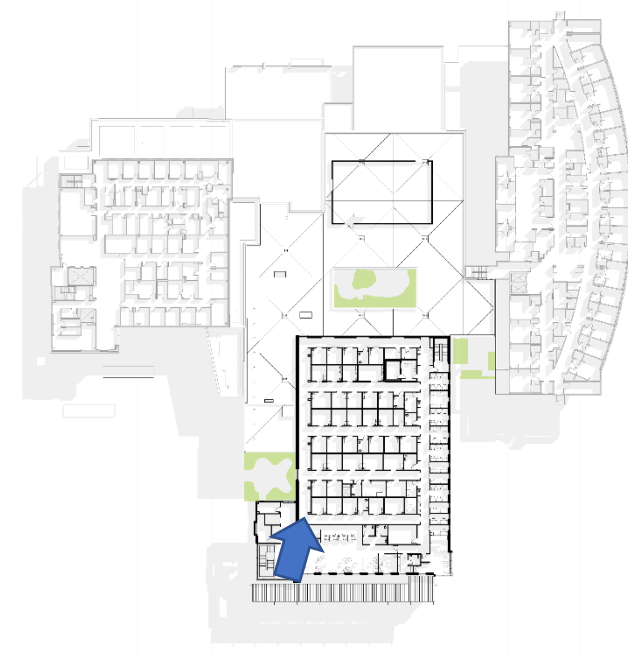


View | South Entry Clinic Level 2



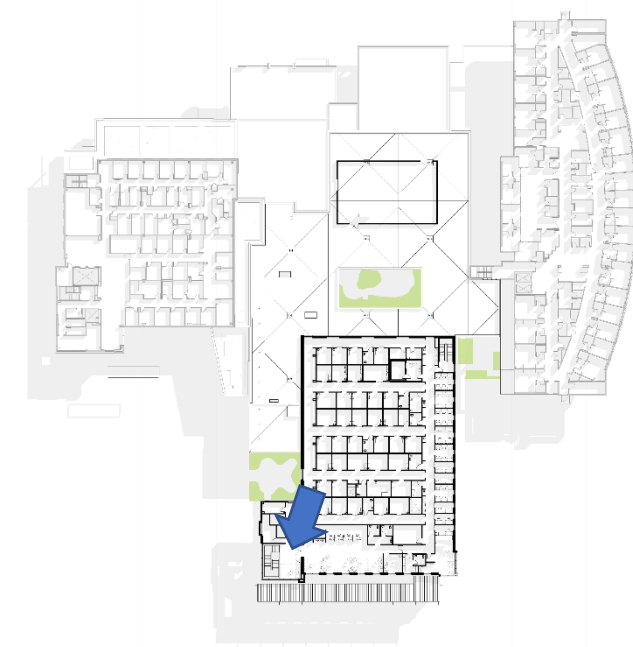


## View | Clinic Registration and Waiting



View | Clinic and Exam Corridors





View | South Entry Level 2 Stair Landing





View from Sheridan Ave + 7<sup>th</sup> St





**More to come...thank you**



Employee of the Quarter

# Paula Sorbel, RN

“The express clinic group is one of the best teams that I have ever worked with, and I think that that is largely due to the influence of Paula Sorbel, RN. Each and every day, Paula makes a difference to the lives of her coworkers, patients and by extension the hospital at large. Her vast experience as a nurse and her unfathomable depths of compassion makes Paula a remarkable employee.”



RN, Express Clinic  
First Quarter 2023

Jefferson  
Healthcare

# Leader of the Quarter

# Krystal Brock-Farrington

“Krystal navigates the HHH departments ever changing waters with positivity and professionalism. Be it staffing, onboarding, technical glitches etc...she manages the day-to-day operations with ease, grace and fortitude. She is generally the point person and go-to guru for so many things/people and while juggling it all, never puts on an air of frustration or unavailability towards her team. Her work ethic and attitude are a HUGE asset to HHH and something to aspire to.”



## Supervisor, Home Health, Hospice & Palliative Care

First Quarter 2023

Jefferson  
Healthcare



# Provider of the Quarter

## Stephen Churchley, MD

“You know that Dr. Churchley is working his shift in the ED long before you ever see him by his infectious laugh. He is 100%, 24/7 always a team player, in good spirits, energetic and ready to go. He is an excellent physician and teammate. Patients feel well taken care of, and most importantly, cared for, by Dr. Churchley. He makes scary situations better, and I could not be more grateful that we have a physician of this caliber at Jefferson Healthcare.”

Emergency Department

First Quarter 2023



# Team of the Quarter

## Express Clinic

“The Express Clinic team’s nomination for Team of the Quarter is well deserved. Through the last many months the Express Clinic team has consistently provided excellent care to our patients at a time where they needed it most. The Express Clinic team provides flexible and readily available access to care with compassion and clinical excellence. We are fortunate to have our Express Clinic team serving our community.”

First Quarter 2023





A photograph of a modern, multi-story hospital building with large glass windows and a light-colored facade. The building is partially obscured by a large, semi-transparent text overlay. The text "Jefferson Healthcare" is written in a dark blue serif font, with a red curved line underlining the word "Jefferson".

# Jefferson Healthcare

## Patient Safety and Quality Report

Presented by Brandie Manuel, Chief Patient Safety and Quality Officer

April 26, 2023

# Be a great place to receive care.

## Strategic Goal #1: Deliver the highest quality care.

Strategies	Initiatives
Cultivate a deep-rooted culture of safety.	<ol style="list-style-type: none"><li>1.Connect every employee to their role in patient safety and quality</li><li>2.Develop a system of shared accountability by being accountable for systems and for responding to behavioral choices in a fair and just manner</li><li>3.Identify and mitigate the root causes for safety events and near misses</li></ol>
Deliver care that is guided by the best evidence	<ol style="list-style-type: none"><li>1.Promote active engagement of the medical staff in clinical quality monitoring and improvement</li><li>2.Ensure that the highest standards of practice are met.</li><li>3.Promote wellness and manage chronic disease</li><li>4.Seek and maintain meaningful accreditation</li><li>5.Enhance the use of technology, data and analytics to improve quality and safety</li></ol>
Eliminate health disparities	<ol style="list-style-type: none"><li>1.Implement a comprehensive equity program</li><li>2.Embed equity index into quality reporting</li><li>3.Actively work to eliminate health disparities</li></ol>



# Quality and Safety Performance\*

*\*Data collection in progress –through 2/28/2023*

## Cultivate a deep-rooted culture of safety

Overall Perception of Safety baseline (2019): 66%

### Communication

- Inpatient: 63<sup>rd</sup> percentile ranking (goal > 75<sup>th</sup> PR)
- Emergency: 71.2 (goal > 89.3)
- Ambulatory: 90.8 (goal > 89.3)

Frequency of near miss events reported (decrease from Q4):

- 24 near miss events reported

## Deliver care guided by the best evidence

30-day Inpatient Readmissions  
6% in 1<sup>st</sup> Quarter

OB Quality Measures  
Early Elective Deliveries 0%  
Newborn transfers: 8%

### Ambulatory

- Stroke Care – 100% care measures; Time to CT above 25-minute goal
- Colonoscopy follow up – 100%

## Eliminate health disparities

2023 Focus areas:

2022 Baseline showed disparities among Black/African American and Hawaiian Native for:

- Breast Cancer Screening
- Control of high blood pressure

Embed Equity as a lens for Quality Reporting:

This is complete and ongoing.

# Quality: Be a Great Place to Receive Care

## Quarter 1 Achievements

- Achieved Hip and Knee Replacement Certification
- Successful DNV/NIAHO survey
- Decreased readmissions\* from 8% to 4%
- Completed OB Simulation training
- Improved time to close charts (96% of charts are closed within 7 days, with an average time to close charts of 1.092 days!)
- Completed decontamination drill (thanks to EVS, Dietary, CI, and IT!) – decreasing our setup time by 10 minutes!
- Leadership Development – Goal Setting and cascade

## Quarter 1 Initiatives & Focus Areas

- Stroke quality improvement, review, education and feedback
- Management and prescribing of controlled substances
- Completed FMEA for Medication Safety in Oncology and Infusion
- Data infrastructure improvements
- Published new physician quality reports for Medical Staff
- Improving the Reliability of referrals – project go-live!
- Value based care: ACO and MIPS Reporting - COMPLETE

## Quarter 2 Focus Areas

- Infection Prevention (changes to COVID systems, new construction projects/ICRAs)
- Communication and Teamwork
- Improved reporting of quality data for physician leaders and support for safety investigations
- Medication Safety re-design (safety, security, engagement)
- DNV CAP reporting and follow up
- Document control and management (contracts, consents)
- Emergency management active shooter/ bomb threat drill





Award

DNV

Non-Conformity

• Congratulate

• NC-1

• NC-2

• E

• E

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a



Ronell Myburgh • 1st

Director, Certifications for DNV - Orthopedic - ...

2w • Edited •

Congratulations to Jefferson Healthcare for being the 1st Critical Access Hospital in Washington (Port Townsend) to achieve Advanced Hip & Knee Replacement Certification.

Mike, Dr. Eissmann, Brandie, Mitzi, and Laura, your commitment to delivering comprehensive orthopedic services to your community was evident during my recent visit. It is a privilege to see patient optimization and great outcomes delivered to local communities. #certification

#dnv #healthcare

@mglen@jeffersonhealthcare.org

@bmanuel@jeffersonhealthcare.org

@eeissmann@jeffersonhealthcare.org

@mhazard@jeffersonhealthcare.org

@lshowers@jeffersonhealthcare.org

If you would like to know more about DNV's Advanced Certifications for Joint and Spine programs please contact us.

<https://lnkd.in/g2GZiee9>

Jefferson

Fully Accredited:

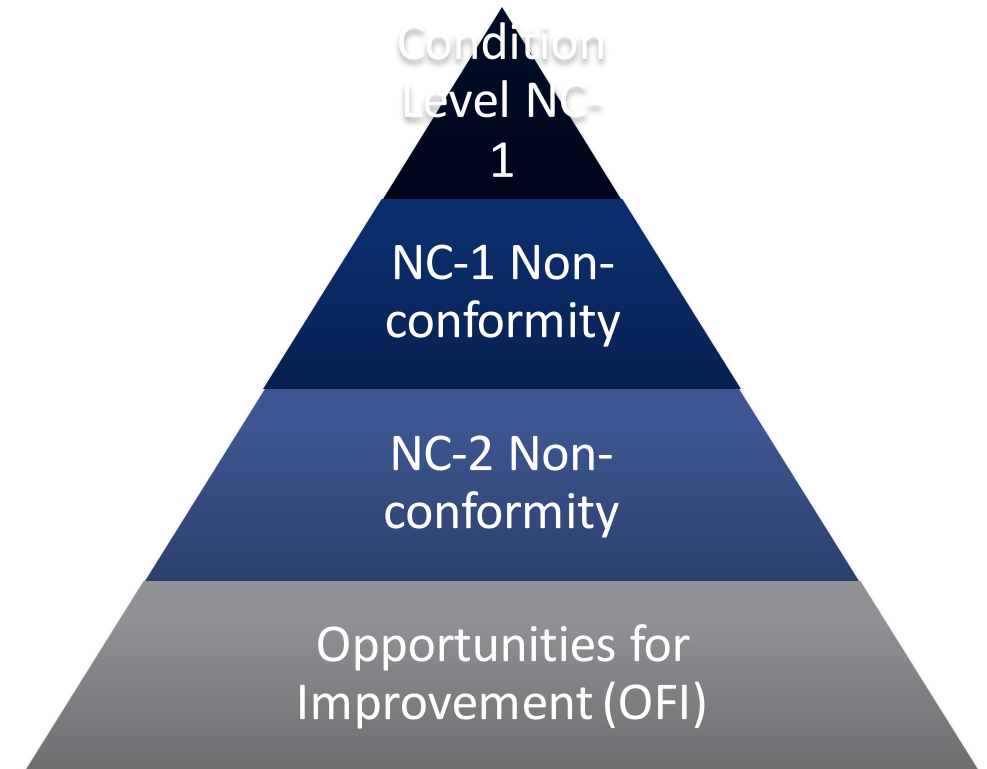
Advanced Hip & Knee Replacement Certification Survey

for

and patient

tional

Jefferson  
Healthcare



# Hot Off of the Presses...

On Monday we received word from the Department of Health that Jefferson Healthcare is being awarded a FULL Level IV Trauma Designation!

This is validation of the incredible work of our Trauma Team:

- *Orthopedic Surgery*
- *General Surgery*
- *Emergency Department*
- *Imaging and Lab*
- *Nursing Administration*
- *Clinical Informatics*
- *Patient Safety and Quality*

Congratulations, and thank you!



STATE OF WASHINGTON  
DEPARTMENT OF HEALTH  
*Olympia, Washington 98504*

April 24, 2023

Jefferson Healthcare  
834 Sheridan St  
Port Townsend, WA 98368-2443  
ATTN: Sandra Kellso

Subject: Trauma Designation Announcement

Dear Sandra Kellso:

I am pleased to inform you that Jefferson Healthcare is being awarded a FULL DESIGNATION LEVEL IV trauma designation. It is commendable that the residents of the state will continue to benefit from your participation in the trauma system. You will soon receive a final report detailing our findings from the administrative and clinical evaluation of your facility's trauma service. If your service does not meet all applicable standards, the report will have added requirements. You must report to the department within a reasonable time any change in the trauma care you provide.

Designation requires you to contract with the Department of Health (DOH). The contract period is your official designation period. A new contract will be sent in a separate email. In order to ensure a seamless transition into your new designation period, the new contract must be executed before your existing contract expires. Officially, you are entitled to: 1) Use the trauma service designation level title; 2) Receive trauma patients from the prehospital agencies and referring facilities in the state and; 3) Receive annual Trauma Fund grants.

Your trauma designation certificate, validating your current designations, will be sent to your facility in the coming weeks. All emergency medical service agencies in your EMS and trauma care region will be informed of your designation renewal. The successful achievement of your re-designation is something to be proud of. It is evident that your hospital continues to be committed to the trauma system. Thank you for your consistent participation, and congratulations on the renewal of your trauma service designation. Please share this letter and the accompanying final report with core trauma staff members and administration.



# Be a great place to receive care.

- Service:
  - Make it easier to engage with our healthcare system.
  - Guide patients through every encounter.
  - Prioritize a culture of compassion and kindness.

Jefferson  
Healthcare

# Service: Be a great place to receive care

## Quarter 1 Achievements

- Top quartile performance
  - Cardiology Clinic
  - Dental Clinic
  - Dermatology Clinic (PT/PL)
  - Home Health
  - Infusion Center
  - OB/GYN Clinic
  - Oncology
  - Rehab
- Enhanced access with telehealth visits by adding Oncology
- Decreased ER throughput time by 11 minutes

## Quarter 1 Initiatives

- Standards of Behavior distribution
- Kickoff Referrals work with Nordic
- Implementation of Eagle telemedicine for Oncology
- Positive feedback loop - RealTime

## Quarter 2 Focus Areas

- Referrals workflow/systems
- Patient access via telehealth
- E-scheduling and check in
- Hardwiring Standards of Behavior
- Communication: AIDET





# 1<sup>st</sup> Quarter Service Performance

## Easier engagement with our system

Third next available  
appointment: 21.2 days  
(improvement from 23.5)

Use of MyChart for  
e-Check-In 31.5%

## Guide patients through each encounter

ED Throughput – 205  
minutes (goal < 130)

Facilitate closed loop  
referrals: 69.3% (goal  
>71%)

## Culture of Compassion

Would you recommend

- Hospital: 77.6 (goal 82.7)
- Home Health: 94.7 (goal 89.7)
- Ambulatory Surgery: 87.3 (goal 77.7)
- Rehab: 89.8 (goal 87.6)
- Lab: 86.3 (goal 87.6)
- Ambulatory: 84.5 (goal 87.6)
- Emergency: 65.4 (goal 87.6)

# In the words of our patients.

## Hospital Visit:

- It was excellent!
- I was totally happy with my care. The nurses were excellent. This is a good rural hospital and I have confidence when I go there.
- I'm so incredibly grateful I got to delivery my baby at Jefferson Healthcare Birth Center. It was a most ideal, natural hospital birth I hoped for. Thank you to all the staff & facilities; it was an overall excellent experience!



## Physician Specific:

- Dr. Luqman: Caring, gives me time to answer all my many questions. I really like my team of doctors! Thank you
- Dr. Kaatz: Excellent doctor and nurse. Very knowledgeable and easy to understand. Very personable.
- Char was extremely helpful and listened to all of my questions.
- Dr. Schwartz and Dr. Crowell were amazing. They explained everything to me

## ED/Express Clinic:

- All three of the professionals who cared for me were very kind and understood that I was dealing with a UTI. I was very grateful for their knowledge and compassion.
- Anytime I have been to Jefferson Hospital I have always been treated with kindness and respect
- The providers were amazing, they worked together like a well oiled machine

## OP testing:

- Imaging: I was in a hurry, so I arrived early and was so pleased that the technician took me in ahead of time, was efficient but not rushed, and I was done before the time I was scheduled to check in. This meant I was done with my appointment before the 93-year-old woman I'd driven to her appointment, so she didn't have to wait. Very grateful!

## Medical Group:

- Friendly and highly professional staff at all levels of contact. I felt total confidence in the care, recommendations and services from the staff, from receptionist to physician. Excellence all around.
- I would recommend Kari Griffin-Hart to any of my friends. She listens and validates your concern and helps come up with a solution.



What Questions do you Have?



# Jefferson Healthcare

March 2023 Finance Report

April 26th, 2023

Tyler Freeman, CFO



# March 2023

## Operating Statistics

STATISTIC DESCRIPTION	MARCH 2023						MARCH 2022					
	MO ACTUAL	MO BUDGET	% VARIANCE	YTD ACTUAL	YTD BUDGET	% VARIANCE	MO ACTUAL	% VARIANCE	YTD ACTUAL	% VARIANCE		
FTEs - TOTAL (AVG)	598	700	15%	597	700	15%	567	-5%	571	-5%		
ADJUSTED PATIENT DAYS	3,283	3,041	8%	9,947	8,828	13%	2,884	14%	8,106	23%		
ICU PATIENT DAYS (IP + OBSERVATION, MIDNIGHT CENSUS)	86	108	-20%	250	313	-20%	112	-23%	330	-32%		
ACU PATIENT DAYS (IP + OBSERVATION, MIDNIGHT CENSUS)	308	297	4%	953	862	11%	289	7%	931	2%		
PATIENT DAYS (ACU, ICU, SWING), INCLUDES OBSERVATION	394	422	-7%	1,214	1,224	-1%	401	-2%	1,261	-4%		
SURGERY CASES (IN OR)	132	133	-1%	383	387	-1%	149	-11%	355	7%		
SPECIAL PROCEDURE CASES	98	71	38%	246	206	19%	75	31%	150	39%		
LAB BILLABLE TESTS	22,759	21,832	4%	63,529	63,384	0%	21,974	4%	65,204	-3%		
TOTAL DIAGNOSTIC IMAGING TESTS	3,863	3,235	19%	10,540	9,390	12%	3,445	12%	9,415	11%		
PHARMACY MEDS DISPENSED	18,595	19,897	-7%	65,125	57,767	13%	21,156	-12%	59,719	8%		
RESPIRATORY THERAPY PROCEDURES	3,143	3,259	-4%	8,789	9,460	-7%	3,381	-7%	10,596	-21%		
REHAB/PT/OT/ST	8,397	9,458	-11%	23,596	27,458	-14%	10,151	-17%	25,281	-7%		
ER CENSUS	1,263	1,068	18%	3,418	3,100	10%	976	29%	2,796	18%		
DENTAL CLINIC	565	419	35%	1,436	1,217	18%	466	21%	1,244	13%		
TOTAL RURAL HEALTH CLINIC VISITS	7,619	6,623	15%	19,967	19,229	4%	6,442	18%	17,550	12%		
TOTAL SPECIALTY CLINIC VISITS	3,989	3,911	2%	10,891	11,353	-4%	4,149	-4%	10,722	2%		

# March 2023

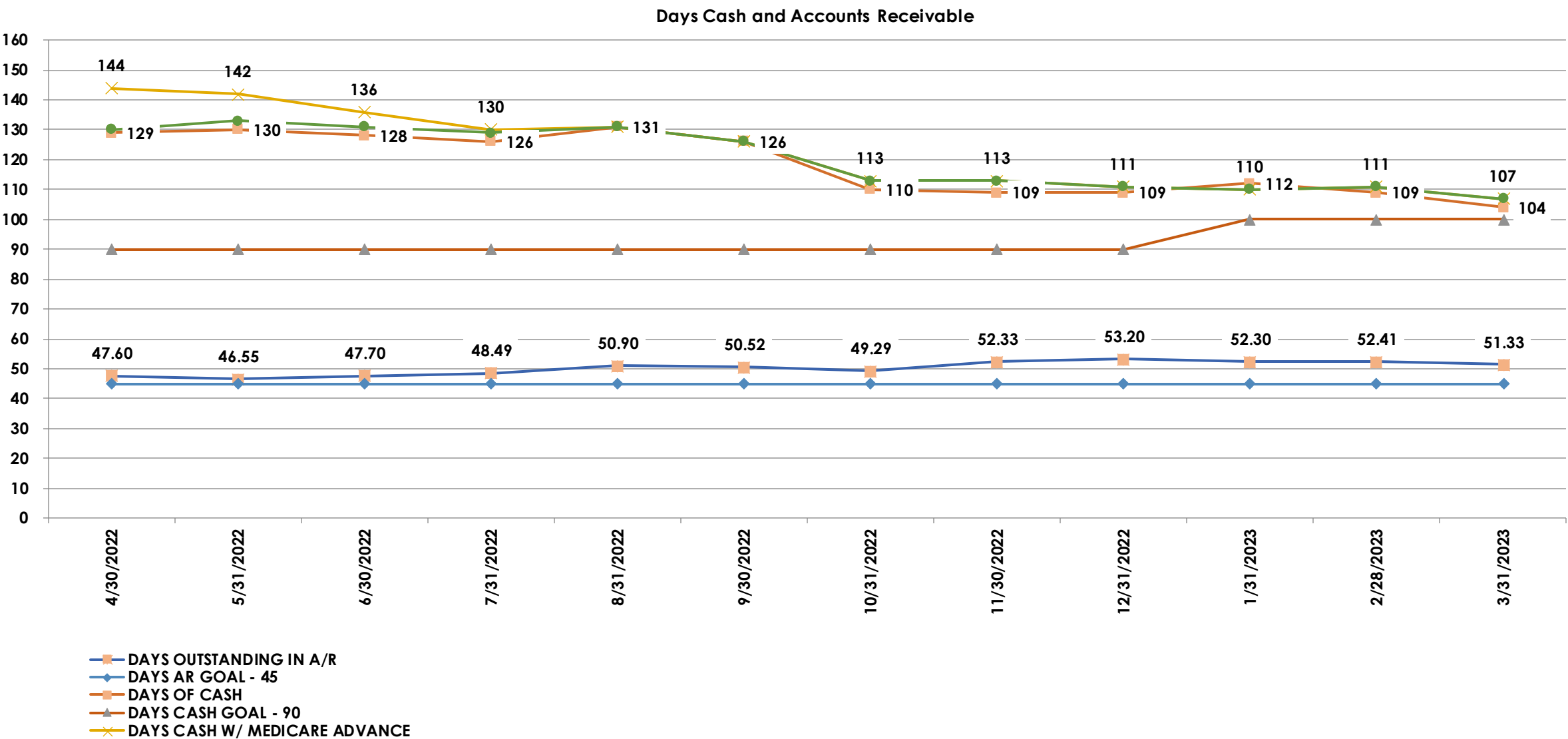
## Income Statement Summary

	March 2023 Actual	March 2023 Budget	Variance Favorable/ (Unfavorable)	%	March 2023 YTD	March 2023 Budget YTD	Variance Favorable/ (Unfavorable)	%	March 2022 YTD
Operating Revenue									
Gross Patient Service Revenue	31,259,409	29,491,437	1,767,972	6%	87,164,675	85,620,300	1,544,375	2%	76,043,097
Revenue Adjustments	17,229,032	15,847,480	(1,381,552)	-9%	47,051,858	46,008,813	(1,043,045)	-2%	39,497,323
Charity Care Adjustments	398,789	187,886	(210,903)	-112%	791,870	545,475	(246,395)	-45%	358,797
Net Patient Service Revenue	13,631,588	13,456,071	175,517	1%	39,320,947	39,066,012	254,935	1%	36,186,977
Other Revenue	802,093	452,638	349,456	77%	1,859,488	1,314,109	545,379	42%	2,525,895
Total Operating Revenue	14,433,682	13,908,709	524,973	4%	41,180,435	40,380,121	800,314	2%	38,712,872
Operating Expenses									
Salaries And Wages	6,692,191	6,899,538	207,347	3%	18,579,768	20,030,918	1,451,150	7%	18,905,119
Employee Benefits	1,389,217	1,564,367	175,151	11%	4,387,107	4,541,711	154,604	3%	4,587,159
Other Expenses	5,939,329	5,041,491	(897,839)	-18%	16,949,174	14,636,585	(2,312,589)	-16%	13,823,909
Total Operating Expenses	14,020,737	13,505,396	(515,341)	-4%	39,916,049	39,209,214	(706,835)	-2%	37,316,187
Operating Income (Loss)	412,944	403,312	9,632	2%	1,264,386	1,170,907	93,479	8%	1,396,685
Total Non Operating Revenues (Expenses)	140,609	(1,730)	142,339	8228%	385,765	(5,023)	390,788	7780%	(9,992)
Change in Net Position (Loss)	553,554	401,582	151,971	38%	1,650,151	1,165,884	484,267	42%	1,386,693
Operating Margin	2.9%	2.9%	0.0%	-1.3%	3.1%	2.9%	0.17%	5.9%	3.6%
Total margin	3.8%	2.9%	0.9%	32.8%	4.0%	2.9%	1.12%	38.8%	3.6%
Salaries & Benefits as a % of net pt svc rev	-59.3%	-62.9%	3.6%	5.7%	-58.4%	-62.9%	4.49%	7.1%	-64.9%



# March 2023

## Cash and Accounts Receivable



# April 2023

Preview—(\*as of 0:00 4/26/23)

- **\$27,828,983 in Projected HB charges**
  - Average: \$927,633/day (HB only)
  - Budget: \$947,481/day
  - 97.9% of Budget
- **\$11,538,001 in HB cash collections**
  - Average: \$399,984/day (HB only)
  - Goal: \$417,444/day
- **49.7 Days in A/R**
- **Questions**



# Jefferson Healthcare

Administrative Report

April 26, 2023

Mike Glenn, CEO

# Advocacy | State

2023 Legislative Session is over!

A full debrief will be presented in May, but the highlights include:

- The Safety Net Assessment Program was passed (HB 1850) and will begin January 1, 2024 (!!)

- Significant funding was directed towards difficult to discharge patients

  - Funding to a hospital discharge assessment study

  - Funding for a taskforce and some pilot programs

  - Continuing funding for the long-term care rapid response nursing team program

  - Funding for supporting institutional transitions

- Funding for health care workforce, including funding to implement the multistate nurse licensure



# Advocacy | State Budget Passed

6        NEW SECTION.    **Sec. 1018.    FOR THE DEPARTMENT OF COMMERCE**  
7        Health Care Infrastructure (91002197)  
8        The appropriation in this section is subject to the following  
9        conditions and limitations:  
10       (1) The appropriation in this section is provided solely for the  
11       following list of projects:  
12       Chelan Valley EMS/Access to Health Care  
13           Infrastructure (Chelan). . . . . \$11,000,000  
14       Confluence Health: Radiation Treatment (Moses  
15           Lake). . . . . \$3,800,000  
16       Jefferson Reproductive and Gynecological Health  
17           (Port Townsend). . . . . \$4,000,000  
18       Samaritan Hospital (Moses Lake). . . . . \$8,418,000  
19       Tubman Center for Health & Freedom (Seattle). . . . . \$11,700,000

# Advocacy | Federal

Continuing to focus on fundraising. Jefferson Cancer Treatment Project application is in progress.

Expanding Health Care for Rural Seniors federal appropriations ask went to all 3 offices with 25 signed letters.



**Jefferson Healthcare is committed to offering as many health services as are needed for Jefferson County residents. We are consistently striving to improve access and meet the growing healthcare needs of our community.**

## **FY'23 Appropriations Funding Request**

**Project name:** Jefferson Expanding Healthcare for Rural Seniors Project

**Amount Requested:** \$2,000,000

**Project cost:** \$9,600,000

## **Bringing Needed Specialty Care to Seniors In Jefferson County.**

Jefferson Healthcare is the only community-owned and operated integrated healthcare system in Jefferson County, providing the majority of all healthcare for the 30,000 residents. Seniors in Jefferson County face difficulty in accessing needed specialty medical care because of the geographic isolation. With almost an hour drive to the two nearest locations for specialty care, including having to go over a bridge that faces routine closures during the winter months, Jefferson County seniors rely on Jefferson Healthcare for the majority of their care. When a healthcare need arises that requires out-of-county travel, such as referrals to specialists in neurology, pulmonology, or geriatrics, many patients find it incredibly difficult to travel to these specialty clinics. In fact, many patients decide to forego necessary care due to the long and arduous commute.

To address this need for special care services for seniors that can be provided close to home, Jefferson Healthcare has embarked on a \$9.6 million specialty care expansion project that will bring pulmonology, neurology, Ear, Nose and Throat (ENT), and geriatrics care to seniors in Jefferson County. We estimate that Jefferson Healthcare will be able to provide 8,000 patient visits annually with these services offered close to home, improving health care outcomes for our senior population. This clinic will also add another 20 highly skilled, critical jobs to our community.

## **The Expanding Rural Healthcare for Seniors Project will support Jefferson County residents in receiving high-quality, full-spectrum care right here at home.**


The Expanding Rural Healthcare for Seniors Project will support opening a new clinic that offers access to neurology, pulmonology, ENT, and geriatrics. This clinic will serve hundreds of patients annually who otherwise would have had to travel at least one hour each way to specialty clinics in neighboring counties.


This project is strongly supported by the Jefferson County community and is expected to serve thousands of patients every year. The impact of COVID-19, the high cost of labor, and the current



# Advocacy | Federal

Representative Kilmer visited on site and met with senior leadership and providers. Commissioner Dean from the county came and supported our asks from the community perspective.

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# COMMUNITY PROJECT FUNDING REQUESTS

## FY2024 Community Project Funding Requests

1) Project Name: Expanding Healthcare for Rural Seniors Project

Requested Amount: \$2,000,000

Intended Recipient: Jefferson County Public Hospital District No. 2, DBA Jefferson Healthcare

Intended Recipient Address: 834 Sheridan St, Port Townsend, WA 98368

Explanation of Request: This funding will support the construction and opening of a new clinic offering specialty care in neurology, pulmonology, ENT, and geriatrics to seniors in Jefferson County who face geographic barriers.



# ACO Update

# Admin Report

- Inter Facility Transfers
- Medical Director Leadership Summit
- Radiation Oncology Expression of Partnership interest
- Other



# Questions

