

Jefferson County Public Hospital District No. 2 Board of Commissioners Meeting Victor J. Dirksen Conference Room 834 Sheridan St, 1st Floor ESSB

This meeting will be held in person in the Dirksen Conference Room and on Teams. Please see the link below to access this meeting remotely.

<u>Audio Only:</u> dial Phone Conference Line: (509) 598-2842 When prompted, enter Conference ID number: 572 938 342#

<u>Microsoft Teams meeting:</u> Join on your computer or mobile app. This option will allow you to join the meeting live.

Click here to join the meeting

Special Session Agenda Thursday, June 20, 2022	
Thursday, June 29, 2023 Call to Order:	2:00
Approve Agenda:	2:00
Independent Auditors report: ■ Tom Dingus, CPA, DZA	2:00
Patient Story: Jake Davidson, COO	2:30
Public Comment: Public comments are welcome orally, with a 3-minute limit, or may be submitted via email at commissioners@jeffersonhealthcare.org , or written and addressed to Commissioners at 834 Sheridan Street, Port Townsend, WA 98368. Written submissions must be received by 5:00 pm the day prior to the meeting.	2:45
Minutes: Action Requested ■ May 24 Regular Session Meeting (pgs 3-5)	3:00
 Required Approvals: Action Requested Resolution 2023- 08 Canceled Warrants (pg 6) May Warrants and Adjustments (pgs 7-12) Medical Staff Credentials/ Appointments/ Reappointments (pgs 13-14) 	3:15
<u>Break</u>	3:30
<u>Financial Report</u> : Tyler Freeman, CFO	3:45
<u>Project Update:</u> Jake Davidson, COO	4:00
Administrative Report: Mike Glenn, CEO	4:30

Jefferson Healthcare Owned and Operated by Jefferson County Public Hospital District No. 2 834 Sheridan Street, Port Townsend, WA 98368 We are an equal opportunity provider and employer.



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Board Business: 4:45

- Board of Health Report
- Compliance Report
- CEO Emergency Succession Plan
- Recap Leadership Summit
- Foundation Update
- Meeting Evaluation

Conclude: 5:30

This Regular Session will be officially recorded. The times shown in the agenda are estimates only.



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Jefferson County Public Hospital District No.2 Board of Commissioners, Regular Session Minutes Wednesday, May 24, 2023

Call to Order:

The meeting was called to order at 2:04 pm by Board Chair Buhler Rienstra. Present were Commissioners Buhler-Rienstra, Dressler, Kolff, McComas, and Ready. Also, in attendance were Mike Glenn, Chief Executive Officer, Tyler Freeman, Chief Financial Officer, Jake Davidson, Chief Operating Officer, Brandie Manuel, Chief Quality & Patient Safety Officer, Heather Bailey, Interim Chief Human Resources Officer, Dunia Faulx, Chief Planning and Advocacy Officer, and Christina Avila, Executive Assistant. This meeting was officially audio recorded by Jefferson Healthcare.

Approve Agenda:

Commissioner Kolff made a motion to approve the agenda. Commissioner McComas seconded. **Action:** Motion passed unanimously.

Patient Story:

Tina Toner, Chief Nursing Officer, shared two letters that were sent to the Hospice Team. The first letter was from a family thanking the hospice team for their entire experience of end-of-life care for their loved one. The second letter is from a former hospice volunteer whose husband received care from Jefferson Hospice. She thanked Hospice for all the services he received and the care that was provided to him. Discussion ensued.

Public Comment:

Member of the public and Jefferson Transit Board, Nicole Gauthier, informed the commissioners of an application to join the Jefferson Transit Board, and invited commissioners to apply. Board Chair Buhler-Rienstra thanked Nicole for the invitation and notified her that she will be inviting the commissioners to discuss this later in the meeting.

Minutes:

• April 26, 2023 Regular Session Minutes

Commissioner McComas made a motion to approve the Regular Session Minutes. Commissioner Kolff seconded.

Action: Motion passed unanimously.

Required Approvals: Action Requested

- Resolution 2023-06 Surplus Equipment
- Resolution 2023-07 Cancelled Warrants
- April Warrants and Adjustments
- Medical Staff Credentials/ Appointments/ Reappointments

Commissioner Dressler made a motion to approve the Required Approvals. Commissioner Kolff seconded.

Action: Motion passed unanimously.

Patient Advocate Report:

Jackie Levin, Patient Advocate, presented the May patient advocate report. Discussion ensued.

Break:

Commissioners recessed for break at 2:38 pm.

Commissioner reconvened from break at 2:52 pm.

Quality Report:

Brandie Manuel, Chief Quality & Patient Safety Officer, presented the May Quality report. Brandie shared patient compliments to Express Care, Terri in phlebotomy, Dr. Irick, Dr. McGill, Candance Byers, Angela Jackson, Stella at South County Clinic, and the South County Clinic Staff. Discussion ensued.

Financial Report:

Tyler Freeman, CFO, presented the April Financial Report.

Discussion ensued.

Administrative Report

Mike Glenn, CEO, presented the May Administrative report.

Discussion ensued.

Board Business:

• Board of Health Report

Commissioner Kolff shared a Board of Health Report which included a training presented by Beau Olgren, looking for a Board of Health member who is a public health consumer, meeting with Mike and Jill about climate crisis, and would like to send information to the Board about rising sea levels impact on Port Townsend. Commissioner Kolff also requested that the Board hold a long-term discussion for climate crisis impact on the community. Discussion ensued.

• Foundation Report

Commissioner Dressler shared an update for the Jefferson Healthcare Foundation about a small gathering the night before where there was conversation about the Linear Accelerator project and fundraising requests. Discussion ensued.

• Jefferson Transit Board Invitation

Board Chair Buhler Rienstra invited a motion to discuss the application for the Jefferson Transit Board. Commissioner Kolff made a motion to discuss. Commissioner Dressler seconded.

Action: Motion Passed unanimously.

Discussion ensued.

Meeting Evaluation

Commissioners evaluated the meeting.

Conclude:

Commissioner Dressler made a motion to conclude the meeting. Commissioner Ready seconded.

Action: Motion passed unanimously.

The meeting concluded at 5:04 pm.

Approved by the Commission:	
Chair of Commission: Jill Buhler Rienstra	
Secretary of Commission: Marie Dressler _	

JEFFERSON COUNTY PUBLIC HOSPITAL DISTRICT NO. 2

RESOLUTION 2023-08

A RESOLUTION CANCELING CERTAIN WARRANTS IN THE AMOUNT OF \$1,029.56

WHEREAS warrants of any municipal corporation not presented within one year of their issue, or, that have been voided or replaced, shall be canceled by the passage of a resolution of the governing body;

NOW, THEREFORE BE IT RESOLVED THAT:

In order to comply with RCW 36.22.100, warrants indicated below in the total amount of \$1,029.56 be canceled.

Date of Issue	Warrant #	Amount
05/05/2022	289741	218.46
05/05/2022	289825	168.00
05/12/2022	289856	160.00
05/19/2022	290118	243.10
05/19/2022	290126	176.00
05/26/2022	290288	64.00
Total		\$1,029.56

APPROVED this 29th day of June 2023.
APPROVED BY THE COMMISSION:
Commission Chair Jill Buhler Rienstra:
Commission Secretary Marie Dressler:
Attest:
Commissioner Matt Ready:
Commissioner Kees Kolff:
Commissioner Bruce McComas:

TO: BOARD OF COMMISSIONERS

FROM: TYLER FREEMAN, CFO

RE: MAY 2023 WARRANT SUMMARY

The following items need to be approved at the next commission meeting:

General Fund Warrants & ACH Transfers Allowance for Uncollectible Accounts / Charity Canceled Warrants \$22,721,909.48 (Provided under separate cover) \$1,246,918.00 (Attached) \$1,029.56 (Attached)

TO: BOARD OF COMMISSIONERS

FROM: TYLER FREEMAN, CFO

RE: MAY 2023 GENERAL FUND WARRANTS & ACH

FUND TRANSFERS

Submitted for your approval are the following warrants:

GENERAL FUND:

298778 - 299427 \$5,167,041.48

ACH TRANSFERS \$17,554,868.00

\$22,721,909.48 YEAR-TO-DATE: \$107,653,672.80

Warrants are available for review if requested.

TO: BOARD OF COMMISSIONERS FROM: TYLER FREEMAN, CFO

RE: MAY 2023 ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS, ADMINISTRATIVE, AND CHARITY CARE WRITE OFFS

Submitted for your approval are the following:

,	MAY	MAY YTD	MAY YTD BUDGET
Allowance for Uncollectible Accounts:	946,288.00	1,669,230.00	1,685,581.00
Charity Care:	263,240.00	1,284,959.00	915,186.00
Other Administrative Adjustments:	37,390.00	694,883.00	350,827.00
TOTAL FOR MONTH:	\$1,246,918.00	3,649,072.00	\$2,951,594.00

TO: BOARD OF COMMISSIONERS

FROM: TYLER FREEMAN, CFO

RE: MAY 2023 WARRANT CANCELLATIONS

State law requires you to pass a resolution canceling any warrants which are not presented to the Treasurer for payment within one year of issue.

DATE	WARRANT	AMOUNT
5/5/2022	289741	218.46
5/5/2022	289825	168.00
5/12/2022	289856	160.00
5/19/2022	290118	243.10
5/19/2022	290126	176.00
5/26/2022	290288	64.00

TOTAL: \$ 1,029.56

Jefferson										
Healthcare	MAY 2023				MAY 2022					
STATISTIC DESCRIPTION	MO MO % YTD YTD % ACTUAL BUDGET VARIANCE ACTUAL BUDGET VARIANCE			MO ACTUAL	<u>%</u> VARIANCE	YTD_ ACTUAL	<u>%</u> VARIANCE			
FTEs - TOTAL (AVG)	601.76	625.21	4%	600.68	625.21	4%	570.94	-5%	570.48	-5%
FTES - PRODUCTIVE (AVG)	553.21	559.80	1%	550.15	559.80	2%	531.19	-4%	520.58	-6%
ADJUSTED PATIENT DAYS	3,606	3,041	19%	16,227	14,811	10%	2,753	31%	13,959	16%
ICU PATIENT DAYS (IP + OBSERVATION, MIDNIGHT CENSUS)	97	108	-10%	423	525	-19%	109	-11%	530	-25%
ACU PATIENT DAYS (IP + OBSERVATION, MIDNIGHT CENSUS)	244	297	-18%	1,474	1,445	2%	281	-13%	1,469	0%
SWING IP PATIENT DAYS (MIDNIGHT CENSUS)	-	17	-100%	-	83	-100%	7	-100%	10	0%
PATIENT DAYS (ACU, ICU, SWING), INCLUDES OBSERVATION	341	422	-19%	1,897	2,053	-8%	397	-14%	2,009	-6%
BIRTHS	9	8	13%	28	40	-30%	8	13%	42	-50%
SURGERY CASES (IN OR)	132	133	-1%	625	650	-4%	131	1%	611	2%
SURGERY MINUTES (IN OR)	18,258	16,599	10%	86,876	80,852	7%	16,761	9%	74,157	15%
SPECIAL PROCEDURE CASES	100	71	41%	419	345	21%	77	30%	306	27%
LAB BILLABLE TESTS	21,496	21,832	-2%	105,075	106,344	-1%	20,858	3%	104,630	0%
BLOOD BANK UNITS MATCHED	35	34	3%	216	164	32%	51	-31%	155	28%
MRIS COMPLETED	259	206	26%	1,166	1,002	16%	197	31%	937	20%
CT SCANS COMPLETED	624	612	2%	3,081	2,980	3%	582	7%	2,847	8%
RADIOLOGY DIAGNOSTIC TESTS	1,855	1,628	14%	9,002	7,931	14%	1,584	17%	7,638	15%
ECHOs COMPLETED	192	198	-3%	944	963	-2%	184	4%	941	0%
ULTRASOUNDS COMPLETED	417	343	22%	1,798	1,671	8%	308	35%	1,638	9%
MAMMOGRAPHYS COMPLETED	351	205	71%	1,514	1,000	51%	-	0%	1,007	33%
NUCLEAR MEDICINE TESTS	39	43	-9%	174	207	-16%	41	-5%	204	-17%
TOTAL DIAGNOSTIC IMAGING TESTS	3,737	3,235	16%	17,679	15,754	12%	2,896	29%	15,212	14%
PHARMACY MEDS DISPENSED	20,648	19,897	4%	102,790	96,920	6%	19,728	5%	97,338	5%
ANTI COAG VISITS	369	410	-10%	1,807	1,997	-10%	381	-3%	2,003	-11%
RESPIRATORY THERAPY PROCEDURES	2,991	3,259	-8%	14,558	15,872	-8%	2,636	13%	15,681	-8%
PULMONARY REHAB	105	130	-19%	540	633	-15%	68	54%	85	84%
PHYSICALTHERAPY	7,704	7,834	-2%	32,633	38,159	-14%	7,362	5%	35,040	-7%
OCCUPATIONAL THERAPY	1,375	1,261	9%	6,648	6,143	8%	1,153	19%	6,231	6%
SPEECH THERAPY	351	233	51%	1,515	1,133	34%	106	231%	914	40%
REHAB/PT/OT/ST	9,535	9,458	1%	41,336	46,068	-10%	8,689	10%	42,270	-2%
ER CENSUS	1,261	1,068	18%	5,740	5,201	10%	1,096	15%	4,845	16%
EXPRESS CLINIC	1,190	922	29%	5,681	4,491	26%	1,021	17%	4,189	26%
SOCO PATIENT VISITS	203	103	97%	646	501	29%	95	114%	456	29%
PORT LUDLOW PATIENT VISITS	722	705	2%	3,352	3,435	-2%	714	1%	3,384	-1%
SHERIDAN PATIENT VISITS	2,833	2,774	2%	13,593	13,512	1%	2,499	13%	12,223	10%
DENTAL CLINIC	537	419	28% 19%	2,380	2,041	17%	382	41%	2,007	16%
WATERSHIP CLINIC PATIENT VISITS TOWNSEND PATIENT VISITS	1,370 542	1,148 552	-2%	5,922 2,579	5,590 2,689	6% -4%	1,183 437	16% 24%	5,035 2,549	15% 1%
TOTAL RURAL HEALTH CLINIC VISITS	7,397	6,623	12%	34,153	32,259	6%	6,331	17%	29,843	13%
CARDIOLOGY CLINIC VISITS	547	510	7%	2,770	2,482	12%	425	29%	2,376	14%
DERMATOLOGY CLINIC VISITS	852	755	13%	4,168	3,680	13%	649	31%	3,405	18%
GEN SURG PATIENT VISITS	351	312	13%	1,579	1,519	4%	289	21%	1,457	8%
ONCOLOGY VISITS	547	604	-9%	2,615	2,941	-11%	569	-4%	2,761	-6%
ORTHO PATIENT VISITS	625	875	-29%	3,881	4,262	-9%	867	-28%	3,844	1%
SLEEP CLINIC VISITS	208	165	26%	840	804	4%	191	9%	799	5%
UROLOGY VISITS	285	167	71%	1,114	816	37%	165	73%	781	30%
OB/GYN CLINIC VISITS	342	284	20%	1.581	1.382	14%	267	28%	1.195	24%
WOUND CLINIC VISITS	215	239	-10%	789	1,164	-32%	256	-16%	1,128	-43%
TOTAL SPECIALTY CLINIC VISITS	3,972	3,911	2%	19,337	19,050	2%	3,678	8%	17,746	8%
SLEEP CENTER SLEEP STUDIES	55	57	-4%	273	276	-1%	64	-14%	274	0%
INFUSION CENTER VISITS	909	873	4%	4,362	4,254	3%	787	16%	4,018	8%
SURGERY CENTER ENDOSCOPIES	58	77	-25%	271	373	-27%	70	-17%	347	-28%
HOME HEALTH EPISODES	72	68	6%	347	333	4%	55	31%	251	28%
HOSPICE CENSUS/DAYS	1,455	966	51%	5,596	4,704	19%	718	103%	3,913	30%
CARDIAC REHAB SESSIONS	181		0%	906	-	0%		0%	-	100%
DIETARY MEALS SERVED	9,128	9,284	-2%	47,526	45,222	5%	9,568	-5%	45,705	4%
MAT MGMT TOTAL ORDERS PROCESSED	1,633	1,576	4%	7,486	7,677	-2%	1,544	6%	7,757	-4%

Jefferson	May 2023	May 2023	Variance Favorable/	%	May 2023	May 2023	Variance Favorable/	%	May 2022
Healthcare	Actual	Budget	(Unfavorable)	,,,	YTD	Budget YTD	(Unfavorable)		YTD
Gross Revenue									
Inpatient Revenue	2,852,933	3,751,879	(898,946)	-24%	16,337,953	18,275,283	(1,937,330)	-11%	17,717,957
Outpatient Revenue	27,416,288	25,739,557	1,676,731	7%	128,750,053	125,376,554	3,373,500	3%	111,095,939
Total Gross Revenue	30,269,221	29,491,437	777,785	3%	145,088,007	143,651,837	1,436,170	1%	128,813,896
Revenue Adjustments									
Cost Adjustment Medicaid	2,567,085	2,321,868	(245,216)	-11%	11,400,455	11,309,746	(90,710)	-1%	10,318,555
Cost Adjustment Medicare	10,371,442	10,261,359	(110,083)	-1%	51,468,891	49,982,749	(1,486,142)	-3%	44,654,778
Charity Care	263,240	187,886	(75,354)	-40%	1,284,959	915,186	(369,773)	-40%	673,486
Contractual Allowances Other	2,592,623	2,846,182	253,559	9%	12,727,011	13,863,662	1,136,651	8%	12,184,864
Administrative Adjustments	37,390	72,024	34,635	48%	694,883	350,827	(344,057)	-98%	293,718
Allowance for Uncollectible Accounts	946,288	346,046	(600,241)	-173%	1,669,230	1,685,581	16,350	1%	1,247,824
Total Revenue Adjustments	16,778,066	16,035,366	(742,701)	-5%	79,245,429	78,107,749	(1,137,680)	-1%	69,373,225
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Net Patient Service Revenue	13,491,155	13,456,071	35,084	0%	65,842,578	65,544,088	298,490	0%	59,440,671
Other Revenue									
340B Revenue	501,173	303,625	197,548	65%	2,046,243	1,478,950	567,293	38%	1,406,488
Other Operating Revenue	240,654	149,012	91,642	61%	1,271,864	725,834	546,030	75%	2,315,621
Total Operating Revenues	14,232,982	13,908,709	324,274	2%	69,160,685	67,748,871	1,411,813	2%	63,162,780
Operating Expenses									
Salaries And Wages	6,380,333	6,899,538	519,205	8%	31,426,793	33,607,430	2,180,637	6%	30,959,988
Employee Benefits	1,400,529	1,564,367	163,838	10%	7,825,872	7,619,982	(205,890)	-3%	7,206,843
Professional Fees	1,031,565	239,142	(792,423)	-331%	3,448,586	1,164,851	(2,283,734)	-196%	1,831,308
Purchased Services	1,066,239	1,029,562	(36,677)	-4%	4,973,904	5,014,965	41,062	1%	3,677,379
Supplies	2,678,262	2,648,757	(29,505)	-1%	14,244,120	12,902,012	(1,342,108)	-10%	13,010,666
			(39,274)						
Insurance Leases And Rentals	131,228	91,954		-43% -308%	654,573	447,905	(206,669)	-46%	349,744
	76,290	18,698	(57,592)		114,646	91,077	(23,568)	-26%	356,484
Depreciation And Amortization	439,099	477,906	38,807	8%	2,131,110	2,327,866	196,757	8%	2,144,673
Repairs And Maintenance	88,588	93,629	5,041	5%	470,747	456,062	(14,685)	-3%	291,446
Utilities	64,166	125,424	61,258	49%	525,982	610,936	84,955	14%	694,830
Licenses And Taxes Other	114,650 355,552	75,395 241,023	(39,255) (114,529)	-52% -48%	476,592 1,527,091	367,248 1,174,014	(109,344) (353,077)	-30% -30%	348,850 905,526
Other									
Total Operating Expenses Operating Income (Loss)	13,826,502 406,481	13,505,396 403,312	(321,105) 3,168	-2% 1%	67,820,015 1,340,669	65,784,350 1,964,521	(2,035,665) (623,852)	-3% -32%	61,777,737 1,385,043
Non Operating Revenues (Expenses)									
Taxation For Maint Operations	24,815	24,970	(155)	-1%	124,073	121,627	2,446	2%	120,079
Taxation For Debt Service	18,894	19,279	(385)	-2%	94,472	93,910	563	1%	107,089
Investment Income	176,835	17,105	159,730	934%	789,580	83,319	706,261	848%	65,135
Interest Expense	(84,315)	(74,805)	(9,509)	-13%	(344,666)	(364,373)	19,707	5%	(417,370
Bond Issuance Costs	-	-	-	0%	-	-	,	0%	0
Gain or (Loss) on Disposed Asset	-	-		0%	-	_	-	0%	_ `
Contributions	18,385	11,721	6,664	57%	34,684	57,090	(22,407)		14,558
Total Non Operating Revenues (Ex	154,615	(1,730)	156,345	9037%	698,143	(8,427)	706,570	8385%	(110,509
· · · · · · · · · · · · · · · · · · ·									
Change in Net Position (Loss)	561,095	401,582	159,513	40%	2,038,813	1,956,095	82,718	4%	1,274,534

FROM: Medical Staff Services

RE: 06/20/2023 Medical Executive Committee appointments/reappointments for

Board approval 06/29/2023

C-0241

§485.627(a) Standard: Governing Body or Responsible Individual

The CAH has a governing body or an individual that assumes full legal responsibility for determining, implementing and monitoring policies governing the CAH'S total operation and for ensuring that those policies are administered so as to provide quality health care in a safe environment.

Interpretive Guidelines §485.627(a)

It is the responsibility of the governing body (or responsible individual) to appoint, with the advice of the medical staff, the individual practitioners to the medical staff. After considering medical staff recommendations, and in accordance with established CAH medical staff criteria and State and Federal laws and regulations, the governing body (or responsible individual) decides whether or not to appoint new medical staff members or to continue current members of the medical staff.

Recommended provisional appointment to the active/courtesy/allied health/locum tenens staff:

- 1. Casey Medina, MD (Skagit Radiology) Core Privileges ONLY
- 2. Elyse Blum, MD (Skagit Radiology) Core Privileges ONLY
- 3. Frederic Joseph, MD (Skagit Radiology) Stereotactic Privileges ONLY- Temp Privileges approved on 05/23/2023
- 4. Shawn Call, MD (Skagit Radiology) Stereotactic Privileges ONLY
- 5. Larry Cai, MD (Skagit Radiology) Stereotactic Privileges ONLY
- 6. Daniel Walkowski, PA-C, Dermatology
- 7. Macie Booker, APRN, Express Clinic

Recommended re-appointment to the active medical staff with privileges as requested:

- 1. Rachel Bickling, MD
- 2. Judith Gayne, MD
- 3. Kevin Bowman, MD
- 4. Christopher Manik, MD
- 5. Erica Tirado, DO

Recommended re-appointment to the courtesy medical staff with privileges as requested:

- 1. Sheila Smith, MD (Tele-Neurology)
- 2. Nikolas Okon, DO (Tele-Neurology)
- 3. Elizabeth Walz, MD (Tele-Neurology)

Recommended re-appointment to the allied health staff with privileges as requested:

1. N/A

Recommended Temporary Privileges:

1. N/A

Recommended POCUS Privileges:

1. N/A

Medical Student Rotation:

1. Michelle Zinghang- UW, Shadowing Dr. Hong

FROM: Medical Staff Services

RE: 06/20/2023 Medical Executive Committee appointments/reappointments for

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C-0241

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Disaster Privileging

1. N/A

90-day provisional performance review completed successfully:

1. Coreen Williams, ARNP

Resignations:

1. N/A

Policy and Privilege Review Policies

- 1. Provisional Evaluation Process (Focused Professional Performance Review)- No changes
- 2. Provider Conduct Policy- No Changes

Privileges

- 1. Tele-Stroke Privileges- No Changes
- 2. Sleep Medicine Privileges- No Changes
- 3. Radiology Core Privileges- Changes to add Stereotactic Breast Biopsy