

This meeting will be held in person in the Dirksen Conference Room and on Teams. Please see the link below to access this meeting remotely.

**Audio Only:** dial Phone Conference Line: **(509) 598-2842**

When prompted, enter Conference ID number: **572 938 342#**

**Microsoft Teams meeting:** Join on your computer or mobile app.

This option will allow you to join the meeting live.

[Click here to join the meeting](#)

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Regular Session Agenda  
Wednesday, May 24, 2023

<b><u>Call to Order:</u></b>	2:00
<b><u>Approve Agenda:</u></b>	2:00
<b><u>Patient Story:</u></b> Tina Toner, CNO	2:00
<b><u>Public Comment:</u></b> Public comments are welcome orally, with a 3-minute limit, or may be submitted via email at <a href="mailto:commissioners@jeffersonhealthcare.org">commissioners@jeffersonhealthcare.org</a> , or written and addressed to Commissioners at 834 Sheridan Street, Port Townsend, WA 98368. Written submissions must be received by 5:00 pm the day prior to the meeting.	2:15
<b><u>Minutes:</u></b> Action Requested <ul style="list-style-type: none"> <li>April 26 Regular Session Meeting</li> </ul>	2:30
<b><u>Required Approvals:</u></b> Action Requested <ul style="list-style-type: none"> <li>Resolution 2023- 06 Surplus Equipment</li> <li>Resolution 2023- 07 Cancelled Warrants</li> <li>April Warrants and Adjustments</li> <li>Medical Staff Credentials/ Appointments/ Reappointments</li> </ul>	2:45
<b><u>Patient Advocate Report:</u></b> Jackie Levin, Patient Advocate	3:00
<b><u>Break:</u></b>	3:15
<b><u>Quality Report:</u></b> Brandie Manuel, CPSO	3:30
<b><u>Financial Report:</u></b> Tyler Freeman, CFO	3:45
<b><u>Administrative Report:</u></b> Mike Glenn, CEO	4:00

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Jefferson Healthcare  
Owned and Operated by Jefferson County Public Hospital District No. 2  
834 Sheridan Street, Port Townsend, WA 98368  
We are an equal opportunity provider and employer.

Jefferson County Public Hospital District No. 2 Board of Commissioners acknowledge that Jefferson Healthcare is on the ancestral and contemporary homelands of the S'Klallam, Chemakum, Twana and other indigenous nations and we recognize these tribal governments' sovereignty across the region.

This meeting will be held in person in the Dirksen Conference Room and on Teams. Please see the link below to access this meeting remotely.

**Board Business:**

4:15

- Board of Health Report
- Meeting Evaluation

**Conclude:**

4:30

This Regular Session will be officially recorded. The times shown in the agenda are estimates only.

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Due to the presence of multiple respiratory illness, Jefferson Healthcare is still highly encouraging practice of high infection protocols. You may choose to attend this meeting virtually by accessing the below information or can attend in person in the administration hall Executive Conference Room. Limited seating available.

**Audio Only:** dial Phone Conference Line: (509) 598-2842  
When prompted, enter Conference ID number: 572 938 342#

## **Jefferson County Public Hospital District No.2 Board of Commissioners, Regular Session Minutes Wednesday, April 26, 2023**

### **Call to Order:**

The meeting was called to order at 2:01 pm by Board Chair Buhler Rienstra. Present by phone and video were Commissioners Buhler-Rienstra, Dressler, Kolff, McComas, and Ready. Also, in attendance was Mike Glenn, CEO, Tyler Freeman, Chief Financial Officer, Jake Davidson, Chief Operating Officer, Brandie Manuel, Chief Quality & Patient Safety Officer, Heather Bailey, Interim Chief Human Resources Officer, and Christina Avila, Executive Assistant. This meeting was officially audio recorded by Jefferson Healthcare.

### **Approve Agenda:**

Commissioner Kolff made a motion to approve the agenda. Commissioner McComas seconded.

**Action:** Motion passed unanimously.

### **Replacement and Expansion Project Update:**

- o Abbott Construction and ZGF Architects

Abbott Construction and ZGF Architects shared an update on the Replacement and Expansion Project Update including introductions, project updates and overview, exterior, and interior design experience. Discussion ensued.

### **Break:**

Commissioners recessed for break at 2:50 pm.

Commissioner reconvened from break at 3:02 pm.

### **Team, Provider, Employee of the Quarter:**

Caitlin Kura, Executive Recruiter, announced the Team, Provider, Leader, and Employee of the Quarter. The team of the quarter was Express care. The provider of the quarter was Dr. Stephen Churchley. The Leader of the quarter was Krystal Brock-Farrington. The employee of the quarter was Paula Sorbel. Discussion ensued.

**Public Comment:**

Member of the public, Stephen Schumacher, made a comment about mask mandates. He stated that he feels employees should not be mandated to wear masks in patient settings and believes that wearing masks increases inhalation of carbon dioxide. The commissioners thanked Stephen Schumacher for his public comment and stated that they will take this information into consideration.

Member of the public, Annette Huenke, shared her experience with billing for a brace. She requested that JH review pricing for braces. Annette also raised a concern about signing consent forms before medical appointments and has spoken with financial services and the patient advocate team. The commissioners thanked Annette Huenke for her public comment and stated that they will follow up on her concerns.

**Minutes:**

- March 22, 2023 Regular Session Minutes

Commissioner Kolff made a motion to approve the Regular Session Minutes with an amendment to the Board of Health report to include the Public Health Hero awards. Commissioner Dressler seconded with amendment. Commissioner McComas abstained.

**Action:** Motion passed

**Required Approvals:** Action Requested

- Resolution 2023-05 Cancelled Warrants
- March Warrants and Adjustments
- Medical Staff Credentials/ Appointments/ Reappointments

Commissioner Dressler made a motion to approve the Required Approvals. Commissioner McComas seconded.

**Action:** Motion passed unanimously.

**Quality Report:**

Brandie Manuel, Chief Quality & Patient Safety Officer, presented the March Quality report. This report included patient comments recognizing amazing care provided by the hospital, including the birth center, ED/Express Clinic, Imaging, Medical group, Dr. Griffin-Hart, Dr. Luqman, Dr. Kaatz, Char, Dr. Schwartz, and Dr. Crowell. Discussion ensued.

**Financial Report:**

Tyler Freeman, CFO, presented the March Financial Report. Discussion ensued.

**Administrative Report**

Dr. Mattern, CMO, and Mike Glenn, CEO, presented the April Administrative report. Discussion ensued.

**Break:**

Commissioners recessed for break at 4:51 pm.

Commissioner reconvened from break at 4:58 pm.

**Executive Session:**

To discuss with legal counsel representing the agency the legal risks of a proposed action or current practice, as allowed by RCW 42.30.110(1)(i)

Commissioner Buhler-Rienstra announced they will go into Executive Session for thirty (30) minutes to discuss the legal risks of a proposed action or current practice and will return to regular session at 5:30 pm. No action is expected to be taken following the executive session.

Commissioners went into Executive Session at 5:00 pm.

Commissioners came out of Executive Session at 5:30 pm.

No public was present on the line.

No action was taken.

**Board Business:**

- Board of Health Report

Commissioner Kolff shared a Board of Health Report which included Public Health Hero awards, board member resignation, climate change presentation, CHIP, and firearm safety. Discussion ensued.

- Board Book Update

Board Chair Buhler-Rienstra gave a Board Book update. Discussion ensued.

- In-Person Meetings

Board Chair Buhler-Rienstra reviewed in-person meetings. Discussion ensued. Commissioners agreed to move forward with a hybrid meeting model for commission meetings.

- Meeting Evaluation

Commissioners evaluated the meeting.

**Conclude:**

Commissioner McComas made a motion to conclude the meeting. Commissioner Dressler seconded.

**Action:** Motion passed unanimously.

The meeting concluded at 5:59 pm.

Approved by the Commission:

Chair of Commission: Jill Buhler Rienstra \_\_\_\_\_

Secretary of Commission: Marie Dressler \_\_\_\_\_

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JEFFERSON COUNTY PUBLIC HOSPITAL DISTRICT NO. 2

RESOLUTION 2023-06

A RESOLUTION TO DECLARE CERTAIN EQUIPMENT SURPLUS TO THE NEEDS OF  
JEFFERSON COUNTY PUBLIC HOSPITAL DISTRICT NO. 2 AND TO AUTHORIZE THE  
DISPOSAL OF SAID EQUIPMENT

WHEREAS the item(s) of equipment enumerated below are obsolete and otherwise surplus to the District, and;

WHEREAS said equipment now represents an unnecessary cost to the District to retain and store it,

NOW, THEREFORE, BE IT RESOLVED THAT:

- 1) The following equipment be declared surplus to the needs of Jefferson County Public Hospital District No. 2 and will be disposed of in compliance with state law:

Description	Asset #	Serial #	Model #
HALO Fogger	16-00048	48579	N/A
Pulmonary Function System	14-00171	V-707272F-01E00275	MS-PFT

APPROVED this 24<sup>th</sup> day of May 2023.

APPROVED BY THE COMMISSION:

Commission Chair Jill Buhler Rienstra: \_\_\_\_\_

Commission Secretary Marie Dressler: \_\_\_\_\_

Attest:

Commissioner Bruce McComas: \_\_\_\_\_

Commissioner Kees Kolff: \_\_\_\_\_

Commissioner Matt Ready: \_\_\_\_\_

Jefferson County Public Hospital District #2  
Surplus Equipment Form

Department: EVS Date: 4/10/23

Equipment to be declared surplus: HALO Fogger

Asset Number: 16-00048 Serial Number: 15279

Model Number: \_\_\_\_\_

**Justification for declaring surplus:** (check all that apply)

- ☐ No longer supports current software
- ☒ End of life, useful life exhausted
- ☒ Not supported by original manufacturer, parts not available
- ☒ Cost of parts to repair exceeds cost of new equipment
- ☒ Technology outdated
- ☐ Removed or altered during remodeling process
- ☐ Other Occupational hazard

Depreciated value: 0

Nichole Beal  
Department Director Signature

K. Arnold  
Materials Director Signature

**Recommended Disposition:**

- ☐ Send to surplus storage until \_\_\_\_\_ if not pulled for service dispose in appropriate manner.
- ☐ Use as trade-in and return to vendor \_\_\_\_\_
- ☐ Send to recycler\* \_\_\_\_\_
- ☐ Placed with third party reseller \_\_\_\_\_
- ☒ Send to landfill\* \_\_\_\_\_

\*If another party wishes to take equipment from District at no cost the CEO shall have discretion to allow this.

☐ Sell to \_\_\_\_\_

Approved by Commission on \_\_\_\_\_ Resolution # \_\_\_\_\_



Jefferson County Public Hospital District #2  
Surplus Equipment Form

Department: RT Date: 5-10-23

Equipment to be declared surplus: Pulmonary Function System

Asset Number: 14-00171 Serial Number: V-707272F-DIE00275

Model Number: MS-PFT

**Justification for declaring surplus:** (check all that apply)

- ☐ No longer supports current software
- ☒ End of life, useful life exhausted
- ☐ Not supported by original manufacturer, parts not available
- ☐ Cost of parts to repair exceeds cost of new equipment
- ☐ Technology outdated
- ☐ Removed or altered during remodeling process
- ☐ Other \_\_\_\_\_

Depreciated value: 0  
Alouren  
Department Director Signature

Elaina Nurfam  
Materials Director Signature

**Recommended Disposition:**

- ☐ Send to surplus storage until \_\_\_\_\_ if not pulled for service dispose in appropriate manner.
- ☐ Use as trade-in and return to vendor \_\_\_\_\_
- ☐ Send to recycler\* \_\_\_\_\_
- ☐ Placed with third party reseller \_\_\_\_\_
- ☒ Send to landfill\* \_\_\_\_\_

\*If another party wishes to take equipment from District at no cost the CEO shall have discretion to allow this.

☐ Sell to \_\_\_\_\_

Approved by Commission on \_\_\_\_\_ Resolution # \_\_\_\_\_

JEFFERSON COUNTY PUBLIC HOSPITAL DISTRICT NO. 2

RESOLUTION 2023-07

A RESOLUTION CANCELING CERTAIN WARRANTS IN  
THE AMOUNT OF \$7,097.41

WHEREAS warrants of any municipal corporation not presented within one year of their issue, or, that have been voided or replaced, shall be canceled by the passage of a resolution of the governing body;

NOW, THEREFORE BE IT RESOLVED THAT:

In order to comply with RCW 36.22.100, warrants indicated below in the total amount of \$7,097.41 be canceled.

Date of Issue	Warrant #	Amount
04/07/2022	289188	673.28
04/07/2022	289218	5,655.74
04/07/2022	289230	75.00
04/12/2022	289314	59.08
04/12/2022	289336	398.38
04/12/2022	289354	235.93
<b>Total</b>		<b>\$7,097.41</b>

APPROVED this 24th day of May 2023.

APPROVED BY THE COMMISSION:

Commission Chair Jill Buhler Rienstra: \_\_\_\_\_

Commission Secretary Marie Dressler: \_\_\_\_\_

Attest:

Commissioner Matt Ready: \_\_\_\_\_

Commissioner Kees Kolff: \_\_\_\_\_

Commissioner Bruce McComas: \_\_\_\_\_

**JEFFERSON HEALTHCARE  
834 SHERIDAN AVENUE  
PORT TOWNSEND, WA 98368**

**TO: BOARD OF COMMISSIONERS  
FROM: TYLER FREEMAN, CFO  
RE: APRIL 2023 WARRANT SUMMARY**

**The following items need to be approved at the next commission meeting:**

General Fund Warrants & ACH Transfers	<b>\$20,298,998.54</b>	(Provided under separate cover)
Allowance for Uncollectible Accounts / Charity	<b>\$225,081.00</b>	(Attached)
Canceled Warrants	<b>\$7,097.41</b>	(Attached)

JEFFERSON HEALTHCARE  
834 SHERIDAN AVENUE  
PORT TOWNSEND, WA 98368

TO: BOARD OF COMMISSIONERS  
FROM: TYLER FREEMAN, CFO  
RE: APRIL 2023 GENERAL FUND WARRANTS & ACH  
FUND TRANSFERS

Submitted for your approval are the following warrants:

GENERAL FUND:

298101 - 298777 \$5,597,988.32

ACH TRANSFERS \$14,701,010.22

\$20,298,998.54

YEAR-TO-DATE: \$84,931,763.32

Warrants are available for review if requested.

JEFFERSON HEALTHCARE  
834 SHERIDAN AVENUE  
PORT TOWNSEND, WA 98368

TO: BOARD OF COMMISSIONERS  
FROM: TYLER FREEMAN, CFO  
RE: APRIL 2023 ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS, ADMINISTRATIVE, AND CHARITY CARE WRITE OFFS

Submitted for your approval are the following:

	APRIL	APRIL YTD	APRIL YTD BUDGET
Allowance for Uncollectible Accounts:	6,576.00	722,943.00	1,339,534.00
Charity Care:	229,849.00	1,021,719.00	727,300.00
Other Administrative Adjustments:	(11,344.00)	657,494.00	278,803.00
	<hr/>		
TOTAL FOR MONTH:	\$225,081.00	2,402,156.00	\$2,345,637.00
	<hr/>		

JEFFERSON HEALTHCARE  
834 SHERIDAN AVENUE  
PORT TOWNSEND, WA 98368

TO: BOARD OF COMMISSIONERS  
FROM: TYLER FREEMAN, CFO  
RE: APRIL 2023 WARRANT CANCELLATIONS

State law requires you to pass a resolution canceling any warrants which are not presented to the Treasurer for payment within one year of issue.

DATE	WARRANT	AMOUNT
4/7/2022	289188	673.28
4/7/2022	289218	5,655.74
4/7/2022	289230	75.00
4/12/2022	289314	59.08
4/12/2022	289336	398.38
4/12/2022	289354	235.93
TOTAL:		<u>\$ 7,097.41</u>

**STATISTIC DESCRIPTION**

	APRIL 2023						APRIL 2022			
	MO ACTUAL	MO BUDGET	% VARIANCE	YTD ACTUAL	YTD BUDGET	% VARIANCE	MO ACTUAL	% VARIANCE	YTD ACTUAL	% VARIANCE
FTEs - TOTAL (AVG)	598.14	625.21	4%	598.14	625.21	4%	592.00	-1%	608.80	2%
FTEs - PRODUCTIVE (AVG)	553.23	559.80	1%	553.23	559.80	1%	521.82	-6%	540.95	-2%
ADJUSTED PATIENT DAYS	2,674	2,845	-6%	12,621	11,672	8%	3,737	-28%	11,207	13%
ICU PATIENT DAYS (IP + OBSERVATION, MIDNIGHT CENSUS)	73	101	-28%	311	414	-25%	88	-17%	418	-34%
ACU PATIENT DAYS (IP + OBSERVATION, MIDNIGHT CENSUS)	218	278	-22%	1,110	1,139	-3%	249	-12%	1,180	-6%
SWING IP PATIENT DAYS (MIDNIGHT CENSUS)	-	16	-100%	-	65	-100%	3	-100%	3	0%
PATIENT DAYS (ACU, ICU, SWING), INCLUDES OBSERVATION	291	395	-26%	1,421	1,618	-12%	340	-14%	1,601	-13%
BIRTHS	2	8	-75%	19	31	-39%	8	-75%	34	-79%
SURGERY CASES (IN OR)	110	125	-12%	493	512	-4%	124	-11%	479	3%
SURGERY MINUTES (IN OR)	16,343	15,528	5%	68,618	63,718	8%	16,031	2%	57,338	16%
SPECIAL PROCEDURE CASES	73	66	11%	319	272	17%	79	-8%	229	28%
LAB BILLABLE TESTS	19,838	20,424	-3%	83,367	83,807	-1%	18,196	9%	83,400	0%
BLOOD BANK UNITS MATCHED	41	31	32%	180	129	40%	24	71%	104	42%
MRIs COMPLETED	223	193	16%	899	790	14%	168	33%	740	18%
CT SCANS COMPLETED	537	572	-6%	2,440	2,348	4%	484	11%	2,251	8%
RADIOLOGY DIAGNOSTIC TESTS	1,751	1,523	15%	7,124	6,250	14%	1,495	17%	6,032	15%
ECHOs COMPLETED	165	185	-11%	752	759	-1%	177	-7%	757	-1%
ULTRASOUNDS COMPLETED	338	321	5%	1,379	1,317	5%	317	7%	1,328	4%
MAMMOGRAPHYS COMPLETED	305	192	59%	1,163	788	48%	172	77%	1,007	13%
NUCLEAR MEDICINE TESTS	33	40	-18%	135	163	-17%	50	-34%	163	-21%
TOTAL DIAGNOSTIC IMAGING TESTS	3,352	3,026	11%	13,892	12,415	12%	2,863	17%	12,278	12%
PHARMACY MEDS DISPENSED	17,790	18,614	-4%	82,915	76,380	9%	17,474	2%	77,193	7%
ANTI COAG VISITS	331	384	-14%	1,438	1,574	-9%	418	-21%	1,622	-13%
RESPIRATORY THERAPY PROCEDURES	2,682	3,048	-12%	11,471	12,509	-8%	2,394	12%	12,990	-13%
PULMONARY REHAB	95	122	-22%	429	499	-14%	15	533%	17	96%
PHYSICAL THERAPY	6,477	7,329	-12%	24,847	30,072	-17%	6,857	-6%	27,664	-11%
OCCUPATIONAL THERAPY	1,142	1,180	-3%	5,260	4,842	9%	1,299	-12%	5,078	3%
SPEECH THERAPY	264	218	21%	1,147	893	28%	115	130%	808	30%
REHAB/PT/OT/ST	7,978	8,849	-10%	31,683	36,306	-13%	8,286	-4%	33,567	-6%
ER CENSUS	1,070	999	7%	4,440	4,099	8%	920	16%	3,716	16%
EXPRESS CLINIC	1,012	862	17%	4,461	3,539	26%	849	19%	3,140	30%
SOCO PATIENT VISITS	115	96	20%	393	395	-1%	105	10%	361	8%
PORT LUDLOW PATIENT VISITS	550	660	-17%	2,478	2,707	-8%	700	-21%	2,670	-8%
SHERIDAN PATIENT VISITS	2,380	2,595	-8%	10,311	10,648	-3%	2,449	-3%	9,724	6%
DENTAL CLINIC	407	392	4%	1,843	1,609	15%	381	7%	1,625	12%
WATERSHIP CLINIC PATIENT VISITS	993	1,074	-8%	4,434	4,405	1%	927	7%	3,852	13%
TOWNSEND PATIENT VISITS	472	516	-9%	1,977	2,119	-7%	523	-10%	2,112	-7%
TOTAL RURAL HEALTH CLINIC VISITS	5,929	6,195	-4%	25,897	25,422	2%	5,934	0%	23,484	9%
CARDIOLOGY CLINIC VISITS	560	477	17%	2,223	1,956	14%	485	15%	1,951	12%
DERMATOLOGY CLINIC VISITS	781	707	10%	2,714	2,900	-6%	605	29%	2,756	-2%
GEN SURG PATIENT VISITS	301	292	3%	1,203	1,197	1%	281	7%	1,168	3%
ONCOLOGY VISITS	460	565	-19%	2,042	2,318	-12%	565	-19%	2,192	-7%
ORTHO PATIENT VISITS	737	819	-10%	3,135	3,359	-7%	700	5%	2,977	5%
SLEEP CLINIC VISITS	136	154	-12%	633	633	0%	133	2%	608	4%
UROLOGY VISITS	66	157	-58%	653	643	2%	103	-36%	616	6%
OB/GYN CLINIC VISITS	299	265	13%	1,221	1,089	12%	259	15%	928	24%
WOUND CLINIC VISITS	167	224	-25%	574	917	-37%	215	-22%	872	-52%
TOTAL SPECIALTY CLINIC VISITS	3,507	3,660	-4%	14,398	15,012	-4%	3,346	5%	14,068	2%
SLEEP CENTER SLEEP STUDIES	49	53	-8%	216	218	-1%	52	-6%	210	3%
INFUSION CENTER VISITS	816	817	0%	3,441	3,353	3%	784	4%	3,218	6%
SURGERY CENTER ENDOSCOPIES	58	72	-19%	213	294	-28%	68	-15%	277	-30%
HOME HEALTH EPISODES	14	560	-98%	154	2,299	-93%	50	-72%	195	-27%
HOSPICE CENSUS/DAYS	1,066	1,196	-11%	4,097	4,909	-17%	796	34%	3,168	23%
CARDIAC REHAB SESSIONS	162	-	0%	725	-	0%	-	0%	-	100%
DIETARY MEALS SERVED	9,209	8,685	6%	38,314	35,638	8%	8,473	9%	35,996	6%
MAT MGMT TOTAL ORDERS PROCESSED	1,345	1,474	-9%	5,853	6,050	-3%	1,404	-4%	6,213	-6%

**Gross Revenue**  
Inpatient Revenue  
Outpatient Revenue

**Total Gross Revenue**

**Revenue Adjustments**

Cost Adjustment Medicaid  
Cost Adjustment Medicare  
Charity Care  
Contractual Allowances Other  
Administrative Adjustments  
Allowance for Uncollectible Accounts

**Total Revenue Adjustments**

**Net Patient Service Revenue**

**Other Revenue**

340B Revenue  
Other Operating Revenue

**Total Operating Revenues**

**Operating Expenses**

Salaries And Wages  
Employee Benefits  
Professional Fees  
Purchased Services  
Supplies  
Insurance  
Leases And Rentals  
Depreciation And Amortization  
Repairs And Maintenance  
Utilities  
Licenses And Taxes  
Other

**Total Operating Expenses**  
**Operating Income (Loss)**

**Non Operating Revenues (Expenses)**

Taxation For Maint Operations  
Taxation For Debt Service  
Investment Income  
Interest Expense  
Bond Issuance Costs  
Gain or (Loss) on Disposed Asset  
Contributions

**Total Non Operating Revenues (Ex**

**Change in Net Position (Loss)**

	April 2023 Actual	April 2023 Budget	Variance Favorable/ (Unfavorable)	%	April 2023 YTD	April 2023 Budget YTD	Variance Favorable/ (Unfavorable)	%	April 2022 YTD
Inpatient Revenue	3,016,930	3,630,851	(613,921)	-17%	13,485,020	14,523,404	(1,038,384)	-7%	14,534,622
Outpatient Revenue	24,637,180	24,909,249	(272,069)	-1%	101,333,765	99,636,996	1,696,769	2%	86,746,248
<b>Total Gross Revenue</b>	<b>27,654,110</b>	<b>28,540,100</b>	<b>(885,990)</b>	<b>-3%</b>	<b>114,818,785</b>	<b>114,160,400</b>	<b>658,385</b>	<b>1%</b>	<b>101,280,870</b>
<b>Revenue Adjustments</b>									
Cost Adjustment Medicaid	3,212,314	2,246,969	(965,345)	-43%	8,833,371	8,987,877	154,506	2%	8,795,445
Cost Adjustment Medicare	9,852,839	9,930,347	77,508	1%	41,097,449	39,721,390	(1,376,059)	-3%	34,384,129
Charity Care	229,849	181,825	(48,024)	-26%	1,021,719	727,300	(294,419)	-40%	476,069
Contractual Allowances Other	1,333,401	2,754,370	1,420,969	52%	10,134,388	11,017,480	883,092	8%	9,502,342
Administrative Adjustments	(11,344)	69,701	81,045	116%	657,494	278,803	(378,691)	-136%	166,929
Allowance for Uncollectible Accounts	6,576	334,884	328,308	98%	722,943	1,339,534	616,591	46%	751,744
<b>Total Revenue Adjustments</b>	<b>14,623,635</b>	<b>15,518,096</b>	<b>894,461</b>	<b>6%</b>	<b>62,467,364</b>	<b>62,072,384</b>	<b>(394,980)</b>	<b>-1%</b>	<b>54,076,658</b>
<b>Net Patient Service Revenue</b>	<b>13,030,475</b>	<b>13,022,004</b>	<b>8,471</b>	<b>0%</b>	<b>52,351,421</b>	<b>52,088,016</b>	<b>263,405</b>	<b>1%</b>	<b>47,204,213</b>
<b>Other Revenue</b>									
340B Revenue	465,347	293,831	171,516	58%	1,545,070	1,175,324	369,746	31%	1,485,079
Other Operating Revenue	251,445	144,206	107,239	74%	1,031,210	576,822	454,388	79%	1,839,800
<b>Total Operating Revenues</b>	<b>13,747,267</b>	<b>13,460,041</b>	<b>287,226</b>	<b>2%</b>	<b>54,927,701</b>	<b>53,840,162</b>	<b>1,087,539</b>	<b>2%</b>	<b>50,529,092</b>
<b>Operating Expenses</b>									
Salaries And Wages	6,466,692	6,676,973	210,281	3%	25,046,460	26,707,891	1,661,431	6%	24,917,318
Employee Benefits	2,038,236	1,513,904	(524,332)	-35%	6,425,343	6,055,615	(369,728)	-6%	6,057,394
Professional Fees	799,012	231,427	(567,585)	-245%	2,417,021	925,710	(1,491,311)	-161%	1,263,621
Purchased Services	1,081,451	996,351	(85,100)	-9%	3,907,665	3,985,403	77,738	2%	3,111,581
Supplies	2,333,626	2,563,314	229,688	9%	11,568,598	10,253,255	(1,315,343)	-13%	10,176,407
Insurance	130,229	88,988	(41,241)	-46%	523,346	355,951	(167,395)	-47%	280,340
Leases And Rentals	33,663	18,095	(15,568)	-86%	38,356	72,379	34,023	47%	282,620
Depreciation And Amortization	423,826	462,490	38,664	8%	1,692,010	1,849,960	157,950	9%	1,715,221
Repairs And Maintenance	141,127	90,608	(50,519)	-56%	382,159	362,433	(19,726)	-5%	200,853
Utilities	116,656	121,378	4,722	4%	461,815	485,512	23,697	5%	538,634
Licenses And Taxes	109,796	72,963	(36,833)	-50%	361,942	291,853	(70,089)	-24%	269,152
Other	405,891	233,248	(172,643)	-74%	1,171,539	932,991	(238,548)	-26%	757,446
<b>Total Operating Expenses</b>	<b>14,080,205</b>	<b>13,069,739</b>	<b>(1,010,466)</b>	<b>-8%</b>	<b>53,996,254</b>	<b>52,278,953</b>	<b>(1,717,301)</b>	<b>-3%</b>	<b>49,570,586</b>
<b>Operating Income (Loss)</b>	<b>(332,938)</b>	<b>390,302</b>	<b>(723,240)</b>	<b>-185%</b>	<b>931,447</b>	<b>1,561,209</b>	<b>(629,762)</b>	<b>-40%</b>	<b>958,506</b>
<b>Non Operating Revenues (Expenses)</b>									
Taxation For Maint Operations	24,815	24,164	651	3%	99,259	96,658	2,601	3%	96,063
Taxation For Debt Service	18,894	18,658	236	1%	75,578	74,630	948	1%	88,375
Investment Income	159,222	16,553	142,669	862%	612,745	66,214	546,531	825%	268,852
Interest Expense	(45,168)	(72,392)	27,224	38%	(260,352)	(289,568)	29,216	10%	(358,334)
Bond Issuance Costs	-	-	-	0%	-	-	-	0%	0
Gain or (Loss) on Disposed Asset	-	-	-	0%	-	-	-	0%	-
Contributions	-	11,342	(11,342)	-100%	16,299	45,370	(29,071)	-64%	9,085
<b>Total Non Operating Revenues (Ex</b>	<b>157,763</b>	<b>(1,675)</b>	<b>159,438</b>	<b>9519%</b>	<b>543,529</b>	<b>(6,696)</b>	<b>550,225</b>	<b>8217%</b>	<b>104,041</b>
<b>Change in Net Position (Loss)</b>	<b>(175,175)</b>	<b>388,627</b>	<b>(563,802)</b>	<b>-145%</b>	<b>1,474,976</b>	<b>1,554,513</b>	<b>(79,537)</b>	<b>-5%</b>	<b>1,062,547</b>



**FROM:** Medical Staff Services  
**RE:** 05/16/2023 Medical Executive Committee appointments/reappointments for Board approval 05/24/2023

C-0241

§485.627(a) Standard: Governing Body or Responsible Individual

The CAH has a governing body or an individual that assumes full legal responsibility for determining, implementing and monitoring policies governing the CAH'S total operation and for ensuring that those policies are administered so as to provide quality health care in a safe environment.

Interpretive Guidelines §485.627(a)

*It is the responsibility of the governing body (or responsible individual) to appoint, with the advice of the medical staff, the individual practitioners to the medical staff. After considering medical staff recommendations, and in accordance with established CAH medical staff criteria and State and Federal laws and regulations, the governing body (or responsible individual) decides whether or not to appoint new medical staff members or to continue current members of the medical staff.*

**Recommended provisional appointment to the active/courtesy/allied health/locum tenens staff:**

1. Casey Medina, MD (Skagit Radiology) Tele-Radiology Privileges only

**Recommended re-appointment to the active medical staff with privileges as requested:**

1. Jeremy Idjadi, MD

**Recommended re-appointment to the courtesy medical staff with privileges as requested:**

1. N/A

**Recommended re-appointment to the allied health staff with privileges as requested:**

1. N/A

**Recommended Temporary Privileges:**

1. N/A

**Recommended POCUS Privileges:**

1. N/A

**Medical Student Rotation:**

1. Andrew O'Brien, MD (start date May 2023)

**Disaster Privileging**

1. N/A

**90-day provisional performance review completed successfully:**

1. Sam Shirk, MD
2. Kathleen Sayles, ARNP
3. Genevieve Pate, ARNP
4. Kory Albert, CRNA

**Resignations:**

1. Jason Rogers, MD (Skagit Radiology)
2. Lee Holder, MD (Skagit Radiology)

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## **Policy and Privilege Review**

### **Policies**

1. Practitioner Re-Entry Policy- No changes
2. Practitioner Proctoring Policy- No changes

### **Privileges**

1. ARNP Wound Management Privileges
2. Urology Privileges
3. Pulmonary Medicine Privileges