Call to Order:
The meeting was called to order at 9:16 am by Board Chair Buhler Rienstra. Present in person and by phone were Commissioners Dressler, Kolff, McComas and Ready. Also, in attendance was Mike Glenn, CEO, Karma Bass, Via Healthcare Consulting, Linda Summers, Via Healthcare Consulting, and Brittany Huntingford, Administrative Assistant. This meeting was officially audio recorded by Jefferson Healthcare.

Approve Agenda:
Commissioner McComas made a motion to approve the agenda. Commissioner Kolff seconded.
Action: Motion passed unanimously

Work Session

- Confirm Objectives, Agenda, and Agree on Group Guidelines
Ms. Bass reviewed the agenda and confirmed the Boards objectives for today’s meeting. Ms. Bass also reviewed the slides: Every meeting has, You are cordially invited to, and Group Guidelines.
Discussion ensued.

- Board self-assessment survey and interview results
Ms. Summers reviewed presentation slides: Board Self-assessment, Highest rated statements, Lowest rated statements, Common themes and opportunities,
Discussion ensued.

- National and Regional Industry Overview
Ms. Bass reviewed presentation slides: The United States is losing ground in both life expectancy and health spending, The importance of Rural Hospitals, Rural Hospitals are at risk, Key drivers of the current state, Health care rankings, Washington statewide Hospital financials vs. Jefferson Healthcare financials.
Discussion ensued.

Commissioners recessed for break at 10:30 am
Commissioners reconvened from break at 10:45 am.
• Leveraging trust to foster dialogue around thorny issues.
Ms. Bass reviewed presentation slides: Your organization is an interconnected network of people, Building trust in the board room. Behaviors of trust and distrust, Board Book in review - trust, and please consider the following.
Discussion ensued.

Commissioners recessed for lunch at 12:20 pm.
Commissioners reconvened from break at 12:43 pm.

• The role of each Commissioner as Community Ambassadors
Ms. Bass passed out Guidelines for elected and appointed officials’ participation in election activity from the AWPHD.
Ms. Bass reviewed presentation slides: Individual board member roles as community ambassadors, guidelines for good ambassadorship, Board book in review - ambassadorship, Profile of a high-performing board, please consider the following, Bond rating agencies agree, Ways to increase trustee voice and effectiveness and Board Book in Review - advocacy and Fund raising.
Discussion ensued.

Commissioners recessed for break at 2:15 pm.
Commissioners reconvened from break at 2:20 pm.

• Meeting effectiveness & Lengths
Ms. Bass discussed the evaluation of the retreat and discussion around the length of meetings in the future.
Discussion ensued.

• Closing comments
Discussion ensued

Meeting evaluation
Commissioners evaluated the meeting.

Conclude:
Commissioner Dressler made a motion to conclude the meeting. Commissioner McComas seconded.
Action: Motion passed unanimously.

Meeting concluded at 3:40 pm.

Approved by the Commission:
Chair of Commission: Jill Buhler Rienstra ____________________________
Secretary of Commission: Marie Dressler ____________________________