

COVID-19 Notice

No in-person attendance will be allowed, pursuant to Governor Inslee's Proclamation 20-28.

<u>All</u> meeting attendees, including Board of Commissioners, staff and members of the public shall participate virtually. No physical meeting location will be provided.

<u>Audio Only:</u> dial Phone Conference Line: (509) 598-2842 When prompted, enter Conference ID number: 702065698#

Microsoft Teams meeting: Join on your computer or mobile app.

This option will allow you to join the meeting live.

Click here to join the meeting

Regular Session Agenda					
Wednesday, September 28, 2022	0.00				
Call to Order:	2:00				
Approve Agenda:	2:00				
Governance Discussion:					
 Discuss frequency of Generative Governance workshops 					
Education Topic:	2:15				
 Expanding the Healthcare Workforce Caitlin Harrison, Workforce Development Manager 					
Break:	3:15				
Patient Story:	3:30				
Public Comment:	3:40				
Public comments are welcome orally, with a 3-minute limit, or may be submitted via email at commissioners@jeffersonhealthcare.org , or written and addressed to Commissioners at 834 Sheridan Street, Port Townsend, WA 98368. Written submissions must be received by 5:00 pm the day prior to the meeting.					
Minutes: Action Requested	3:50				
August 25 Regular Session Meeting (pgs 3-5)					
Required Approvals: Action Requested	4:00				
August Warrants and Adjustments (pgs 6-11)					
 Medical Staff Credentials/ Appointments/ Reappointments (pgs 12-13) 					
Quality Report: Brandie Manuel, CPSO	4:10				
Financial Report: Tyler Freeman, CFO	4:25				
Administrative Report: Mike Glenn, CEO	4:40				
Project Update					
Medical Staff Report Update					
Board Business:	4:55				
Board of Health Report	4.55				

Jefferson Healthcare

Owned and Operated by Jefferson County Public Hospital District No. 2 834 Sheridan Street, Port Townsend, WA 98368 We are an equal opportunity provider and employer.



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Meeting Evaluation

Executive Session: 5:15

Conclude: 5:45

This Regular Session will be officially recorded. The times shown in the agenda are estimates only.



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Jefferson County Public Hospital District No.2 Board of Commissioners, Regular Session Minutes Wednesday, August 24, 2022

Call to Order:

The meeting was called to order at 2:01pm by Board Chair Buhler Rienstra. Present by phone and video were Commissioners Dressler, McComas, and Ready. Also, in attendance were Mike Glenn, CEO, Tyler Freeman, Chief Financial Officer, Jake Davidson, Chief Ancillary & Specialty Services Officer, Brandie Manuel, Chief Patient Safety Quality Officer, and Alyssa Rodrigues, Administrative Assistant. This meeting was officially audio recorded by Jefferson Healthcare. Commissioner Kolff was excused.

Approve Agenda

Commissioner Buhler Rienstra amended the motion to remove Executive Session. Commissioner Dressler made a motion to approve the amended agenda. Commissioner McComas seconded.

Action: Motion passed unanimously.

Board Governance Education:

Generative Governance discussion

Commissioners discussed the value of Generative Governance discussions and the frequency.

Commissioner McComas made a motion to cancel the September 14 Generative Governance Special Session and to make a decision of when the next meeting will be during Board Business. Commissioner Dressler seconded.

Action: Motion passed unanimously.

Education Topic:

- Patient Advocate Report
- Jackie Levin, RN, Patient Advocate
 Jackie Levin, RN, Patient Advocate presented the Patient Advocate Report
 - Huron Update
- Brandie Manuel, Chief Patient Safety and Quality Officer
 Brandie Manuel, Chief Patient Safety and Quality Officer presented the Huron Update.

Discussion ensued.

Break:

Commissioners recessed for a break at 3:00pm. Commissioner reconvened from the break at 3:30pm.

Patient Story:

Mike Glenn, CEO, introduced the Jefferson Cancer Treatment Project videos.

Public Comment:

No public comment as made.

Minutes:

- July 20 Special Session Minutes
- July 27 Regular Session Minutes

Commissioner Dressler made amotion to approve minutes. Commissioner Ready seconded.

Action: Motion passed unanimously.

Required Approvals: Action Requested

- July Warrants and Adjustments
- Resolution 2022-09 Canceled Warrants
- Medical Staff Credentials/Appointments/Reappointments

Commissioner Dressler made a motion to approve the July Warrants and Adjustments, Resolution 2022-09 Canceled Warrants and Medical Staff Credentials/ Appointments/ Reappointments. Commissioner McComas seconded.

Action: Motion passed unanimously.

Quality Report:

Brandie Manuel, CPSQO presented the July Quality Report

Financial Report:

Tyler Freeman, CFO, presented the July Financial Report.

Administrative Report

Mike Glenn, CEO, presented the July Administrative report.

Board Business:

Board of Health Report

Commissioner Kolff was excused.

• Generative Governance

Topic was moved to next Regular Session Meeting.

Meeting Evaluation:

Commissioners evaluated the meeting.

Executive Session:

Executive Session was canceled.

Conclude:

Commissioner McComas made a motion to conclude the meeting. Commissioner Dressler seconded.

Action: Motion passed unanimously.

The meeting concluded at 4:43pm.

Approved by the Commission:	
Chair of Commission: Jill Buhler Rienstra	
Secretary of Commission: Marie Dressler	

Jefferson										
Healthcare	AUGUST 2022			AUGUST 2021						
STATISTIC DESCRIPTION	MO ACTUAL	MO BUDGET	<u>%</u> VARIANCE	YTD ACTUAL	YTD BUDGET	<u>%</u> VARIANCE	MO ACTUAL	<u>%</u> VARIANCE	YTD ACTUAL	<u>%</u> VARIANCE
FTEs - TOTAL (AVG)	576.88	625.21	8%	572.11	625.21	8%	592.00	3%	608.80	6%
FTEs - PRODUCTIVE (AVG)	515.04	559.80	8%	514.98	559.80	8%	521.82	1%	540.95	5%
ADJUSTED PATIENT DAYS	3,014	2,810	7%	23,521	22,023	7%	3,737	-19%	16,540	42%
ICU PATIENT DAYS (IP + OBSERVATION, MIDNIGHT CENSUS)	101	76	33%	859	593	45%	93	9%	611	29%
ACU PATIENT DAYS (IP + OBSERVATION, MIDNIGHT CENSUS)	243	277	-12%	2,289	2,168	6%	267	-9%	2,138	7%
SWING IP PATIENT DAYS (MIDNIGHT CENSUS)	35	16	119%	63	126	-50%	10	250%	105	-67%
PATIENT DAYS (ACU, ICU, SWING), INCLUDES OBSERVATION	379	369	3%	3,211	2,887	11%	370	2%	2,854	11%
BIRTHS	9	8	13%	72	64	13%	5	80%	61	15%
SURGERY CASES (IN OR)	112	139	-19%	968	1,087	-11%	103	9%	1,014	-5%
SURGERY MINUTES (IN OR)	14,482	17,236	-16%	120,237	135,107	-11%	15,142	-4%	133,575	-11%
SPECIAL PROCEDURE CASES	79	79	0%	552	618	-11%	81	-2%	596	-8%
LAB BILLABLE TESTS	21,875 45	22,262	-2%	168,213 307	174,507	-4%	21,887	0%	174,948	-4%
BLOOD BANK UNITS MATCHED MRIs COMPLETED	220	218	0% 1%	1,590	1,707	0% -7%	216	0% 2%	1 664	100% -5%
CT SCANS COMPLETED	649	564	15%	1,590 4,627	4,421	-7% 5%	620	5%	1,664 4,433	-5% 4%
RADIOLOGY DIAGNOSTIC TESTS	1,632	1,599	2%	12,464	12,536	-1%	1,630	0%	12,444	0%
ECHOs COMPLETED	180	1,333	1%	1,454	1,397	4%	190	-5%	1,304	10%
ULTRASOUNDS COMPLETED	300	353	-15%	2,505	2,765	-9%	364	-18%	2,736	-9%
MAMMOGRAPHYS COMPLETED	-	283	-100%	1,007	2,218	-55%	257	-100%	2,113	-110%
NUCLEAR MEDICINE TESTS	64	53	21%	328	413	-21%	54	19%	398	-21%
TOTAL DIAGNOSTIC IMAGING TESTS	3,045	3,248	-6%	23,975	25,457	-6%	3,331	-9%	25,092	-5%
PHARMACY MEDS DISPENSED	19,745	21,265	-7%	152,469	166,687	-9%	19,934	-1%	156,868	-3%
ANTI COAG VISITS	423	408	4%	3,216	3,197	1%	406	4%	3,213	0%
RESPIRATORY THERAPY PROCEDURES	2,531	2,995	-15%	23,526	23,480	0%	3,097	-18%	21,869	7%
PULMONARY REHAB RVUs	92	126	-27%	317	989	-68%	93	-1%	908	-186%
PHYSICAL THERAPY RVUs	6,324	8,272	-24%	54,541	64,842	-16%	7,059	-10%	59,682	-9%
OCCUPATIONAL THERAPY RVUs	1,169	1,098	6%	9,739	8,608	13%	986	19%	8,539	12%
SPEECH THERAPY RVUs	130	295	-56%	1,262	2,314	-45%	287	-55%	2,331	-85%
REHAB/PT/OT/ST RVUs	7,715	9,791	-21%	65,859	76,753	-14%	8,425	-8%	71,460	-9%
ER CENSUS	1,123	986	14%	8,334	7,729	8%	1,142	-2%	7,818	6%
EXPRESS CLINIC	1,106	764	45%	7,342	5,992	23%	941	18%	5,549	24%
SOCO PATIENT VISITS	125	137	-9%	751	1,073	-30%	123	2%	985	-31%
PORT LUDLOW PATIENT VISITS	788	684	15%	5,451	5,361	2%	547	44%	4,982	9%
SHERIDAN PATIENT VISITS	2,319	2,785	-17%	19,480	21,831	-11%	2,533	-8%	21,068	-8%
DENTAL CLINIC WATERSHIP CLINIC PATIENT VISITS	474 1,256	430 1,138	10%	3,261 8,583	3,373 8,923	-3%	437 948	8%	3,162 8,313	3% 3%
TOWNSEND PATIENT VISITS	528	582	10% -9%	4,115	4,560	-4% -10%	519	32% 2%	4,439	-8%
TOTAL RURAL HEALTH CLINIC VISITS	6,596	6,520	1%	48,983	51,113	-4%	6,048	9%	48,498	1%
CARDIOLOGY CLINIC VISITS	579	449	29%	3,934	3,521	12%	470	23%	3,792	4%
DERMATOLOGY CLINIC VISITS	791	749	6%	5,341	5,875	-9%	579	37%	4,376	18%
GEN SURG PATIENT VISITS	278	351	-21%	2,272	2,750	-17%	284	-2%	2,500	-10%
ONCOLOGY VISITS	498	592	-16%	4,314	4,638	-7%	468	6%	4,284	1%
ORTHO PATIENT VISITS	782	858	-9%	6,219	6,723	-7%	612	28%	5,488	12%
SLEEP CLINIC VISITS	189	85	122%	1,296	665	95%	128	48%	728	44%
UROLOGY VISITS	132	190	-31%	1,171	1,490	-21%	138	-4%	1,407	-20%
WOMENS CLINIC VISITS	228	340	-33%	1,969	2,668	-26%	255	-11%	2,371	-20%
WOUND CLINIC VISITS	236	308	-23%	1,780	2,414	-26%	290	-19%	2,078	-17%
TOTAL SPECIALTY CLINIC VISITS	3,713	3,922	-5%	28,296	30,744	-8%	3,224	15%	27,024	4%
SLEEP CENTER SLEEP STUDIES	47	43	9%	412	334	23%	59	-20%	279	32%
INFUSION CENTER VISITS	811	846	-4%	6,461	6,631	-3%	721	12%	6,064	6%
SURGERY CENTER ENDOSCOPIES	50	84	-40%	516	657	-21%	78	-36%	613	-19%
HOME HEALTH EPISODES	52	52	0%	395	407	-3%	45	16%	401	-2%
HOSPICE CENSUS/DAYS	778	1,081	-28%	6,238	8,475	-26%	1,096	-29%	9,285	-49%
CARDIAC REHAB SESSIONS	- 0.005	62	-100%	74.050	486	-100%	22	-100%	468	0%
DIETARY MEALS SERVED MAT MGMT TOTAL ORDERS PROCESSED	9,985	7,413	35%	74,050	58,112	27%	7,065	41%	55,799	25%
	1,447	1,778	-19%	12,254	13,940	-12%	1,531	-5%	13,663	-11%
EXERCISE FOR HEALTH PARTICIPANTS	-	-	0%	-	-	0%		0%	-	0%

August 2022	24,950,958 173,875,132 198,826,090 15,970,834 69,537,993 2,797,389
Cost Adjustment Medicaid Cost Adjustment Medicare Cost Adjustment Med	24,950,958 173,875,132 198,826,090 15,970,834 69,537,993
Inpatient Revenue	173,875,132 198,826,090 15,970,834 69,537,993
Coutpatient Revenue 23,816,587 24,238,107 (421,520) -2% 182,073,025 189,995,482 (7,922,456) -4% Total Gross Revenue 26,843,679 27,602,012 (758,333) -3% 209,774,232 216,364,162 (6,589,930) -3% Revenue Adjustments Cost Adjustment Medicaid 2,220,290 2,286,382 66,092 3% 16,612,807 17,922,284 1,309,477 7% Cost Adjustment Medicare 10,139,245 9,433,256 (705,989) -7% 74,960,305 73,944,554 (1,015,751) -1% Charity Care 98,013 211,517 113,504 54% 994,571 1,658,020 663,449 40% Contractual Allowances Other 2,659,358 2,634,243 (25,115) -1% 20,281,668 20,649,063 367,394 2%	173,875,132 198,826,090 15,970,834 69,537,993
Revenue Adjustments Cost Adjustment Medicaid Cost Adjustment Medicare 10,139,245 9,433,256 Cost Adjustment Medicare 10,139,245 98,013 211,517 113,504 20,281,668 20,649,063 367,394 266,092 3% 16,612,807 17,922,284 1,309,477 7% 74,960,305 73,944,554 (1,015,751) -1% 113,504 40% Contractual Allowances Other 2,659,358 2,634,243 (25,115) -1% 20,281,668 20,649,063 367,394 2%	198,826,090 15,970,834 69,537,993
Revenue Adjustments Cost Adjustment Medicaid Cost Adjustment Medicare 10,139,245 9,433,256 Charity Care 98,013 2,220,290 2,286,382 66,092 3% 16,612,807 17,922,284 1,309,477 7% 74,960,305 73,944,554 (1,015,751) -1% 113,504 54% 994,571 1,658,020 663,449 40% Contractual Allowances Other 2,659,358 2,634,243 (25,115) -1% 20,281,668 20,649,063 367,394 2%	15,970,834 69,537,993
Cost Adjustment Medicaid 2,220,290 2,286,382 66,092 3% 16,612,807 17,922,284 1,309,477 7% Cost Adjustment Medicare 10,139,245 9,433,256 (705,989) -7% 74,960,305 73,944,554 (1,015,751) -1% Charity Care 98,013 211,517 113,504 54% 994,571 1,658,020 663,449 40% Contractual Allowances Other 2,659,358 2,634,243 (25,115) -1% 20,281,668 20,649,063 367,394 2%	69,537,993
Cost Adjustment Medicare 10,139,245 9,433,256 (705,989) -7% 74,960,305 73,944,554 (1,015,751) -1% Charity Care 98,013 211,517 113,504 54% 994,571 1,658,020 663,449 40% Contractual Allowances Other 2,659,358 2,634,243 (25,115) -1% 20,281,668 20,649,063 367,394 2%	69,537,993
Charity Care 98,013 211,517 113,504 54% 994,571 1,658,020 663,449 40% Contractual Allowances Other 2,659,358 2,634,243 (25,115) -1% 20,281,668 20,649,063 367,394 2%	
Contractual Allowances Other 2,659,358 2,634,243 (25,115) -1% 20,281,668 20,649,063 367,394 2%	2,797,389
Administrative Adjustments 12.356 87.877 75.521 86% 405.931 688.844 282.914 41%	17,290,658
	311,307
Allowance for Uncollectible Accounts 32,451 429,235 396,784 92% 1,217,160 3,364,649 2,147,489 64%	5,092,366
Total Revenue Adjustments 15,161,713 15,082,510 (79,203) -1% 114,472,442 118,227,414 3,754,973 3%	111,000,545
N. (D. () - ()	07.00
Net Patient Service Revenue 11,681,966 12,519,503 (837,537) -7% 95,301,790 98,136,748 (2,834,958) -3%	87,825,545
Other Revenue	
340B Revenue 281,992 379,344 (97,352) -26% 2,167,411 2,973,566 (806,154) -27%	2,627,845
Other Operating Revenue 541,101 178,584 362,517 203% 4,019,356 1,399,868 2,619,487 187%	2,757,977
Total Operating Revenues 12,505,059 13,077,431 (572,372) -4% 101,488,557 102,510,182 (1,021,625) -1%	93,211,367
	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Operating Expenses	
Salaries And Wages 5,973,952 6,567,149 593,197 9% 48,531,369 51,477,973 2,946,604 6%	46,091,075
Employee Benefits 1,333,263 1,526,621 193,358 13% 11,254,602 11,966,737 712,134 6%	10,614,280
Professional Fees 475,231 169,436 (305,795) -180% 3,603,236 1,328,158 (2,275,078) -171%	1,305,592
Purchased Services 434,545 754,826 320,281 42% 5,692,801 5,916,863 224,063 4%	5,933,322
Supplies 2,662,298 2,517,722 (144,576) -6% 20,509,977 19,735,694 (774,284) -4%	18,611,841
nsurance 385,060 124,891 (260,168) -208% 874,813 978,988 104,175 11%	709,636
Leases And Rentals (9,889) 50,281 60,170 120% 686,984 394,134 (292,849) -74%	177,274
Depreciation And Amortization 402,719 529,216 126,496 24% 3,379,448 4,148,368 768,921 19%	3,958,799
Repairs And Maintenance 80,466 96,322 15,857 16% 525,790 755,043 229,253 30%	432,931
Utilities (1,783) 86,697 88,480 102% 949,452 679,590 (269,863) -40%	817,783
Licenses And Taxes 84,371 78,098 (6,273) -8% 598,353 612,188 13,836 2%	512,922
Other 304,119 241,265 (62,854) -26% 1,480,672 1,891,207 410,534 22%	1,237,103
T.(10.000) - F. (10.000) - 40.000 - 40.	00 400 550
Total Operating Expenses 12,124,351 12,742,524 618,172 5% 98,087,497 99,884,943 1,797,446 2% Operating Income (Loss) 380,708 334,907 45,801 14% 3,401,061 2,625,239 775,821 30%	90,402,558 2,808,809
	. ,
Non Operating Revenues (Expenses)	404.00=
Faxation For Maint Operations 24,016 24,732 (716) -3% 192,127 193,867 (1,741) -1%	184,807
Taxation For Debt Service 20,031 18,668 1,363 7% 167,787 146,333 21,454 15%	281,069
nvestment Income 88,388 28,197 60,190 213% 247,027 221,030 25,997 12%	39,017
nterest Expense (71,052) (77,074) 6,023 8% (628,008) (604,162) (23,846) -4%	(696,782
Bond Issuance Costs 0% 0%	0
Gain or (Loss) on Disposed Asset 0% 0%	-
Contributions 12,278 8,775 3,503 40% 33,614 68,784 (35,170) -51%	32,387
Total Non Operating Revenues (Ex 73,661 3,298 70,362 -2133% 12,547 25,853 (13,306) 51%	(159,502
Change in Net Position (Loss) 454,368 338,205 116,163 34% 3,413,607 2,651,092 762,515 29%	2,649,307

TO: BOARD OF COMMISSIONERS

FROM: TYLER FREEMAN, CFO

RE: AUGUST 2022 WARRANT SUMMARY

The following items need to be approved at the next commission meeting:

General Fund Warrants & ACH Transfers \$22,121,497.77 (Provided under separate cover)

Allowance for Uncollectible Accounts / Charity \$142,820.16 (Attached)
Canceled Warrants \$0.00 (Attached)

TO: BOARD OF COMMISSIONERS

FROM: TYLER FREEMAN, CFO

RE: AUGUST 2022 GENERAL FUND WARRANTS & ACH

FUND TRANSFERS

Submitted for your approval are the following warrants:

GENERAL FUND:

291955 292614 \$5,986,051.52

ACH TRANSFERS \$16,135,446.25

\$22,121,497.77

YEAR-TO-DATE: \$151,560,606.27

Warrants are available for review if requested.

TO: BOARD OF COMMISSIONERS

FROM: TYLER FREEMAN, CFO

RE: AUGUST 2022 ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS, ADMINISTRATIVE, AND CHARITY CARE WRITE OFFS

Submitted for your approval are the following:

	AUGUST	AUGUST YTD	AUGUST YTD BUDGET
Allowance for Uncollectible Accounts:	32,450.89	1,217,160.09	3,364,648.65
Charity Care:	98,013.18	994,570.54	1,658,019.87
Other Administrative Adjustments:	12,356.09	405,930.59	688,844.41
TOTAL FOR MONTH:	\$142,820.16	2,617,661.22	\$5,711,512.93

State law requires you to pass a resolution canceling any warrants which are not presented to the Treasurer for payment within one year of issue.

DATE WARRANT AMOUNT

No warrants need cancel this month.

TOTAL:

BOARD OF COMMISSIONERS

AUGUST 2022 WARRANT CANCELLATIONS

FROM: TYLER FREEMAN, CFO

TO:

RE:

FROM: Medical Staff Services

RE: 09/20/2022 Medical Executive Committee appointments/reappointments for

Board approval 09/28/2022

C-0241

§485.627(a) Standard: Governing Body or Responsible Individual

The CAH has a governing body or an individual that assumes full legal responsibility for determining, implementing and monitoring policies governing the CAH'S total operation and for ensuring that those policies are administered so as to provide quality health care in a safe environment.

Interpretive Guidelines §485.627(a)

It is the responsibility of the governing body (or responsible individual) to appoint, with the advice of the medical staff, the individual practitioners to the medical staff. After considering medical staff recommendations, and in accordance with established CAH medical staff criteria and State and Federal laws and regulations, the governing body (or responsible individual) decides whether or not to appoint new medical staff members or to continue current members of the medical staff.

Recommended provisional appointment to the active/courtesy/allied health/locum tenens staff:

- 1. Shawn Call, MD, Skagit
- 2. Andrew Robbins, MD, Skagit
- 3. Alfred Roschmann, MD, Skagit
- 4. Daniel Pham, MD, Skagit
- 5. Jong Liu, MD, Skagit
- 6. David Gorrell, MD, Radia
- 7. Jennifer Theoharis, MD, Radia

Recommended re-appointment to the active medical staff with privileges as requested:

- 1. Molly Hong, MD
- 2. Ronald Irick, DO
- 3. Joseph Mattern, MD

Recommended re-appointment to the courtesy medical staff with privileges as requested:

- 1. Benis Babusis, MD
- 2. Ben Harmon, MD
- 3. Dawn Hastreiter, MD
- 4. Alice Josafat, MD
- 5. Andrew Olson, MD
- 6. Brian Tryon, MD
- 7. Archit Bhatt, MD
- 8. Tarvinder Singh, MD
- 9. John Hoyt, MD

Recommended re-appointment to the allied health staff with privileges as requested:

- 1. Kevin Hines, PA
- 2. Randy Beck, PA
- 3. Candace Byers, ARNP

Recommended Temporary Privileges:

1. N/A

Recommended POCUS Privileges:

1. N/A

FROM: Medical Staff Services

RE: 09/20/2022 Medical Executive Committee appointments/reappointments for

Board approval 09/28/2022

C-0241

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Medical Student Rotation:

1. N/A

Disaster Privileging

1. N/A

90-day provisional performance review completed successfully:

1. N/A

Resignations:

1. N/A

Summary of Changes for Policy and Privilege Review

Policies

1. N/A

Privileges

- 1. Emergency Department Privileges
 - a. No changes