Regular Session Agenda
Wednesday, October 27, 2021

Call to Order: 2:00

Approve Agenda: 2:00

Education Topic: 2:01
- 2022-2023 Draft Strategic Plan Review
  - Mike Glenn, CEO
- Methodology of Patient and Employee Satisfaction
  - Caitlin Harrison, Chief Human Resources Officer
  - Brandie Manuel, Chief Patient Safety and Quality Officer

Break: 3:15

Minutes: 3:30
- Action Requested
- September 22, 2021 Regular Session Minutes (pg. 3-7)
- September 29, 2021 Special Session Minutes (pg. 8-9)

Required Approvals: 3:40
- Action Requested
- September Warrants and Adjustments (pg. 10-15)
- Resolution 2021-06 Canceled Warrants (pg. 16)
- Medical Staff Credentials/ Appointments/ Reappointments (pg. 17-19)

Budget Hearing for Fiscal Year 2022: 3:50
- Tyler Freeman, CFO
- 2022 Operations Budget Summary
- 2022 Capital Budget Summary
- Public Comment
- Commission Discussion

Adopt Resolutions: 4:10
- Action Requested
- Resolution 2021-07 With/Without Property Tax Increase (pg. 20-21)
- Resolution 2021-08 Fiscal Year 2022 Budget (pg. 22)

Quality Report: 4:20
- Brandie Manuel, CPSO

- Tyler Freeman, CFO

Administrative Report: 4:50
- Mike Glenn, CEO

CMO Report: 5:05
- Dr. Joe Mattern, CMO
*COVID-19 Notice*
No in-person attendance will be allowed, pursuant to Governor Inslee’s Proclamation 20-28.
All meeting attendees, including Board of Commissioners, staff and members of the public shall participate virtually. No physical meeting location will be provided.
To attend the meeting, dial Phone Conference Line: *(509) 598-2842*
When prompted, enter Conference ID number: **383682973#**

**Board Business:**
- Board of Health Report
- Appoint Independent Auditor
- Agenda Evaluation

**Meeting Evaluation:**

**Executive Session:**
- Current or Potential Litigation

**Conclude:**
This Regular Session will be officially recorded. Times shown in agenda are estimates only.
Jefferson County Public Hospital District No.2
Board of Commissioners, Regular Session Minutes
Wednesday, September 22, 2021

Call to Order:
The meeting was called to order at 2:00pm by Board Chair Buhler Rienstra. Present by phone and video were Commissioners Dressler, Kolff, McComas and Ready. Also, in attendance was Mike Glenn, CEO, Tyler Freeman, Chief Financial Officer, Jon French, Chief Legal Officer, Jake Davidson, Chief Ancillary & Specialty Services Officer, Caitlin Harrison, Chief Human Resources Officer, Jenn Wharton, Chief Ambulatory and Medical Group Officer, Dr. Joseph Mattern, Chief Medical Officer, and Alyssa Rodrigues, Administrative Assistant. This meeting was officially audio recorded by Jefferson Healthcare.

Approve Agenda:
Commissioner Dressler made a motion to approve the agenda. Commissioner McComas seconded.
Action: Motion passed unanimously

Board Governance Education
- Karma Bass, MPH, FACHE, President, Via Healthcare Consulting Discussion

Commission Buhler Rienstra reviewed the Via Healthcare Consulting proposal and discussed the logistics of the retreat.

Discussion ensued.

Commissioner Buhler Rienstra will provide logistics in writing to the board.

Commissioner Kolff made a motion to hold a two-hour special session to discuss Generative Governance. Commissioner Ready seconded.
Action: Motion passed 3 to 0 with 2 abstentions. Commissioner Kolff, McComas, and Ready in favor. Commissioners Buhler Rienstra and Dressler abstained.

Discussion ensued.

Commissioner Buhler Rienstra asked Commissioners to submit to Alyssa Rodrigues topics for the Special Session.

Education Topic:
- Sexual Assault Nurse Examiner Update- Dr. Molly Parker, SANE Medical Director and Katie Rose Fischer-Price, RN, SANE Program Coordinator

Mike Glenn, CEO, introduced Dr. Molly Parker, SANE Medical Director and Katie Rose Fischer-Price, SANE Program Coordinator.

Dr. Parker and Katie Rose Fischer-Price presented the Sexual Assault Nurse Examiner Update.

Discussion ensued.

Break:
Commissioners recessed for break at 2:57pm. Commissioner reconvened from break at 3:30 pm.

Patient Story:
Tina Toner, CNO, provided the Patient Story which explained the Code Blue Committee, Code Blue Initiative, What is a “Code”, what the Committee does, changes Committee has made, Code cards by all phones, and a thank you to the Code Blue Committee.

Discussion ensued.

Minutes:
- August 25, 2021 Regular Session Minutes

Commissioner Dressler made a motion to approve the August 25, 2021 Regular Session Minutes. Commissioner McComas seconded.

Action: Motion passed 4 to 0 with 1 abstention. Commissioners Buhler Rienstra, Dressler, McComas and Ready in favor. Commissioner Kolff abstained.

Required Approvals: Action Requested
- August Warrants and Adjustments
- Resolution 2021-03 Canceled Warrants
- Medical Staff Credentials/Appointments/Reappointments
- Medical Staff Policies
Discussion ensued.

Commissioner Kolff made a motion to approve the August Warrants and Adjustments, 2021-03 Canceled Warrants, Medical Staff Credentials/ Appointments/ Reappointments, Medical Staff Policies. Commissioner McComas seconded. 
**Action:** Motion passed unanimously.

**Patient Advocate Report:** Jackie Levin, RN, Patient Advocate
Jackie Levin, RN, Patient Advocate presented the Quarter 2 Patient Advocate Report.

Discussion ensued.

**Quality Report:**
- Emergency Preparedness
Brandie Manuel, CPSO, presented the August Quality Report

Discussion ensued.

**Financial Report:**
Tyler Freeman, CFO, presented the August Financial Report.

Discussion ensued.

**Administrative Report**
- Strategic Plan Update
Mike Glenn, CEO, presented the September Administrative report.

Discussion ensued.

**CMO Report**
Dr. Joe Mattern, CMO, provided the CMO report which included and updated on COVID case rate, staffing, transports, surgery department, Monoclonal Antibody Therapy, self-testing and vaccinations.

Discussion ensued.

**Board Business:**
- Resolution 2021-04 Honoring Jefferson Healthcare Team Members During the COVID-19 Pandemic 2020-2021

Commissioner Buhler Rienstra introduced and read aloud Resolution 2021-04 Honoring Jefferson Healthcare Team Members During the COVID-19 Pandemic 2020-2021 and asked that this Resolution be passed today to stay in line with September Employee Appreciation Month.

**Action:** Motion passed unanimously.

- Resolution 2021-05 Jefferson County Board of Health Resolution 56-21 of the Jefferson County Board of Health in the Matter of the Spread of Health Misinformation and Support for Public Health and Healthcare Workers

Commissioner Kolff Introduced and read aloud Resolution 2021-05 Jefferson County Board of Health Resolution 56-21 of the Jefferson County Board of Health in the Matter of the Spread of Health Misinformation and Support for Public Health and Healthcare Workers. Commissioner Kolff explained this Resolution is a Jefferson County Board of Health Resolution and would like to have the Jefferson County Public Hospital District Board of Commissioners approve this resolution as a joint Resolution.

Commissioner Ready made a motion to adopt Resolution 2021-05 Jefferson County Board of Health Resolution 56-21 of the Jefferson County Board of Health in the Matter of the Spread of Health Misinformation and Support for Public Health and Healthcare Workers. Commissioner Kolff seconded.

Discussion ensued.

Commissioner Kolff explained the title should have been, A Joint Resolution of the Jefferson County Board of Health and of the Board of the Jefferson County Public Hospital District no. 2 in support of all public health and hospital district employees and declaring health misinformation a health crisis.

Commissioner Kolff made a motion to accept Resolution 2021-05 with the updated title of, “A Joint Resolution of the Jefferson County Board of Health and of the Board of the Jefferson County Public Hospital District No. 2 in support of all public health and hospital district employees and declaring health misinformation a health crisis.”

**Action:** Motion failed with 2 in favor, and 3 abstentions. Commissioners Kolff and Ready voted in favor. Commissioners Buhler Rienstra, Dressler, McComas abstained.

Commissioner McComas made a motion to have two board members rework Resolution 2021-05 and revisit at Special Meeting by September 30. Commissioner Dressler seconded.

Discussion ensued.

**Action:** Motion passed unanimously.

- Board of Health Report
  Commissioner Kolff explained he had nothing further to report outside of COVID-19 and Resolution 2021-05 Jefferson County Board of Health Resolution 56-21 of the Jefferson
County Board of Health in the Matter of the Spread of Health Misinformation and Support for Public Health and Healthcare Workers.

- Agenda Evaluation

Commissioner Kolff made a motion to table agenda evaluation until next month. Commissioner Dressler seconded.
**Action:** Motion passed unanimously.

**Meeting Evaluation:**
Commissioners evaluated the meeting.

**Conclude:**
Commissioner Dressler made a motion to conclude the meeting. Commissioner Kolff seconded.
**Action:** Motion passed unanimously.

Meeting concluded at 6:49pm.

Approved by the Commission:
Chair of Commission: Jill Buhler Rienstra
Secretary of Commission: Marie Dressler
Jefferson County Public Hospital District No.2
Board of Commissioners, Special Session Minutes
Wednesday, September 29, 2021

Call to Order:
The meeting was called to order at 2:00pm by Board Chair Buhler Rienstra. Present by phone and video were Commissioners Dressler, Kolff, McComas and Ready. Also, in attendance by phone was Alyssa Rodrigues, Administrative Assistant. This meeting was officially audio recorded by Jefferson Healthcare.

Resolution 2021-05:
The purpose of this special session was to discuss a revised version of Resolution 2021-05 of the Jefferson County Public Hospital District No. 2 Board of Commissioners in Support of Public Health and Healthcare Workers in the Matter of the Spread of Health Misinformation. Action may be taken.

Discussion ensued around the title of Resolution 2021-05.

Commissioner Kolff made a motion to change the title to Resolution 2021-05 Resolution of the Jefferson County Public Hospital District No. 2 Board of Commissioners in support of public health and healthcare workers and declaring health misinformation a public health crisis. Commissioner Ready seconded.

Action: Motion passed unanimously.

Discussion ensued around the statement in #8,“...and which may lead to more cases and deaths in our community,” instead of “… which leads to more cases and deaths in our community.”

Commissioner Kolff made a motion to change the sentence in #8 to, “...leads to more cases and deaths in our community.” Motion died for lack of second.
Commissioner Kolff suggested adding NOW THEREFORE, BE IT RESOLVED that the Jefferson County Public Hospital District No. 2 Board of Commissioners declares Health misinformation a public health crisis and:… Commissioner McComas seconded.

**Action:** Motion passed unanimously.

Commissioner McComas made a motion to adopt Resolution 2021-05 of the Jefferson County Public Hospital District No. 2 Board of Commissioners in support of public health and healthcare workers and declaring health misinformation a public health crisis. Commissioner Dressler seconded.

**Action:** Motion passed unanimously.

Commissioner Dressler made a motion to conclude. Commissioner McComas seconded.

Meeting concluded at 2:37pm

**Action:** motion passed unanimously.

Approved by the Commission:

Chair of Commission: Jill Buhler Rienstra ________________________________

Secretary of Commission: Marie Dressler ________________________________
<table>
<thead>
<tr>
<th>Gross Revenue</th>
<th>September 2021 Actual</th>
<th>September 2021 Budget</th>
<th>Variance Favorable/ (Unfavorable)</th>
<th>%</th>
<th>September 2021 YTD</th>
<th>September 2021 Budget YTD</th>
<th>Variance Favorable/ (Unfavorable)</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Inpatient Revenue</td>
<td>3,707,470</td>
<td>4,118,282</td>
<td>(410,812)</td>
<td>-10%</td>
<td>28,658,428</td>
<td>37,476,364</td>
<td>(8,817,937)</td>
<td>-24%</td>
</tr>
<tr>
<td>Outpatient Revenue</td>
<td>21,157,464</td>
<td>19,596,962</td>
<td>1,560,503</td>
<td>8%</td>
<td>195,032,996</td>
<td>178,332,351</td>
<td>16,700,245</td>
<td>9%</td>
</tr>
<tr>
<td><strong>Total Gross Revenue</strong></td>
<td><strong>24,864,934</strong></td>
<td><strong>23,715,243</strong></td>
<td><strong>1,149,691</strong></td>
<td><strong>5%</strong></td>
<td><strong>223,691,024</strong></td>
<td><strong>215,808,715</strong></td>
<td><strong>7,882,309</strong></td>
<td><strong>4%</strong></td>
</tr>
</tbody>
</table>

| Revenue Adjustments                               |                        |                       |                                   |     |                     |                           |                                   |     |
| Cost Adjustment Medicaid                           | 1,809,437              | 2,559,095             | 749,659                           | 29% | 17,780,270          | 23,287,766                | 5,507,496                        | 24% |
| Cost Adjustment Medicare                           | 8,125,972              | 7,691,098             | (434,874)                         | -6% | 77,663,965          | 96,988,993                | (7,324,028)                     | -11%|
| Charity Care                                       | 286,145                | 225,526               | (60,620)                          | -27%| 3,083,534           | 2,052,282                 | 1,031,252                       | -50%|
| Contractual Allowances Other                       | 1,871,296              | 1,812,454             | (58,842)                          | -3% | 19,161,954          | 16,493,334                | (2,668,620)                     | -16%|
| Administrative Adjustments                         | 37,139                 | 106,474               | 69,335                            | 65% | 348,445            | 968,911                   | 620,466                         | 64% |
| Allowance for Uncollectible Accounts               | 824,341                | 447,001               | (377,339)                         | -84%| 5,916,706           | 4,067,713                 | (1,848,993)                     | -45%|
| **Total Revenue Adjustments**                     | **12,954,329**         | **12,841,648**        | **(112,681)**                     | **-1%**| **123,954,874**    | **116,858,999**             | **(7,095,875)**                 | **-6%**|

| Non Operating Revenues (Expenses)                 |                        |                       |                                   |     |                     |                           |                                   |     |
| Taxation For Maint Operations                     | 51,119                 | 23,030                | 28,089                            | 122%| 235,926            | 209,574                   | 26,352                          | 13% |
| Taxation For Debt Service                         | 41,437                 | 18,066                | 23,372                            | 129%| 322,506            | 164,398                   | 158,108                         | 96% |
| Investment Income                                 | 7,927                  | 27,288                | (19,360)                          | -71%| 46,944             | 249,318                   | (202,374)                       | -81%|
| Interest Expense                                  | (103,224)              | (87,744)              | (16,480)                          | -18%| (800,006)          | (789,373)                 | (10,633)                        | -1% |
| Bond Issuance Costs                               | -                      | -                     | -                                | 0%  | -                  | -                         | -                                | 0   |
| Gain or (Loss) on Disposed Asset                  | -                      | -                     | 0%                               | -   | -                  | -                         | 0                                | 0   |
| Contributions                                     | -                      | 17,877                | (17,877)                          | -100%| 32,387             | 162,678                   | (130,291)                      | -80%|
| **Total Non Operating Revenues (Ex)**             | **(2,740)**            | **(484)**             | **(2,256)**                       | **-466%**| **(162,242)**    | **(4,404)**                | **(157,838)**                   | **-3584%**|

| Change in Net Position (Loss)                     | 444,736                | 342,467               | 102,269                           | 30% | 3,094,043          | 3,116,447                 | 22,404                          | -1% |

| Net Patient Service Revenue                       | 11,910,605             | 10,873,595            | 1,037,010                         | 10% | 99,736,150         | 98,949,716                | 786,434                         | 1%  | 83,444,989 |
TO: BOARD OF COMMISSIONERS  
FROM: TYLER FREEMAN, CFO  
RE: SEPTEMBER 2021 WARRANT SUMMARY

The following items need to be approved at the next commission meeting:

- General Fund Warrants & ACH Transfers: $23,508,583.42 (Provided under separate cover)
- Allowance for Uncollectible Accounts / Charity: $1,147,624.25 (Attached)
- Canceled Warrants: $128.00 (Attached)
TO: BOARD OF COMMISSIONERS  
FROM: TYLER FREEMAN, CFO  
RE: SEPTEMBER 2021 GENERAL FUND WARRANTS & ACH FUND TRANSFERS

Submitted for your approval are the following warrants:

**GENERAL FUND:**

<table>
<thead>
<tr>
<th></th>
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<th>$7,563,901.52</th>
</tr>
</thead>
<tbody>
<tr>
<td>283766</td>
<td>285082</td>
<td></td>
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</tbody>
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**ACH TRANSFERS**

<table>
<thead>
<tr>
<th></th>
<th>$15,944,681.90</th>
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<tbody>
<tr>
<td></td>
<td>$23,508,583.42</td>
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</table>

**YEAR-TO-DATE:**

<table>
<thead>
<tr>
<th></th>
<th>$151,897,284.91</th>
</tr>
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</table>

Warrants are available for review if requested.
TO: BOARD OF COMMISSIONERS  
FROM: TYLER FREEMAN, CFO  
RE: SEPTEMBER 2021 ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS, ADMINISTRATIVE, AND CHARITY CARE WRITE OFFS

Submitted for your approval are the following:

<table>
<thead>
<tr>
<th></th>
<th>SEPTEMBER</th>
<th>SEPTEMBER YTD</th>
<th>SEPTEMBER YTD BUDGET</th>
</tr>
</thead>
<tbody>
<tr>
<td>Allowance for Uncollectible Accounts:</td>
<td>824,340.53</td>
<td>5,916,706.45</td>
<td>4,067,712.72</td>
</tr>
<tr>
<td>Charity Care:</td>
<td>286,145.20</td>
<td>3,083,534.02</td>
<td>2,052,282.10</td>
</tr>
<tr>
<td>Other Administrative Adjustments:</td>
<td>37,138.52</td>
<td>348,445.07</td>
<td>968,911.46</td>
</tr>
<tr>
<td><strong>TOTAL FOR MONTH:</strong></td>
<td><strong>$1,147,624.25</strong></td>
<td><strong>$9,348,685.54</strong></td>
<td><strong>$7,088,906.28</strong></td>
</tr>
</tbody>
</table>
TO: BOARD OF COMMISSIONERS  
FROM: TYLER FREEMAN, CFO  
RE: SEPTEMBER 2021 WARRANT CANCELLATIONS

State law requires you to pass a resolution canceling any warrants which are not presented to the Treasurer for payment within one year of issue.

<table>
<thead>
<tr>
<th>DATE</th>
<th>WARRANT</th>
<th>AMOUNT</th>
</tr>
</thead>
<tbody>
<tr>
<td>9/24/2020</td>
<td>268575</td>
<td>$128.00</td>
</tr>
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</table>

TOTAL: $128.00
<table>
<thead>
<tr>
<th>STATISTIC DESCRIPTION</th>
<th>SEPTEMBER 2021</th>
<th></th>
<th></th>
<th></th>
<th>SEPTEMBER 2020</th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>MO ACTUAL</td>
<td>MO BUDGET</td>
<td>%</td>
<td>YTD ACTUAL</td>
<td>YTD BUDGET</td>
<td>%</td>
<td>YTD VARIANCE</td>
<td>VARIANCE</td>
</tr>
<tr>
<td>FTEs - TOTAL (AVG)</td>
<td>563.47</td>
<td>625.21</td>
<td>10%</td>
<td>598.01</td>
<td>625.21</td>
<td>4%</td>
<td></td>
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</tr>
<tr>
<td>FTEs - PRODUCTIVE (AVG)</td>
<td>483.79</td>
<td>559.80</td>
<td>14%</td>
<td>526.95</td>
<td>559.80</td>
<td>6%</td>
<td></td>
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</tr>
<tr>
<td>ADJUSTED PATIENT DAYS</td>
<td>2,780</td>
<td>2,161</td>
<td>29%</td>
<td>24,823</td>
<td>19,668</td>
<td>26%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>ICU PATIENT DAYS (IP + OBSERVATION, MIDNIGHT CENSUS)</td>
<td>108</td>
<td>73</td>
<td>48%</td>
<td>719</td>
<td>666</td>
<td>8%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>ACU PATIENT DAYS (IP + OBSERVATION, MIDNIGHT CENSUS)</td>
<td>308</td>
<td>320</td>
<td>10%</td>
<td>2,846</td>
<td>2,911</td>
<td>-1%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>SWING IP PATIENT DAYS (MIDNIGHT CENSUS)</td>
<td>-</td>
<td>-22</td>
<td>100%</td>
<td>105</td>
<td>203</td>
<td>-48%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>PATIENT DAYS (ACU, ICU, SWING), INCLUDES OBSERVATION</td>
<td>416</td>
<td>415</td>
<td>0%</td>
<td>3,270</td>
<td>3,780</td>
<td>-13%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>BIRTHS</td>
<td>4</td>
<td>9</td>
<td>56%</td>
<td>65</td>
<td>86</td>
<td>-24%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>SURGERY CASES (IN OR)</td>
<td>112</td>
<td>123</td>
<td>9%</td>
<td>1,126</td>
<td>1,122</td>
<td>-0%</td>
<td></td>
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</tr>
<tr>
<td>SURGERY MINUTES (IN OR)</td>
<td>14,170</td>
<td>14,381</td>
<td>-1%</td>
<td>147,745</td>
<td>130,869</td>
<td>13%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>SPECIAL PROCEDURE CASES</td>
<td>72</td>
<td>75</td>
<td>4%</td>
<td>668</td>
<td>681</td>
<td>-2%</td>
<td></td>
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</tr>
<tr>
<td>LAB BILLABLE TESTS</td>
<td>21,618</td>
<td>20,874</td>
<td>4%</td>
<td>196,566</td>
<td>189,952</td>
<td>3%</td>
<td></td>
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</tr>
<tr>
<td>BLOOD BANK UNITS MATCHED</td>
<td>-</td>
<td>-46</td>
<td>100%</td>
<td>-</td>
<td>-421</td>
<td>-100%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>MRIs COMPLETED</td>
<td>197</td>
<td>230</td>
<td>-14%</td>
<td>1,861</td>
<td>2,094</td>
<td>-12%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>CT SCANS COMPLETED</td>
<td>562</td>
<td>526</td>
<td>7%</td>
<td>4,995</td>
<td>4,787</td>
<td>4%</td>
<td></td>
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</tr>
<tr>
<td>RADIOLOGY DIAGNOSTIC TESTS</td>
<td>1,555</td>
<td>1,532</td>
<td>2%</td>
<td>13,999</td>
<td>13,942</td>
<td>-0%</td>
<td></td>
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</tr>
<tr>
<td>ECHOs COMPLETED</td>
<td>193</td>
<td>134</td>
<td>44%</td>
<td>1,497</td>
<td>1,215</td>
<td>23%</td>
<td></td>
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</tr>
<tr>
<td>ULTRASOUNDs COMPLETED</td>
<td>301</td>
<td>335</td>
<td>-10%</td>
<td>3,037</td>
<td>3,046</td>
<td>-0%</td>
<td></td>
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</tr>
<tr>
<td>MAMMOGRAPHIES COMPLETED</td>
<td>240</td>
<td>255</td>
<td>-5%</td>
<td>2,353</td>
<td>2,320</td>
<td>3%</td>
<td></td>
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</tr>
<tr>
<td>TOTAL DIAGNOSTIC IMAGING TESTS</td>
<td>3,083</td>
<td>3,046</td>
<td>1%</td>
<td>28,175</td>
<td>27,710</td>
<td>2%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>PHARMACY MEDS DISPENSEd</td>
<td>21,372</td>
<td>23,663</td>
<td>-10%</td>
<td>178,240</td>
<td>215,330</td>
<td>-17%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>ANTI CDG VISITS</td>
<td>375</td>
<td>395</td>
<td>-5%</td>
<td>3,588</td>
<td>3,598</td>
<td>0%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>RESPIRATORY THERAPY PROCEDURES</td>
<td>3,675</td>
<td>3,607</td>
<td>2%</td>
<td>25,381</td>
<td>32,821</td>
<td>-23%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>PULMONARY REHAB RVUs</td>
<td>-229</td>
<td>-100%</td>
<td>908</td>
<td>2,087</td>
<td>-56%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>PHYSICAL THERAPY RVUs</td>
<td>6,056</td>
<td>7,403</td>
<td>-18%</td>
<td>65,454</td>
<td>67,366</td>
<td>-3%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>OCCUPATIONAL THERAPY RVUs</td>
<td>615</td>
<td>1,075</td>
<td>-43%</td>
<td>9,102</td>
<td>9,785</td>
<td>-7%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>SPEECH THERAPY RVUs</td>
<td>271</td>
<td>213</td>
<td>27%</td>
<td>2,596</td>
<td>1,942</td>
<td>34%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>REHAB/PT/OT/ST RVUs</td>
<td>6,942</td>
<td>8,920</td>
<td>22%</td>
<td>78,060</td>
<td>81,180</td>
<td>-4%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>ER CENSUS</td>
<td>957</td>
<td>1,074</td>
<td>-11%</td>
<td>8,775</td>
<td>9,772</td>
<td>-10%</td>
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<tr>
<td>EXPRESS CLINIC</td>
<td>888</td>
<td>803</td>
<td>11%</td>
<td>6,437</td>
<td>7,306</td>
<td>-12%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>SOC Patient VISITS</td>
<td>103</td>
<td>159</td>
<td>-35%</td>
<td>1,088</td>
<td>1,451</td>
<td>-25%</td>
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<tr>
<td>PORT LUDLOW PATIENT VISITS</td>
<td>634</td>
<td>641</td>
<td>-1%</td>
<td>5,616</td>
<td>5,834</td>
<td>-4%</td>
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<td></td>
</tr>
<tr>
<td>SHERIDAN PATIENT VISITS</td>
<td>2,738</td>
<td>2,581</td>
<td>6%</td>
<td>23,806</td>
<td>23,487</td>
<td>1%</td>
<td></td>
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</tr>
<tr>
<td>DENTAL CLINIC</td>
<td>391</td>
<td>385</td>
<td>2%</td>
<td>3,553</td>
<td>3,507</td>
<td>1%</td>
<td></td>
<td></td>
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<tr>
<td>WATERSHIP CLINIC PATIENT VISITS</td>
<td>892</td>
<td>1,156</td>
<td>-23%</td>
<td>9,205</td>
<td>10,515</td>
<td>-12%</td>
<td></td>
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<tr>
<td>TOWNSEND PATIENT VISITS</td>
<td>543</td>
<td>536</td>
<td>1%</td>
<td>4,982</td>
<td>4,876</td>
<td>2%</td>
<td></td>
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<tr>
<td>TOTAL RURAL HEALTH CLINIC VISITS</td>
<td>6,189</td>
<td>6,261</td>
<td>1%</td>
<td>54,687</td>
<td>56,976</td>
<td>-4%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>OFF-SITE LAB</td>
<td>-</td>
<td>0%</td>
<td>7,715</td>
<td>7,715</td>
<td>0%</td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>DISASTER CLINIC</td>
<td>-</td>
<td>0%</td>
<td>127</td>
<td>127</td>
<td>0%</td>
<td></td>
<td></td>
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</tr>
<tr>
<td>TOTAL COVID RESPONSE</td>
<td>298</td>
<td>-0%</td>
<td>7,862</td>
<td>-0%</td>
<td></td>
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</tr>
<tr>
<td>CARDIOLOGY CLINIC VISITS</td>
<td>478</td>
<td>329</td>
<td>45%</td>
<td>4,270</td>
<td>2,992</td>
<td>43%</td>
<td></td>
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</tr>
<tr>
<td>DERMATOLOGY CLINIC VISITS</td>
<td>705</td>
<td>542</td>
<td>30%</td>
<td>5,081</td>
<td>4,936</td>
<td>3%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>GEN SURG PATIENT VISITS</td>
<td>309</td>
<td>302</td>
<td>2%</td>
<td>2,809</td>
<td>2,749</td>
<td>2%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>ONCOLOGY VISITS</td>
<td>544</td>
<td>575</td>
<td>-5%</td>
<td>4,828</td>
<td>5,233</td>
<td>-8%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>ORTHO PATIENT VISITS</td>
<td>800</td>
<td>706</td>
<td>13%</td>
<td>6,288</td>
<td>6,422</td>
<td>-2%</td>
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<tr>
<td>SLEEP CLINIC</td>
<td>147</td>
<td>137</td>
<td>7%</td>
<td>875</td>
<td>1,250</td>
<td>-30%</td>
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</tr>
<tr>
<td>UROLOGY VISITS</td>
<td>192</td>
<td>222</td>
<td>-14%</td>
<td>1,599</td>
<td>2,019</td>
<td>-21%</td>
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</tr>
<tr>
<td>WOMENS CLINIC VISITS</td>
<td>261</td>
<td>267</td>
<td>-2%</td>
<td>2,632</td>
<td>2,428</td>
<td>8%</td>
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</tr>
<tr>
<td>WOUND CLINIC VISITS</td>
<td>245</td>
<td>268</td>
<td>-9%</td>
<td>2,323</td>
<td>2,438</td>
<td>-5%</td>
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</tr>
<tr>
<td>TOTAL SPECIALTY CLINIC VISITS</td>
<td>3,681</td>
<td>3,348</td>
<td>10%</td>
<td>30,705</td>
<td>30,467</td>
<td>1%</td>
<td></td>
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</tr>
<tr>
<td>SLEEP CENTER SLEEP STUDIES</td>
<td>56</td>
<td>63</td>
<td>-11%</td>
<td>335</td>
<td>574</td>
<td>-42%</td>
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<tr>
<td>INFUSION CENTER VISITS</td>
<td>787</td>
<td>823</td>
<td>-4%</td>
<td>6,851</td>
<td>7,491</td>
<td>-9%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>SURGERY CENTER ENDOSCOPY</td>
<td>81</td>
<td>76</td>
<td>7%</td>
<td>694</td>
<td>696</td>
<td>0%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>HOME HEALTH EPISODES</td>
<td>45</td>
<td>58</td>
<td>-22%</td>
<td>445</td>
<td>529</td>
<td>-16%</td>
<td></td>
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</tr>
<tr>
<td>HOSPICE CENSUS/DAYS</td>
<td>859</td>
<td>725</td>
<td>18%</td>
<td>9,326</td>
<td>6,595</td>
<td>41%</td>
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<td></td>
</tr>
<tr>
<td>CARDIAC REHAB SESSIONS</td>
<td>-</td>
<td>-82</td>
<td>100%</td>
<td>468</td>
<td>748</td>
<td>-37%</td>
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<td></td>
</tr>
<tr>
<td>DIETARY TOTAL REVENUE</td>
<td>22,027</td>
<td>58,734</td>
<td>-62%</td>
<td>475,528</td>
<td>534,476</td>
<td>-11%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>MAT MGMT TOTAL ORDERS PROCESSED</td>
<td>1,709</td>
<td>2,136</td>
<td>-20%</td>
<td>13,372</td>
<td>19,433</td>
<td>-23%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>EXERCISE FOR HEALTH PARTICIPANTS</td>
<td>-</td>
<td>280</td>
<td>-100%</td>
<td>-</td>
<td>-550</td>
<td>-100%</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
JEFFERSON COUNTY PUBLIC HOSPITAL DISTRICT NO. 2

RESOLUTION 2021-06

A RESOLUTION CANCELING CERTAIN WARRANTS IN THE AMOUNT OF $128.00

WHEREAS warrants of any municipal corporation not presented within one year of their issue, or, that have been voided or replaced, shall be canceled by the passage of a resolution of the governing body;

NOW, THEREFORE BE IT RESOLVED THAT:

In order to comply with RCW 36.22.100, warrants indicated below in the total amount of $128.00 be canceled.

<table>
<thead>
<tr>
<th>Date of Issue</th>
<th>Warrant #</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>09/24/2020</td>
<td>268575</td>
<td>128.00</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td><strong>$128.00</strong></td>
</tr>
</tbody>
</table>

APPROVED this 27th day of October 2021.

APPROVED BY THE COMMISSION:

Commission Chair Jill Buhler Rienstra: ___________________________________________
Commission Secretary Marie Dressler: ____________________________________________
Attest:
Commissioner Matt Ready: ______________________________________________________
Commissioner Kees Kolff: ______________________________________________________
Commissioner Bruce McComas: __________________________________________________
FROM: Medical Staff Services
RE: 10/19/2021 Medical Executive Committee appointments/reappointments for Board approval 10/27/2021

§485.627(a) Standard: Governing Body or Responsible Individual
The CAH has a governing body or an individual that assumes full legal responsibility for determining, implementing and monitoring policies governing the CAH’S total operation and for ensuring that those policies are administered so as to provide quality health care in a safe environment.

Interpretive Guidelines §485.627(a)
It is the responsibility of the governing body (or responsible individual) to appoint, with the advice of the medical staff, the individual practitioners to the medical staff. After considering medical staff recommendations, and in accordance with established CAH medical staff criteria and State and Federal laws and regulations, the governing body (or responsible individual) decides whether or not to appoint new medical staff members or to continue current members of the medical staff.

Recommended provisional appointment to the active/courtesy/allied health/locum tenens staff:
1. Hetal Brahmbhatt, MD – Telepsychiatry
2. Nazanin Kaatz, MD – Dermatology
3. Robert Jackson, MD – Teleneurology
4. Matthew Fitzpatrick, MD – Hospitalist
5. Michael Johns, MD – Outpatient privileges

Recommended re-appointment to the active medical staff with privileges as requested:
1. N/A

Recommended re-appointment to the courtesy medical staff with privileges as requested:
1. Stephen Burton, MD - Teleneurology

Recommended re-appointment to the allied health staff with privileges as requested:
1. Mary Towns, ARNP – Oncology
2. Stefanie Walker-Leu, ARNP – Express Clinic

Recommended Temporary Privileges:
1. N/A

Recommended POCUS Privileges:
1. N/A

Medical Student Rotation:
1. N/A

Disaster Privileging
1. Chris Becker, MD – Emergency
2. Omnicure Providers: Dr. Lois Sakorafas, Dr. Chris Palmer

90-day provisional performance review completed successfully:
1. N/A
FROM: Medical Staff Services
RE: 10/19/2021 Medical Executive Committee appointments/reappointments for Board approval 10/27/2021

C-0241
§ 485.627(a) Standard: Governing Body or Responsible Individual
The CAH has a governing body or an individual that assumes full legal responsibility for determining, implementing and monitoring policies governing the CAH’S total operation and for ensuring that those policies are administered so as to provide quality health care in a safe environment.

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Resignations:
1. Robert Brezak, MD - Teleradiology
2. Lise Labiche, MD – Teleneurology
3. Christopher Fanale, MD – Teleneurology
4. Jeffrey Wagner, MD – Teleneurology
5. Nelly Norrell, MD - Telepsychiatry
FROM: Medical Staff Services
RE: 10/19/2021 Medical Executive Committee appointments/reappointments for Board approval 10/27/2021

C-0241
§485.627(a) Standard: Governing Body or Responsible Individual
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Interpretive Guidelines §485.627(a)
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Summary of Changes for Policy and Privilege Review

Policies
1. N/A

Privileges
1. N/A
Jefferson County Public Hospital District No. 2

RESOLUTION 2021-07
PROPERTY TAX INCREASE RESOLUTION

WHEREAS the Board of Commissioners has properly given notice of the public hearing held October 27, 2021, to consider the Hospital District’s current expense budget for the 2022 calendar year, pursuant to RCW 84.55.120; and

WHEREAS the Board of Commissioners, after hearing, and after duly considering all relevant evidence and testimony presented, has determined that Jefferson County Public Hospital District No. 2 requires an increase in property tax revenue from the previous year, in addition to the increase resulting from the addition of new construction and improvements to property and any increase in the value of state-assessed property, in order to discharge the expected expenses and obligations of Jefferson County Public Hospital District No. 2 and in its best interest;

NOW, THEREFORE, BE IT RESOLVED, by the Board of Commissioners, that an increase in the regular property tax levy, in addition to any amount resulting from the addition of new construction and improvements to property, refunds from the previous year, and any increase in the value of state-assessed property is hereby authorized for the 2022 levy of $496,034.58 which is a percentage increase of 1 percent ($4,911.23) from the previous year (see RCW 84.55.092).

ADOPTED and APPROVED by the Board of Commissioners of Public Hospital District No. 2, Jefferson County, Washington, at an open public meeting, the following Commissioners being present and voting in favor of the resolution.

APPROVED THIS 27th day of October, 2021

APPROVED BY THE COMMISSION:

Commission President – Jill Rienstra: ______________________________

Commission Secretary – Marie Dressler ______________________________

Attest:

Commissioner – Bruce McComas: ______________________________

Commissioner – Matt Ready: ______________________________

Commissioner – Kees Kolff: ______________________________
Jefferson County Public Hospital District No. 2

RESOLUTION 2021-07
WITHOUT PROPERTY TAX INCREASE RESOLUTION

WHEREAS the Board of Commissioners has properly given notice of the public hearing held October 27, 2021, to consider the Hospital District’s current expense budget for the 2022 calendar year, pursuant to RCW 84.55.120; and

WHEREAS the Board of Commissioners, after hearing, and after duly considering all relevant evidence and testimony presented, has determined that Jefferson County Public Hospital District No.2 requires no increase in property tax revenue from the previous year, in addition to the increase resulting from the addition of new construction and improvements to property and any increase in the value of state-assessed property, in order to discharge the expected expenses and obligations of Jefferson County Public Hospital District No. 2 and in its best interest;

NOW, THEREFORE, BE IT RESOLVED, by the Board of Commissioners, that no increase in the regular property tax levy, in addition to any amount resulting from the addition of new construction and improvements to property, refunds from the previous year, and any increase in the value of state-assessed property is hereby authorized for the 2022 levy of $491,123.35 which is a percentage increase of 0 percent ($0.00) from the previous year (see RCW 84.55.092).

ADOPTED and APPROVED by the Board of Commissioners of Public Hospital District No. 2, Jefferson County, Washington, at an open public meeting, the following Commissioners being present and voting in favor of the resolution.

APPROVED THIS 27th day of October, 2021

APPROVED BY THE COMMISSION:

Commission President – Jill Rienstra: ________________________________

Commission Secretary – Marie Dressler ______________________________

Attest:

Commissioner – Bruce McComas: ____________________________________

Commissioner – Matt Ready: _________________________________________

Commissioner – Kees Kolff: _________________________________________
Jefferson County Public Hospital District No. 2

RESOLUTION 2021-08
ADOPT FISCAL YEAR 2021 BUDGET

WHEREAS the Board of Commissioners has properly given notice of the public hearing held October 27, 2021, to consider the Hospital District’s current expense budget for the 2022 calendar year, pursuant to RCW 84.55.120;

NOW, THEREFORE, BE IT RESOLVED, by the Board of Commissioners of Jefferson County Public Hospital District No. 2, that the Operations and Capital Budget for fiscal year 2022 as presented to the Board, as hereto attached, is hereby approved.

ADOPTED and APPROVED by the Board of Commissioners of Public Hospital District No. 2, Jefferson County, Washington, at an open public meeting, the following Commissioners being present and voting in favor of the resolution.

APPROVED THIS 27th day of October, 2021

APPROVED BY THE COMMISSION:

Commission President – Jill Rienstra: ________________________________________________

Commission Secretary – Marie Dressler: ______________________________________________

Attest:

Commissioner – Bruce McComas: ____________________________________________________

Commissioner – Matt Ready: _______________________________________________________

Commissioner – Kees Kolff: ________________________________________________________