

COVID-19 Notice

No in-person attendance allowed, pursuant to Governor Inslee's Proclamation 20-28.

<u>All</u> meeting attendees, including Board of Commissioners, staff and members of the public must participate virtually. No physical meeting location will be provided.

To attend the meeting, dial Phone Conference Line: (509) 598-2842
When prompted, enter Conference ID number: 613756871#

Regular Session Agenda Wednesday, May 26, 2021	
Call to Order:	2:00
Approve Agenda:	2:00
Board Governance Education: ■ AHA 34 th Annual Rural Health Care Leadership Conference □ Board Meeting Evaluation ■ James Orlikoff, President, Orlikoff & Associates	2:01
Education Topic:	2:15
Break:	3:15
Minutes: ◆ April 28 Regular Session Minutes (pg. 2-5)	3:30
 Required Approvals: Action Requested March Warrants and Adjustments (pgs. 7-11) Medical Staff Credentials/ Appointments/ Reappointments (pgs.12-18) 	3:35
Patient Advocate Report: Jackie Levin, RN, Patient Advocate	3:40
Financial Report: Tyler Freeman, CFO	3:55
Administrative Report: Mike Glenn, CEO	4:10
CMO Report: Dr. Joe Mattern, CMO	4:25
Board Business: • Board of Health Report	4:40
Meeting Evaluation:	4:50
<u>Conclude</u> : This Regular Session will be officially recorded.	5:00

This Regular Session will be officially recorded. Times shown in agenda are estimates only.

No Live Public Comment

In lieu of live comments, members of the public may comment on any agenda item or any other matter related to the District via a letter addressed to the Commissioners at 834 Sheridan Street, Port Townsend, Washington 98368, or via email to commissioners@jeffersonhealthcare.org.

COVID-19 Notice

No in-person attendance allowed, pursuant to Governor Inslee's Proclamation 20-28.

All meeting attendees, including Board of Commissioners, staff and members of the public must participate virtually. No physical meeting location will be provided.

To attend the meeting, dial Phone Conference Line: (509) 598-2842 When prompted, enter Conference ID number: 613 756 871

Jefferson County Public Hospital District No.2 Board of Commissioners, Regular Session Minutes Wednesday, April 28, 2021

Call to Order:

The meeting was called to order at 2:00pm by Board Chair Buhler Rienstra. Present by phone and video were Commissioners Dressler, Kolff, McComas and Ready. Also, in attendance by phone were Mike Glenn, CEO, Tyler Freeman, Chief Financial Officer, Jon French, Chief Legal Officer, Jake Davidson, Chief Ancillary & Specialty Services Officer, Caitlin Harrison, Chief Human Resources Officer, Tina Toner, Chief Nursing Officer, Brandie Manuel, Chief Patient Safety and Quality Officer, Jenn Wharton, Chief Ambulatory and Medical Group Officer, and Alyssa Rodrigues, Administrative Assistant. This meeting was officially audio recorded by Jefferson Healthcare.

Approve Agenda:

Commissioner Buhler Rienstra suggested amending the agenda to replace the discussion on Roberts Rules of Order and Code of Conduct with a recorded webinar by Karma Bass, Principal, Via Healthcare Consulting and Maria Hernandez, PhD, President/COO, Impact4Health, titled, "What's in Your Health Equity Playbook? Roles and Responsibilities for Hospital Boards. In addition, she suggested including an update from Commissioner Kolff directly following the webinar on Jefferson Healthcare Health Equity work and include a moment of silence at the beginning of the Business section based off Commissioners Kolff's request.

Commissioner Kolff made a motion to approve the amended changes. Commissioner Ready seconded.

Action: Motion passed unanimously

Education Topic:

The Commissioners watched a recorded webinar by Karma Bass, Principal, Via Healthcare Consulting and Maria Hernandez, PhD, President/COO, Impact4Health,

titled, "What's in Your Health Equity Playbook? Roles and Responsibilities for Hospital Boards.

Discussion ensued.

Commissioners recessed for break at 3:15 pm. Commissioners reconvened from break at 3:30 pm.

Commissioner Kolff requested a moment of silence for the three Jefferson County residents who have passed away because of COVID-19. Commissioner Kolff explained in United States we have had 573,000 deaths because of COVID-19, worldwide at the beginning of this meeting we were at 3,140,000 deaths because of COVID-19 and explained India was in a horrible state of the pandemic and he wanted to take a moment of silence to recognize everyone that have died so far with this pandemic.

Patient Story:

Tina Toner, CNO, presented a patient story from a patient's family member about how their mother received care from Dr. Naumann. The patient's family member explained in her letter that after Dr. Naumann's care she was able to enjoy two more years of being able to walk. The patient spent the last 8 months of her life in hospice and would explain to the nurses how Dr. Naumann had saved her life. The patient's family member explained the patient wanted them to thank him for everything he did and that he was sincerely appreciated.

Minutes:

March 24, 2021 Regular Session Minutes

Commissioner McComas made a motion to approve the March 24, 2021 Regular Session minutes. Commissioner Kolff seconded.

Action: Motion passed unanimously.

Required Approvals: Action Requested

- March Warrants and Adjustments
- Medical Staff Credentials/Appointments/Reappointments

Commissioner Dressler moved to approve the March Warrants and Adjustments and Medical Staff Credentials/ Appointments/ Reappointments. Commissioner Kolff seconded.

Action: motion passed unanimously.

Financial Report:

Mike Glenn, CEO, introduced Tyler Freeman, Chief Financial Officer.

Mike Glenn, CEO, presented the March Financial Report.

Discussion ensued.

Quality Report:

Brandie Manuel, CPSQO, presented the March Quality Report.

Discussion ensued.

Administrative Report

Mike Glenn, CEO, presented the April Administrative report.

Discussion ensued.

The Board agreed of their support for Phase 1 of the Master Site Plan.

CMO Report

Dr. Joe Mattern, CMO provided an CMO report which included updates on CAHMA, Medicare ACO, COVID-19, Vaccine, Vaccine Hesitancy, Infection Control/CDC Guidance, Masking, Provider Wellness and Sustainability, Clinical Documentation, Staff Engagement Event.

Discussion ensued.

Board Business:

• Board of Health Report

Commissioner Kolff provided a Board of Health Report which included introducing Dr. Melinda Boyer, new South County School Clinic provider, COVID-19 and summary of the legislation that was passed forming four comprehensive Public Health Districts in the state.

Commissioner Dressler gave an update about the Jefferson Healthcare Foundation Board and introduced the two new board members, Christine Walsh Rogers and Dr. Kate Marshall. In addition, she introduced the two new board members who joined last year, Stephanie Gale and Rebecca Kimball.

Commissioners Buhler Rienstra suggested the board watch a video presentation by James Orlikoff at the beginning of next month's meeting to stimulate conversation around meeting evaluations.

Meeting Evaluation:

Commissioners evaluated the meeting.

Conclude:

Commissioner Dressler moved to conclude the meeting. Commissioner Kolff seconded.

Action: Motion passed unanimously.

Meeting concluded at 5:31 pm.

Approved by the Commission:



TO: BOARD OF COMMISSIONERS

FROM: TYLER FREEMAN, CFO

RE: APRIL 2021 ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS, ADMINISTRATIVE, AND CHARITY CARE WRITE OFFS

Submitted for your approval are the following:

ou to your approved and are removed.	APR	APR YTD	APR YTD BUDGET
Allowance for Uncollectible Accounts:	151,051.00	2,235,270.00	1,788,006.00
Charity Care:	252,919.00	1,227,535.00	902,102.00
Other Administrative Adjustments:	15,833.00	191,437.00	425,895.00
TOTAL FOR MONTH:	\$419,803.00	\$3,654,242.00	\$3,116,003.00

TO: BOARD OF COMMISSIONERS

FROM: TYLER FREEMAN, CFO

RE: APRIL 2021 WARRANT SUMMARY

The following items need to be approved at the next commission meeting:

General Fund Warrants & ACH Transfers \$18,782,890.00 (Provided under separate cover)

Allowance for Uncollectible Accounts / Charity \$419,803.00 (Attached)

Canceled Warrants \$0.00 (Attached)

TO: BOARD OF COMMISSIONERS

FROM: TYLER FREEMAN, CFO

RE: APRIL 2021 GENERAL FUND WARRANTS & ACH

FUND TRANSFERS

Submitted for your approval are the following warrants:

GENERAL FUND:

272251 - 273031 \$4,427,524.40

ACH TRANSFERS \$14,355,365.60

\$18,782,890.00

YEAR-TO-DATE: \$65,655,529.26

Warrants are available for review if requested.

	· •	esolution canceling any warrants r for payment within one year of is
DATE	WARRANT	AMOUNT
	TOTAL	<u> </u>

TO: BOARD OF COMMISSIONERS

APRIL 2021 WARRANT CANCELLATIONS

FROM: TYLER FREEMAN, CFO

RE:

Content	Lose Reviews 2.742_564	Jefferson Healthcare	April 2021 Actual	April 2021 Budget	Variance Favorable/	%	April 2021 YTD	April 2021 Budget YTD	Variance Favorable/	%	April 2020 YTD
1,386,718 1,386,727 2,371,6245 1,19,282 1,138,727 3,5% 1,138,178 1,473,127 5,940,077 7,532,232,88 1,386,73 1	## alson Revenue 2,742,554 4,116,282 (1,375,727) 33% 1,188,789 16,473,127 4,614,330 28% 13,982,368 Total Gross Revenue 24,924,971 23,715,243 1,209,728 5% 95,840,651 94,860,974 979,677 1% 75,319,670 7% 5,932,368 73,973,747 5,974,747 5,				(Unfavorable)				(Unfavorable)		
Total Gross Revenue 2,182,417 18,586,582 2,885,485 13% 83,881,884 78,387,847 5,594,007 7% 63,923,088 Total Gross Revenue Adjustments 24,924,971 12,971,5242 1,209,728 5% 95,840,681 94,860,374 979,677 1% 75,319,910 Revenue Adjustment Medicare 1,732,110 2,589,095 826,985 32% 7,195,322 10,236,381 3,041,089 30% 6,198,314 Cost Adjustment Medicare 8,711,666 7,891,089 (1,800,671) 13% 32,728,105 30,744,393 (1,811,712) 6% 26,574,982 Contractual Allowances Other 26,244,29 1,812,464 (811,875) 4% 8,873,469 7,249,817 (1,232,732) 18% 6,991,091 Total Revenue Adjustments 15,035 14,47 90,61 85% 11,457 475,895 244,485 85% 3,1984 Molecular Revenue Adjustments 13,486,012 12,841,448 (856,633) 5% 52,149,218 51,366,593 (782,625) 2% 41,817,881 Net Patient Service Revenue 1,425,660 10,873,585 553,365 5% 43,591,433 43,494,381 197,053 0% 33,502,029 Dither Revenue 266,028 227,386 28,042 12% 833,275 911,466 (857,729) 5% 1,165,242 Dither Copeniting Revenue 266,028 227,386 28,042 12% 833,275 91,946 (83,721) 9% 3,424,856 Dither Revenue 1,425,660 10,873,585 553,365 5% 43,691,433 43,494,381 197,053 0% 33,502,029 Dither Revenue 266,028 227,386 28,042 12% 833,275 911,946 (83,721) 9% 3,424,856 Dither Revenue 1,425,660 10,873,585 553,365 5% 43,691,433 43,494,381 197,053 0% 33,502,029 Dither Revenue 1,425,660 10,873,585 553,365 5% 43,691,433 43,494,381 197,053 0% 33,502,029 Dither Revenue 1,425,660 10,873,585 553,365 5% 43,691,433 43,494,381 197,053 0% 33,502,029 Dither Revenue 1,425,660 10,873,585 553,365 5% 43,691,433 43,494,381 197,053 0% 33,502,029 Dither Revenue 1,425,660 10,873,585 553,365 5% 43,691,433 43,494,381 197,053 0% 43,691,433 43,494,381 197,053 0% 43,691,433 43,494,381 197,053 0% 43,691,	Total Gross Revenue 22,182,417 19,596,962 2,585,655 13% 33,861,867 78,387,847 5,594,007 7% 63,923,698 Total Gross Revenue 24,924,971 23,715,243 1,209,728 6% 95,840,681 94,860,974 979,677 1% 75,319,910 Vernue Adjustments various Adjustment Medicaria 1,732,110 2,559,095 826,805 32% 7,195,322 10,236,381 3,041,089 30% 6,188,314 61,461,461,461,461,461,461,461,461,461,4		2 742 554	4 118 282	(1 375 727)	-33%	11 858 798	16 473 127	(4 614 330)	-28%	11 396 212
Revenue Adjustments Dost Adjustment Modicaid 1,732,110 2,559,095 826,985 32% 7,195,322 10,236,381 3,041,099 30% 6,193,714 6,193,714	venue Adjustments 1		, ,					, ,			63,923,698
Description	at Adjustment Medicare	Total Gross Revenue	24,924,971	23,715,243	1,209,728	5%	95,840,651	94,860,974	979,677	1%	75,319,910
Description	at Adjustment Medicare										
	at Adjustment Medicare airly Care 225,526 (27,339) -195, 327,456 3 0,764,939 (1,961,712) -6% (252,499) 225,526 (27,339) -195, 1227,535 902,102 (232,431) -6% (252,491) -285,5492 (232,432) -685,5492 (232,432)					/					
Charty Care 229.19 225,528 C73,339 12% 1.275,555 902,102 (325,433) 36% 491,028 1.008 1.0	arthy Caro				·						
Contractual Allowances Other discharge with the contract of th	Intractual Allowances Other 1,824,429 1,812,454 (811,879) 45% 8,873,459 7,248,817 (1,323,732) 18% (9,991,091 ministrative Adjustments 15,833 166,474 90,641 85% 1914,374 7,248,817 (1,323,732) 18% (9,991,091 ministrative Adjustments 158,051 447,001 295,950 66% 2,235,270 1,768,006 (447,264) -25% 1,080,470	•			* * * * * * * * * * * * * * * * * * * *						
dministrative Adjustments	ministrative Adjustments		-	-				=			=
Total Revenue Adjustments	Total Revenue Adjustments 13,498,012 12,841,648 (656,363) 5% 52,149,218 51,366,593 (782,625) 2% 41,817,881 Net Patient Service Revenue 11,426,960 10,873,595 553,365 5% 43,691,433 43,494,381 197,053 0% 33,502,029 her Revenue BRevenue 332,074 304,110 47,964 16% 1,153,160 1,216,438 (63,278) 5% 1,165,242 her Operating Revenue 266,028 227,986 28,042 12% 833,275 911,946 (78,671) 9% 34,249,895 11,405,691 628,371 68,022 5% 5,745,627 5,756,875 13,347 0% 5,060,378 17,877 7,757 7,7										
Total Revenue Adjustments 13,498,012 12,841,648 (656,363) 5% 52,149,218 51,366,593 (782,625) 2% 41,817,881 Net Patient Service Revenue 11,426,960 10,873,595 553,365 5% 43,691,433 43,494,381 197,053 0% 33,502,029 Wher Revenue 40B Revenue 352,074 304,110 47,964 16% 1,153,160 1,216,438 (65,278) 5% 1,165,242 27,866 28,042 12% 833,275 911,946 (78,671) 9% 3,428,985 Total Operating Revenues 12,035,062 11,405,691 629,371 6% 45,677,669 45,622,765 55,104 0% 38,092,166 Departing Expenses standaries And Wages 1,597,747 1,439,719 1,680,28) 1,597,747 1,439,719 1,680,28) 1,597,450,227 1,580,375 1,580,375 1,347 1,580,371 1,580,3	Total Revenue Adjustments 13.498,012 12.841,648 (656,353) 5% 52,149,218 51,366,593 (782,625) 2% 41,817,881 Net Patient Service Revenue 11,426,960 10,873,995 553,365 5% 43,691,433 43,494,381 197,053 0% 33,502,029 her Revenue 352,074 304,110 47,964 12% 833,275 911,946 (78,671) 9% 3,424,985 Total Operating Revenue 26,028 227,986 28,042 12% 833,275 911,946 (78,671) 9% 3,424,985 Total Operating Revenues 12,035,062 11,405,691 629,371 6% 45,677,869 45,622,765 55,104 0% 38,092,166 her Revenue 1,507,747 1,439,719 (86,029) 5% 5,746,527 5,758,875 13,347 0% 5,060,378 1,765,719 1,838,193 2,117,736 29,943 13% 8,767,299 3,470,945 (89,371) 3% 138,694 1,838,193 2,117,736 29,943 13% 8,767,299 3,470,945 (96,341) 3,470,945 (96,341) 3,480 3,694 3,695 3,400 3,400 3,400 3,400 3,400 4,400	•	-	· ·			-	-			-
Net Patient Service Revenue 11,426,960 10,873,595 553,365 5% 43,691,433 43,494,381 197,053 0% 33,502,029 ther Revenue 105 Revenue 352,074 304,110 47,964 16% 1,153,160 1,216,438 (63,278) 5% 1,165,242 ther Operating Revenue 256,028 227,986 28,042 12% 833,275 911,946 (78,671) 9% 3,424,895 Total Operating Revenues 12,035,062 11,405,691 629,371 6% 45,677,869 45,622,765 55,104 0% 38,092,166 perating Expenses alaries And Wages 5,946,034 5,609,938 (336,096) 6% 23,276,968 22,439,764 (837,214) 4% 21,264,550 rofessional Fees 174,155 129,042 (45,113) 35% 674,1527 5,758,875 13,347 0% 5,606,378 rofessional Fees 174,155 129,042 (45,113) 35% 613,588 516,168 (97,420) 19% 775,719 urchased Services 499,171 678,462 189,291 28% 27,97417 271,3847 (83,770) 3% 2,653,236 upplies 1,838,193 2,117,736 279,543 13% 8,767,259 8,470,945 (295,314) 3% 7,360,410 surance 90,489 82,670 (7,819) 9% 362,082 330,678 (31,373) 9% 259,779 surance 90,489 82,670 (7,819) 9% 362,082 330,678 (31,373) 9% 259,779 pagias And Maintenance 118,083 99,595 19,663 29,968 6% 1,968,448 2,079,453 111,005 5% 2,064,073 epireciation And Amortization 489,995 519,663 29,968 6% 1,968,448 2,079,453 111,005 5% 2,064,073 epiredian And Taxes 118,083 95,557 (22,726) 24% 439,039 381,429 (57,610) 15% 407,035 censes And Taxes 118,083 95,557 (22,726) 24% 439,039 381,429 (57,610) 15% 407,035 censes And Taxes 11,076,892 11,062,740 (14,152) 0% 45,219,011 42,50,963 (912,944) 67% (31,548,657) Total Operating Expenses 11,076,892 11,062,740 (14,152) 0% 45,219,011 42,50,963 (10,741) 10,741 12% 75,804 Total Operating Expenses (93,922) (66,744) (7,178) 4% (331,288) (346,977) (4,311) 1-1% (357,680) and of Loss) on Objected Asset 0 0% 0% 0% 0 0% - 0 - 0	Net Patient Service Revenue 11,426,960 10,873,595 553,365 5% 43,691,433 43,494,381 197,053 0% 33,502,029 ther Revenue 352,074 304,110 47,964 16% 1,153,160 1,216,438 (63,278) 5% 1,165,242 ther Operating Revenue 256,028 227,986 28,042 12% 833,275 911,946 (78,671) 9% 3,428,985 Total Operating Revenues 12,035,062 11,405,691 629,371 6% 45,677,869 45,622,765 55,104 0% 38,092,166 terating Expenses taries And Wages 5,946,034 5,609,938 (336,098) 6% 23,276,968 22,439,754 (837,214) 4% 21,264,550 playloyee Benefits 1,507,747 1,439,719 (68,028) 5% 5,745,527 5,758,875 13,447 0% 5,060,375 playloyee Benefits 1,507,747 1,439,719 (68,028) 5% 5,745,527 5,758,875 13,447 0% 5,060,375 playloyee Benefits 1,888,193 2,117,736 279,543 13% 8,767,259 8,470,945 (296,314) 3% 7,360,410 urance 90,489 82,670 (7,819) 8% 362,052 330,678 (313,733) 9% 259,779 percelation And Amortization 499,895 519,863 29,968 6% 1,968,448 2,079,455 (17,610) 15% (296,314) 3% 7,360,410 preciation And Amortization 499,895 519,863 29,968 6% 1,968,448 2,079,455 (17,610) 15% (296,414) 39,742 preciation And Amortization 51,975 99,330 47,955 48% 240,829 399,720 159,029 40% 397,422 tilles 118,083 95,357 (22,726) 24% 439,039 381,429 (57,610) 15% 407,035 ter 251,716 193,412 (58,304) 30% 589,339 773,648 183,708 24% 731,274 Total Operating Expenses (38,227) (16,529) 17,9% 458,859 1,371,803 (988,048) 2% 41,258,823 Total Operating Expenses (38,222) (66,744) (7,778) 8% (351,288) (346,977) (4,311) 11,100 5 10,000 10,0	llowance for Uncollectible Accounts	151,051	447,001	295,950	66%	2,235,270	1,788,006	(447,264)	-25%	1,080,470
## Part	her Revenue JB Revenue JB Revenue 352,074 304,110 47,964 16% 1,153,160 1,216,438 (63,278) -5% 1,165,242 12% 833,275 911,946 (78,671) -9% 3,428,985 Total Operating Revenues 12,035,062 11,405,691 629,371 6% 45,677,869 45,622,765 55,104 0% 38,092,166 rearring Expenses sanes And Wages 5,946,034 5,609,938 (336,096) -6% 23,276,968 22,439,754 (837,214) -4% 21,264,550 13,347 0% 5,766,375 13,347 0% 5,606,376 18,367 19% 7,767,199 19% 7,767,199 19% 1,338,193 2,117,736 279,543 13% 8,767,259 8,470,455 2,636,326 1,368,409 2,079,453 1,100,559 1,100,074 1,439,719 1,445,619,419 1,446,619 1,446,619 1,446,619 1,446,619 1,446,619	Total Revenue Adjustments	13,498,012	12,841,648	(656,363)	-5%	52,149,218	51,366,593	(782,625)	-2%	41,817,881
40B Revenue 352,074 304,110 47,964 16% 1,153,160 1,216,438 (63,278) -5% 1,165,242 (78,671) -3% 3,424,895 (78,671)	Be Revenue 352,074 304,110 47,964 16% 1,153,160 1,216,438 (63,278) 5% 1,165,242 12% 633,275 911,946 (78,671) 9% 3,428,955 Total Operating Revenues 12,035,062 11,405,691 629,371 6% 45,677,869 45,622,765 55,104 0% 38,092,166 terating Expenses laries And Wages 5,946,034 5,609,938 (336,096) 6% 23,276,968 22,439,754 (837,214) 4% 21,264,550 photopose Benefits 1,507,747 1,439,719 (68,028) 5% 5,745,527 5,758,875 13,347 0% 5,606,375 photose deriving Expenses 174,155 129,042 (45,113) 35% 613,588 516,168 (97,420) 19% 775,719 chassed Services 489,171 678,462 189,291 28% 2,797,417 2,713,847 (83,570) -3% 2,636,326 photose deriving Expenses 1,838,193 2,117,736 279,543 13% 3,767,289 8,470,945 (26,314) -3% 7,560,410 urance 90,489 32,670 (7,819) 9% 362,052 330,678 (31,373) 9% 259,779 saesas And Rentals 33,694 34,623 929 3% 362,052 330,678 (31,373) 9% 259,779 saesas And Maintenance 51,975 99,930 47,955 48% 240,692 399,720 159,029 40% 397,422 titles 118,083 95,357 (22,726) 24% 45,249,039 381,429 (67,610) 1-15% 407,035 senses And Taxes 8,5740 61,988 (23,752) 38% 321,751 247,953 (73,798) 30% 232,357 ref 251,716 193,412 (58,304) 30% 45,219,011 44,250,963 (912,944) -67% (31,668,678) Total Operating Expenses 98,770 34,2951 615,219 173% 45,219,011 144,250,963 (912,944) -67% (31,668,724) rotal Operating Expenses 98,770 34,2951 615,219 173% 45,249 11 44,250,963 (912,944) -67% (31,668,724) rotal Operating Expenses 98,770 13,2951 615,219 173% 45,249 11 109,151 (99,041) 22% 108,721 rotal Operating Revenues (Expenses) 11,076,892 11,062,740 (14,152) 0% 45,219,011 144,250,963 (912,944) -67% (31,668,724) rotal Operating Revenues (Expenses) 13,531 17,877 (14,346) 80% (23,540) (19,36) (33,466) 1729% (55,971) 1749 (28,934) Total Non Operating Revenues (Expenses) 34,129 (483) 34,612 766% (35,402) (1,936) (33,466) 1729% (55,971) 1749 (28,934) Total Non Operating Revenues (Expenses) 34,129 (483) 34,612 766% (35,402) (1,936) (33,466) 1729% (55,971) 1749 (28,934) Total Non Operating Revenues (E	Net Patient Service Revenue	11,426,960	10,873,595	553,365	5%	43,691,433	43,494,381	197,053	0%	33,502,029
40B Revenue 352,074 304,110 47,964 16% 1,153,160 1,216,438 (63,278) 5% 1,165,242 ther Operating Revenue 256,028 227,986 26,042 12% 833,275 911,946 (78,671) 9% 3,424,895 Total Operating Revenues 12,035,062 11,405,691 629,371 6% 45,677,869 45,622,765 55,104 0% 38,092,166 perating Expenses alaries And Wages 5,946,034 5,609,938 (336,096) -6% 23,276,968 22,439,754 (837,214) -4% 21,264,550 propose Benefits 1,507,747 1,439,719 (68,028) -5% 5,745,527 5,768,875 13,347 0% 5,606,375 rofessional Fees 174,155 129,042 (45,113) 35% 613,588 516,168 (97,420) -19% 775,719 urchased Services 489,171 678,462 189,291 28% 2,797,417 2,713,847 (83,570) -3% 2,636,326 upplies 1,333,193 2,117,736 279,543 13% 6,767,259 8,470,945 (25,6314) -3% 7,560,410 sustrance 90,489 82,670 (7,819) -9% 362,052 330,678 (31,373) -9% 259,779 seases And Retals 33,694 34,623 299 3% 362,052 330,678 (31,373) -9% 259,779 seperation And Amortization 489,895 519,863 29,968 6% 1,968,484 2,079,453 111,005 5% 2,064,073 seperation And Amortization 489,895 519,863 92,957 (22,725) 24% 439,039 391,429 (67,610) -15% 407,035 tenses And Taxes 85,740 61,988 (23,752) -38% 321,751 24,7953 (73,798) 30% 232,357 ther Total Operating Expenses 0,51,776,892 110,62,740 (14,152) 0% 45,219,011 44,250,963 (912,944) -67% (31,166,677) to Operating Revenues (Expenses) 958,170 34,2951 615,219 179% 45,219,011 44,250,963 (912,944) -67% (31,166,677) to Operating Revenues (Expenses 97,400 18,066 79,334 439% 182,437 72,263 110,174 152% 75,804 rotal Non Operating Revenues (Expenses 93,392) (486,744) (7,178) 8-8% (35,402) (10,9151 (99,044) 22% (10,572) rotal Non Operating Revenues (Expenses 93,392) (486,744) 71,877 (14,346) 80% 20,936 71,507 (65,571) 71% 28,934 Total Non Operating Revenues (Expenses 93,5351 17,877 (14,346) 80% 20,936 71,507 (65,571) 71% 28,934 Total Non Operating Revenues (Expenses 93,5351 17,877 (14,346) 80% 20,936 71,507 (65,571) 71% 28,934 Total Non Operating Revenues (Expenses 93,5351 17,877 (14,346) 80% 20,936 71,507 (6	Be Revenue 352,074 304,110 47,964 16% 1,153,160 1,216,438 (63,278) 5% 1,165,242 12% 633,275 911,946 (78,671) 9% 3,428,955 Total Operating Revenues 12,035,062 11,405,691 629,371 6% 45,677,869 45,622,765 55,104 0% 38,092,166 terating Expenses laries And Wages 5,946,034 5,609,938 (336,096) 6% 23,276,968 22,439,754 (837,214) 4% 21,264,550 photopose Benefits 1,507,747 1,439,719 (68,028) 5% 5,745,527 5,758,875 13,347 0% 5,606,375 photose deriving Expenses 174,155 129,042 (45,113) 35% 613,588 516,168 (97,420) 19% 775,719 chassed Services 489,171 678,462 189,291 28% 2,797,417 2,713,847 (83,570) -3% 2,636,326 photose deriving Expenses 1,838,193 2,117,736 279,543 13% 3,767,289 8,470,945 (26,314) -3% 7,560,410 urance 90,489 32,670 (7,819) 9% 362,052 330,678 (31,373) 9% 259,779 saesas And Rentals 33,694 34,623 929 3% 362,052 330,678 (31,373) 9% 259,779 saesas And Maintenance 51,975 99,930 47,955 48% 240,692 399,720 159,029 40% 397,422 titles 118,083 95,357 (22,726) 24% 45,249,039 381,429 (67,610) 1-15% 407,035 senses And Taxes 8,5740 61,988 (23,752) 38% 321,751 247,953 (73,798) 30% 232,357 ref 251,716 193,412 (58,304) 30% 45,219,011 44,250,963 (912,944) -67% (31,668,678) Total Operating Expenses 98,770 34,2951 615,219 173% 45,219,011 144,250,963 (912,944) -67% (31,668,724) rotal Operating Expenses 98,770 34,2951 615,219 173% 45,249 11 44,250,963 (912,944) -67% (31,668,724) rotal Operating Expenses 98,770 13,2951 615,219 173% 45,249 11 109,151 (99,041) 22% 108,721 rotal Operating Revenues (Expenses) 11,076,892 11,062,740 (14,152) 0% 45,219,011 144,250,963 (912,944) -67% (31,668,724) rotal Operating Revenues (Expenses) 13,531 17,877 (14,346) 80% (23,540) (19,36) (33,466) 1729% (55,971) 1749 (28,934) Total Non Operating Revenues (Expenses) 34,129 (483) 34,612 766% (35,402) (1,936) (33,466) 1729% (55,971) 1749 (28,934) Total Non Operating Revenues (Expenses) 34,129 (483) 34,612 766% (35,402) (1,936) (33,466) 1729% (55,971) 1749 (28,934) Total Non Operating Revenues (E	other Revenue									
Total Operating Revenue	Total Operating Revenues 256,028 227,986 28,042 12% 833,275 911,946 (78,671) -9% 3,424,895 Total Operating Revenues 12,035,062 11,405,691 629,371 6% 45,677,869 45,622,765 55,104 0% 38,092,166 Berating Expenses Laries And Wages 5,946,034 5,609,338 (336,096) -6% 23,276,968 22,439,754 (837,214) -4% 21,264,550 (837,214) -1% 5,000,375 (83,096) -6% 5,745,527 5,758,875 13,347 0% 5,000,375 (14,145) 129,042 (45,113) -35% 613,588 516,168 (97,420) -19% 775,719 (14,145) 129,042 (45,113) -13% 613,588 516,168 (97,420) -19% 775,719 (14,145) 129,042 (45,113) -13% 613,588 516,168 (97,420) -19% 775,719 (14,145) 129,042 (45,113) -13% 613,588 516,168 (14,145) -19% (14,145) 129,042 (14,145) 129,043 (14,145) 129		352.074	304,110	47.964	16%	1.153.160	1.216.438	(63,278)	-5%	1.165.242
Sperating Expenses Space	erating Expenses laries And Wages laries And Wages sployee Benefits 1,507,747 1,439,719 (88,028) -5% 5,745,527 5,758,875 13,347 0% 5,609,375 6fessional Fees 174,155 129,042 (45,113) -35% 6f13,588 5f16,168 (97,420) -19% 775,719 splies 1,838,193 2,117,736 279,543 13% 8,767,259 8,470,945 (286,314) -3% 7,360,470 greciation And Amortization 489,895 5f19,863 29,968 6% 1,968,448 2,079,453 111,005 5% 2,064,073 2,064,070 2,070 2,07	Other Operating Revenue	•	-							
Relaries And Wages 5,946,034 5,609,938 (336,096) -8% 23,276,968 22,439,754 (837,214) -4% 21,264,550 Imployee Benefits 1,507,747 1,439,719 (68,028) -5% 5,745,527 5,758,875 13,347 0% 5,060,375 turchased Services 489,171 678,462 189,291 28% 2,797,417 2,713,847 (83,570) -3% 2,636,326 turchased Services 489,171 678,462 189,291 28% 2,797,417 2,713,847 (83,570) -3% 2,636,326 suppries 1,838,193 2,117,736 279,543 13% 8,767,259 8,470,945 (296,144) -3% 7,360,410 sustrance 90,489 32,694 34,623 929 3% 96,332 138,494 42,161 30% 67,503 sustrance 51,975 99,30 47,955 48% 240,692 399,20 110,05 5% 2,064,073 sustrance 15,975 99,30 47,955	Laries Ānd Wages 5,946,034 5,609,938 (336,096) -6% 23,276,968 22,439,754 (837,214) -4% 21,264,550	Total Operating Revenues	12,035,062	11,405,691	629,371	6%	45,677,869	45,622,765	55,104	0%	38,092,166
alaries And Wages 5,946,034 5,609,938 (336,096) -8% 23,276,968 22,439,754 (837,214) -4% 21,264,550 mployee Benefits 1,507,747 1,439,719 (68,028) -5% 5,745,527 5,758,875 13,347 0% 5,060,375 rofessional Fees 174,155 129,042 (45,113) -35% 613,588 516,168 (97,420) -19% 775,719 urchased Services 489,171 678,462 189,291 28% 2,797,417 2,713,847 (83,570) -3% 2,636,326 upplies 1,838,193 2,117,736 279,543 13% 8,767,259 8,470,945 (296,144) -3% 7,360,410 sustrance 90,489 32,627 333,067 (31,373) 99 29 3% 96,332 138,494 42,161 30% 67,503 esperic And Maintenance 51,975 99,30 47,955 48% 240,692 399,220 159,029 40% 397,422 titler 118,083 <td>Laries Ānd Wages 5,946,034 5,609,938 (336,096) -6% 23,276,968 22,439,754 (837,214) -4% 21,264,550 </td> <td></td>	Laries Ānd Wages 5,946,034 5,609,938 (336,096) -6% 23,276,968 22,439,754 (837,214) -4% 21,264,550										
mployee Benefits			E 0.40 02.4	E COO 039	(226,006)	C 0/	22 276 069	22 420 754	(827.24.4)	40/	24 264 550
Total Non Operating Revenues (Expenses) 174,155 129,042 (45,113) 35% 613,588 516,168 (97,420) -19% 775,719 10 10 10 10 10 10 10 10 10 10 10 10 10	Total Non Operating Revenues (Expenses) 174,155 129,042 (45,113) -35% 613,588 516,168 (97,420) -19% 775,719 7	<u> </u>	, ,								
urchased Services	rchased Services 489,171 678,462 189,291 28% 2,797,417 2,713,847 (83,570) -3% 2,636,326 pplies 1,838,193 2,117,736 279,543 13% 8,767,259 8,470,945 (296,314) -3% 7,360,410 yurance 90,489 82,670 (7,819) -9% 362,052 330,678 (31,373) -9% 259,779 ases And Rentals 33,694 34,623 929 3% 96,332 138,494 42,161 30% 67,503 preciation And Amortization 489,895 519,863 29,968 6% 1,968,448 2,079,453 111,005 5% 2,064,073 pairs And Maintenance 51,975 99,930 47,955 48% 240,692 399,720 159,029 40% 397,422 (1itles 118,083 95,357 (22,726) -24% 439,039 381,429 (57,610) -15% 407,035 enses And Taxes 85,740 61,988 (23,752) -38% 321,751 247,953 (73,798) -30% 232,357 per 251,716 193,412 (58,304) -30% 589,939 773,648 183,708 24% 731,274 Total Operating Expenses Operating Income (Loss) 958,170 342,951 615,219 179% 458,859 1,371,803 (912,944) -67% (3,164,657) arest Departing Competitions 23,101 23,030 71 0% 22,404 92,121 283 0% 88,260 axation For Debt Service 97,400 18,066 79,334 439% 182,437 72,263 110,174 152% 75,804 estment Income 4,019 27,288 (23,269) -85% 20,110 109,151 (89,041) -82% 108,721 erest Expense (93,922) (86,744) (7,178) -8% (351,288) (346,977) (4,311) -1% (357,809) in or (Loss) on Disposed Asset										
upplies 1,838,193 2,117,736 279,543 13% 8,767,259 8,470,945 (296,314) -3% 7,360,410 Isurance 90,489 82,670 (7,819) -9% 362,052 330,678 (31,373) -9% 259,779 aesses And Rentals 33,694 34,623 929 3% 96,332 138,494 42,161 30% 67,503 epreciation And Amortization 489,895 519,863 29,968 6% 1,966,448 2,079,453 111,005 5% 2,064,073 epairs And Maintenance 51,975 99,930 47,955 48% 240,692 399,720 159,029 40% 397,422 tiltitles 118,083 95,357 (22,726) -24% 439,039 381,429 (57,610) -15% 407,035 cersses And Taxes 85,740 61,988 (23,752) -38% 321,751 247,953 (73,789) -30% 224,325 321,075 247,953 (73,789) -30% 224,04 92,121 248	poplies 1,838,193 2,117,736 279,543 13% 8,767,259 8,470,945 (296,314) -3% 7,360,410 urance 90,489 82,670 (7.819) -9% 362,052 330,678 (31,373) -9% 259,779 259,779 326,240 279,543 18,494 42,161 30% 67,503 20,6410 279,643 218,494 42,161 30% 67,503 20,6410 279,643 218,494 42,161 30% 67,503 20,6410 279,643 218,494 42,161 30% 67,503 20,6410 279,643 218,494 42,161 30% 67,503 20,6410 279,643 218,494 42,161 30% 67,503 20,6410 279,643 218,494 27,161 279,453 211,005 5% 2,064,073 20,6410 279,643 211,005 5% 2,064,073 20,6410 279,643 211,005 5% 2,064,073 20,6410 279,643 211,005 279,648 22,762 24% 249,692 399,720 159,029 40% 397,422 24,645 249,692 249,6		· ·	-			•	-			
Signance 90,489 82,670 (7,819) -9% 362,052 330,678 (31,373) -9% 259,779 eases And Rentals 33,694 34,623 929 3% 96,332 138,494 42,161 30% 67,503 eepaciation And Amortization 489,895 519,863 29,968 6% 1,968,448 2,079,453 111,005 5% 2,064,073 eepairs And Maintenance 51,975 99,930 47,955 48% 240,692 399,720 159,029 40% 397,422 tilities 118,083 95,357 (22,726) -24% 439,039 381,429 (57,610) -15% 407,035 ecenses And Taxes 85,740 61,988 (23,752) -38% 321,751 247,953 (73,798) -30% 232,357 ether 251,716 193,412 (58,304) -30% 589,939 773,648 183,708 24% 731,274 Total Operating Expenses 11,076,892 11,062,740 (14,152) 0% 45,219,011 44,250,963 (968,048) -2% 41,256,823 Operating Income (Loss) 958,170 342,951 615,219 179% 458,859 1,371,803 (912,944) -67% (3,164,657) ether Service 97,400 18,066 79,334 439% 182,437 72,263 110,174 152% 75,804 etherest Expense (93,922) (86,744) (7,178) -8% (351,288) (346,977) (4,311) -1% (357,690) etherest Expense (93,922) (86,744) (7,178) -8% (351,288) (346,977) (4,311) -1% (357,690) etherest Expense (93,922) (86,744) (7,178) -8% (351,288) (346,977) (4,311) -1% (357,690) etherest Expense (1,0ss) on Disposed Asset 0% 0% 0% 0% 0 0% 0 0 0 0	Total Operating Expenses Operating Income (Loss) Total Operating Expenses And Communication Operating Revenues (Expenses) Expenses And Operating Revenues (Expenses) And Operating Revenues (Expenses) And Operating Revenues (Expenses) Total Non Operating Revenues (Expenses) Total Non Operating Revenues (Expenses) 34,129 (483) 34,623 929 36 (7,819) -9% 362,052 330,678 (31,373) -9% 362,052 330,678 (31,373) -9% 259,779 362,052 330,678 (31,373) -9% 259,779 362,052 330,678 (31,373) -9% 259,779 362,052 330,678 (31,373) -9% 259,779 362,052 330,678 (31,373) -9% 259,779 362,052 330,678 (31,373) -9% 259,779 362,052 330,678 (31,373) -9% 259,779 362,052 330,678 (31,373) -9% 259,779 362,052 330,678 (31,373) -9% 259,779 362,052 330,678 (31,373) -9% 259,779 364,053 397,720 110,05 110,05 111,062,740 11,062,7		· ·	-							
eases And Rentals experication And Amortization 489,895 519,863 29,668 6% 1,968,448 2,079,453 111,005 5% 2,064,073 epairs And Maintenance 51,975 99,930 47,955 48% 240,692 399,720 159,029 40% 397,422 titlities 118,083 95,357 (22,726) -24% 439,039 381,429 (57,610) -15% 407,035 icienses And Taxes 85,740 61,988 (23,752) -38% 321,751 247,953 (73,798) -30% 232,357 ither 251,716 193,412 (58,304) -30% 589,939 773,648 183,708 24% 731,274 Total Operating Expenses Operating Income (Loss) 11,076,892 11,062,740 (14,152) 0% 45,219,011 44,250,963 (968,048) -2% 41,256,823 Operating Revenues (Expenses) axation For Maint Operations 23,101 23,030 71 0% 92,404 92,121 283 0% 88,260 axation For Debt Service 97,400 18,066 79,334 439% 182,437 72,263 110,174 152% 75,804 evestment Income 4,019 27,288 (23,269) -85% 20,110 109,151 (89,041) -82% 108,721 terest Expense 093,922) (86,744) (7,178) -8% (351,288) (346,977) (4,311) -1% (357,690) ond Issuance Costs 0%	ases And Rentals 33,694 34,623 929 3% 96,332 138,494 42,161 30% 67,503 preciation And Amortization 489,895 519,863 29,968 6% 1,968,448 2,079,453 111,005 5% 2,064,073 pairs And Maintenance 51,975 99,930 47,955 48% 240,692 399,720 159,029 40% 397,422 littles enses And Taxes 85,740 61,988 (23,752) -38% 321,751 247,953 (73,798) -30% 232,357 her Total Operating Expenses Operating Income (Loss) 958,170 342,951 615,219 179% 458,859 1,371,803 (912,944) -67% (3,164,657) n Operating Revenues (Expenses) xation For Maint Operations 23,101 23,030 71 0% 92,404 92,121 283 0% 88,260 xation For Debt Service 97,400 18,066 79,334 439% 182,437 72,263 1110,174 152% 75,804 estement Income 4,019 27,288 (23,269) -85% 20,110 109,151 (89,041) -82% 108,721 erest Expense 193,922) (86,744) (7,178) -88% (351,288) (346,977) (4,311) -1% (55,971) -71% 28,934 Total Non Operating Revenues (Expenses) 34,129 (483) 34,612 7166% (35,402) (1,936) (33,466) -1729% (55,971)										
epreciation And Amortization 489,895 519,863 29,968 6% 1,968,448 2,079,453 111,005 5% 2,064,073 epairs And Maintenance 51,975 99,930 47,955 48% 240,692 399,720 159,029 40% 397,422 tilities 118,083 95,357 (22,726) -24% 439,039 381,429 (57,610) -15% 407,035 (22,726) -24% 439,039 381,429 (57,610) -15% 407,035 (23,752) -38% 321,751 247,953 (73,798) -30% 222,357 ther 251,716 193,412 (58,304) -30% 589,939 773,648 183,708 24% 731,274 (58,304) -30% 589,939 773,648 183,708 24% 731,274 (58,304) -30% 589,939 773,648 183,708 24% 731,274 (58,304) -30% 452,19,011 44,250,963 (968,048) -2% 41,256,823 (73,752) -38% (73,752) -38% (73,752) -38% (73,758) -30	preciation And Amortization						•	-			
epairs And Maintenance 51,975 99,930 47,955 48% 240,692 399,720 159,029 40% 397,422 tilities 118,083 95,357 (22,726) -24% 439,039 381,429 (57,610) -15% 407,035 censes And Taxes 85,740 61,988 (23,752) -38% 321,751 247,953 (73,798) -30% 232,357 ther 251,716 193,412 (58,304) -30% 589,939 773,648 183,708 24% 731,274 Total Operating Expenses 11,076,892 11,062,740 (14,152) 0% 45,219,011 44,250,963 (968,048) -2% 41,256,823 Operating Income (Loss) 958,170 342,951 615,219 179% 458,859 1,371,803 (912,944) -67% (3,164,657) on Operating Revenues (Expenses) axation For Maint Operations 23,101 23,030 71 0% 92,404 92,121 283 0% 88,260 axation For Debt Service 97,400 18,066 79,334 439% 182,437 72,263 110,174 152% 75,804 vestment Income 4,019 27,288 (23,269) -85% 20,110 109,151 (89,041) -82% 108,721 eterest Expense (93,922) (86,744) (7,178) -8% (351,288) (346,977) (4,311) -1% (357,690) ond Issuance Costs 0% 0% 0% 0% ontributions 3,531 17,877 (14,346) -80% 20,936 71,507 (50,571) -71% 28,934 Total Non Operating Revenues (Expenses) 34,129 (483) 34,612 7166% (35,402) (1,936) (33,466) -1729% (55,971)	pairs And Maintenance 51,975 99,930 47,955 48% 240,692 399,720 159,029 40% 397,422 lities 118,083 95,357 (22,726) 24% 439,039 381,429 (57,610) -15% 407,035 enses And Taxes 85,740 61,988 (23,752) -38% 321,751 247,953 (73,798) -30% 232,357 her 251,716 193,412 (58,304) -30% 589,939 773,648 183,708 24% 731,274 Total Operating Expenses Operating Income (Loss) 958,170 342,951 615,219 179% 458,859 1,371,803 (912,944) -67% (3,164,657) no Operating Revenues (Expenses) xation For Maint Operations 23,101 23,030 71 0% 92,404 92,121 283 0% 88,260 xation For Debt Service 97,400 18,066 79,334 439% 182,437 72,263 110,174 152% 75,804 estment Income 4,019 27,288 (23,269) -85% 20,110 109,151 (89,041) -82% 108,721 end Issuance Costs 0% 0% 0 0% 0 108,7690 in or (Loss) on Disposed Asset 0% 0% 0 0% 0 0% 0 0% 0 0% 0 0% 0 0% 0 0% 0 0% 0		-	· ·			,	-			•
tilities 118,083 95,357 (22,726) -24% 439,039 381,429 (57,610) -15% 407,035 censes And Taxes 85,740 61,988 (23,752) -38% 321,751 247,953 (73,798) -30% 232,357 (58,304) -30% 589,939 773,648 183,708 24% 731,274 Total Operating Expenses Operating Income (Loss) 958,170 342,951 615,219 179% 458,859 1,371,803 (912,944) -67% (3,164,657) (3,164,	Itities 118,083 95,357 (22,726) -24% 439,039 381,429 (57,610) -15% 407,035 enses And Taxes 85,740 61,988 (23,752) -38% 321,751 247,953 (73,798) -30% 232,357 ener 251,716 193,412 (58,304) -30% 589,939 773,648 183,708 24% 731,274 Total Operating Expenses Operating Income (Loss) 958,170 342,951 615,219 179% 45,859 1,371,803 (912,944) -67% (3,164,657) encomparing Revenues (Expenses) exation For Maint Operations 23,101 23,030 71 0% 92,404 92,121 283 0% 88,260 estment Income 97,400 18,066 79,334 439% 182,437 72,263 110,174 152% 75,804 estment Income 4,019 27,288 (23,269) -85% 20,110 109,151 (89,041) -82% 108,721 erest Expense (93,922) (86,744) (7,178) -8% (351,288) (346,977) (4,311) -1% (357,690) and Issuance Costs 0% 0% 0% 0% 0%		-								
censes And Taxes 85,740 61,988 (23,752) -38% 321,751 247,953 (73,798) -30% 232,357 ther 251,716 193,412 (58,304) -30% 589,939 773,648 183,708 24% 731,274 Total Operating Expenses 11,076,892 11,062,740 (14,152) 0% 45,219,011 44,250,963 (968,048) -2% 41,256,823 Operating Income (Loss) 958,170 342,951 615,219 179% 458,859 1,371,803 (912,944) -67% (3,164,657) Operating Revenues (Expenses) axation For Maint Operations 23,101 23,030 71 0% 92,404 92,121 283 0% 88,260 axation For Debt Service 97,400 18,066 79,334 439% 182,437 72,263 110,174 152% 75,804 vestment Income 4,019 27,288 (23,269) -85% 20,110 109,151 (89,041) -82% 108,721 <t< td=""><td>enses And Taxes 85,740 61,988 (23,752) -38% 321,751 247,953 (73,798) -30% 232,357 251,716 193,412 (58,304) -30% 589,939 773,648 183,708 24% 731,274 Total Operating Expenses Operating Income (Loss) 958,170 342,951 615,219 179% 458,859 1,371,803 (912,944) -67% (3,164,657) n Operating Revenues (Expenses) xation For Maint Operations 23,101 23,030 71 0% 92,404 92,121 283 0% 88,260 xation For Debt Service 97,400 18,066 79,334 439% 182,437 72,263 110,174 152% 75,804 estment Income 4,019 27,288 (23,269) -85% 20,110 109,151 (89,041) -82% 108,721 erest Expense (93,922) (86,744) (7,178) -8% (351,288) (346,977) (4,311) -1% (357,690) nd Issuance Costs 0% 0% 10 of 0% 0% 10 of 0% 0% 10 of 0% 0% 10 of 0%</td><td>·</td><td>-</td><td></td><td></td><td></td><td>-</td><td>-</td><td></td><td></td><td>•</td></t<>	enses And Taxes 85,740 61,988 (23,752) -38% 321,751 247,953 (73,798) -30% 232,357 251,716 193,412 (58,304) -30% 589,939 773,648 183,708 24% 731,274 Total Operating Expenses Operating Income (Loss) 958,170 342,951 615,219 179% 458,859 1,371,803 (912,944) -67% (3,164,657) n Operating Revenues (Expenses) xation For Maint Operations 23,101 23,030 71 0% 92,404 92,121 283 0% 88,260 xation For Debt Service 97,400 18,066 79,334 439% 182,437 72,263 110,174 152% 75,804 estment Income 4,019 27,288 (23,269) -85% 20,110 109,151 (89,041) -82% 108,721 erest Expense (93,922) (86,744) (7,178) -8% (351,288) (346,977) (4,311) -1% (357,690) nd Issuance Costs 0% 0% 10 of 0% 0% 10 of 0% 0% 10 of 0% 0% 10 of 0%	·	-				-	-			•
Total Operating Expenses Operating Income (Loss) 11,076,892 11,062,740 958,170 11,062,740 11,062,7	Total Operating Expenses		· ·	-			•	=			
Total Operating Expenses Operating Income (Loss) 11,076,892 11,062,740 11,06	Total Operating Expenses Operating Income (Loss) 11,076,892 11,062,740 123,030 171 182,030 182,437 182,437 182,437 183,041 184,041 18		· ·								
Operating Income (Loss) 958,170 342,951 615,219 179% 458,859 1,371,803 (912,944) -67% (3,164,657) on Operating Revenues (Expenses) axation For Maint Operations 23,101 23,030 71 0% 92,404 92,121 283 0% 88,260 axation For Debt Service 97,400 18,066 79,334 439% 182,437 72,263 110,174 152% 75,804 axestment Income 4,019 27,288 (23,269) -85% 20,110 109,151 (89,041) -82% 108,721 (terest Expense (93,922) (86,744) (7,178) -8% (351,288) (346,977) (4,311) -1% (357,690) ond Issuance Costs 0% 0% 0% 0 atin or (Loss) on Disposed Asset 0% 0% 0% 0% 0%	Operating Income (Loss) 958,170 342,951 615,219 179% 458,859 1,371,803 (912,944) -67% (3,164,657) (3,164,67) (3,	ulei	251,716	193,412	(50,304)	-30%	509,939	113,646	103,700	24%	731,274
on Operating Revenues (Expenses) axation For Maint Operations 23,101 23,030 71 0% 92,404 92,121 283 0% 88,260 axation For Debt Service 97,400 18,066 79,334 439% 182,437 72,263 110,174 152% 75,804 avestment Income 4,019 27,288 (23,269) -85% 20,110 109,151 (89,041) -82% 108,721 atterest Expense (93,922) (86,744) (7,178) -8% (351,288) (346,977) (4,311) -1% (357,690) and Issuance Costs 0% 0% 0% 0% 0%	n Operating Revenues (Expenses) xation For Maint Operations										41,256,823
axaction For Maint Operations 23,101 23,030 71 0% 92,404 92,121 283 0% 88,260 axaction For Debt Service 97,400 18,066 79,334 439% 182,437 72,263 110,174 152% 75,804 avestment Income 4,019 27,288 (23,269) -85% 20,110 109,151 (89,041) -82% 108,721 atterest Expense (93,922) (86,744) (7,178) -8% (351,288) (346,977) (4,311) -1% (357,690) atom (Loss) on Disposed Asset - - - 0% - - - 0% - - 0% - atom ributions 3,531 17,877 (14,346) -80% 20,936 71,507 (50,571) -71% 28,934 Total Non Operating Revenues (Expenses) 34,129 (483) 34,612 7166% (35,402) (1,936) (33,466) -1729% (55,971)	xation For Maint Operations 23,101 23,030 71 0% 92,404 92,121 283 0% 88,260 xation For Debt Service 97,400 18,066 79,334 439% 182,437 72,263 110,174 152% 75,804 estment Income 4,019 27,288 (23,269) -85% 20,110 109,151 (89,041) -82% 108,721 erest Expense (93,922) (86,744) (7,178) -8% (351,288) (346,977) (4,311) -1% (357,690) and Issuance Costs 0% 0% 0% 0 in or (Loss) on Disposed Asset 0% 0% 0% 0% 10 in or (Loss) on Disposed Asset 0% 0% 0% 10 in or (Loss) on Disposed Asset 0% 0% 10,5071 -71% 28,934 Total Non Operating Revenues (Expenses) 34,129 (483) 34,612 7166% (35,402) (1,936) (33,466) -1729% (55,971)	Operating income (Loss)	958,170	342,951	615,219	1/9%	458,859	1,371,803	(912,944)	-67%	(3,164,657)
Axatation For Debt Service 97,400 18,066 79,334 439% 182,437 72,263 110,174 152% 75,804 100 100 100 100 100 100 100 100 100 1	xation For Debt Service 97,400 18,066 79,334 439% 182,437 72,263 110,174 152% 75,804 estment Income 4,019 27,288 (23,269) -85% 20,110 109,151 (89,041) -82% 108,721 erest Expense (93,922) (86,744) (7,178) -8% (351,288) (346,977) (4,311) -1% (357,690) end Issuance Costs 0% 0% 0% 0 in or (Loss) on Disposed Asset 0% 0% 0% 10 entributions 3,531 17,877 (14,346) -80% 20,936 71,507 (50,571) -71% 28,934 Total Non Operating Revenues (Expenses) 34,129 (483) 34,612 7166% (35,402) (1,936) (33,466) -1729% (55,971)	on Operating Revenues (Expenses)							_		
Avestment Income 4,019 27,288 (23,269) -85% 20,110 109,151 (89,041) -82% 108,721 (18,041) -82% (19,041) -82% (19,041) -82% (19,041) -10% (19,0	estment Income 4,019 27,288 (23,269) -85% 20,110 109,151 (89,041) -82% 108,721 erest Expense (93,922) (86,744) (7,178) -8% (351,288) (346,977) (4,311) -1% (357,690) end Issuance Costs 0% 0% 0% 0 in or (Loss) on Disposed Asset 0% 0% 0% 0% entributions 3,531 17,877 (14,346) -80% 20,936 71,507 (50,571) -71% 28,934	axation For Maint Operations	23,101	23,030	71		92,404	92,121	283	0%	88,260
terest Expense (93,922) (86,744) (7,178) -8% (351,288) (346,977) (4,311) -1% (357,690) ond Issuance Costs 0% 0% 0 0% 0	Perest Expense (93,922) (86,744) (7,178) -8% (351,288) (346,977) (4,311) -1% (357,690) (1,000)	axation For Debt Service			79,334	439%		72,263	110,174	152%	75,804
ond Issuance Costs 0% 0% 0 0 ain or (Loss) on Disposed Asset 0% 0% 0% 0 0 0 0	nd Issuance Costs 0% 0% 0 0 in or (Loss) on Disposed Asset 0% 0% 0 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	vestment Income	4,019	27,288	(23,269)	-85%	20,110	109,151	(89,041)	-82%	108,721
ain or (Loss) on Disposed Asset 0% 0% - ontributions 3,531 17,877 (14,346) -80% 20,936 71,507 (50,571) -71% 28,934 Total Non Operating Revenues (Expenses) 34,129 (483) 34,612 7166% (35,402) (1,936) (33,466) -1729% (55,971)	in or (Loss) on Disposed Asset 0% 0% 0% 0% 1,507 - 1,50	terest Expense	(93,922)	(86,744)	(7,178)	-8%	(351,288)	(346,977)	(4,311)	-1%	(357,690)
Total Non Operating Revenues (Expenses) 3,531 17,877 (14,346) -80% 20,936 71,507 (50,571) -71% 28,934 34,129 (483) 34,612 7166% (35,402) (1,936) (33,466) -1729% (55,971)	Total Non Operating Revenues (Expenses) 3,531 17,877 (14,346) -80% 20,936 71,507 (50,571) -71% 28,934 (55,971) -71% 28,934	ond Issuance Costs	-	-	-	0%	-	-	-	0%	0
Total Non Operating Revenues (Expenses) 34,129 (483) 34,612 7166% (35,402) (1,936) (33,466) -1729% (55,971)	Total Non Operating Revenues (Expenses) 34,129 (483) 34,612 7166% (35,402) (1,936) (33,466) -1729% (55,971)	ain or (Loss) on Disposed Asset	-	-	-	0%	-	-	-	0%	-
		ontributions	3,531	17,877	(14,346)	-80%	20,936	71,507	(50,571)	-71%	28,934
hange in Not Desition (Loss) 902 200 342 468 640 924 4000/ 422 467 4 260 967 (0.46 440) 600/ (2.220 620)	ange in Net Position (Loss) 992,299 342,468 649,831 190% 423,457 1,369,867 (946,410) -69% (3,220,628)	Total Non Operating Revenues (Expenses)	34,129	(483)	34,612	7166%	(35,402)	(1,936)	(33,466)	-1729%	(55,971)
	ange in ret rushion (Luss) 372,277 342,400 043,031 190% 423,437 1,303,007 (340,410) -09% (3,220,628)	hange in Not Position /Less	902 200	242 460	640.024	1000/	400 AF7	1 360 067	(046 440)	600/	(3 330 630)

Jefferson										
Healthcare	APRIL 2021 APRIL 2020				APRIL 2021					
STATISTIC DESCRIPTION	MO ACTUAL	MO BUDGET	<u>%</u> VARIANCE	YTD ACTUAL	YTD BUDGET	% VARIANCE	MO ACTUAL	% VARIANCE	YTD ACTUAL	<u>%</u> VARIANCE
FTEs - TOTAL (AVG)	609.10	625.21	3%	614.88	625.21	2%	590.99	-3%	597.79	-3%
FTEs - PRODUCTIVE (AVG)	545.05	559.80	3%	545.23	559.80	3%	518.48	-5%	532.55	-2%
ADJUSTED PATIENT DAYS	2,864	2,161	33%	10,224	8,645	18%	1,238	131%	6,903	48%
ICU PATIENT DAYS (IP + OBSERVATION, MIDNIGHT CENSUS)	68	73	-7%	261	293	-11%	50	36%	219	16%
ACU PATIENT DAYS (IP + OBSERVATION, MIDNIGHT CENSUS)	256	320	-20%	996	1,280	-22%	136	88%	920	8%
SWING IP PATIENT DAYS (MIDNIGHT CENSUS) PATIENT DAYS (ACU, ICU, SWING), INCLUDES OBSERVATION	14 338	22 415	-36% -19%	78 1,335	1 662	-12% -20%	187	1300% 81%	98	-26% 7%
BIRTHS	338	415	-89%	26	1,662 38	-32%	4	-75%	1,237 28	-8%
SURGERY CASES (IN OR)	143	123	16%	519	493	5%	39	267%	356	31%
SURGERY MINUTES (IN OR)	17,353	14,381	21%	63,073	57,525	10%	4,624	275%	46,291	27%
SPECIAL PROCEDURE CASES	68	75	-9%	264	299	-12%	6	1033%	206	22%
LAB BILLABLE TESTS	21,799	20,874	4%	86,683	83,495	4%	11,069	97%	61,504	29%
BLOOD BANK UNITS MATCHED	-	46	-100%	-	185	-100%	34	-100%	190	0%
MRIS COMPLETED	218	230	-5%	803	921	-13%	99	120%	734	9%
CT SCANS COMPLETED	571	526	9%	2,095	2,104	0%	322	77%	1,580	25%
RADIOLOGY DIAGNOSTIC TESTS	1,510	1,532	-1%	5,812	6,128	-5%	802	88%	5,138	12%
ECHOs COMPLETED	194	134	45%	677	534	27%	69	181%	344	49%
ULTRASOUNDS COMPLETED	338	335	1%	1,362	1,339	2%	186	82%	1,069	22%
MAMMOGRAPHYS COMPLETED	278	252	10%	1,007	1,007	0%	49	467%	679	33%
NUCLEAR MEDICINE TESTS	53	37	43%	206	148	39%	1.540	141% 104%	108	48% 19%
TOTAL DIAGNOSTIC IMAGING TESTS PHARMACY MEDS DISPENSED	3,162 19,158	3,046 23,663	-19%	11,962 71,240	12,181 94,650	-2% -25%	1,549 11,596	65%	9,652 68,183	4%
ANTI COAG VISITS	432	395	9%	1,601	1,582	1%	355	22%	1,416	12%
RESPIRATORY THERAPY PROCEDURES	2,781	3,607	-23%	10,073	14,427	-30%	1,126	147%	10,058	0%
PULMONARY REHAB RVUs	160	229	-30%	326	917	-64%	24	567%	684	-110%
PHYSICAL THERAPY RVUs	7,512	7,403	1%	29,607	29,611	0%	3,480	116%	23,117	22%
OCCUPATIONAL THERAPY RVUs	1,236	1,075	15%	4,449	4,301	3%	801	54%	3,950	11%
SPEECH THERAPY RVUs	286	213	34%	1,005	853	18%	82	249%	830	17%
REHAB/PT/OT/ST RVUs	9,194	8,920	3%	35,387	35,682	-1%	4,387	110%	28,581	19%
ER CENSUS	881	1,074	-18%	3,407	4,295	-21%	657	34%	3,554	-4%
EXPRESS CLINIC	548	803	-32%	2,051	3,211	-36%	282	94%	2,718	-33%
SOCO PATIENT VISITS	135	159	-15%	543	638	-15%	85	59%	526	3%
PORT LUDLOW PATIENT VISITS	650	641	1%	2,652	2,564	3%	427	52%	2,070	22%
SHERIDAN PATIENT VISITS	2,658	2,581	3%	10,564	10,324	2%	1,556	71%	7,949	25%
DENTAL CLINIC	424	385	10%	1,402	1,542	-9%	64	563%	937	33%
WATERSHIP CLINIC PATIENT VISITS	1,127 539	1,156 536	-3%	4,263	4,622 2,143	-8%	660 412	71%	3,480 2,053	18%
TOWNSEND PATIENT VISITS TOTAL RURAL HEALTH CLINIC VISITS	6,081	6,261	1% -3%	2,250 23,725	25,044	5% -5%	3,486	31% 74%	19,733	9% 17%
OFF-SITE LAB	1,156	0,201	0%	4,486	23,044	0%	3,480	1327%	223	95%
DISASTER CLINIC	-	-	0%	127	-	0%	209	-100%	574	-352%
TOTAL COVID RESPONSE	1,156	-	0%	4,613	-	0%	290	299%	797	83%
CARDIOLOGY CLINIC VISITS	448	329	36%	1,899	1,315	44%	230	95%	1,147	40%
DERMATOLOGY CLINIC VISITS	642	542	18%	2,636	2,170	21%	277	132%	2,010	24%
GEN SURG PATIENT VISITS	344	302	14%	1,307	1,208	8%	42	719%	761	42%
ONCOLOGY VISITS	575	575	0%	2,242	2,300	-3%	472	22%	1,873	16%
ORTHO PATIENT VISITS	652	706	-8%	2,730	2,823	-3%	419	56%	2,386	13%
SLEEP CLINIC VISITS	70	137	-49%	303	549	-45%	161	-57%	643	-112%
UROLOGY VISITS	153	222	-31%	729	888	-18%	83	84%	583	20%
WOMENS CLINIC VISITS	318	267	19%	1,236	1,067	16%	56	468%	528	57%
WOUND CLINIC VISITS	269	268	0%	995	1,072	-7%	157	71%	818	18%
TOTAL SPECIALTY CLINIC VISITS SLEEP CENTER SLEEP STUDIES	3,471	3,348	4%	14,077	13,392	5%	1,897	83%	10,749	24%
INFUSION CENTER VISITS	35 819	63 823	-44% 0%	108 3,089	252 3,293	-57% -6%	572	0% 43%	159 2,707	-47% 12%
SURGERY CENTER ENDOSCOPIES	819	76	9%	3,089	3,293	-6% 0%	1	43% 8200%	2,707	35%
HOME HEALTH EPISODES	59	76 58	2%	207	232	-11%	47	26%	190	35% 8%
HOSPICE CENSUS/DAYS	1,030	725	42%	4,330	2,899	49%	938	10%	3,995	8%
CARDIAC REHAB SESSIONS	124	82	51%	202	329	-39%		0%	408	-102%
DIETARY TOTAL REVENUE	56,541	58,734	-4%	225,461	234,934	-4%	51,226	10%	284,979	-26%
MAT MGMT TOTAL ORDERS PROCESSED	1,832	2,136	-14%	7,396	8,542	-13%	1,456	26%	8,066	-9%
EXERCISE FOR HEALTH PARTICIPANTS	-	280	-100%	-	1,121	-100%	-	0%	1,240	0%

FROM: Medical Staff Services

RE: 05/25/2021 Medical Executive Committee appointments/reappointments for

Board approval 05/26/2021

C-0241

§485.627(a) Standard: Governing Body or Responsible Individual

The CAH has a governing body or an individual that assumes full legal responsibility for determining, implementing and monitoring policies governing the CAH'S total operation and for ensuring that those policies are administered so as to provide quality health care in a safe environment.

Interpretive Guidelines §485.627(a)

It is the responsibility of the governing body (or responsible individual) to appoint, with the advice of the medical staff, the individual practitioners to the medical staff. After considering medical staff recommendations, and in accordance with established CAH medical staff criteria and State and Federal laws and regulations, the governing body (or responsible individual) decides whether or not to appoint new medical staff members or to continue current members of the medical staff.

Recommended provisional appointment to the active/courtesy/allied health/locum tenens staff:

- 1. Galen Cortina, MD NW Pathology
- 2. Natalie Russell, PA-C Orthopedics, Plastic/Hand

Recommended re-appointment to the active medical staff with privileges as requested:

- 1. Idjadi, Jeremy, MD Orthopedics
- 2. Kuznetsov, Dimitri, MD Urology
- 3. Weber, Carl, MD Primary Care

Recommended re-appointment to the courtesy medical staff with privileges as requested:

- 1. George Lopez, MD Teleneurology
- 2. Corey White, MD Teleneurology
- 3. Hannu Huhdanpaa, MD Teleradiology

Recommended re-appointment to the allied health staff with privileges as requested:

- 1. Albee, Jane, ARNP Women's Health
- 2. Byers, Candace, ARNP Primary Care
- 3. Jackson, Angela, PA-C Primary Care
- 4. Schmalz, Christian, CRNA Anesthesia
- 5. Tinley, Colum, CRNA Anesthesia

Recommended POCUS Privileges:

1. Stephen Churchley, MD - Emergency

Medical Student Rotation:

N/A

Disaster Privileging

N/A

90-day provisional performance review completed successfully:

N/A

Resignations:

1. Mitch Keszler, CRNA

FROM: Medical Staff Services

RE: 05/25/2021 Medical Executive Committee appointments/reappointments for

Board approval 05/26/2021

C-0241

§485.627(a) Standard: Governing Body or Responsible Individual

The CAH has a governing body or an individual that assumes full legal responsibility for determining, implementing and monitoring policies governing the CAH'S total operation and for ensuring that those policies are administered so as to provide quality health care in a safe environment.

Interpretive Guidelines §485.627(a)

It is the responsibility of the governing body (or responsible individual) to appoint, with the advice of the medical staff, the individual practitioners to the medical staff. After considering medical staff recommendations, and in accordance with established CAH medical staff criteria and State and Federal laws and regulations, the governing body (or responsible individual) decides whether or not to appoint new medical staff members or to continue current members of the medical staff.

Summary of Changes for Policy and Privilege Review Policies

1. Computerized Physician Order Entry

Privileges

- 1. Dermatology Privileges
 - a. Minor Changes
- 2. Refer and Follow Privileges
 - a. Unchanged



Current Status: Pending PolicyStat ID: 9730525

Origination: 06/2013

Last Approved: N/A

Last Revised: 05/2021

Next Review: 1 year after approval

Owner: Allison Crispen:

Director of Medical Staff Programs

Policy Area: Medical Staff Policies

Standards & Regulations:

References:

Computerized Physician Order Entry

POLICY:

Order entry in the EHR (electronic health record) is to be completed by provider and intended to support timely and best care of the patient. Verbal or telephone communication of orders should be limited to urgent situations where immediate electronic communication is not feasible. Verbal and telephone orders will be carried out in accordance with applicable Washington State Laws and CMS Conditions of Participation. Research and Chemotherapy orders must be entered **only** by the provider.

DEFINITION:

Jefferson

Healthcare

A verbal order is a medical order from a credentialed provider spoken to the registered practitioner. A verbal order may be accepted by a Registered Nurse, Registered Respiratory Therapist, a Registered Pharmacist, a Registered Dietician, a Physical Therapist, an Occupational Therapist, a Speech Therapist or a Medical Technologist, if within their scope of practice. A verbal order may not be accepted by an unlicensed individual such as a Health Unit Coordinator or Certified Nursing Assistant.

PROCEDURE:

Providers can give verbal/telephone orders to be read back and entered into EPIC by the registered practitioner during the following **two** scenarios:

- 1. Inability for provider to access EPIC
 - Provider is actively engaged in the care of another patient, performing a procedure or doing a patient examination
 - Provider is on call without computer accessibility
- 2. Urgent clinical situation

Verbal/telephone orders will be managed the following way:

- 1. When RN makes the call to the provider with update or to get an order, the RN will have the patient's EPIC chart OPEN and will enter the order all the way through the signing process before hanging up the phone. This will prevent having to call the provider back for clarification, etc. due to system alerts. The order will be read back to the provider for verification to ensure accuracy and completeness. Please select order mode of "verbal with read-back" or "telephone with read-back".
- 2. Verbal or telephone orders must identify the provider giving the order.

- 3. The provider may NOT ask a non-licensed employee to enter orders at any time (i.e. HUC or CNA).
- 4. The ordering provider must sign, date and time a verbal/telephone order as soon as possible, and no later than 48 hours after the verbal/telephone order is received.

REFERENCES:

CMS CoP 485.635 (d)(3)

WAC 246-873-010; 246-873-090

MEC Approval: 6/4/2013;8/26/2014; 2/24/2015, 11/22/2016, 11/28/2017; 4/21/2020

Attachments

No Attachments

Approval Signatures

Approver	Date
Allison Crispen: Director of Medical Staff Programs	pending
Allison Crispen: Director of Medical Staff Programs	05/2021

Jefferson Healthcare Dermatology Privileges

To be eligible to request Hospital Based privileges the following minimum threshold criteria must be met:

Basic education:

Doctor of Medicine or Doctor of Osteopathy Degree (MD/DO) from an accredited program.

Physician Assistant must have graduated from an accredited program.

Formal training and experience at initial appointment:

- Successful completion of an approved residency in Dermatology approved by the Accreditation Council for Graduate Medical Education (ACGME) or AOA.
- Board Certification in Dermatology by an ABMS or AOA approved Board or active participation in the
 examination process leading to certification. Must have current re-certification, if required by certifying
 board.
- Must maintain current BLS certification.

Reappointment requirements:

Documentation of clinical activity within the scope of privileges requested without significant quality variations identified. Continuing medical education related to medical specialty is required.

Core Privileges:

Evaluate, diagnose, treat and provide consultation to patients of all ages, except as specifically excluded from practice, with benign and malignant disorders of the integumentary system (epidermis, dermis, subcutaneous tissue, hair, nails, mouth, external genitalia, and cutaneous glands) as well as sexually transmitted diseases. Privileges include but are not limited to diagnosis and treatment of skin cancers, moles, and other benign and malignant tumors of the skin and subcutis; the management of contact dermatitis, allergic and non-allergic skin disorders, and skin manifestations of systemic and infectious diseases; management of cosmetic disorders of the skin, such as hair loss, scars, and the skin changes associated with aging; interpretation of specially prepared tissue sections, cellular scrapings, and smears of skin lesions by means of routine and special (electron and fluorescent) microscopes; and the performance of following procedures:

- Excision and simple or intermediate repair
- o Excision and complex repair
- Skin and nail biopsy
- Adjacent tissue transfers (i.e.: skin flaps)
- Electrodessication and curettage
- Scalp surgery
- Skin grafting
- o Botulinum toxin injections (axillary hyperhidrosis)
- Cryosurgery
- o Administration of intralesional and intramuscular pharmaceuticals
- o Dermabrasion (for scar revision)
- o Nail surgery to include nail avulsion, matrixectomy and evacuation of subungual hematoma
- Light therapy including PUVA and UVB
- o Photodynamic therapy with BluLight ™ or Daylight
- o Application of Unna boots
- Incision and drainage
- Chemical face peels

Applicant must provide evidence of training and experience for privileges delineated separately below.	
Use of Laser Successful completion of an approved residency in a specialty or subspecialty that included training in principles or provide documentation appropriate to the specific laser to be utilized.	laser
Mohs Micrographic Surgery Must provide documentation of completion of ACGME or AOA accredited residency program in derm that included MMS training or an approved MMS fellowship training program, or must hold a certifica added qualifications in MOHS Micrographic Surgery by the American Osteopathic Board of Dermatol	ate of
Required previous experience: <u>Must provide evidence of adequate patient care volume without evidence deviation of standard of care.</u> Demonstrated current competence and evidence of the performance of at MMS procedures in the past 12 months.	
I request the privileges checked above and attest that I have met the requirements for these privileges. I have crossed out procedures that I do not currently perform or request. I understand that by making this request I am bound by the applical bylaws, policies and procedures of the hospital and the Medical Staff and hereby stipulate that I meet the threshold criteria privilege requested.	ble
Provider Signature Date	
Governing Board Approval Date	

 $X: \label{thm:local} X: \label{thm:local} \ DRAFTS \ DERMATOLOGY\ PRIVILEGES\ 2017. DOC$

MEC appr: 3/28/2017

Jefferson Healthcare 'Refer and Follow' Privileges

To be eligible to request Refer and Follow Privileges the following minimum threshold criteria must be met:

Basic education:

Doctor of Medicine or Doctor of Osteopathy Degree (MD/DO) from an accredited program.

Formal training and previous experience:

• Successful completion of an Accreditation Council for Graduate Medical Education (ACGME) or American Osteopathic Association (AOA) accredited post-graduate training program inchosen specialty. Provider must be able to demonstrate that he/she has current clinical competence for requested privilege.

☐ The Refer and Follow Staff member may:

- ➤ Refer patients to Hospitalist for admission
- ➤ Visit and follow his/her patient while in the hospital
- May submit office information as it applies for historical charting only
- Appropriate access to the electronic medical record
- Communicate with attending physician
- > Attend meetings of the General Medical Staff and of the section of which he/she is a member, but not required

☐ The Refer and Follow Staff member <u>may not</u>:

- Write orders
- Do evaluations on any patient in the hospital
- Vote on matters presented at meetings
- ▶ Hold office at any level in the medical staff organization OR be chair of any committee OR serve on MEC
- ➤ Provide ER coverage
- > Serve on committees of the hospital

I understand that in exercising clinical privileges granted, I am constrained by any Hospital and Medical Staff policies and
rules applicable generally and any applicable to the particular situation
Physician Signature Date
Governing Board Approval Date