

COVID-19 Notice

No in-person attendance allowed, pursuant to Governor Inslee's Proclamation 20-28.

All meeting attendees, including Board of Commissioners, staff and members of the public must participate virtually. No physical meeting location will be provided.

To attend the meeting, dial Phone Conference Line: (509) 598-2842
When prompted, enter Conference ID number: 613 756 871

Jefferson County Public Hospital District No.2
Board of Commissioners, Regular Session Minutes
Wednesday, April 28, 2021

Call to Order:

The meeting was called to order at 2:00pm by Board Chair Buhler Rienstra. Present by phone and video were Commissioners Dressler, Kolff, McComas and Ready. Also, in attendance by phone were Mike Glenn, CEO, Tyler Freeman, Chief Financial Officer, Jon French, Chief Legal Officer, Jake Davidson, Chief Ancillary & Specialty Services Officer, Caitlin Harrison, Chief Human Resources Officer, Tina Toner, Chief Nursing Officer, Brandie Manuel, Chief Patient Safety and Quality Officer, Jenn Wharton, Chief Ambulatory and Medical Group Officer, and Alyssa Rodrigues, Administrative Assistant. This meeting was officially audio recorded by Jefferson Healthcare.

Approve Agenda:

Commissioner Buhler Rienstra suggested amending the agenda to replace the discussion on Roberts Rules of Order and Code of Conduct with a recorded webinar by Karma Bass, Principal, Via Healthcare Consulting and Maria Hernandez, PhD, President/COO, Impact4Health, titled, "What's in Your Health Equity Playbook? Roles and Responsibilities for Hospital Boards. In addition, she suggested including an update from Commissioner Kolff directly following the webinar on Jefferson Healthcare Health Equity work and include a moment of silence at the beginning of the Business section based off Commissioners Kolff's request.

Commissioner Kolff made a motion to approve the amended changes. Commissioner Ready seconded.

Action: Motion passed unanimously

Education Topic:

The Commissioners watched a recorded webinar by Karma Bass, Principal, Via Healthcare Consulting and Maria Hernandez, PhD, President/COO, Impact4Health,

titled, "What's in Your Health Equity Playbook? Roles and Responsibilities for Hospital Boards.

Discussion ensued.

Commissioners recessed for break at 3:15 pm.

Commissioners reconvened from break at 3:30 pm.

Commissioner Kolff requested a moment of silence for the three Jefferson County residents who have passed away because of COVID-19. Commissioner Kolff explained in United States we have had 573,000 deaths because of COVID-19, worldwide at the beginning of this meeting we were at 3,140,000 deaths because of COVID-19 and explained India was in a horrible state of the pandemic and he wanted to take a moment of silence to recognize everyone who has died so far with this pandemic.

Patient Story:

Tina Toner, CNO, presented a patient story from a patient's family member about how their mother received care from Dr. Naumann. The patient's family member explained in her letter that after Dr. Naumann's care she was able to enjoy two more years of being able to walk. The patient spent the last 8 months of her life in hospice and would explain to the nurses how Dr. Naumann had saved her life. The patient's family member explained the patient wanted them to thank him for everything he did and that he was sincerely appreciated.

Minutes:

March 24, 2021 Regular Session Minutes

Commissioner McComas made a motion to approve the March 24, 2021 Regular Session minutes. Commissioner Kolff seconded.

Action: Motion passed unanimously.

Required Approvals: Action Requested

- March Warrants and Adjustments
- Medical Staff Credentials/Appointments/Reappointments

Commissioner Dressler moved to approve the March Warrants and Adjustments and Medical Staff Credentials/ Appointments/ Reappointments. Commissioner Kolff seconded.

Action: motion passed unanimously.

Financial Report:

Mike Glenn, CEO, introduced Tyler Freeman, Chief Financial Officer.

Mike Glenn, CEO, presented the March Financial Report.

Discussion ensued.

Quality Report:

Brandie Manuel, CPSQO, presented the March Quality Report.

Discussion ensued.

Administrative Report

Mike Glenn, CEO, presented the April Administrative report.

Discussion ensued.

The Board agreed of their support for Phase 1 of the Master Site Plan.

CMO Report

Dr. Joe Mattern, CMO provided an CMO report which included updates on CAHMA, Medicare ACO, COVID-19, Vaccine, Vaccine Hesitancy, Infection Control/CDC Guidance, Masking, Provider Wellness and Sustainability, Clinical Documentation, Staff Engagement Event.

Discussion ensued.

Board Business:

- Board of Health Report

Commissioner Kolff provided a Board of Health Report which included introducing Dr. Melinda Boyer, new South County School Clinic provider, COVID-19 and summary of the legislation that was passed forming four comprehensive Public Health Districts in the state.

Commissioner Dressler gave an update about the Jefferson Healthcare Foundation Board and introduced the two new board members, Christine Walsh Rogers and Dr. Kate Marshall. In addition, she introduced the two new board members who joined last year, Stephanie Gale and Rebecca Kimball.

Commissioners Buhler Rienstra suggested the board watch a video presentation by James Orlikoff at the beginning of next month's meeting to stimulate conversation around meeting evaluations.

Meeting Evaluation:

Commissioners evaluated the meeting.

Conclude:

Commissioner Dressler moved to conclude the meeting. Commissioner Kolff seconded.

Action: Motion passed unanimously.

Meeting concluded at 5:31 pm.

Approved by the Commission:

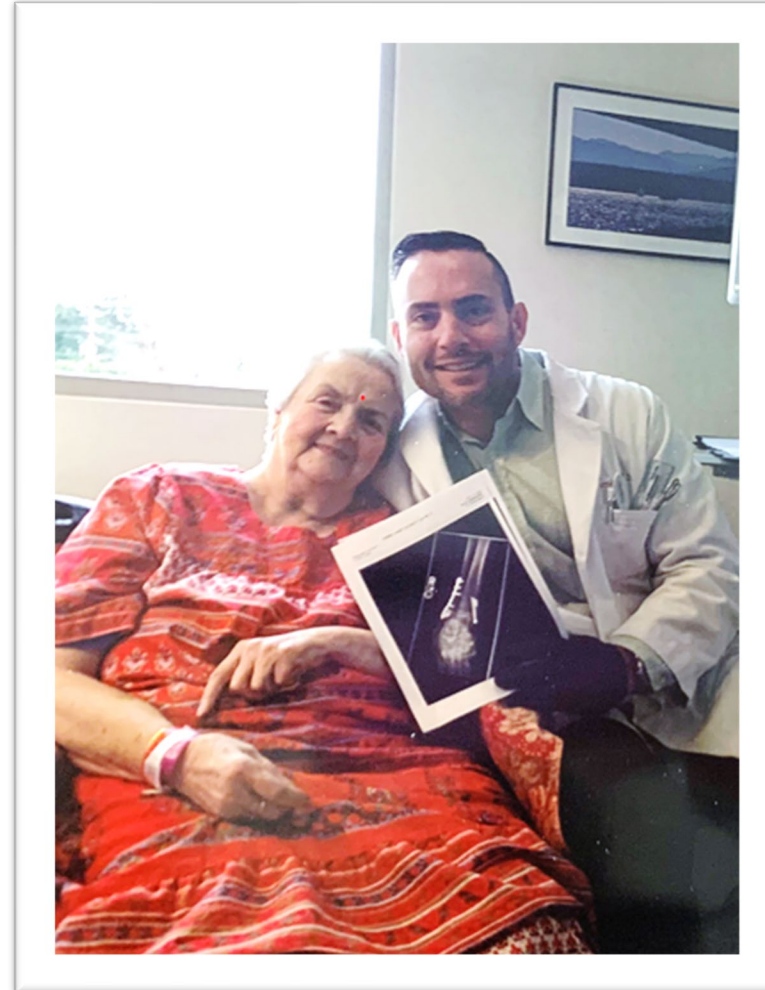
Chair of Commission: Jill Buhler Rienstra

Secretary of Commission: Marie Dressler

COMMISSION MEETING **PATIENT STORY**

April 28, 2021

Thank you,
Orthopedics!



Jefferson Healthcare

March 2021 Finance Report

April 28, 2021

Mike Glenn, CEO

March 2021

Operating Statistics

STATISTIC DESCRIPTION	MARCH 2021						MARCH 2020					
	MO ACTUAL	MO BUDGET	% VARIANCE	YTD ACTUAL	YTD BUDGET	% VARIANCE	MO ACTUAL	% VARIANCE	YTD ACTUAL	% VARIANCE	YTD ACTUAL	% VARIANCE
FTEs - TOTAL (AVG)	622	625	0%	617	625	1%	612	-2%	600	-3%	600	-3%
ADJUSTED PATIENT DAYS	2,385	2,233	7%	7,359	6,484	14%	1,793	33%	5,665	30%	5,665	30%
ICU PATIENT DAYS (IP + OBSERVATION, MIDNIGHT CENSUS)	63	76	-17%	193	219	-12%	46	37%	169	12%	169	12%
ACU PATIENT DAYS (IP + OBSERVATION, MIDNIGHT CENSUS)	255	331	-23%	740	960	-23%	191	34%	784	-6%	784	-6%
PATIENT DAYS (ACU, ICU, SWING), INCLUDES OBSERVATION	336	430	-22%	997	1,246	-20%	268	25%	1,050	-5%	1,050	-5%
SURGERY CASES (IN OR)	147	127	16%	376	370	2%	71	107%	317	16%	317	16%
SPECIAL PROCEDURE CASES	75	77	-3%	196	224	-13%	41	83%	200	-2%	200	-2%
LAB BILLABLE TESTS	24,620	21,570	14%	64,884	62,622	4%	14,259	73%	50,435	22%	50,435	22%
TOTAL DIAGNOSTIC IMAGING TESTS	3,144	3,147	0%	8,800	9,135	-4%	2,242	40%	8,103	8%	8,103	8%
PHARMACY MEDS DISPENSED	19,136	24,451	-22%	52,082	70,988	-27%	14,893	28%	56,587	-9%	56,587	-9%
RESPIRATORY THERAPY PROCEDURES	2,567	3,727	-31%	7,292	10,820	-33%	2,137	20%	8,932	-22%	8,932	-22%
REHAB/PT/OT/ST RVUs	9,475	9,218	3%	25,889	26,763	-3%	6,781	40%	24,194	7%	24,194	7%
ER CENSUS	890	1,110	-20%	2,526	3,222	-22%	817	9%	2,897	-15%	2,897	-15%
DENTAL CLINIC	401	398	1%	978	1,156	-15%	198	103%	873	11%	873	11%
TOTAL RURAL HEALTH CLINIC VISITS	6,679	6,470	3%	17,644	18,783	-6%	4,477	49%	16,247	8%	16,247	8%
TOTAL SPECIALTY CLINIC VISITS	3,827	3,460	11%	10,606	10,043	6%	2,531	51%	8,852	17%	8,852	17%

March 2021

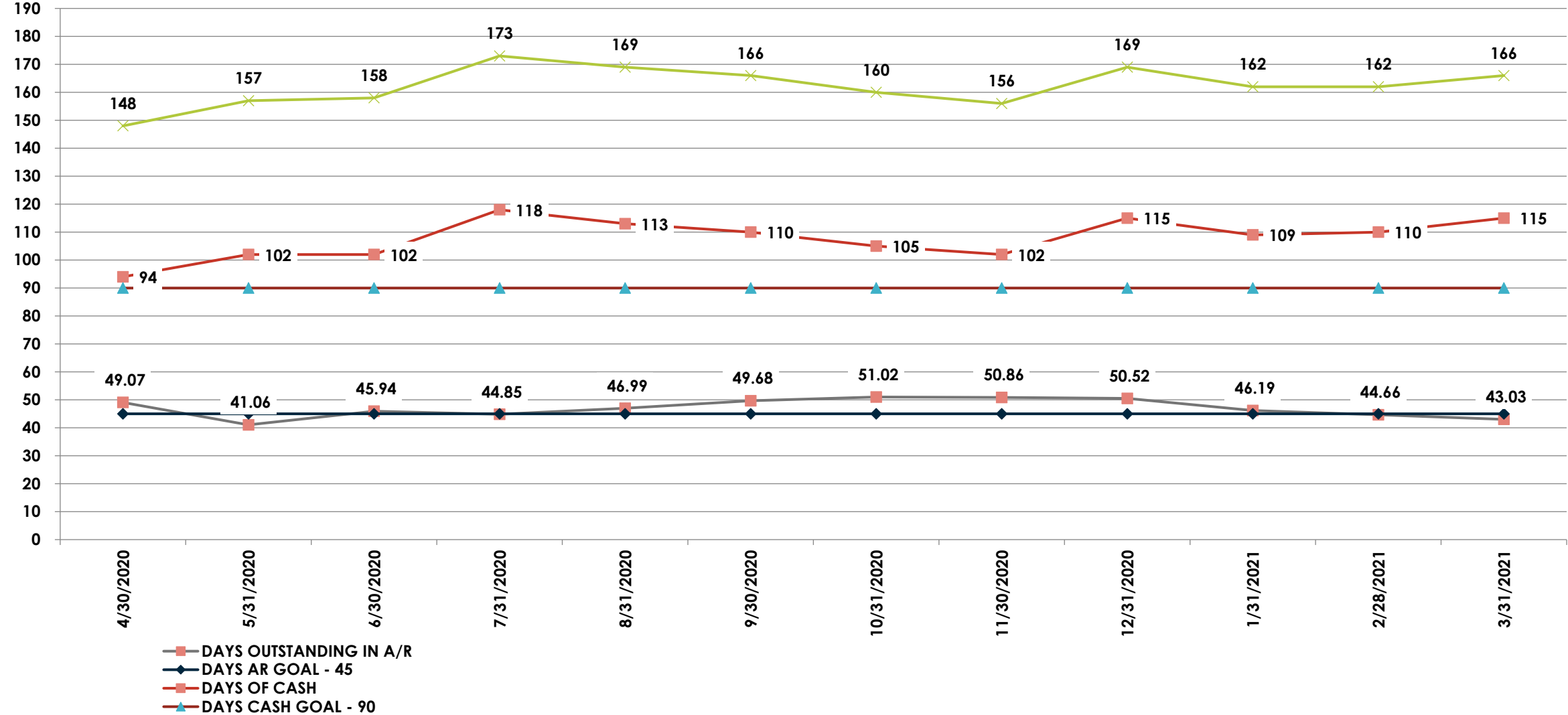
Income Statement Summary

	March 2021 Actual	March 2021 Budget	Variance Favorable/ (Unfavorable)	%	March 2021 YTD	March 2021 Budget YTD	Variance Favorable/ (Unfavorable)	%	March 2020 YTD
Operating Revenue									
Gross Patient Service Revenue	26,193,588	24,505,752	1,687,836	7%	70,915,680	71,145,730	(230,050)	0%	62,690,178
Revenue Adjustments	12,954,326	13,036,659	82,333	1%	37,676,591	37,848,367	171,776	0%	33,893,644
Charity Care Adjustments	399,960	233,043	(166,917)	-72%	974,616	676,577	(298,039)	-44%	729,959
Net Patient Service Revenue	12,839,302	11,236,050	1,603,252	14%	32,264,473	32,620,786	(356,313)	-1%	28,066,575
Other Revenue	542,203	549,834	(7,631)	-1%	1,378,334	1,596,289	(217,955)	-14%	1,880,142
Total Operating Revenue	13,381,505	11,785,884	1,595,621	14%	33,642,807	34,217,075	(574,268)	-2%	29,946,717
Operating Expenses									
Salaries And Wages	5,924,583	5,796,936	(127,647)	-2%	17,316,537	16,829,815	(486,722)	-3%	16,160,710
Employee Benefits	1,345,695	1,487,709	142,014	10%	4,237,781	4,319,156	81,375	2%	4,040,733
Other Expenses	5,065,155	4,146,852	(918,303)	-22%	12,573,405	12,039,250	(534,155)	-4%	11,463,715
Total Operating Expenses	12,335,433	11,431,497	(903,936)	-8%	34,127,723	33,188,221	(939,502)	-3%	31,665,159
Operating Income (Loss)	1,046,072	354,387	691,685	195%	(484,916)	1,028,854	(1,513,770)	-147%	(1,718,442)
Total Non Operating Revenues (Expenses)	(5,361)	(500)	(4,861)	-972%	(69,531)	(1,453)	(68,078)	-4685%	(30,063)
Change in Net Position (Loss)	1,040,712	353,887	686,825	194%	(554,448)	1,027,401	(1,581,849)	-154%	(1,748,505)
Operating Margin	7.8%	3.0%	4.8%	160.0%	-1.4%	3.0%	-4.45%	-147.9%	-5.7%
Total margin	7.8%	3.0%	4.8%	159.0%	-1.6%	3.0%	-4.65%	-154.9%	-5.8%
Salaries & Benefits as a % of net pt svc rev	-56.6%	-64.8%	8.2%	12.7%	-66.8%	-64.8%	-1.97%	-3.0%	-72.0%

March 2021

Cash and Accounts Receivable

Days Cash and Accounts Receivable



March 2021

Board Financial Report

Department	Account	Description	Mar Actual	Mar Budget	Mar Variance	2021 YTD Actual	2021 YTD Budget	YTD Variance
BOARD	600010	MANAGEMENT & SUPERVISION WAGES	4,453	4,670	218	13,310	13,559	249
	601100	BENEFITS FICA	304	284	(20)	968	824	(144)
	601150	BENEFITS WA F&MLA	6	7	1	19	20	1
	601400	BENEFITS MEDICAL INS-UNION	4,880	4,671	(208)	14,639	13,562	(1,077)
	601600	BENEFITS RETIREMENT	-	229	229	-	665	665
	601900	BENEFITS EMPLOYEE ASSISTANCE	0	8	8	0	24	24
	602300	CONSULT MNGMT FEE	-	1,661	1,661	-	4,822	4,822
	602500	AUDIT FEES	-	3,838	3,838	-	11,141	11,141
	604200	CATERING	-	90	90	-	262	262
	604500	OFFICE SUPPLIES	-	-	-	-	-	-
	604850	COMPUTER EQUIPMENT	-	-	-	-	-	-
	606500	OTHER PURCHASED SERVICES	-	849	849	-	2,466	2,466
	609400	TRAVEL/MEETINGS/TRAINING	-	1,274	1,274	-	3,699	3,699
	BOARD Total		9,642	17,581	7,940	28,935	51,043	22,108

April 2021

Preview — (*as of 0:00 4/28/20)

- **\$23,450,147 in Projected HB charges**
 - Average: \$781,672/day (HB only)
 - Budget: \$766,899/day
 - 102% of Budget
- **\$9,106,617 in HB cash collections**
 - Average: \$303,554/day (HB only)
 - Goal: \$338,386/day
- **45 Days in A/R**
- **Questions**

Jefferson Healthcare

Patient Safety and Quality Report

Presented by Brandie Manuel, Chief Patient Safety and Quality Officer

April 28, 2021



Agenda



Patient Safety & Quality Overview

	Goals	Strategy	Initiatives	Targets
Quality and Safety	Provide the Highest Quality, Safest Care	Drive Best Practice Clinical Care	Achieve zero harm events	Zero avoidable healthcare acquired harm events
		Achieve Excellent Quality Outcomes	Antimicrobial Stewardship	Zero cases of hospital acquired C.Diff
			Implement and adhere to evidence based practices.	Avoid the over-use of antibiotics when not medically indicated
		Enhance Culture of Safety	Workplace Violence Prevention (Initiative)	90% or greater compliance with core measures
			Leader Rounding	Zero Incidents of Workplace Violence
		Align care with patient goals	Implement a palliative care program	Weekly Rounding Compliance
				Readmission rate < 12%

Hospital Metrics

[Click Measure to Go To Trend](#)

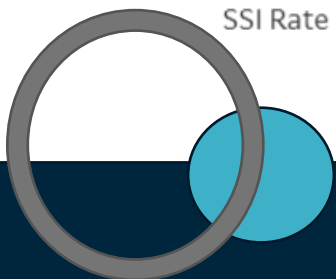
↓ Improving ↑ Worsening → No Change

ADE Anticoagulants	QBS	0.00%	→
ADE Hypoglycemic	QBS	0.00%	→
ADE Opioids	QBS	0.00%	→
Antimicrobial Stewardship	QBS	625	→
Falls With Injury	QBS	3.15	↑
C DIFF	NHSN	0.00	→
CAUTI Rate	NHSN	0.00	→
CLABSI Rate	NHSN	0.00	→
MRSA	NHSN	0.00	→
UR Central Line	NHSN	0.10	↓
UR Urinary Catheter	NHSN	0.17	↑
UR Ventilator	NHSN	0.02	→
VAE	NHSN	0.00	→
SSI Rate	NHSN SSI	0.00	→

Overall Performance:

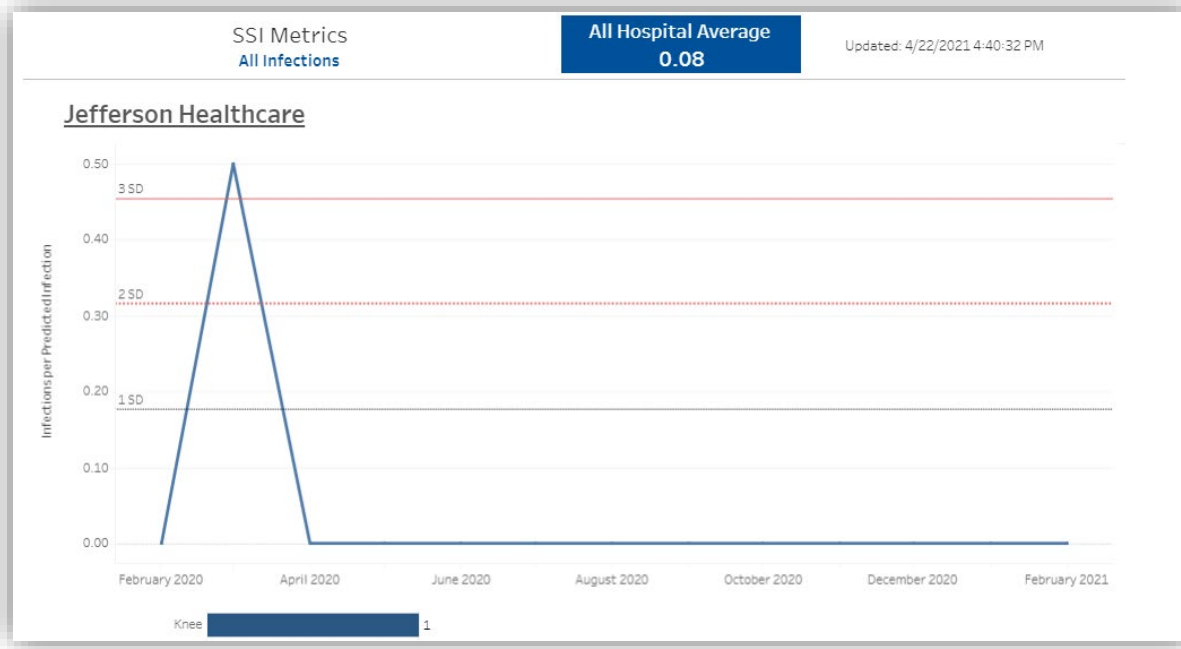
- Medication Safety:
 - Zero reportable adverse drug events reported
 - No change in antibiotic use (inpatient days of therapy)
- Patient Safety:
 - One fall with injury – team drills, debriefs, training in progress
 - Pressure ulcers – zero reportable hospital acquired pressure ulcers
- Infection Prevention:
 - C.Diff – no change (zero reported)
 - CAUTI Rate – no change (zero cases)
 - CLABSI Rate – zero cases
 - SSI Rate – no changes in reportable data*

*One SSI reported on a surgery performed in March 2021. Not reflected in NHSN report.



Surgical Site Infections: Hip & Knee Replacement

Estimated cost of one SSI (AHRQ): Estimated \$38,202 per event



2020 Jefferson Healthcare Rate = 0.07 (one infection)

Appropriate antibiotics

Glycemic Control

Maintain perioperative normothermia/
warming

Preoperative Bath & skin antisepsis

Hand Hygiene & Equipment Sterilization

*NEW: Nasal decolonization

Patient Perspective: In the Words of Our Patients...

- **Dr. Wulff** is an excellent, caring physician. So happy to have her as my PCP.
- Our hospital is "tops", + citizens of our country are very fortunate to have this facility! The staff is excellent in giving great care to patients The focus on great care is a blessing!
- I had questions about test results following my last visit. **Dr. Murphy** was totally reassuring. She called on a Saturday to answer my questions.
- I got very professional care, the nurses and doctor were awesome. I used to get the worst care, but something has changed in emergency dept. They are great.
- Excellent clinician, compassionate, thorough and caring. One of the very best. (**Dr. Mattern**)
- (In March) I was told to come in. The visit was to discuss results of a 6-mo. mammogram. The mammogram was not scheduled until April. I am scheduled to come in again in May to discuss results.
- Everyone was super nice and helpful. I was surprised the anesthesiologist came & talked to me. Very thoughtful!
- The girls at the entrance were excellent.



As a retired nurse I could really appreciate the great care I received during my hospital stay.

Current Projects



Projects and Teamwork

Performance Improvement: Reducing the time to CT for stroke patients

Health Equity: IHI Pursuing Equity

Medical Staff: chart closure, Provider Mastery, onboarding, Chief of Surgery transition

Emergency Management: Telehealth emergency funding, inventory, HVA for HHH

Clinical Documentation Integrity



Quality

Ongoing: Merit-based Incentive Payment System (MIPS) Reporting, Core Measures, Patient Engagement

Clinical Quality Teams: Stroke, Restraints, Medication Safety, Fall Prevention, Pressure Ulcer Prevention

Cancer Committee Study of Quality: Cervical Cancer Screening

Accreditation Coordination and Management

Express Clinic Re-Accreditation and CAP survey



Medication Safety

Bar Code Medication Administration expansion and improvement

Analysis of override data

Medication Safety Team

Medication Security Task Force





Questions?

Jefferson Healthcare

Administrative Report

April 28, 2021

Mike Glenn, CEO

Admin Report

Testing and PPE data

Jefferson Healthcare Volumes

Vaccination volumes and data

Space Expansion

Temporary Parking Need

Advocacy Update

CAHMA

Jefferson County COVID-19 Performance Scorecard

Other





Testing Update

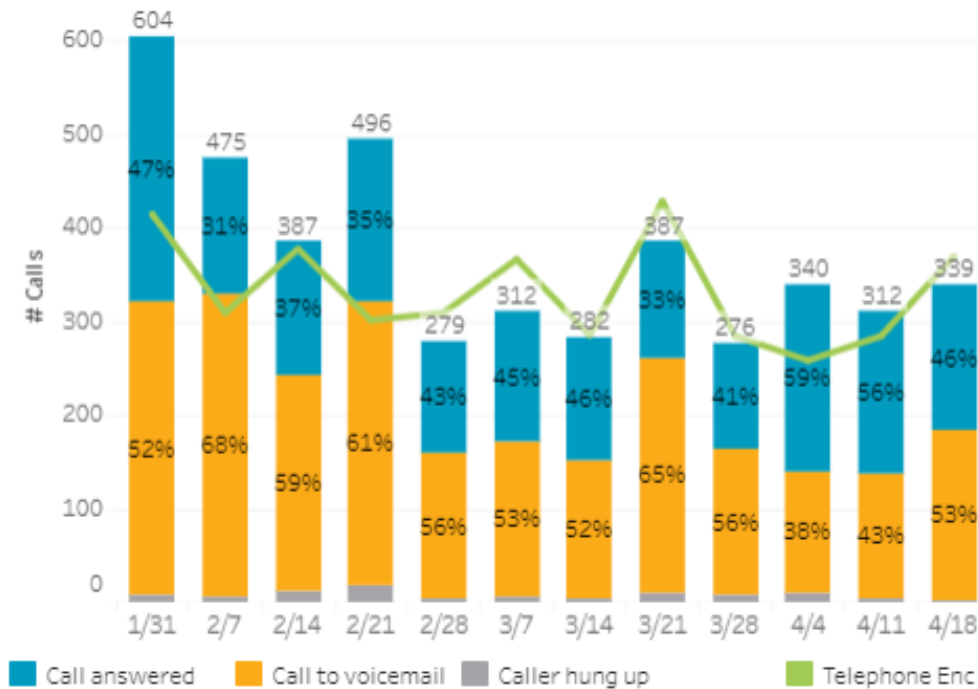
Tests	
Total Tested	18,902
Negatives	18,603
Positives	299
Percentage Positive	1.6%
Employee Tests	8 positive, 478 negatives

PPE Inventory						
Location	Procedure Masks	N 95	Gowns	Eye Protection	CAPR S/M	CAPR M/L
JH Department Inventory	14,587	2,001	1,779	746	160	2,360
JH General Stores	159,525	59,670	19,380	1,335	360	1600
State Allocation	0	0	5,900	0	0	0
JH Donations	4,067	0	0	0	0	0
JH COVID SURGE STOCKPILE	30,400	4,660	9,000	500	0	0
Total	208,579	66,331	36,059	2,581	520	3,960

Jefferson Healthcare Volumes

COVID-19 Phone Line and Clinic Visit Volumes

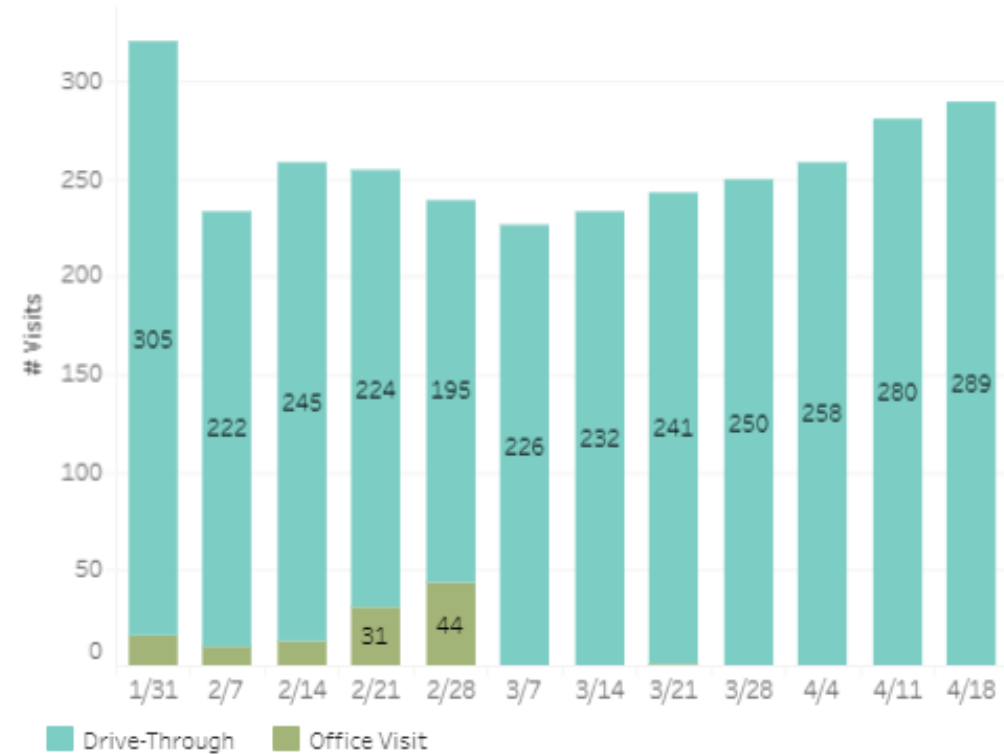
Respiratory nurse line calls and telephone encounters - by week
Last 12 weeks of respiratory phone line call data (bars) and telephone encounters created (line), excluding partial weeks.



Total call volume since launch of triage line

Inbound Calls	191,500
Calls Answered	144,106
# Telephone Encounters	46,963

Respiratory Clinic visit volumes - by week
Last 12 weeks of visits in the Respiratory Eval Clinic, excluding partial weeks.

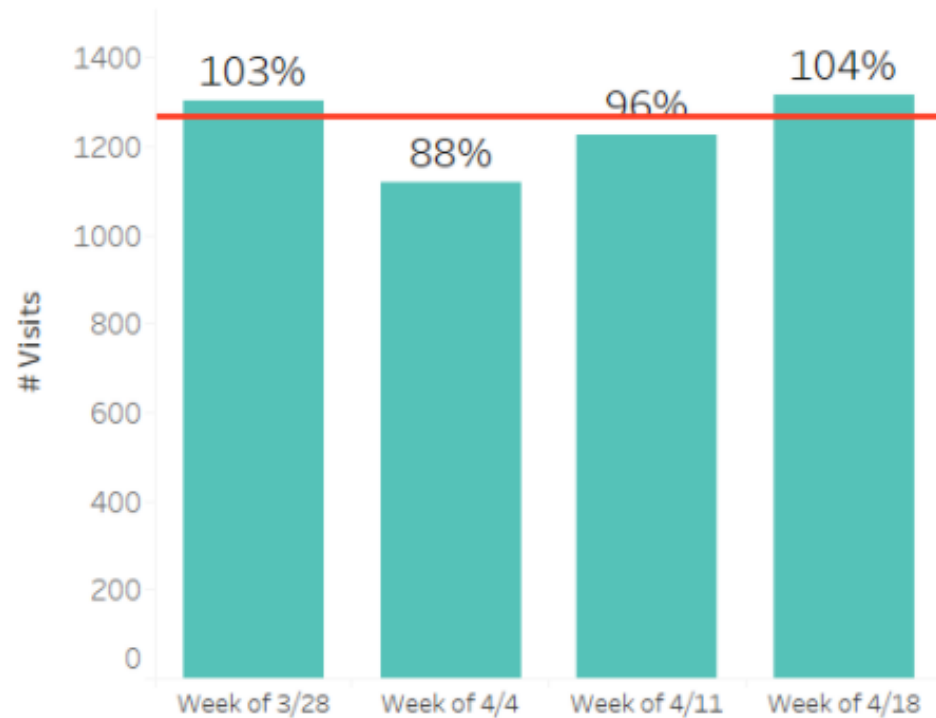


Total Respiratory Evaluation Clinic visits - all time

Drive-Through	10,523
Office Visit	4,384
Total	14,907

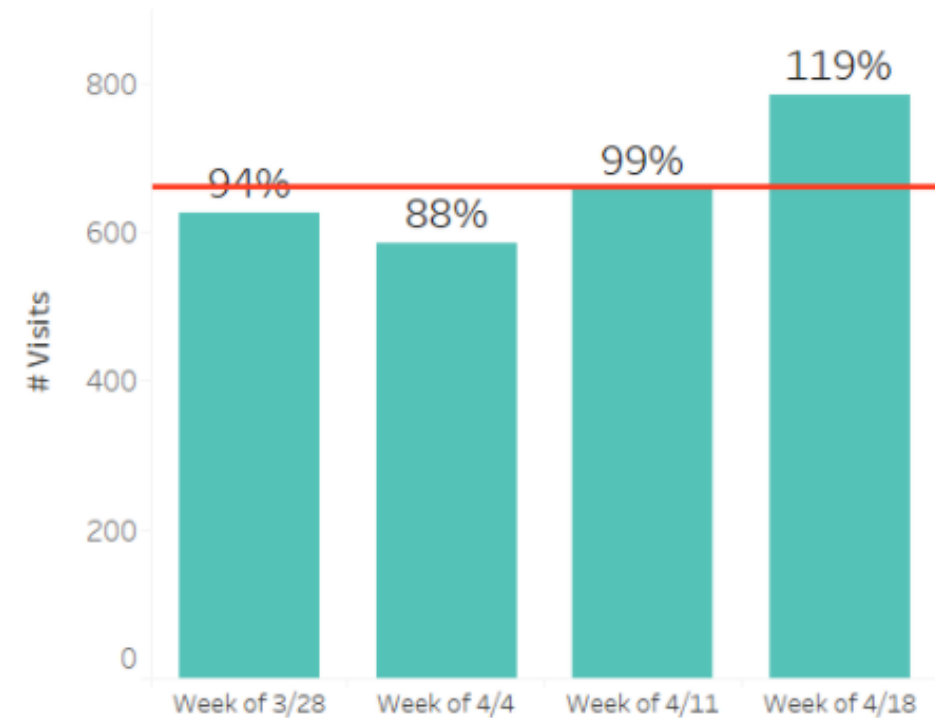
Primary Care variance to budgeted visits

Visit volumes in the five primary care and Dental clinics. Red line indicates weekly visit budget based on 2021 annual budgets. The labels are % volume to budget for the selected clinics.



Specialty clinic variance to budgeted visits

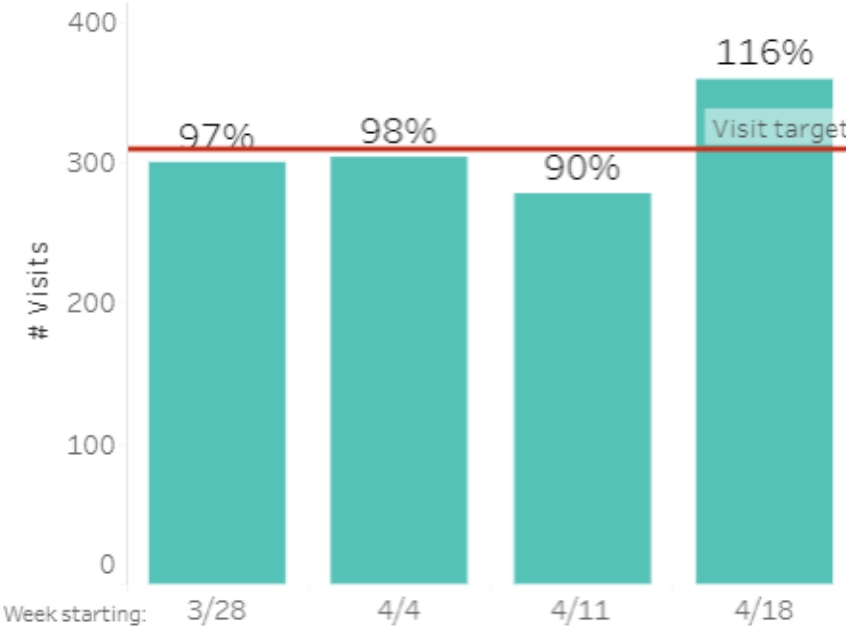
Visit volumes in Medical Group's specialty clinics. Red line indicates weekly visit budget based on 2021 annual budgets. The labels are % volume to budget for the selected clinics.



Oncology/Infusion variance to target visits

Visit volumes in Oncology Clinic and Infusion Center. Red line indicates weekly visit target based on annual targets. The % labels are the variances of actual to target visits.

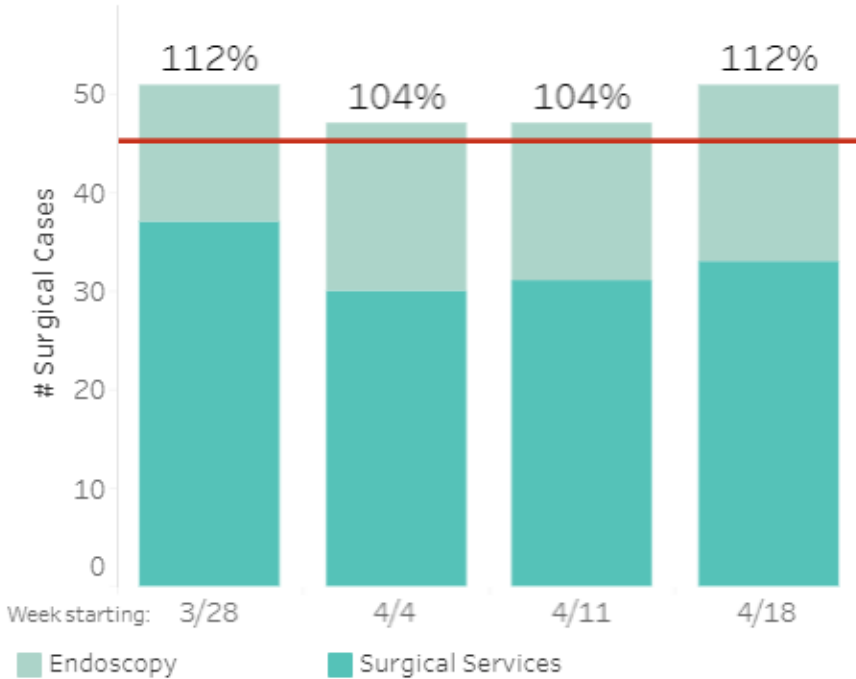
Note: This chart was previously called "Hospital Outpatient variance to target visits" and included Wound Clinic, Sleep Clinic and Sleep Study.



Surgical case variance to target cases

Surgical case volumes in the hospital OR. Red line indicates weekly combined case target based on annual targets for endoscopy and surgical services. The % labels are the variances of actual to target surgical case volume.

Includes surgical cases performed in the hospital OR. Does not include the endoscopy suite at JHSA.



Emergency Department and Express Clinic Volume

Week in Focus

Hover over a week below to view underlying data.

3/7/2021

Total	295
Express Clinic	108
Emergency Dept	187

Total Visits, 1/1/2020 to 4/25/2021

Select a department to bring in focus.

Emergency Dept

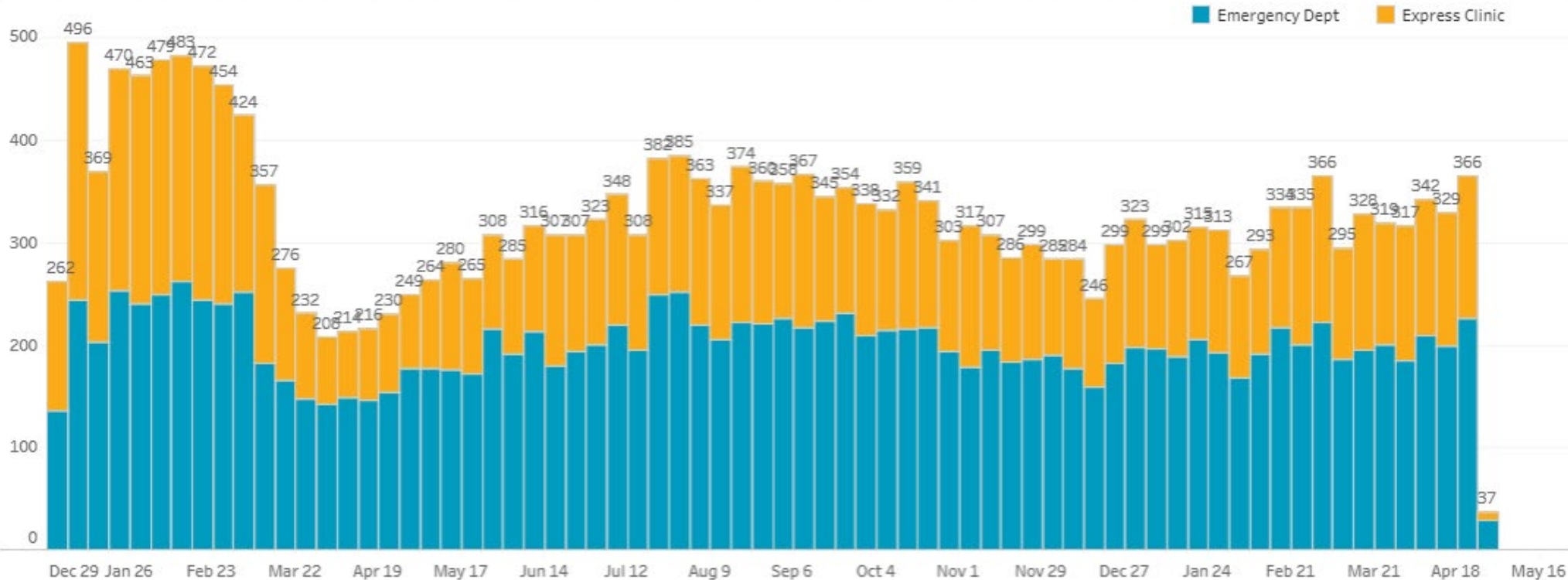
Express Clinic

13,926

8,840

Volumes by Arrival Department and Week, 2020 - 2021

Dec 29 Jan 26 Feb 23 Mar 22 Apr 19 May 17 Jun 14 Jul 12 Aug 9 Sep 6 Oct 4 Nov 1 Nov 29 Dec 27 Jan 24 Feb 21 Mar 21 Apr 18 May 16



COVID-19 VACCINATIONS

Doses administered

Total # doses given & recorded (all time).
As of 4/27/2021

22,058

Patients receiving 1st dose

Patients receiving at least their 1st dose.
As of 4/27/2021

12,212

Patients completing series

Patients receiving all doses in a series. As
of 4/27/2021

9,757

Wasted (all time)

% Doses unviable (12 doses). Uses vials-to-
doses factors. As of 4/27/2021

0.05%

Latest inventory (Pfizer)

Vials from physical inventory. As of
4/27/2021

64 vials

Latest inventory (Moderna)

Vials from physical inventory. As of
4/27/2021

264 vials

Latest inventory (Johnson)

Vials from physical inventory. As of
4/27/2021

108 vials

Doses on hand (all vendors)

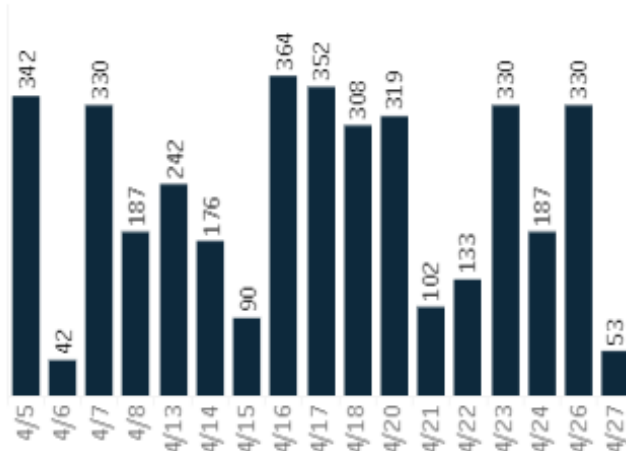
Uses vials-to-doses factors. As of
4/27/2021

3,564

ADMINISTRATIONS

Daily vaccinations (last 4 weeks)

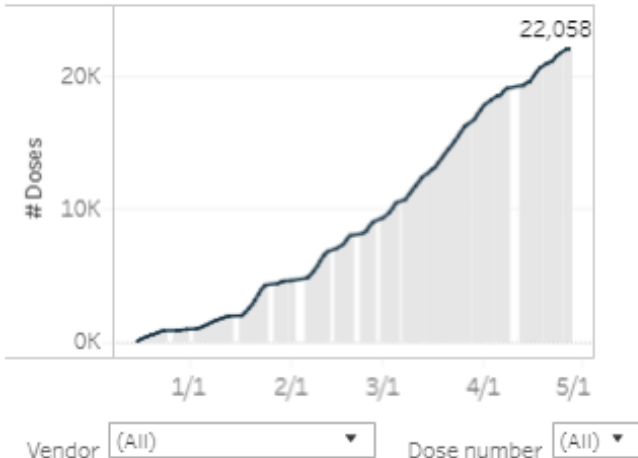
Doses administered & recorded by day. As of
4/27/2021



Doses administered

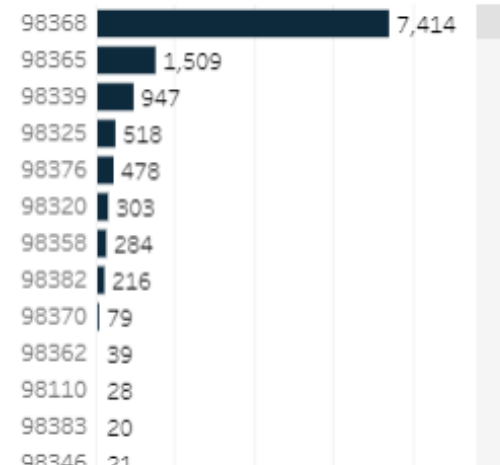
[View larger →](#)

Cumulative # doses administered up through each
date. Hover for detail. As of 4/27/2021



Vaccinations by Zip Code

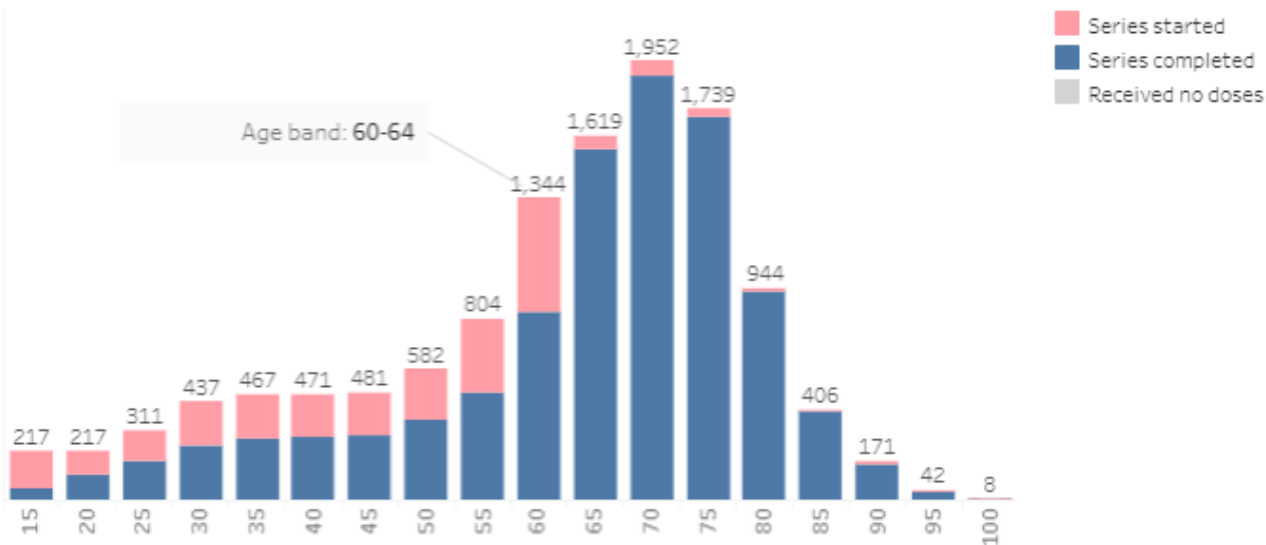
Distinct patients receiving one or more doses
(all time). As of 4/27/2021



COVID-19 VACCINATIONS AND INVENTORY

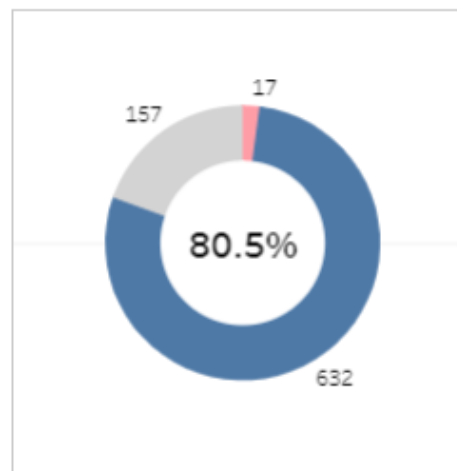
Patients by 5-year age bands

Distinct patients receiving one or more doses (all time). Bands start at the age shown and run through the next band. Hover for detail. As of 4/27/2021



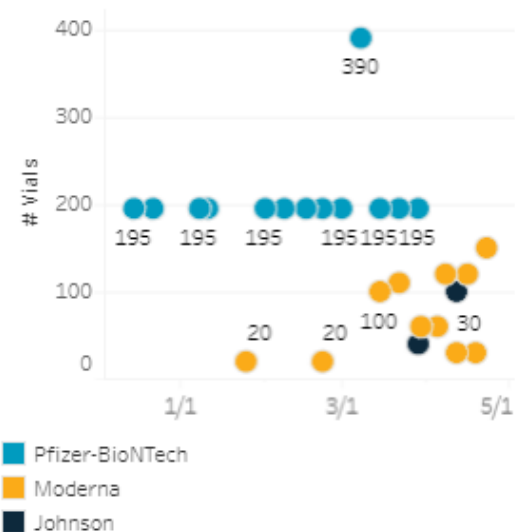
JH employees

Series status for 806 patient- and non patient-facing full employees. KPI indicates the percent of employees receiving at least one dose. As of 4/27/2021



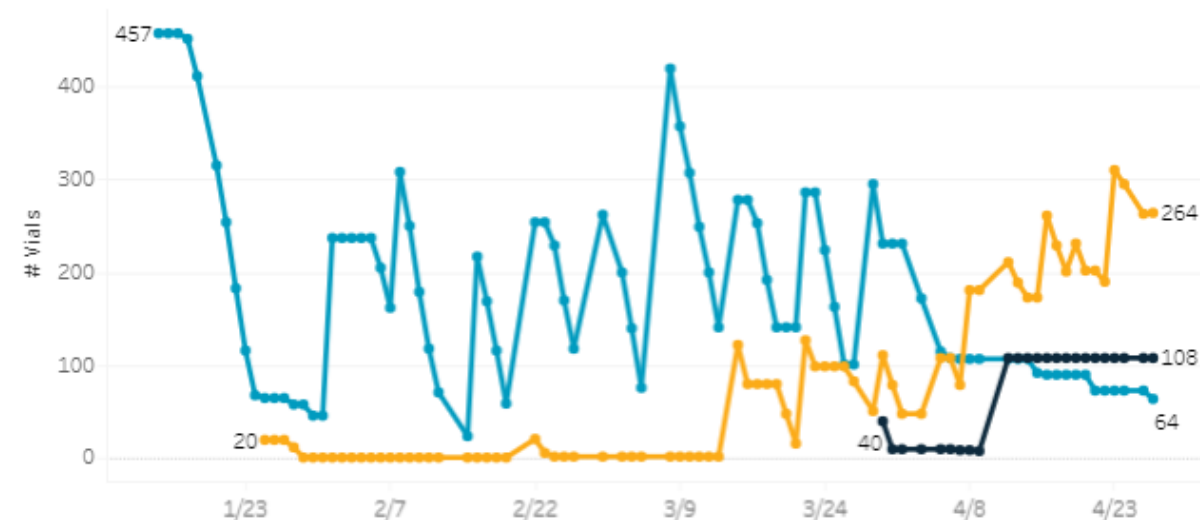
Shipments received

Vials by date of receipt at JH. Color indicates vendor. Hover for detail



Daily inventory (since 1/14)

Vials reported in physical inventory at end of day by vendor. Color indicates vendor. Hover for detail. As of 4/27/2021



INVENTORY

Space Expansion

COATES + ASSOCIATES



Health Facilities Planning & Development

RESEARCH · DATA · ANALYTICS · STRATEGY · IMPLEMENTATION



- Jefferson Healthcare engaged Coates and Associates and Health Facilities Planning to facilitate a master site planning process.
- The process included input from hospital staff, medical staff, local leadership and the communities we serve.
- The goal of the process was to develop a plan that addresses facility improvement and expansion needs and identifies new services opportunities, existing services growth opportunities and overall community sentiment toward Jefferson Healthcare.

4 Phase Master Site Plan

Phase	Term	Project	Goals	Estimated Cost	Funding Source
1	Now	Expand Surgery pe-op/recovery space	Improve surgery throughput, productivity and patient/provider experience	TBD	JH
1	Now	Expand Diagnostic Imaging capacity	Increase mammography, ultrasound and MRI services, space and capacity	\$50,000 - \$100,000	JH
2A	2Q21	On campus 25-30k sf MOB/ OP Surgery center	Build space for derm/women's clinic/OP surgery suites/other services	\$20,000,000-\$25,000,000	JH
2B	TF	Retrofit JHSA	Space for existing/expanding services	TBD	JH
2C	TF	Retrofit existing derm space to med onc space	Increase space for medical oncology services	TBD	JH
3A	2023	Complete required 88 building code compliance work	Comply with current life/safety codes, add space and services.	TBD	TBD
3A	2023	Develop linear accelerator vault, MRI space, other	Add Rad Onc program, improve MRI space.	TBD	TBD
3B	2023	65 building replacement and expansion	Replace out of compliance space with new and improved space	TBD	TBD
4	2023	On sight primary care, aquatics and wellness center	Improve PC space and experience, add wellness center and community services	TBD	TBD

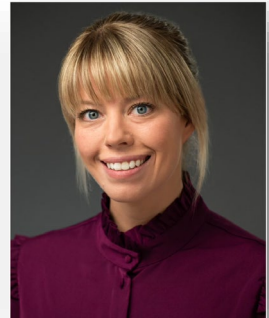
Phase 1 and 2A

Phase	Term	Project	Goals	Estimated Cost	Funding Source
1	Defer	Expand Surgery pe-op/recovery space	Improve surgery throughput, productivity and patient/provider experience	TBD	JH
1	Now	Expand Diagnostic Imaging capacity	Increase mammography, ultrasound and MRI services, space and capacity	\$50,000 - \$100,000	JH
2A	2Q21	On campus 25-30k sf MOB/ OP Surgery center	Build space for dermatology/women's clinic/OP surgery suites/other specialty services	\$20,000,000-\$25,000,000	JH

Space Expansion Needs



- Provider modern, efficient and spacious practice site for our new Jefferson Healthcare Women's Clinic.
 - Practice is operating at 115% of budget.
 - Clinic has 5 exam rooms for 3 providers (3 rooms per provider is optimal).
 - The quality of the space does not represent the value and importance of the service.



- Provide addition space for our growing Dermatology Clinic.
 - Practice is operating at 123% of budget.
 - Clinic has 7 exam rooms (2 are procedure rooms) for 3 providers.
 - We are recruiting 1 + dermatology provider to meet community demand.

Space Expansion Needs

- Develop space to potentially add Specialty Services currently underserved in our community:
 - Neurology
 - Pulmonology
 - ENT
 - Other
- Develop state of the art ambulatory surgical suites to expand operating room capacity.
 - More cost effective than adding surgical suites to hospital based OR.
 - Designed specifically for ambulatory patients and procedures.
 - Position Jefferson Healthcare for a continuing shift from hospital-based Operating Rooms to Ambulatory Surgery Centers.



Due Diligence

Financial Analysis , Tyler Freeman

- Engage DZA to perform comprehensive financial analysis to determine financial viability of the project.
- Engage Jeff Fivecoat, Managing Director, Public Finance, Piper Sandler, to identify the most sensible debt options and negotiate the most favorable terms.
- Cost Estimate= \$15,000

Operational Analysis, Jake Davidson

- Engage Jody Carona, President, Health Facilities Planning and Development, to update provider needs assessment, specialty services market share analysis and volume analysis for all services included in Master Site Plan.
- Cost estimate= \$10,000



Due Diligence

Project Management, Jake Davidson/Aaron Vallat

- Engage OCH to position Jefferson Healthcare to participate in a design/build project model. This model allows for a Public Hospital District to hire a design team and general contractor at the onset of a project and work collaboratively to design and construct the space. OCH has extensive experience with design/ build and recently completed the MOB at Mason Hospital, located in Shelton, WA, using the design/build approach.
 - Cost Estimate: \$50-75,000
- Total Cost Phase 1 of due diligence: \$75-\$100,000.
- Next Steps- complete 1st Phase of Due Diligence and report back to the board at the July board meeting.

Temporary Parking Need



Temporary Parking Need



Advocacy Update

Working for You

Getting More Vaccines in More Arms

Just one drive-thru clinic at Jefferson Healthcare has delivered nearly 80% of the COVID-19 vaccinations administered in Jefferson County thus far! It was great to check in with their team to talk about how quickly they mobilized to meet the needs of this community, their continued focus on equity in their outreach, and how new investments from the *American Rescue Plan* will bolster efforts to get more shot in more arms, as quickly as possible. Thank you, Jefferson Healthcare, for all you do!

Sincerely,

Derek



Critical Access Hospital Modernization Act (CAHMA)

- Renewed interest by Congressional Delegation at WSHA.

Jefferson County COVID-19 Performance Scorecard



#1. Jefferson County

- Population that is fully vaccinated: 43.3% (13,961 fully vaccinated)
 - 57.5% higher vaccination rate than Washington
- Population over 65 that is fully vaccinated: 81.8% (9,996 fully vaccinated)
 - 10.7% higher vaccination rate than Washington
- Cumulative deaths per 100k: 6 (2 total deaths)
 - 91.5% less deaths per 100k residents than Washington
- Cumulative cases per 100k: 1,151 (371 total cases)
 - 77.3% less cases per 100k residents than Washington

Questions

