

COVID-19 Notice

No in-person attendance allowed, pursuant to Governor Inslee's Proclamation 20-28.

<u>All</u> meeting attendees, including Board of Commissioners, staff and members of the public must participate virtually. No physical meeting location will be provided.

To attend the meeting, dial Phone Conference Line: (509) 598-2842 When prompted, enter Conference ID number: 613756871#

Regular Session Agenda	
Wednesday, March 24, 2021	0.00
Call to Order:	2:00
Approve Agenda:	2:00
Board Governance Education: Roberts Rules of Order Code of Conduct	2:01
 Education Topic: Population Health, Dunia Faulx, Population Health Director 	2:30
Break:	3:15
Team, Employee & Provider of the Quarter	3:30
Patient Story: Tina Toner, CNO	3:45
 Minutes: February 24 Regular Session Minutes (pgs. 2-4) March 3 Special Session Minutes (pgs. 5-7) 	3:55
 <u>Required Approvals</u>: Action Requested February Warrants and Adjustments (pgs. 8-12) Medical Staff Credentials/ Appointments/ Reappointments (pgs 13-14) 	4:05
Financial Report: Mike Glenn, CEO	4:15
Quality Report: Brandie Manuel, Chief Pt Safety and Quality Officer	4:30
Administrative Report: Mike Glenn, CEO	4:45
CMO Report: Dr. Joe Mattern, CMO	5:15
 Board Business: Board of Health Report Agenda Evaluation 	5:45
Meeting Evaluation:	6:15
<u>Conclude</u> : This Regular Session will be officially recorded. Times shown in agenda are estimates only.	6:30

No Live Public Comment

In lieu of live comments, members of the public may comment on any agenda item or any other matter related to the District via a letter addressed to the Commissioners at 834 Sheridan Street, Port Townsend, Washington 98368, or via email to <u>commissioners@jeffersonhealthcare.org</u>.

COVID-19 Notice

No in-person attendance allowed, pursuant to Governor Inslee's Proclamation 20-28.

All meeting attendees, including Board of Commissioners, staff and members of the public must participate virtually. No physical meeting location will be provided.

To attend the meeting, dial Phone Conference Line: (509) 598-2842 When prompted, enter Conference ID number: 613 756 871

Jefferson County Public Hospital District No.2 Board of Commissioners, Regular Session Minutes Wednesday, February 24, 2021

Call to Order:

The meeting was called to order at 2:00 pm by Board Chair Buhler Rienstra. Present by phone and video were Commissioners Dressler, Kolff, McComas and Ready. Also, in attendance by phone were Mike Glenn, CEO, Jim Heilsberg, Interim Chief Financial Officer, Jon French, Chief Legal Officer, Jake Davidson, Chief Ancillary & Specialty Services Officer, Caitlin Harrison, Chief Human Resources Officer, Brandie Manuel, Chief Patient Safety and Quality Officer, Jenn Wharton, Chief Ambulatory and Medical Group Officer, and Brittany Huntingford, Administrative Assistant. This meeting was officially audio recorded by Jefferson Healthcare.

Approve Agenda:

Commissioner Kolff moved to approve the agenda. Commissioner Dressler seconded. **Action:** Motion passed unanimously.

Board Governance Education:

Discussion ensued. Commissioners agreed that Fiduciary and Quality be the topics of discussion from the critical questions book published by WSHA.

Education Topic:

OPMA/OPRA- AWPHD recorded webinar

Discussion ensued.

Commissioners recessed for break at 3:27 pm. Commissioners reconvened from break at 3:32 pm.

Patient Story:

Tina Toner, CNO presented a patient story. <u>Minutes:</u> January 27, 2021 Special Session Minutes

January 27, 2021 Regular Session Minutes

Commissioner Dressler moved to amend the January 27th Special session minutes as follows:

Commissioner Kolff moved that the group read "Governance as Leadership" book to be prepared for the March retreat. There was no second.

Commissioner Dressler moved to approve the amended January 27th Special Session minutes and the January 27, 2021 Regular Session Minutes Commissioner McComas seconded.

Action: Motion passed unanimously.

Required Approvals: Action Requested

Medical Staff Credentials/Appointments/Reappointments

Commissioner Dressler moved to approve the Medical Staff Credentials/ Appointments/ Reappointments. Commissioner Ready seconded.

Discussion ensued.

Action: Motion passed unanimously.

Commissioner Kolff moved to amend the medical staff appointments to include Dr. Gene Robinson. Commissioner McComas seconded.

Action: Motion passed unanimously.

Patient Advocate Report:

Jackie Levin, Patient Advocate presented the 4th Quarter 2020 report. Discussion ensued.

Financial Report:

Jim Heilsberg, Interim CFO, presented the January Financial Reports. Discussion ensued.

Quality Report:

Brandie Manuel, CPSQO, presented the February Quality Report. Discussion ensued.

Administrative Report

Mike Glenn, CEO, presented the Administrative report. Discussion ensued.

Commissioner Kolff moved to approve the 2022-2025 Strategic Planning Process. Commissioner Dressler seconded. **Action:** Motion passed unanimously.

CMO Report

Dr. Joe Mattern, CMO Discussion ensued.

Board Business:

Board of Health report-

Commissioner Kolff brought up the letter regarding regionalization of public health. Mike Glenn shared that he signed in capacity of Hospital CEO. Commissioner Kolff will send to the Commissioners the letter that was being signed and sent on to the Governor's Office.

Health Equity Committee-

Commissioner Buhler Rienstra as chair has appointed Commissioner Kolff to be the boards representative for this work.

Commissioner Dressler moved to have Commissioner Kolff as the Board representative. Commissioner McComas seconded. **Action:** Motion passed unanimously.

Commissioner Ready shared that he and Commissioner Dressler have continued the work on the legal counsel search regarding recordings.

Meeting Evaluation:

Commissioners evaluated the meeting.

Conclude:

Commissioner Kolff made a motion to conclude the meeting. Commissioner Dressler seconded.

Action: Motion passed unanimously.

Meeting concluded at 5:58 pm.

Approved by the Commission:

Chair of Commission: Jill Buhler Rienstra ______ Secretary of Commission: Marie Dressler ______



Jefferson County Public Hospital District No.2 Board of Commissioners Meeting

COVID-19 Notice

No in-person attendance allowed, pursuant to Governor Inslee's Proclamation 20-28.

<u>All</u> meeting attendees, including Board of Commissioners, staff and members of the public must participate virtually. No physical meeting location will be provided.

To attend the meeting, dial Phone Conference Line: (509) 598-2842 When prompted, enter Conference ID number: 613756871#

Jefferson County Public Hospital District No.2 Board of Commissioners, Special Session Minutes Wednesday, March 3, 2021

Call to Order:

The meeting was called to order at 2:02pm by Board Chair Buhler Rienstra. Present were Commissioners Dressler, McComas, Ready, and Kolff. Also, in attendance was Brittany Huntingford, Administrative Assistant. This meeting was officially audio recorded by Jefferson Healthcare.

Approve Agenda:

No approval needed for special session.

Board Governance Education:

Discussion ensued.

Commissioners discussed the meaning of fiduciary responsibility and what that means to them in their roles as Commissioners and how they can improve their fiduciary effectiveness.

The Board will discuss Roberts Rules of Order at the Board Governance Education section of the March 24th meeting.

Board Members will submit questions about Roberts Rules of Order to Brittany to be compiled for review during the March 24th meeting.

Commissioners recessed for break at 3:08pm. Commissioners reconvened from break at 3:25pm.

Commissioners reviewed the Commissioners Code of Conduct in the 2021 Board Book.



Jefferson County Public Hospital District No.2 Board of Commissioners Meeting

COVID-19 Notice

No in-person attendance allowed, pursuant to Governor Inslee's Proclamation 20-28.

<u>All</u> meeting attendees, including Board of Commissioners, staff and members of the public must participate virtually. No physical meeting location will be provided.

To attend the meeting, dial Phone Conference Line: (509) 598-2842 When prompted, enter Conference ID number: 613756871#

Board Business:

Letter to Legislation

Commissioner Kolff moved to draft a cover letter to send along with a copy of the PH regionalization letter submitted to legislation by Diverse signatories of the North Olympic Peninsula Commissioner McComas seconded.

Discussion ensued. **Action:** Motion passed unanimously.

Commissioner Kolff moved that he work with Mike Glenn to draft the cover letter Commissioner Ready seconded.

Discussion ensued. **Action:** Motion passed unanimously.

Commissioner Kolff moved that Commissioner Ready be appointed as the group's parliamentarian. There was no second.

Commissioners continued reviewing the Board Code of Conduct in the 2021 Board Book.

The Board will discuss The Board Code of Conduct further at the March 24, 2021 Meeting.

Meeting Evaluation:

Commissioners evaluated the meeting.

Conclude:

Commissioner Kolff moved to conclude the meeting. Commissioner McComas seconded.



Jefferson County Public Hospital District No.2 Board of Commissioners Meeting

COVID-19 Notice

No in-person attendance allowed, pursuant to Governor Inslee's Proclamation 20-28.

<u>All</u> meeting attendees, including Board of Commissioners, staff and members of the public must participate virtually. No physical meeting location will be provided.

To attend the meeting, dial Phone Conference Line: (509) 598-2842 When prompted, enter Conference ID number: 613756871#

Action: Motion passed unanimously.

Meeting concluded at 5:00pm.

Approved by the Commission:

Chair of Commission: Jill Buhler Rienstra

Secretary of Commission: Marie Dressler

Lickillicate Universe Vito Universe 1.38.106 3.343.73 (1.907.624) 555.2311 8.093.26 (2.46.577) 357.45 Outpatient Revenue 1.38.106 3.343.730 (1.907.624) 555.2311 8.093.26 (2.46.577) 357.45 Cotal dystament Relead 0.3066.599 22.134.228 (1.327.629) 45. 44.722.092 46.639.979 (1.917.897) 45. 44.655.90 Cotal Algustment Relead 7.437.283 7.175.385 (225.551 225. 574.665 443.533 (1.517.23) 574. 45.22.467 3.64.4353 (1.517.23) 574.657 3.677.68 7.477.233 3.677.68 7.477.653 (1.617.7374) 294.53 3.616.69 7.457.53 (1.617.574) 297.53 3.616.69 7.46.73 3.646.69 7.72.655 777.103 1.65.50 172.77.655 777.103 1.65.50 7.72.755.51 777.655 777.103 1.65.50 7.22.66.20 2.8.640 64.24.555.51 2.0.04.34 Other Coule-Adjustment Medicale 7.73.324 283	Jefferson	February 2021 Actual	February 2021 Budget	Variance Favorable/	%	February 2021 YTD	February 2021 Budget	Variance Favorable/	%	February 2020 YTD
Inpatient Revenue Dutpatient Revenue Total Gross Revenue 20,806,699 22,134,228 (1,327,629) 45, 30,908,73 30,840,691 34,940,89 44,950,90 Revenue Adjustments Cost Adjustment Medicati 1,852,038 2,384,489 22,134,228 (1,327,629) 45, 44,722,092 46,639,97 (1,917,87) 45, 44,665,99 Revenue Adjustments Cost Adjustment Medicati 1,852,038 2,384,489 22,134,228 (1,327,629) 45, 54,658 41,230,42 24, 44,655,99 Revenue Adjustment Medicati 1,852,038 2,384,489 22,134,228 (1,327,629) 45, 54,658 41,230,42 24, 44,655,99 Revenue Adjustment Medicati 1,852,038 2,384,489 25,651 225, 3,829,345 5,032,887 1,203,42 24, 3,617,65 Cost Adjustment Medicati 7,437,28 2 9,937 6 2,151 637, 124,109,102 45,538 (13,177) 45,82 47,45 43,533 (13,173) 305, 433,57 Total Revenue Adjustments 3,722 3,72 3,72 3,74 4,542,447 3,544,433 (1,17,74) 29,77 45,822 47,45 44,547 3,544,433 (1,17,74) 29,77 45,822 47,45 44,57 45,544,43 (1,17,74) 29,77 45,822 47,45 44,57 45,544 47,21 44,57 45 44,57 44,57 45 44,57 44,57 45 44,57 44,57 45 44,57 44,5		2021 Actual	2021 Buuget	(Unfavorable)		2021 110	YTD	(Unfavorable)		TD
Culpatient Revenue 18,270,483 18,280,488 578,995 3% 39,089,781 38,440,691 548,090 1% 37,377,27 Total Gross Revenue 20,865,599 22,134,228 (1,327,629) 4% 44,655,90 1(1,917,887) 4% 44,655,90 Revenue Adjustment Medicaid 7,437,283 7,178,358 (258,651) 22% 53,466 41,3353 (13,1123) 305,443 53,52,867 1,203,452 24% 1,610,17.44 Contractual Allowances Other 2,317,521 1,691,624 (625,897) 37% 4,682,447 3,644,483 (1,171,73) 4% 24,651,66 Administative Adjustments 37,225 93,761 22,317,221 1,691,624 (252,651) 252,654,402 12,64,483 (1,171,74) 299,383 161,650 17% 750,51 Total Revenue Adjustments 12,249,238 11,985,538 (262,700) 2% 25,255,400 28,840 9% 24,651,65 Net Patient Service Revenue 5,565,361 10,148,690 (13,512) 5% 533,412 5										
Total Gross Revenue 20,806,599 22,134,228 (1,327,629) 6% 44,722,092 46,639,579 (1,317,887) 4% 44,655,59 Cost Adjustment Medical 1,862,383 2,384,489 525,651 22% 3,823,347 1,203,542 24% 3,317,63 Cost Adjustment Medical 7,487,233 7,178,358 125,852 257,668 14,125,826 (25,172) 25% 16,177,400 13,125,824 (1,317,91) 30% 433,67 Contractual Adjuarments 37,225 99,376 62,6151 63% 13,477,1 209,338 (1,317,97) 39% 3,815,500 17% 750,51 Adjustments 37,225 99,376 62,6151 63% 13,477,11 209,338 (1,317,97) 39% 24,651,66 Adjustment Medical 12,246,233 11,985,538 (1,527,00) 2% 25,256,400 25,255,400 26,840 0% 24,044,34 Other Revenue 210,224 23,838 (13,512) 4% 533,412 698,062 (46,670) 11%		, ,								7,298,628
Revenue Adjustments Cont Adjustment Medicarie 1.622.838 2.388.489 525.651 22% 3.829.345 5.032.867 1.203.542 24% 3.817.63 Cost Adjustment Medicarie 7.437.228 7.178.356 (258.928) 22% 5.77.686 5.122.836 (251.767) 3.817.635 (211.12) -3% 6.17.12 -3% 6.17.12 -3% 6.17.12 -3% 6.17.12 -3% 6.17.12 -3% 6.17.12 -3% 6.17.12 -3% 6.17.12 -3% 6.17.12 -3% 6.17.12 -3% 6.17.12 -3% 6.17.12 -3% 6.17.12 -3% 6.17.12 -3% 6.17.12 -3% 7.45.75 77.55 37.103 151.500 17% 7.55.3 77.155 77.553 77.155 77.553 77.155 77.553 77.155 77.553 77.155 77.553 77.155 77.553 77.155 77.553 77.155 77.155 77.155 77.155 77.155 77.155 77.155 77.155 77.155 77.155	Outpatient Revenue	18,870,493	18,290,498	579,995	3%	39,089,781	38,540,691	549,090	1%	37,397,278
Cost Adjustment Medicaie 1,962,838 2,388,489 525,651 22% 3,262,345 120,3242 24% 16,117,40 Cost Adjustment Medicaie 7,473,253 7,173,858 (258,926) 456 15,377,608 15,122,830 (251,172) -30% 443,533 (11,172) -30% 433,675 Contractual Allowances Other 2,317,521 1,661,624 (625,897) 37% 4,562,467 3,564,453 (11,172) -20% 3,681,56 Administrative Adjustments 32,248 417,201 93,712 22% 727,563 575,103 151,560 17% 760,51 Total Revenue Adjustments 12,246,238 11,985,538 (262,700) 2% 25,256,240 28,840 0% 24,461,566 Net Patient Service Revenue 8,556,361 10,148,690 (1,590,329) 16% 19,495,692 21,344,739 (1,889,047) -9% 20,044,34 Other Revenue 270,324 283,835 (11,512) 5% 533,412 589,082 (64,670) -11% 60,363 536,614	Total Gross Revenue	20,806,599	22,134,228	(1,327,629)	-6%	44,722,092	46,639,979	(1,917,887)	-4%	44,695,906
Cost Adjustment Medicare 7,437,283 7,178,386 (258,325) 4% 15,377,696 228, 122,122 16,017,221 22% 16,017,433 33,67 Contradual Milowances Other 2,317,521 1,691,624 (628,697) 37% 4,582,463 (1017,974) 23% 3,861 Administrative Adjustments 37,225 93,976 62,151 63% 134,771 209,938 (1017,974) 23% 3,861 61% 25,255,240 28,460 0% 24,651,56 17% 750,51 17% 750,51 17% 750,51 17% 750,51 17% 14,840 12,246,338 10,148,690 (1,590,329) 18% 19,495,692 21,384,73 (14,685,665,45% 30% 300,718 448,677 14,484,93 21,277 65,3434 30% 53,412 53,414 63,435,43 30% 10,445,656 32% 558,21 63,414 63,835,658,24 64,670 11% 603,63 64,670 11% 603,63 64,647,01 11% 603,63 64,647,01 14,842,92 </td <td>Revenue Adjustments</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	Revenue Adjustments									
Chaity Care 29,882 210,490 (53,32) 22% 57,458 443,333 (131,12) 30% 433,77 Contractual Mayamace Other 2,47,17,21 1,661,624 (625,837) 37% 4582,467 3,564,433,333 (131,12) 30% 433,77 Administrative Adjustments 37,225 99,375 52,151 63% 134,771 209,388 74,627 35% 25,77 Allowance for Uncollectible Accounts 2,37,828 417,201 93,772 22% 727,553 879,103 151,550 17% 750,51 Total Revenue Adjustments 12,248,238 11,985,538 (262,700) 2% 25,226,400 25,226,240 28,840 0% 24,651,56 Net Patient Service Revenue 8,558,361 10,148,690 (1,590,329) 46% 19,495,692 21,384,739 (1,889,047) 9% 20,044,34 Other Revenue 306 Revenue 148,439 212,787 (64,348) 30% 302,718 448,374 (145,656) 32% 558,274 Total Operating Revenue 8,977,124 10,645,313 (1,668,189) 46% 20,331,822 22,431,195 (2,099,373) 49% 21,206,19 Operating Revenue 8,977,124 10,645,313 (1,668,189) 46% 22,400,283,783 29,383 12% 588,274 Total Operating Revenue 8,977,124 10,645,313 (1,668,189) 46% 22,430,038,303 (132,723) 49% 21,206,19 Operating Expenses Salaties And Wages 5,568,514 5,235,942 (332,572) 45% 11,498,922 11,032,979 (466,043) 45% 10,628,27 Professional Fees 108,993 120,439 11,846 10% 22,430 (332,783 29,383 12% 398,989 Purchased Services 935,121 633,231 (331,890) 48% (14,670) 31,343,498 (433,776,198,11,331,197,180,018,377,193,392 15% 22,431,417 (68,822) 25% 27,125,519 Professional Fees 108,993 77,124 215,554 215,320 11% 3,986,833 4,164,861 176,048 4% 3,707,193 Supplies 11,761,324 13,765,545 22,524 (371,473 19,392 11,628,377 185,971,193 122,398 51,1025 5% (144,955 115% 11,331,197,1160,973 162,233 (163,989) 43% 43,349 64% 30,335 Supplies 11,768,33 2,315 14,652 45% 24,744 68,083 43,349 64% 30,393 Supplies 11,768,33 1,334,188,22 45% 24,744 68,083 43,349 64% 30,393 Supplies 11,768,33 1,334,188,22 45% 24,744 68,083 43,349 64% 30,393 Supplies 11,768,33 1,334,366 (71,414) 49% 52,241,017 180,578 62,25,393 909 2% 44,19 Supplies 110,098 80,000 (21,099, 24% (17,616,127,196,124,176,524 (176,344 196,529 19% (176,347 196,529 196% (176,477 198,529 196% (176,477 198,529 196% (1	Cost Adjustment Medicaid	1,862,838	2,388,489	525,651	22%	3,829,345	5,032,887	1,203,542	24%	3,517,637
Contractual Allowances Other 2,317,521 1,691,524 (\$25,897) 3.7% Allowance for Uncollectible Accounts 323,489 417,201 93,712 22% 727,553 879,103 151,550 17% 727,553 879,103 151,550 17% 70,514 12,243,238 11,985,538 (262,700) 2% 25,256,240 25,256,240 24,840 0% 24,651,56 Net Patient Service Revenue 340B Revenue 240, 270,324 283,836 (13,512) 5% 300,718 448,374 (145,656) 322 727,777 (64,348) 30% 70,718 448,374 (145,656) 322 727,124 10,645,313 (1,668,189) 16% 20,331,822 22,431,195 (2,099,373) 4% 21,266,1 Total Operating Revenue 340B revenue	Cost Adjustment Medicare	7,437,283	7,178,358	(258,925)	-4%	15,377,608	15,125,826	(251,782)	-2%	16,017,445
Administrative Adjustments 37,225 99,376 62,151 63% 134,771 209,383 74,627 38% 726,51 Allowance for Uncollectible Accounts 323,489 417,201 93,712 22% 727,553 879,103 151,550 17% 750,51 Total Revenue Adjustments 12,248,238 11,985,538 (262,700) 2% 25,226,400 25,252,240 28,840 0% 24,651,56 Net Patient Service Revenue 8,558,361 10,148,680 (1,590,329) 16% 19,495,692 21,384,739 (1,89,047) 9% 20,044,34 Other Revenue 270,324 283,836 (13,512) 5% 533,412 598,082 (44,6,70) 11% 603,53 Ober ating Revenue 8,977,124 10,645,313 (1,668,169) 16% 20,311,822 22,431,195 (2,099,373) 9% 21,206,19 Operating Expenses Salaries And Wages 11,324,345 1,344,771 19,382 11,498,922 12,02,879 (466,043) 4% 3,777.55 Suproise </td <td>Charity Care</td> <td>269,882</td> <td>210,490</td> <td>(59,392)</td> <td>-28%</td> <td>574,656</td> <td>443,533</td> <td>(131,123)</td> <td>-30%</td> <td>433,672</td>	Charity Care	269,882	210,490	(59,392)	-28%	574,656	443,533	(131,123)	-30%	433,672
Allowance for Uncellectible Accounts 323,489 417,201 93,712 22% 727,553 879,103 151,550 17% 750,51 Total Revenue Adjustments 12,248,238 11,985,538 (262,700) -2% 25,226,400 25,255,240 28,840 0% 24,651,56 Net Patient Service Revenue 8,556,351 10,148,690 (1,590,329) -16% 19,495,692 21,384,739 (1,899,047) -9% 20,044,34 Other Revenue 270,324 283,836 (13,512) -5% 533,412 598,082 (64,670) -11% 603,63 Other Operating Revenue 8,977,124 10,645,313 (1,668,189) -16% 20,31,822 22,431,195 (2,099,373) -9% 21,206,19 Operating Expense 336,531 10,645,313 (1,668,189) -16% 22,31,447 (66,423) -4% 10,628,27 Supples 1,324,345 1,333,171 1633,221 1% 2,900,263 24,144 (66,023) -4% 3,07,123 3343,348 (13,31,174) 396,833 </td <td>Contractual Allowances Other</td> <td>2,317,521</td> <td>1,691,624</td> <td>(625,897)</td> <td>-37%</td> <td>4,582,467</td> <td>3,564,493</td> <td>(1,017,974)</td> <td>-29%</td> <td>3,681,566</td>	Contractual Allowances Other	2,317,521	1,691,624	(625,897)	-37%	4,582,467	3,564,493	(1,017,974)	-29%	3,681,566
Total Revenue Adjustments 12,248,238 11,985,538 (262,700) -2% 25,255,240 28,840 0% 24,651,56 Net Patient Service Revenue 8,558,361 10,148,690 (1,590,329) -16% 19,495,692 21,384,739 (1,889,047) -9% 20,044,34 Other Revenue 270,324 283,836 (13,512) -5% 533,412 598,062 (64,670) -11% 603,63 Other Operating Revenue 8,977,124 10,645,313 (1668,189) -16% 20,331,822 22,431,195 (2,099,373) -9% 21,206,19 Operating Expenses 5,568,514 5,235,942 (332,572) -6% 11,498,922 11,032,879 (466,043) -4% 21,206,19 Professional Foes 106,583 120,433 11,844 10% 22,4400 253,783 29,383 12% 369,98 Purchased Services 935,121 633,231 (31,890) 45% 146,7033 1,34,308 (13,2725) 10% 1,334,308 113,277,95 11,844 39,372	Administrative Adjustments	37,225	99,376	62,151	63%	134,771	209,398	74,627	36%	250,722
Net Patient Service Revenue 8,558,361 10,148,690 (1,590,329) 16% 19,495,692 21,384,739 (1,889,047) -9% 20,044,34 Other Revenue 270,324 283,836 (13,512) 5% 533,412 598,082 (64,670) 11% 603,63 Other Operating Revenue 18,433 212,787 (64,348) 30% 302,718 448,374 (145,656) 32% 558,21 Total Operating Revenue 8,977,124 10,645,313 (1,668,189) 16% 20,331,822 22,431,195 (2,099,373) -9% 21,206,19 Operating Expenses 5,568,514 5,235,942 (332,572) -5% 11,498,922 11,032,879 (466,043) -4% 10,628,27 Professional Fees 108,593 120,439 11,848,17 29,002,69 2,831,44 178,048 (33,77) 19,332 11% 3,938,38 (14,61,81) 178,048 (33,77) 122,440 253,763 29,383 12%,440 1334,19 1334,19 134,19 32,245 14,652,653 1	Allowance for Uncollectible Accounts	323,489	417,201	93,712	22%	727,553	879,103	151,550	17%	750,518
Other Revenue 270,324 283,836 (13,512) 5% 533,412 598,082 (64,670) 11% 603,63 Other Operating Revenue 148,439 212,787 (64,348) 30% 302,718 448,374 (145,656) 32% 558,21 Total Operating Revenues 8,977,124 10,645,313 (1,668,189) 16% 20,331,822 22,431,195 (2,099,373) 9% 21,266,19 Operating Expenses Salaries And Wages 5,568,514 5,235,942 (332,572) 6% 11,496,922 11,032,879 (466,043) 4% 10,628,77 Professional Fees 108,593 120,433 12,343 10,976,554 21,520 11,497,033 13,34,308 (13,2,725) 10% 1,334,19 Supples 1,761,324 19,76,554 21,520 11,497,033 1,334,308 (13,37,77,55 108,373 12% 3,343,408 (13,37,75) 1,334,19 178,048 3,343,644 30,93 3,344 64,363 3,349 64% 3,093 3,349 64% <td< td=""><td>Total Revenue Adjustments</td><td>12,248,238</td><td>11,985,538</td><td>(262,700)</td><td>-2%</td><td>25,226,400</td><td>25,255,240</td><td>28,840</td><td>0%</td><td>24,651,560</td></td<>	Total Revenue Adjustments	12,248,238	11,985,538	(262,700)	-2%	25,226,400	25,255,240	28,840	0%	24,651,560
340B Revenue 270,324 283,836 (13,512) 5% 533,412 598,082 (64,670) 11% 603,63 Other Operating Revenue 8,977,124 10,645,313 (1,666,189) -30% 302,718 448,374 (145,656) -32% 558,21 Operating Revenues 8,977,124 10,645,313 (1,666,189) -16% 20,31,822 22,431,195 (2,099,373) -9% 21,206,19 Operating Expenses Salaries And Wages 5,566,514 5,235,942 (332,572) -6% 11,498,922 11,032,879 (466,043) -4% 10,628,27 Professional Fees 108,583 120,439 11,846 10% 224,400 253,783 29,383 12% 399,89 Purchased Services 935,121 633,231 (13,8190) 48% 1,467,033 1,334,308 (13,275) 10% 133,419 Supples 1,761,234 1,976,554 21,532 11% 3,986,833 4,164,631 176,048 4% 3,070,556 11,049,58 10,049,58	Net Patient Service Revenue	8,558,361	10,148,690	(1,590,329)	-16%	19,495,692	21,384,739	(1,889,047)	-9%	20,044,346
340B Revenue 270,324 283,836 (13,512) 5% 533,412 598,082 (64,670) 11% 603,63 Other Operating Revenue 148,439 212,767 (64,348) -30% 302,718 448,374 (145,656) -32% 558,11 Total Operating Revenues 5,977,124 10,645,313 (1,666,189) -16% 20,311,822 22,431,195 (2,099,373) -9% 21,206,19 Operating Expenses Salaries And Wages 5,566,514 5,235,942 (332,572) -6% 11,498,922 11,032,879 (466,043) -4% 2,274,235 106,853 12,434,35 134,31737 10,328,79 (466,043) -4% 2,274,235 11,34,308 132,2175 11,498,922 11,032,879 (466,043) -4% 2,274,235 12,742,345 106,583 12,741 680,822 2,274,235 11,34,308 113,34,308 113,34,308 113,24,345 11,344,308 113,24,745 11,334,319 390,843 4,144,843 3,707,556 11,344,319 3,206,333 4,164,631 175,048	Other Revenue									
Other Operating Revenue 148,439 212,787 (64,348) -30% 302,718 448,374 (145,656) -32% 558,21 Total Operating Revenues 8,977,124 10,645,313 (1,666,189) 16% 20,331,822 22,431,195 (2,099,373) 9% 21,206,19 Operating Expenses 5,568,514 5,235,942 (332,572) 6% 11,498,922 11,032,879 (466,043) 4% 10,628,27 Employee Benefits 1,324,345 1,344,3737 19,392 1% 2,900,269 2,831,447 (68,822) 2% 2,724,53 1,334,308 (132,725) -10% 1,334,19 Supplies 1,761,234 1,976,554 215,320 11% 3,966,833 4,164,881 178,648 4% 3,033 128,449 1466,269 11,498,982 1,022,398 1,022,51 10% 1,334,19 12,2725 -10% 1,334,19 12,2725 -10% 1,334,19 12,2725 -10% 1,334,31 128,04 128,04 128,04 128,04 13,073,95 126,2633		270.324	283.836	(13.512)	-5%	533.412	598.082	(64.670)	-11%	603,637
Operating Expenses Salaries And Wages 5,568,514 5,235,942 (332,572) -6% 11,498,922 11,032,879 (466,043) -4% 10,628,27 Employee Benefits 1,324,345 1,343,737 19,392 1% 2,900,269 2,831,447 (68,822) -2% 2,712,53 Professional Fees 106,593 120,439 11,846 10% 224,400 253,783 29,383 12% 369,989 Purchased Services 935,121 633,221 (301,390) -48% 1,467,093 1,334,108 (13,27) -10% 1,334,198 (13,371, 13,34,301 12% 3986,833 4,164,043 4% 3,707,95 Insurance 90,449 77,158 (13,331) -11% 3,986,833 4,164,881 178,048 4% 3,077,95 10,40,95 Repairs And Maintenance 71,457 332,68 21,811 23% 24,744 68,093 -11% 20,04,98 Uibites 10,099 42,474 68,052 35% 210,478 Uibitities 110,099		-	-	,		-	-	,		558,210
Salaries And Wages 5,568,514 5,235,942 (332,572) -6% 11,498,922 11,032,879 (466,043) -4% 10,628,27 Employee Benefits 1,242,345 1,343,737 19,392 1% 2,900,269 2,831,447 (68,822) -2% 2,712,53 29,383 12% 369,98 Purchased Services 935,121 633,231 (301,890) 48% 1,467,033 1,334,308 (132,725) -10% 1,334,19 Supplies 1,761,234 1,976,554 215,320 11% 3,986,833 4,164,881 178,048 4% 3,070,95 Insurance 90,499 77,168 (13,31) -17% 180,978 162,583 (18,395) -11% 128,044 Leases And Rentals 17,683 32,315 14,632 45% 24,744 66,093 43,344 64% 30,933 Depreciation And Amortization 482,853 485,206 2,353 0% 971,373 1,022,398 51,025 5% 204,988 Uibities	Total Operating Revenues	8,977,124	10,645,313	(1,668,189)	-16%	20,331,822	22,431,195	(2,099,373)	-9%	21,206,193
Salaries And Wages 5,568,514 5,235,942 (332,572) -6% 11,498,922 11,032,879 (466,043) -4% 10,628,27 Employee Benefits 1,242,345 1,343,737 19,392 1% 2,900,269 2,831,447 (68,822) -2% 2,712,53 29,383 12% 369,98 Purchased Services 935,121 633,231 (301,890) 48% 1,467,033 1,334,308 (132,725) -10% 1,334,19 Supplies 1,761,234 1,976,554 215,320 11% 3,986,833 4,164,881 178,048 4% 3,070,95 Insurance 90,489 77,168 (13,331) -17% 180,978 162,583 (18,395) -11% 128,044 Leases And Rentals 17,683 32,315 14,632 45% 24,744 66,093 43,344 64% 30,933 Depreciation And Amortization 482,853 485,206 2,353 0% 971,373 1,022,398 51,025 5% 204,988 Uileities <t< td=""><td>- <i>-</i> -</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>	- <i>-</i> -									
Employee Benefits 1,324,345 1,324,345 1,324,345 1,342,737 19,392 1% 2,900,269 2,831,447 (66,822) -2% 2,712,53 Professional Fees 108,593 120,439 11,846 10% 224,400 253,783 29,383 12% 369,88 Purchased Services 935,121 633,231 (301,890) 48% 1,467,033 1,334,308 (132,725) 10% 1,334,19 Supplies 1,761,234 1,976,554 215,320 11% 3,966,833 4,164,881 178,048 4% 3,070,95 Insurance 90,489 77,158 (13,331) -17% 180,978 162,583 (18,395) -11% 128,04 Leases And Rentals 17,663 32,315 14,632 45% 21,713 1,022,398 51,025 5% 1,040,95 Repairs And Maintenance 71,457 93,268 21,811 23% 21,7847 196,529 66,682 35% 204,98 Utilities 110,099 89,000		5 500 544	5 005 040	(222 570)	C 0/	44 400 000	44 000 070	(400.040)	40/	40.000.077
Professional Fees 108,593 120,439 11,846 10% 224,400 253,783 29,383 12% 369,98 Purchased Services 935,121 633,231 (301,890) 48% 1,467,033 1,334,308 (132,725) -10% 1,334,707,95 Supplies 1,761,234 1,976,554 215,320 11% 3,986,833 4,164,881 176,048 4% 3,707,95 Insurance 90,489 77,158 (13,331) -17% 180,978 162,583 (18,395) -11% 128,04 Leases And Rentals 17,683 32,315 14,632 45% 24,744 68,093 43,349 64% 30,933 Pepreciation And Amortization 482,853 485,206 2,353 0% 971,373 1,022,398 51,025 5% 1,040,95 Repairs And Maintenance 71,457 93,268 21,811 23% 127,847 196,529 68,682 35% 204,98 Uitlities 110,099 89,000 (21,099) -24% 21,1075 187,536 (23,539) 133,52 124,78 Ot	-							,		
Purchased Services 935,121 633,231 (301,890) 48% 1,467,033 1,334,308 (132,725) -10% 1,334,19 Supplies 1,761,234 1,976,554 215,320 11% 3,986,833 4,164,881 178,048 4% 3,707,95 Insurance 90,489 77,158 (13,331) -17% 180,978 162,583 (18,395) -11% 128,04 Leases And Rentals 17,683 32,315 14,632 45% 24,744 68,093 43,349 64% 30,933 Depreciation And Amortization 482,853 485,206 2,353 0% 971,373 1,022,398 51,025 5% 1,040,95 Repairs And Maintenance 71,457 93,268 21,811 23% 127,847 196,529 68,682 35% 204,989 Utilities 110,099 89,000 (21,099) -24% 211,075 187,536 (23,59) -13% 214,76 Other 51,310 180,518 129,208 72% 164,92										
Supplies 1,761,234 1,976,554 215,320 11% 3,986,833 4,164,881 176,048 4% 3,707,95 Insurance 90,489 77,158 (13,331) -17% 180,978 162,583 (18,395) -11% 128,04 Leases And Rentals 17,683 32,315 14,632 45% 24,744 68,093 43,344 64% 30,93 Depreciation And Amoritzation 482,853 445,206 2,353 0% 971,373 1,022,398 51,025 5% 1,040,95 Repairs And Maintenance 71,457 93,268 21,811 23% 127,847 196,529 68,682 35% 204,988 Utilities 110,099 89,000 (21,099) -24% 211,075 187,536 (23,539) -13% 210,488 Utilities 110,099 89,000 (21,099) -24% 211,075 187,536 (23,539) -33% 124,78 Other 51,310 180,518 129,208 72% 164,927 <		-	-			-	-	-		-
Insurance 90,489 77,158 (13,331) -17% 180,978 162,583 (18,395) -11% 128,04 Leases And Rentals 17,683 32,315 14,632 45% 24,744 68,093 43,349 64% 30,93 Depreciation And Amortization 482,853 485,206 2,353 0% 971,373 1,022,388 51,025 5% 1,040,95 Repairs And Maintenance 71,457 93,268 218,11 23% 127,847 196,529 68,682 35% 204,98 Licenses And Taxes 115,040 57,856 (57,184) -99% 161,780 121,910 (39,870) -33% 124,78 Other 51,310 180,518 129,208 72% 164,927 380,377 215,450 57% 407,93 Non Operating Revenues (Expenses) 10,636,738 10,325,224 (311,514) -3% 21,920,181 21,756,724 (163,457) -1% 20,901,06 Taxation For Maint Operations 23,100 21,495 1,605		-	-							
Leases And Rentals 17,683 32,315 14,632 45% 24,744 68,093 43,349 64% 30,93 Depreciation And Amortization 482,853 485,206 2,353 0% 971,373 1,022,398 51,025 5% 1,040,95 Repairs And Maintenance 71,457 93,268 21,811 23% 127,847 196,529 68,682 35% 204,98 Utilities 110,099 89,000 (21,099) 24% 211,075 187,536 (23,539) -13% 210,48 Licenses And Taxes 115,040 57,856 (57,144) -99% 161,780 121,910 (39,870) -33% 124,783 Other 51,310 180,518 129,208 72% 164,927 380,377 21,540 57% 407,933 Non Operating Revenues (Expenses) 10,636,738 10,325,224 (311,514) -3% 21,920,181 21,756,724 (163,457) -1% 305,12 Taxation For Maint Operations 23,100 21,495 1,605 7% 46,202 45,293 909 2% 44,19										
Depreciation And Amortization 482,853 485,206 2,353 0% 971,373 1,022,398 51,025 5% 1,040,95 Repairs And Maintenance 71,457 93,268 21,811 23% 127,847 196,529 68,682 35% 204,98 Utilities 110,099 89,000 (21,099) 24% 211,075 187,536 (23,539) -13% 210,48 Licenses And Taxes 115,040 57,856 (57,184) 99% 161,780 121,910 (39,870) -33% 124,78 Other 51,310 180,518 129,208 72% 164,927 380,377 215,450 57% 407,93 Operating Income (Loss) 10,636,738 10,325,224 (311,514) -3% 21,920,181 21,756,724 (163,457) -1% 20,901,06 Taxation For Maint Operations 23,100 21,495 1,605 7% 46,202 45,293 909 2% 44,19 Taxation For Maint Operations 23,100 21,495 1,605		-	-	,			-	,		
Repairs And Maintenance 71,457 93,268 21,811 23% 127,847 196,529 68,682 35% 204,98 Utilities 110,099 89,000 (21,099) -24% 211,075 187,536 (23,539) -13% 210,48 Licenses And Taxes 115,040 57,856 (57,184) -99% 161,780 121,910 (39,870) -33% 124,78 Other 51,310 180,518 129,208 72% 164,927 380,377 215,450 57% 407,93 Total Operating Expenses Operating Income (Loss) 10,636,738 10,325,224 (311,514) -3% 21,920,181 21,756,724 (163,457) -1% 20,901,06 Taxation For Maint Operations 23,100 21,495 1,605 7% 46,202 45,293 909 2% 44,19 Taxation For Debt Service 30,418 16,861 13,557 80% 50,264 35,529 14,735 41% 37,95 Investment Income 5,979 25,469 (19,490)		-				-		-		
Utilities 110,099 89,000 (21,099) -24% 211,075 187,536 (23,539) -13% 210,48 Licenses And Taxes 115,040 57,856 (57,184) -99% 161,780 121,910 (39,870) -33% 124,78 Other 51,310 180,518 129,208 72% 164,927 380,377 215,450 57% 407,93 Total Operating Expenses Operating Income (Loss) 10,636,738 10,325,224 (311,514) -3% 21,920,181 21,756,724 (163,457) -1% 20,901,06 Non Operating Revenues (Expenses) 10,636,738 10,325,224 (311,514) -3% 21,920,181 21,756,724 (163,457) -1% 20,901,06 Taxation For Maint Operations 23,100 21,495 1,605 7% 46,202 45,293 909 2% 44,19 Taxation For Maint Operations 23,100 21,495 1,605 7% 46,202 45,293 909 2% 44,19 Taxation For Debt Service 30,418 16,861 13,557 80% 50,264 35,529 14,735 41%<	•	-	-					-		
Licenses And Taxes 115,040 57,856 (57,184) -99% 161,780 121,910 (39,870) -33% 124,78 Other 51,310 180,518 129,208 72% 164,927 380,377 215,450 57% 407,93 Total Operating Expenses Operating Income (Loss) 10,636,738 10,325,224 (311,514) -3% 21,920,181 21,756,724 (163,457) -1% 20,901,06 Non Operating Revenues (Expenses) 10,636,738 10,325,224 (311,514) -3% 21,920,181 21,756,724 (163,457) -1% 20,901,06 Taxation For Maint Operations 23,100 21,495 1,605 7% 46,202 45,293 909 2% 44,19 Taxation For Maint Operations 23,100 21,495 1,605 7% 46,202 45,293 909 2% 44,19 Investment Income 5,979 25,469 (19,490) -77% 11,535 53,666 (42,131) -79% 65,97 Interest Expense (87,486) (80,961) (6,525) -8% (173,785) (170,597) (3,188) <t< td=""><td>•</td><td>-</td><td>-</td><td></td><td></td><td></td><td>-</td><td>-</td><td></td><td></td></t<>	•	-	-				-	-		
Other 51,310 180,518 129,208 72% 164,927 380,377 215,450 57% 407,93 Total Operating Expenses Operating Income (Loss) 10,636,738 10,325,224 (311,514) -3% 21,920,181 21,756,724 (163,457) -1% 20,901,06 Non Operating Revenues (Expenses) 10,636,738 10,325,224 (311,514) -3% 21,920,181 21,756,724 (163,457) -1% 20,901,06 Taxation For Maint Operations 23,100 21,495 1,605 7% 46,202 45,293 909 2% 44,19 Taxation For Debt Service 30,418 16,861 13,557 80% 50,264 35,529 14,735 41% 37,95 Investment Income 5,979 25,469 (19,490) -77% 11,535 53,666 (42,131) -79% 65,97 Interest Expense (87,486) (80,961) (6,525) -8% (173,785) (170,597) (3,188) -2% (178,34 Bond Issuance Costs - -		-	-	,				,		
Total Operating Expenses Operating Income (Loss) 10,636,738 (1,659,614) 10,325,224 320,089 (311,514) (1,979,703) -3% (1,588,359) 21,920,181 674,471 21,756,724 (2,262,830) (163,457) -335% -1% 305,12 Non Operating Revenues (Expenses) Taxation For Maint Operations 23,100 21,495 1,605 7% 46,202 45,293 909 2% 44,19 Taxation For Debt Service 30,418 16,861 13,557 80% 50,264 35,529 14,735 41% 37,95 Investment Income 5,979 25,469 (19,490) -77% 11,535 53,666 (42,131) -79% 65,97 Interest Expense (87,486) (80,961) (6,525) -8% (173,785) (170,597) (3,188) -2% (178,34 Bond Issuance Costs - - 0% - - 0% - - 0% - - 0% - - 0% - - 0% - - 0% - - 0% - - 0% - - 0% - - 0% - -		-	-				-			
Operating Income (Loss) (1,659,614) 320,089 (1,979,703) -618% (1,588,359) 674,471 (2,262,830) -335% 305,12 Non Operating Revenues (Expenses) Taxation For Maint Operations 23,100 21,495 1,605 7% 46,202 45,293 909 2% 44,19 Taxation For Maint Operations 23,100 21,495 1,605 7% 46,202 45,293 909 2% 44,19 Taxation For Debt Service 30,418 16,861 13,557 80% 50,264 35,529 14,735 41% 37,955 Investment Income 5,979 25,469 (19,490) -77% 11,535 53,666 (42,131) -79% 65,97 Interest Expense (87,486) (80,961) (6,525) -8% (170,597) (3,188) -2% (178,34) Bond Issuance Costs - - - 0% - - 0% - - 0% - - 0% - - 0% -<	Other	51,310	180,518	129,208	72%	164,927	380,377	215,450	57%	407,939
Non Operating Revenues (Expenses) Taxation For Maint Operations 23,100 21,495 1,605 7% 46,202 45,293 909 2% 44,19 Taxation For Debt Service 30,418 16,861 13,557 80% 50,264 35,529 14,735 41% 37,95 Investment Income 5,979 25,469 (19,490) -77% 11,535 53,666 (42,131) -79% 65,97 Interest Expense (87,486) (80,961) (6,525) -8% (173,785) (170,597) (3,188) -2% (178,34 Bond Issuance Costs - - - 0% - - 0% - Gain or (Loss) on Disposed Asset - - - 0% - - 0% - Total Non Operating Revenues (Ex (26,375) (451) (25,924) -5748% (64,170) (951) (63,219) -6648% (17,46				,				• • •		20,901,069 305,124
Taxation For Maint Operations 23,100 21,495 1,605 7% 46,202 45,293 909 2% 44,19 Taxation For Debt Service 30,418 16,861 13,557 80% 50,264 35,529 14,735 41% 37,95 Investment Income 5,979 25,469 (19,490) -77% 11,535 53,666 (42,131) -79% 65,97 Interest Expense (87,486) (80,961) (6,525) -8% (173,785) (170,597) (3,188) -2% (178,34 Bond Issuance Costs - - - 0% - - 0% - - 0% - - 0% - - 0% - - 0% - - 0% - - 0% - - 0% - - 0% - - 0% - - 0% - - 0% - - 0% - - 0% - - 0% - - 0% - - 0% - -							·			·
Taxation For Debt Service 30,418 16,861 13,557 80% 50,264 35,529 14,735 41% 37,95 Investment Income 5,979 25,469 (19,490) -77% 11,535 53,666 (42,131) -79% 65,97 Interest Expense (87,486) (80,961) (6,525) -8% (173,785) (170,597) (3,188) -2% (178,34) Bond Issuance Costs - - - 0% - - 12,74 -		23 100	21 /05	1 605	7%	16 202	15 202	909	2%	<i>11</i> 100
Investment Income 5,979 25,469 (19,490) -77% 11,535 53,666 (42,131) -79% 65,97 Interest Expense (87,486) (80,961) (6,525) -8% (173,785) (170,597) (3,188) -2% (178,34) Bond Issuance Costs - - - 0% - - 12,74 - 12,74 12,74	·		-			-	,			,
Interest Expense (87,486) (80,961) (6,525) -8% (173,785) (170,597) (3,188) -2% (178,34) Bond Issuance Costs - - 0% - 12,74 - - 0% - - - 0% 12,74 - - - 0% - -										
Bond Issuance Costs - - - 0% - - - 0% Gain or (Loss) on Disposed Asset - - - 0% - - 0% - Contributions 1,614 16,685 (15,071) -90% 1,614 35,158 (33,544) -95% 12,74 Total Non Operating Revenues (Ex (26,375) (451) (25,924) -5748% (64,170) (951) (63,219) -6648% (17,46)		-	-				-			-
Gain or (Loss) on Disposed Asset - - - 0% - - 0% - Contributions 1,614 16,685 (15,071) -90% 1,614 35,158 (33,544) -95% 12,74 Total Non Operating Revenues (Ex (26,375) (451) (25,924) -5748% (64,170) (951) (63,219) -6648% (17,46)			,	(0,525)		,				
Contributions 1,614 16,685 (15,071) -90% 1,614 35,158 (33,544) -95% 12,74 Total Non Operating Revenues (Ex (26,375) (451) (25,924) -5748% (64,170) (951) (63,219) -6648% (17,46)				-				-		0
Total Non Operating Revenues (Ex (26,375) (451) (25,924) -5748% (64,170) (951) (63,219) -6648% (17,46				- (15,071)				- (33,544)		- 12,749
								,		
Change in Net Position (Loss) (1,685,989) 319,638 (2,005,627) -627% (1,652,529) 673,520 (2,326,049) -345% 287,65	Total Non Operating Revenues (Ex	(26,375)	(451)	(25,924)	-5748%	(64,170)	(951)	(63,219)	-6648%	(17,467)
	Change in Net Position (Loss)	(1,685,989)	319,638	(2,005,627)	-627%	(1,652,529)	673,520	(2,326,049)	-345%	287,657

Jefferson										
Healthcare	FEBRUARY 2021			FEBRUARY 2020						
STATISTIC DESCRIPTION	<u>MO</u> ACTUAL	<u>MO</u> BUDGET	<u>%</u> VARIANCE	<u>YTD</u> ACTUAL	<u>YTD</u> BUDGET	<u>%</u> VARIANCE	<u>MO</u> ACTUAL	<u>%</u> VARIANCE	<u>YTD</u> ACTUAL	<u>%</u> VARIANCE
FTEs - TOTAL (AVG)	613.82	625.21	2%	614.31	625.21	2%	607.32	-1%	594.91	-3%
FTEs - PRODUCTIVE (AVG)	548.17	559.80	2%	536.55	559.80	4%	562.78	3%	530.76	-1%
ADJUSTED PATIENT DAYS	2,538	2,017	26%	4,975	4,251	17%	1,932	31%	3,872	28%
ICU PATIENT DAYS (IP + OBSERVATION, MIDNIGHT CENSUS)	43	68	-37%	130	144	-10%	59	-27%	123	5%
ACU PATIENT DAYS (IP + OBSERVATION, MIDNIGHT CENSUS) SWING IP PATIENT DAYS (MIDNIGHT CENSUS)	194 31	299 21	-35%	485 46	629 44	-23% 5%	305 29	-36%	593 66	-22%
PATIENT DAYS (ACU, ICU, SWING), INCLUDES OBSERVATION	268	388	48% -31%	661	817	-19%	393	7% -32%	782	-43% -18%
BIRTHS	5	9	-44%	13	19	-32%	12	-58%	18	-38%
SURGERY CASES (IN OR)	102	115	-11%	229	242	-5%	117	-13%	246	-7%
SURGERY MINUTES (IN OR)	12,895	13,423	-4%	27,312	28,283	-3%	14,709	-12%	32,946	-21%
SPECIAL PROCEDURE CASES	67	70	-4%	121	147	-18%	73	-8%	159	-31%
LAB BILLABLE TESTS	19,187	19,482 43	-2%	40,264	41,052 91	-2%	17,510	10%	36,176 121	10%
BLOOD BANK UNITS MATCHED MRIs COMPLETED	- 201	43 215	-100% -7%	- 393	453	-100% -13%	51 205	-100% -2%	444	0% -13%
CT SCANS COMPLETED	481	491	-2%	1,003	1,035	-3%	467	3%	923	8%
RADIOLOGY DIAGNOSTIC TESTS	1,293	1,430	-10%	2,718	3,013	-10%	1,596	-19%	3,166	-16%
ECHOs COMPLETED	153	125	22%	289	263	10%	72	113%	189	35%
ULTRASOUNDS COMPLETED	344	312	10%	678	658	3%	305	13%	610	10%
MAMMOGRAPHYS COMPLETED	229	235	-3%	479	495	-3%	233	-2%	472	1%
NUCLEAR MEDICINE TESTS	45	34	32%	96	73	32%	28	61%	57	41%
TOTAL DIAGNOSTIC IMAGING TESTS PHARMACY MEDS DISPENSED	2,746 12,988	2,842	-3% -41%	5,656 32,946	5,990 46,536	-6% -29%	2,906 20,716	-6% -37%	5,861 41,694	-4% -27%
ANTI COAG VISITS	386	369	-41%	52,940 745	40,550	-29%	334	-57%	729	-27%
RESPIRATORY THERAPY PROCEDURES	2,113	3,366	-37%	4,725	7,093	-33%	3,248	-35%	6,795	-44%
PULMONARY REHAB RVUs	-	214	-100%	8	451	-98%	256	-100%	527	-6488%
PHYSICAL THERAPY RVUs	6,764	6,909	-2%	13,672	14,559	-6%	6,397	6%	14,043	-3%
OCCUPATIONAL THERAPY RVUs	933	1,004	-7%	2,125	2,115	0%	1,115	-16%	2,256	-6%
SPEECH THERAPY RVUs	188	199	-6%	433	420	3%	287	-34%	587	-36%
REHAB/PT/OT/ST RVUs ER CENSUS	7,885 782	8,326	-5% -22%	16,238 1,636	17,545 2,112	-7% -23%	8,055 1,034	-2% -24%	17,413 2,080	-7% -27%
EXPRESS CLINIC	465	749	-38%	946	1,579	-40%	915	-49%	1,864	-97%
SOCO PATIENT VISITS	146	149	-2%	257	314	-18%	189	-23%	349	-36%
PORT LUDLOW PATIENT VISITS	615	598	3%	1,169	1,261	-7%	595	3%	1,183	-1%
SHERIDAN PATIENT VISITS	2,355	2,409	-2%	4,939	5,076	-3%	2,183	8%	4,534	8%
DENTAL CLINIC	274	360	-24%	577	758	-24%	336	-18%	675	-17%
WATERSHIP CLINIC PATIENT VISITS	990	1,078	-8%	1,944	2,273	-14%	886	12%	2,020	-4%
TOWNSEND PATIENT VISITS TOTAL RURAL HEALTH CLINIC VISITS	476 5,321	500 5,843	-5% -9%	1,030 10,862	1,054 12,315	-2% -12%	610 5,714	-22% -7%	1,145 11,770	-11% -8%
OFF-SITE LAB	971	- 5,045	-9%	2,281	-	-12/6	- 3,714	-778	-	100%
DISASTER CLINIC	72	-	0%	127	-	0%	-	0%	-	100%
TOTAL COVID RESPONSE	1,043	-	0%	2,408	-	0%	-	0%	-	100%
CARDIOLOGY CLINIC VISITS	482	307	57%	880	647	36%	336	43%	655	26%
DERMATOLOGY CLINIC VISITS	694	506	37%	1,305	1,067	22%	531	31%	1,214	7%
GEN SURG PATIENT VISITS ONCOLOGY VISITS	303 559	282 537	7% 4%	623 1,116	594 1,131	5% -1%	265 440	14% 27%	559 936	10% 16%
ORTHO PATIENT VISITS	664	659	4% 1%	1,110	1,131	-1%	728	-9%	1,404	-6%
SLEEP CLINIC VISITS	69	128	-46%	141	270	-48%	177	-61%	353	-150%
UROLOGY VISITS	182	207	-12%	351	436	-19%	157	16%	376	-7%
WOMENS CLINIC VISITS	327	249	31%	586	525	12%	192	70%	363	38%
WOUND CLINIC VISITS	228	250	-9%	457	527	-13%	230	-1%	461	-1%
TOTAL SPECIALTY CLINIC VISITS	3,508	3,125	12%	6,779	6,585	3%	3,056	15%	6,321	7%
SLEEP CENTER SLEEP STUDIES INFUSION CENTER VISITS	18 743	59 768	-69% -3%	40 1,479	124 1,619	-68% -9%	56 703	-68% 6%	114 1,436	-185% 3%
SURGERY CENTER ENDOSCOPIES	68	708	-3% -4%	1,479	1,619	-9% -9%	703	-7%	1,430	-8%
HOME HEALTH EPISODES	35	54	-35%	91	114	-20%	45	-22%	94	-3%
HOSPICE CENSUS/DAYS	1,111	676	64%	2,141	1,425	50%	988	12%	2,061	4%
CARDIAC REHAB SESSIONS	2	77	-97%	2	162	-99%	146	-99%	329	-16350%
DIETARY TOTAL REVENUE	51,959	54,818	-5%	108,185	115,509	-6%	80,422	-35%	164,926	-52%
MAT MGMT TOTAL ORDERS PROCESSED	1,811	1,993	-9%	3,570	4,200	-15%	1,921	-6%	4,212	-18%
EXERCISE FOR HEALTH PARTICIPANTS	-	262	-100%	-	551	-100%	494	-100%	1,000	0%

JEFFERSON HEALTHCARE 834 SHERIDAN AVENUE PORT TOWNSEND, WA 98368

TO:BOARD OF COMMISSIONERSFROM:JIM HEILSBERG, INTERIM CFORE:FEBRUARY 2021 WARRANT SUMMARY

The following items need to be approved at the next commission meeting:

General Fund Warrants & ACH Transfers Allowance for Uncollectible Accounts / Charity Canceled Warrants
 \$16,997,509.77
 (Provided under separate cover)

 \$630,596.00
 (Attached)

 \$0.00
 (Attached)

JEFFERSON HEALTHCARE 834 SHERIDAN AVENUE PORT TOWNSEND, WA 98368

TO: BOARD OF COMMISSIONERS

FROM: JIM HEILSBERG, INTERIM CFO

RE: FEBRUARY 2021 GENERAL FUND WARRANTS & ACH FUND TRANSFERS

Submitted for your approval are the following warrants:

GENERAL FUND:

20879 - 271517	\$3,656,531.44
ACH TRANSFERS	\$13,340,978.33
	\$16,997,509.77
YEAR-TO-DATE:	\$30,401,979.99

Warrants are available for review if requested.

JEFFERSON HEALTHCARE 834 SHERIDAN AVENUE PORT TOWNSEND, WA 98368

TO: BOARD OF COMMISSIONERS

FROM: JIM HEILSBERG, INTERIM CFO

RE: FEBRUARY 2021 ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS, ADMINISTRATIVE, AND CHARITY CARE WRITE OFFS

Submitted for your approval are the following:			
	FEB	FEB YTD	FEB YTD BUDGET
Allowance for Uncollectible Accounts:	323,489.00	727,554.00	879,103.00
Charity Care:	269,882.00	574,656.00	443,533.00
Other Administrative Adjustments:	37,225.00	134,771.00	209,398.00
TOTAL FOR MONTH:	\$630,596.00	\$1,436,981.00	\$1,532,034.00

FROM: Medical Staff Services RE: 03/23/2021 Medical Executive Committee appointments/reappointments for Board approval 03/24/2021

C-0241

§485.627(a) Standard: Governing Body or Responsible Individual

The CAH has a governing body or an individual that assumes full legal responsibility for determining, implementing and monitoring policies governing the CAH'S total operation and for ensuring that those policies are administered so as to provide quality health care in a safe environment.

Interpretive Guidelines §485.627(a)

It is the responsibility of the governing body (or responsible individual) to appoint, with the advice of the medical staff, the individual practitioners to the medical staff. After considering medical staff recommendations, and in accordance with established CAH medical staff criteria and State and Federal laws and regulations, the governing body (or responsible individual) decides whether or not to appoint new medical staff members or to continue current members of the medical staff.

Recommended provisional appointment to the active/courtesy/allied health/locum tenens staff:

- 1. Jamie Evans, MD Telepsychiatry
- 2. Kinjal Desai, MD Teleneurology

Recommended re-appointment to the active medical staff with privileges as requested:

- 1. Todd Carlson, MD Family Practice with OB
- 2. Molly Parker, MD Family Practice with OB
- 3. Regina McGovern, MD Orthopedic Surgery
- 4. Carol Venable, MD Family Practice

Recommended re-appointment to the courtesy medical staff with privileges as requested:

1. Lindsey Frischmann, DO - Teleneurology

Recommended re-appointment to the allied health staff with privileges as requested:

1. Sarah Irick, ARNP – Family Practice

Medical Student Rotation:

N/A

Disaster Privileging:

N/A

90-day provisional performance review completed successfully:

- 1. Dr. Manik
- 2. Dr. Biccum

Resignations:

- 1. Jennifer Carl, MD Physiatry
- 2. Denise Sample, ARNP Primary Care
- 3. Kartik Rao, DO Emergency
- 4. Chris Giedt, MD Hospitalist

FROM:Medical Staff ServicesRE:03/23/2021 Medical Executive Committee appointments/reappointments for
Board approval 03/24/2021

C-0241

§485.627(a) Standard: Governing Body or Responsible Individual

The CAH has a governing body or an individual that assumes full legal responsibility for determining, implementing and monitoring policies governing the CAH'S total operation and for ensuring that those policies are administered so as to provide quality health care in a safe environment.

Interpretive Guidelines §485.627(a)

It is the responsibility of the governing body (or responsible individual) to appoint, with the advice of the medical staff, the individual practitioners to the medical staff. After considering medical staff recommendations, and in accordance with established CAH medical staff criteria and State and Federal laws and regulations, the governing body (or responsible individual) decides whether or not to appoint new medical staff members or to continue current members of the medical staff.

Summary of Changes for Policy and Privilege Review

Policies

1. Practitioner Proctoring Policy

Privileges

N/A