

#### \*COVID-19 Notice\*

No in-person attendance allowed, pursuant to Governor Inslee's Proclamation 20-28.

<u>All</u> meeting attendees, including Board of Commissioners, staff and members of the public must participate virtually. No physical meeting location will be provided.

To attend the meeting, dial Phone Conference Line: (509) 598-2842 When prompted, enter Conference ID number: 613756871#

Regular Session Agenda	
Wednesday, March 24, 2021	0.00
Call to Order:	2:00
Approve Agenda:	2:00
Board Governance Education:     Roberts Rules of Order     Code of Conduct	2:01
<ul> <li>Education Topic:</li> <li>Population Health, Dunia Faulx, Population Health Director</li> </ul>	2:30
Break:	3:15
Team, Employee & Provider of the Quarter	3:30
Patient Story: Tina Toner, CNO	3:45
<ul> <li>Minutes:</li> <li>February 24 Regular Session Minutes (pgs. 2-4)</li> <li>March 3 Special Session Minutes (pgs. 5-7)</li> </ul>	3:55
<ul> <li><u>Required Approvals</u>: Action Requested</li> <li>February Warrants and Adjustments (pgs. 8-12)</li> <li>Medical Staff Credentials/ Appointments/ Reappointments (pgs 13-14)</li> </ul>	4:05
Financial Report: Mike Glenn, CEO	4:15
Quality Report: Brandie Manuel, Chief Pt Safety and Quality Officer	4:30
Administrative Report: Mike Glenn, CEO	4:45
CMO Report: Dr. Joe Mattern, CMO	5:15
<ul> <li>Board Business:</li> <li>Board of Health Report</li> <li>Agenda Evaluation</li> </ul>	5:45
Meeting Evaluation:	6:15
<u>Conclude</u> : This Regular Session will be officially recorded. Times shown in agenda are estimates only.	6:30

No Live Public Comment

In lieu of live comments, members of the public may comment on any agenda item or any other matter related to the District via a letter addressed to the Commissioners at 834 Sheridan Street, Port Townsend, Washington 98368, or via email to <u>commissioners@jeffersonhealthcare.org</u>.

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# Jefferson County Public Hospital District No.2 Board of Commissioners, Regular Session Minutes Wednesday, February 24, 2021

# Call to Order:

The meeting was called to order at 2:00 pm by Board Chair Buhler Rienstra. Present by phone and video were Commissioners Dressler, Kolff, McComas and Ready. Also, in attendance by phone were Mike Glenn, CEO, Jim Heilsberg, Interim Chief Financial Officer, Jon French, Chief Legal Officer, Jake Davidson, Chief Ancillary & Specialty Services Officer, Caitlin Harrison, Chief Human Resources Officer, Brandie Manuel, Chief Patient Safety and Quality Officer, Jenn Wharton, Chief Ambulatory and Medical Group Officer, and Brittany Huntingford, Administrative Assistant. This meeting was officially audio recorded by Jefferson Healthcare.

# Approve Agenda:

Commissioner Kolff moved to approve the agenda. Commissioner Dressler seconded. **Action:** Motion passed unanimously.

# **Board Governance Education:**

Discussion ensued. Commissioners agreed that Fiduciary and Quality be the topics of discussion from the critical questions book published by WSHA.

## **Education Topic:**

OPMA/OPRA- AWPHD recorded webinar

Discussion ensued.

Commissioners recessed for break at 3:27 pm. Commissioners reconvened from break at 3:32 pm.

# Patient Story:

Tina Toner, CNO presented a patient story. <u>Minutes:</u> January 27, 2021 Special Session Minutes

January 27, 2021 Regular Session Minutes

Commissioner Dressler moved to amend the January 27<sup>th</sup> Special session minutes as follows:

Commissioner Kolff moved that the group read "Governance as Leadership" book to be prepared for the March retreat. There was no second.

Commissioner Dressler moved to approve the amended January 27<sup>th</sup> Special Session minutes and the January 27, 2021 Regular Session Minutes Commissioner McComas seconded.

Action: Motion passed unanimously.

#### Required Approvals: Action Requested

Medical Staff Credentials/Appointments/Reappointments

Commissioner Dressler moved to approve the Medical Staff Credentials/ Appointments/ Reappointments. Commissioner Ready seconded.

Discussion ensued.

Action: Motion passed unanimously.

Commissioner Kolff moved to amend the medical staff appointments to include Dr. Gene Robinson. Commissioner McComas seconded.

Action: Motion passed unanimously.

## Patient Advocate Report:

Jackie Levin, Patient Advocate presented the 4<sup>th</sup> Quarter 2020 report. Discussion ensued.

## Financial Report:

Jim Heilsberg, Interim CFO, presented the January Financial Reports. Discussion ensued.

## **Quality Report:**

Brandie Manuel, CPSQO, presented the February Quality Report. Discussion ensued.

#### Administrative Report

Mike Glenn, CEO, presented the Administrative report. Discussion ensued.

Commissioner Kolff moved to approve the 2022-2025 Strategic Planning Process. Commissioner Dressler seconded. **Action:** Motion passed unanimously.

## CMO Report

Dr. Joe Mattern, CMO Discussion ensued.

# **Board Business:**

Board of Health report-

Commissioner Kolff brought up the letter regarding regionalization of public health. Mike Glenn shared that he signed in capacity of Hospital CEO. Commissioner Kolff will send to the Commissioners the letter that was being signed and sent on to the Governor's Office.

## Health Equity Committee-

Commissioner Buhler Rienstra as chair has appointed Commissioner Kolff to be the boards representative for this work.

Commissioner Dressler moved to have Commissioner Kolff as the Board representative. Commissioner McComas seconded. **Action:** Motion passed unanimously.

Commissioner Ready shared that he and Commissioner Dressler have continued the work on the legal counsel search regarding recordings.

# Meeting Evaluation:

Commissioners evaluated the meeting.

## Conclude:

Commissioner Kolff made a motion to conclude the meeting. Commissioner Dressler seconded.

Action: Motion passed unanimously.

Meeting concluded at 5:58 pm.

Approved by the Commission:

Chair of Commission: Jill Buhler Rienstra \_\_\_\_\_\_ Secretary of Commission: Marie Dressler \_\_\_\_\_\_



Jefferson County Public Hospital District No.2 Board of Commissioners Meeting

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# Jefferson County Public Hospital District No.2 Board of Commissioners, Special Session Minutes Wednesday, March 3, 2021

## Call to Order:

The meeting was called to order at 2:02pm by Board Chair Buhler Rienstra. Present were Commissioners Dressler, McComas, Ready, and Kolff. Also, in attendance was Brittany Huntingford, Administrative Assistant. This meeting was officially audio recorded by Jefferson Healthcare.

## Approve Agenda:

No approval needed for special session.

## Board Governance Education:

Discussion ensued.

Commissioners discussed the meaning of fiduciary responsibility and what that means to them in their roles as Commissioners and how they can improve their fiduciary effectiveness.

The Board will discuss Roberts Rules of Order at the Board Governance Education section of the March 24<sup>th</sup> meeting.

Board Members will submit questions about Roberts Rules of Order to Brittany to be compiled for review during the March 24<sup>th</sup> meeting.

Commissioners recessed for break at 3:08pm. Commissioners reconvened from break at 3:25pm.

Commissioners reviewed the Commissioners Code of Conduct in the 2021 Board Book.



Jefferson County Public Hospital District No.2 Board of Commissioners Meeting

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## Board Business:

Letter to Legislation

Commissioner Kolff moved to draft a cover letter to send along with a copy of the PH regionalization letter submitted to legislation by Diverse signatories of the North Olympic Peninsula Commissioner McComas seconded.

Discussion ensued. **Action:** Motion passed unanimously.

Commissioner Kolff moved that he work with Mike Glenn to draft the cover letter Commissioner Ready seconded.

Discussion ensued. **Action:** Motion passed unanimously.

Commissioner Kolff moved that Commissioner Ready be appointed as the group's parliamentarian. There was no second.

Commissioners continued reviewing the Board Code of Conduct in the 2021 Board Book.

The Board will discuss The Board Code of Conduct further at the March 24, 2021 Meeting.

# Meeting Evaluation:

Commissioners evaluated the meeting.

## Conclude:

Commissioner Kolff moved to conclude the meeting. Commissioner McComas seconded.



Jefferson County Public Hospital District No.2 Board of Commissioners Meeting

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Action: Motion passed unanimously.

Meeting concluded at 5:00pm.

Approved by the Commission:

Chair of Commission: Jill Buhler Rienstra

Secretary of Commission: Marie Dressler

Lickillicate         Universe         Vito         Universe           1.38.106         3.343.73         (1.907.624)         555.2311         8.093.26         (2.46.577)         357.45           Outpatient Revenue         1.38.106         3.343.730         (1.907.624)         555.2311         8.093.26         (2.46.577)         357.45           Cotal dystament Relead         0.3066.599         22.134.228         (1.327.629)         45.         44.722.092         46.639.979         (1.917.897)         45.         44.655.90           Cotal Algustment Relead         7.437.283         7.175.385         (225.551         225.         574.665         443.533         (1.517.23)         574.         45.22.467         3.64.4353         (1.517.23)         574.657         3.677.68         7.477.233         3.677.68         7.477.653         (1.617.7374)         294.53         3.616.69         7.457.53         (1.617.574)         297.53         3.616.69         7.46.73         3.646.69         7.72.655         777.103         1.65.50         172.77.655         777.103         1.65.50         7.72.755.51         777.655         777.103         1.65.50         7.22.66.20         2.8.640         64.24.555.51         2.0.04.34           Other Coule-Adjustment Medicale         7.73.324         283	Jefferson	February 2021 Actual	February 2021 Budget	Variance Favorable/	%	February 2021 YTD	February 2021 Budget	Variance Favorable/	%	February 2020 YTD
Inpatient Revenue Dutpatient Revenue Total Gross Revenue 20,806,699 22,134,228 (1,327,629) 45, 30,908,73 30,840,691 34,940,89 44,950,90 Revenue Adjustments Cost Adjustment Medicati 1,852,038 2,384,489 22,134,228 (1,327,629) 45, 44,722,092 46,639,97 (1,917,87) 45, 44,665,99 Revenue Adjustments Cost Adjustment Medicati 1,852,038 2,384,489 22,134,228 (1,327,629) 45, 54,658 41,230,42 24, 44,655,99 Revenue Adjustment Medicati 1,852,038 2,384,489 22,134,228 (1,327,629) 45, 54,658 41,230,42 24, 44,655,99 Revenue Adjustment Medicati 1,852,038 2,384,489 25,651 225, 3,829,345 5,032,887 1,203,42 24, 3,617,65 Cost Adjustment Medicati 7,437,28 2 9,937 6 2,151 637, 124,109,102 45,538 (13,177) 45,82 47,45 43,533 (13,173) 305, 433,57 Total Revenue Adjustments 3,722 3,72 3,72 3,74 4,542,447 3,544,433 (1,17,74) 29,77 45,822 47,45 44,547 3,544,433 (1,17,74) 29,77 45,822 47,45 44,57 45,544,43 (1,17,74) 29,77 45,822 47,45 44,57 45,544 47,21 44,57 45 44,57 44,57 45 44,57 44,57 45 44,57 44,57 45 44,57 44,5		2021 Actual	2021 Buuget	(Unfavorable)		2021 110	YTD	(Unfavorable)		TD
Culpatient Revenue         18,270,483         18,280,488         578,995         3%         39,089,781         38,440,691         548,090         1%         37,377,27           Total Gross Revenue         20,865,599         22,134,228         (1,327,629)         4%         44,655,90         1(1,917,887)         4%         44,655,90           Revenue Adjustment Medicaid         7,437,283         7,178,358         (258,651)         22%         53,466         41,3353         (13,1123)         305,443         53,52,867         1,203,452         24%         1,610,17.44           Contractual Allowances Other         2,317,521         1,691,624         (625,897)         37%         4,682,447         3,644,483         (1,171,73)         4%         24,651,66           Administative Adjustments         37,225         93,761         22,317,221         1,691,624         (252,651)         252,654,402         12,64,483         (1,171,74)         299,383         161,650         17%         750,51           Total Revenue Adjustments         12,249,238         11,985,538         (262,700)         2%         25,255,400         28,840         9%         24,651,65           Net Patient Service Revenue         5,565,361         10,148,690         (13,512)         5%         533,412         5										
Total Gross Revenue         20,806,599         22,134,228         (1,327,629)         6%         44,722,092         46,639,579         (1,317,887)         4%         44,655,59           Cost Adjustment Medical         1,862,383         2,384,489         525,651         22%         3,823,347         1,203,542         24%         3,317,63           Cost Adjustment Medical         7,487,233         7,178,358         125,852         257,668         14,125,826         (25,172)         25%         16,177,400         13,125,824         (1,317,91)         30%         433,67           Contractual Adjuarments         37,225         99,376         62,6151         63%         13,477,1         209,338         (1,317,97)         39%         3,815,500         17%         750,51           Adjustments         37,225         99,376         62,6151         63%         13,477,11         209,338         (1,317,97)         39%         24,651,66           Adjustment Medical         12,246,233         11,985,538         (1,527,00)         2%         25,256,400         25,255,400         26,840         0%         24,044,34           Other Revenue         210,224         23,838         (13,512)         4%         533,412         698,062         (46,670)         11%		, ,								7,298,628
Revenue Adjustments         Cont Adjustment Medicarie         1.622.838         2.388.489         525.651         22%         3.829.345         5.032.867         1.203.542         24%         3.817.63           Cost Adjustment Medicarie         7.437.228         7.178.356         (258.928)         22%         5.77.686         5.122.836         (251.767)         3.817.635         (211.12)         -3%         6.17.12         -3%         6.17.12         -3%         6.17.12         -3%         6.17.12         -3%         6.17.12         -3%         6.17.12         -3%         6.17.12         -3%         6.17.12         -3%         6.17.12         -3%         6.17.12         -3%         6.17.12         -3%         6.17.12         -3%         6.17.12         -3%         6.17.12         -3%         6.17.12         -3%         7.45.75         77.55         37.103         151.500         17%         7.55.3         77.155         77.553         77.155         77.553         77.155         77.553         77.155         77.553         77.155         77.553         77.155         77.553         77.155         77.553         77.155         77.155         77.155         77.155         77.155         77.155         77.155         77.155         77.155         77.155	Outpatient Revenue	18,870,493	18,290,498	579,995	3%	39,089,781	38,540,691	549,090	1%	37,397,278
Cost Adjustment Medicaie         1,962,838         2,388,489         525,651         22%         3,262,345         120,3242         24%         16,117,40           Cost Adjustment Medicaie         7,473,253         7,173,858         (258,926)         456         15,377,608         15,122,830         (251,172)         -30%         443,533         (11,172)         -30%         433,675           Contractual Allowances Other         2,317,521         1,661,624         (625,897)         37%         4,562,467         3,564,453         (11,172)         -20%         3,681,56           Administrative Adjustments         32,248         417,201         93,712         22%         727,563         575,103         151,560         17%         760,51           Total Revenue Adjustments         12,246,238         11,985,538         (262,700)         2%         25,256,240         28,840         0%         24,461,566           Net Patient Service Revenue         8,556,361         10,148,690         (1,590,329)         16%         19,495,692         21,344,739         (1,889,047)         -9%         20,044,34           Other Revenue         270,324         283,835         (11,512)         5%         533,412         589,082         (64,670)         -11%         60,363         536,614	Total Gross Revenue	20,806,599	22,134,228	(1,327,629)	-6%	44,722,092	46,639,979	(1,917,887)	-4%	44,695,906
Cost Adjustment Medicare         7,437,283         7,178,386         (258,325)         4%         15,377,696         228, 122,122         16,017,221         22%         16,017,433         33,67           Contradual Milowances Other         2,317,521         1,691,624         (628,697)         37%         4,582,463         (1017,974)         23%         3,861           Administrative Adjustments         37,225         93,976         62,151         63%         134,771         209,938         (1017,974)         23%         3,861         61%         25,255,240         28,460         0%         24,651,56         17%         750,51         17%         750,51         17%         750,51         17%         750,51         17%         14,840         12,246,338         10,148,690         (1,590,329)         18%         19,495,692         21,384,73         (14,685,665,45%         30%         300,718         448,677         14,484,93         21,277         65,3434         30%         53,412         53,414         63,435,43         30%         10,445,656         32%         558,21         63,414         63,835,658,24         64,670         11%         603,63         64,670         11%         603,63         64,647,01         11%         603,63         64,647,01         14,842,92 </td <td>Revenue Adjustments</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	Revenue Adjustments									
Chaity Care 29,882 210,490 (53,32) 22% 57,458 443,333 (131,12) 30% 433,77 Contractual Mayamace Other 2,47,17,21 1,661,624 (625,837) 37% 4582,467 3,564,433,333 (131,12) 30% 433,77 Administrative Adjustments 37,225 99,375 52,151 63% 134,771 209,388 74,627 35% 25,77 Allowance for Uncollectible Accounts 2,37,828 417,201 93,772 22% 727,553 879,103 151,550 17% 750,51 Total Revenue Adjustments 12,248,238 11,985,538 (262,700) 2% 25,226,400 25,226,240 28,840 0% 24,651,56 Net Patient Service Revenue 8,558,361 10,148,690 (1,590,329) 46% 19,495,692 21,384,739 (1,889,047) 9% 20,044,34 Other Revenue 306 Revenue 148,439 212,787 (64,348) 30% 302,718 448,374 (145,656) 32% 558,274 Total Operating Revenue 8,977,124 10,645,313 (1,668,189) 46% 20,331,822 22,431,195 (2,099,373) 49% 21,206,19 Operating Revenue 8,977,124 10,645,313 (1,668,189) 46% 22,400,283,783 29,383 12% 588,274 Total Operating Revenue 8,977,124 10,645,313 (1,668,189) 46% 22,430,038,303 (132,723) 49% 21,206,19 Operating Expenses Salaties And Wages 5,568,514 5,235,942 (332,572) 45% 11,498,922 11,032,979 (466,043) 45% 10,628,27 Professional Fees 108,993 120,439 11,846 10% 22,430 (332,783 29,383 12% 398,989 Purchased Services 935,121 633,231 (331,890) 48% (14,670) 31,343,498 (433,776,198,11,331,197,180,018,377,193,392 15% 22,431,417 (68,822) 25% 27,125,519 Professional Fees 108,993 77,124 215,554 215,320 11% 3,986,833 4,164,861 176,048 4% 3,707,193 Supplies 11,761,324 13,765,545 22,524 (371,473 19,392 11,628,377 185,971,193 122,398 51,1025 5% (144,955 115% 11,331,197,1160,973 162,233 (163,989) 43% 43,349 64% 30,335 Supplies 11,768,33 2,315 14,652 45% 24,744 68,083 43,349 64% 30,393 Supplies 11,768,33 1,334,188,22 45% 24,744 68,083 43,349 64% 30,393 Supplies 11,768,33 1,334,188,22 45% 24,744 68,083 43,349 64% 30,393 Supplies 11,768,33 1,334,366 (71,414) 49% 52,241,017 180,578 62,25,393 909 2% 44,19 Supplies 110,098 80,000 (21,099, 24% (17,616,127,196,124,176,524 (176,344 196,529 19% (176,347 196,529 196% (176,477 198,529 196% (176,477 198,529 196% (1	Cost Adjustment Medicaid	1,862,838	2,388,489	525,651	22%	3,829,345	5,032,887	1,203,542	24%	3,517,637
Contractual Allowances Other 2,317,521 1,691,524 (\$25,897) 3.7% Allowance for Uncollectible Accounts 323,489 417,201 93,712 22% 727,553 879,103 151,550 17% 727,553 879,103 151,550 17% 70,514 12,243,238 11,985,538 (262,700) 2% 25,256,240 25,256,240 24,840 0% 24,651,56 Net Patient Service Revenue 340B Revenue 240, 270,324 283,836 (13,512) 5% 300,718 448,374 (145,656) 322 727,777 (64,348) 30% 70,718 448,374 (145,656) 322 727,124 10,645,313 (1,668,189) 16% 20,331,822 22,431,195 (2,099,373) 4% 21,266,1 Total Operating Revenue 340B revenue	Cost Adjustment Medicare	7,437,283	7,178,358	(258,925)	-4%	15,377,608	15,125,826	(251,782)	-2%	16,017,445
Administrative Adjustments         37,225         99,376         62,151         63%         134,771         209,383         74,627         38%         726,51           Allowance for Uncollectible Accounts         323,489         417,201         93,712         22%         727,553         879,103         151,550         17%         750,51           Total Revenue Adjustments         12,248,238         11,985,538         (262,700)         2%         25,226,400         25,252,240         28,840         0%         24,651,56           Net Patient Service Revenue         8,558,361         10,148,680         (1,590,329)         16%         19,495,692         21,384,739         (1,89,047)         9%         20,044,34           Other Revenue         270,324         283,836         (13,512)         5%         533,412         598,082         (44,6,70)         11%         603,53           Ober ating Revenue         8,977,124         10,645,313         (1,668,169)         16%         20,311,822         22,431,195         (2,099,373)         9%         21,206,19           Operating Expenses         Salaries And Wages         11,324,345         1,344,771         19,382         11,498,922         12,02,879         (466,043)         4%         3,777.55           Suproise </td <td>Charity Care</td> <td>269,882</td> <td>210,490</td> <td>(59,392)</td> <td>-28%</td> <td>574,656</td> <td>443,533</td> <td>(131,123)</td> <td>-30%</td> <td>433,672</td>	Charity Care	269,882	210,490	(59,392)	-28%	574,656	443,533	(131,123)	-30%	433,672
Allowance for Uncellectible Accounts         323,489         417,201         93,712         22%         727,553         879,103         151,550         17%         750,51           Total Revenue Adjustments         12,248,238         11,985,538         (262,700)         -2%         25,226,400         25,255,240         28,840         0%         24,651,56           Net Patient Service Revenue         8,556,351         10,148,690         (1,590,329)         -16%         19,495,692         21,384,739         (1,899,047)         -9%         20,044,34           Other Revenue         270,324         283,836         (13,512)         -5%         533,412         598,082         (64,670)         -11%         603,63           Other Operating Revenue         8,977,124         10,645,313         (1,668,189)         -16%         20,31,822         22,431,195         (2,099,373)         -9%         21,206,19           Operating Expense         336,531         10,645,313         (1,668,189)         -16%         22,31,447         (66,423)         -4%         10,628,27           Supples         1,324,345         1,333,171         1633,221         1%         2,900,263         24,144         (66,023)         -4%         3,07,123         3343,348         (13,31,174)         396,833 </td <td>Contractual Allowances Other</td> <td>2,317,521</td> <td>1,691,624</td> <td>(625,897)</td> <td>-37%</td> <td>4,582,467</td> <td>3,564,493</td> <td>(1,017,974)</td> <td>-29%</td> <td>3,681,566</td>	Contractual Allowances Other	2,317,521	1,691,624	(625,897)	-37%	4,582,467	3,564,493	(1,017,974)	-29%	3,681,566
Total Revenue Adjustments         12,248,238         11,985,538         (262,700)         -2%         25,255,240         28,840         0%         24,651,56           Net Patient Service Revenue         8,558,361         10,148,690         (1,590,329)         -16%         19,495,692         21,384,739         (1,889,047)         -9%         20,044,34           Other Revenue         270,324         283,836         (13,512)         -5%         533,412         598,062         (64,670)         -11%         603,63           Other Operating Revenue         8,977,124         10,645,313         (1668,189)         -16%         20,331,822         22,431,195         (2,099,373)         -9%         21,206,19           Operating Expenses         5,568,514         5,235,942         (332,572)         -6%         11,498,922         11,032,879         (466,043)         -4%         21,206,19           Professional Foes         106,583         120,433         11,844         10%         22,4400         253,783         29,383         12%         369,98           Purchased Services         935,121         633,231         (31,890)         45%         146,7033         1,34,308         (13,2725)         10%         1,334,308         113,277,95         11,844         39,372	Administrative Adjustments	37,225	99,376	62,151	63%	134,771	209,398	74,627	36%	250,722
Net Patient Service Revenue         8,558,361         10,148,690         (1,590,329)         16%         19,495,692         21,384,739         (1,889,047)         -9%         20,044,34           Other Revenue         270,324         283,836         (13,512)         5%         533,412         598,082         (64,670)         11%         603,63           Other Operating Revenue         18,433         212,787         (64,348)         30%         302,718         448,374         (145,656)         32%         558,21           Total Operating Revenue         8,977,124         10,645,313         (1,668,189)         16%         20,331,822         22,431,195         (2,099,373)         -9%         21,206,19           Operating Expenses         5,568,514         5,235,942         (332,572)         -5%         11,498,922         11,032,879         (466,043)         -4%         10,628,27           Professional Fees         108,593         120,439         11,848,17         29,002,69         2,831,44         178,048         (33,77)         19,332         11%         3,938,38         (14,61,81)         178,048         (33,77)         122,440         253,763         29,383         12%,440         1334,19         1334,19         134,19         32,245         14,652,653         1	Allowance for Uncollectible Accounts	323,489	417,201	93,712	22%	727,553	879,103	151,550	17%	750,518
Other Revenue         270,324         283,836         (13,512)         5%         533,412         598,082         (64,670)         11%         603,63           Other Operating Revenue         148,439         212,787         (64,348)         30%         302,718         448,374         (145,656)         32%         558,21           Total Operating Revenues         8,977,124         10,645,313         (1,668,189)         16%         20,331,822         22,431,195         (2,099,373)         9%         21,266,19           Operating Expenses         Salaries And Wages         5,568,514         5,235,942         (332,572)         6%         11,496,922         11,032,879         (466,043)         4%         10,628,77           Professional Fees         108,593         120,433         12,343         10,976,554         21,520         11,497,033         13,34,308         (13,2,725)         10%         1,334,19           Supples         1,761,324         19,76,554         21,520         11,497,033         1,334,308         (13,37,77,55         108,373         12%         3,343,408         (13,37,75)         1,334,19         178,048         3,343,644         30,93         3,344         64,363         3,349         64%         3,093         3,349         64% <td< td=""><td>Total Revenue Adjustments</td><td>12,248,238</td><td>11,985,538</td><td>(262,700)</td><td>-2%</td><td>25,226,400</td><td>25,255,240</td><td>28,840</td><td>0%</td><td>24,651,560</td></td<>	Total Revenue Adjustments	12,248,238	11,985,538	(262,700)	-2%	25,226,400	25,255,240	28,840	0%	24,651,560
340B Revenue         270,324         283,836         (13,512)         5%         533,412         598,082         (64,670)         11%         603,63           Other Operating Revenue         8,977,124         10,645,313         (1,666,189)         -30%         302,718         448,374         (145,656)         -32%         558,21           Operating Revenues         8,977,124         10,645,313         (1,666,189)         -16%         20,31,822         22,431,195         (2,099,373)         -9%         21,206,19           Operating Expenses         Salaries And Wages         5,566,514         5,235,942         (332,572)         -6%         11,498,922         11,032,879         (466,043)         -4%         10,628,27           Professional Fees         108,583         120,439         11,846         10%         224,400         253,783         29,383         12%         399,89           Purchased Services         935,121         633,231         (13,8190)         48%         1,467,033         1,334,308         (13,275)         10%         133,419           Supples         1,761,234         1,976,554         21,532         11%         3,986,833         4,164,631         176,048         4%         3,070,556         11,049,58         10,049,58	Net Patient Service Revenue	8,558,361	10,148,690	(1,590,329)	-16%	19,495,692	21,384,739	(1,889,047)	-9%	20,044,346
340B Revenue         270,324         283,836         (13,512)         5%         533,412         598,082         (64,670)         11%         603,63           Other Operating Revenue         148,439         212,767         (64,348)         -30%         302,718         448,374         (145,656)         -32%         558,11           Total Operating Revenues         5,977,124         10,645,313         (1,666,189)         -16%         20,311,822         22,431,195         (2,099,373)         -9%         21,206,19           Operating Expenses         Salaries And Wages         5,566,514         5,235,942         (332,572)         -6%         11,498,922         11,032,879         (466,043)         -4%         2,274,235         106,853         12,434,35         134,31737         10,328,79         (466,043)         -4%         2,274,235         11,34,308         132,2175         11,498,922         11,032,879         (466,043)         -4%         2,274,235         12,742,345         106,583         12,741         680,822         2,274,235         11,34,308         113,34,308         113,34,308         113,24,345         11,344,308         113,24,745         11,334,319         390,843         4,144,843         3,707,556         11,344,319         3,206,333         4,164,631         175,048	Other Revenue									
Other Operating Revenue         148,439         212,787         (64,348)         -30%         302,718         448,374         (145,656)         -32%         558,21           Total Operating Revenues         8,977,124         10,645,313         (1,666,189)         16%         20,331,822         22,431,195         (2,099,373)         9%         21,206,19           Operating Expenses         5,568,514         5,235,942         (332,572)         6%         11,498,922         11,032,879         (466,043)         4%         10,628,27           Employee Benefits         1,324,345         1,344,3737         19,392         1%         2,900,269         2,831,447         (68,822)         2%         2,724,53         1,334,308         (132,725)         -10%         1,334,19           Supplies         1,761,234         1,976,554         215,320         11%         3,966,833         4,164,881         178,648         4%         3,033         128,449         1466,269         11,498,982         1,022,398         1,022,51         10%         1,334,19         12,2725         -10%         1,334,19         12,2725         -10%         1,334,19         12,2725         -10%         1,334,31         128,04         128,04         128,04         128,04         13,073,95         126,2633		270.324	283.836	(13.512)	-5%	533.412	598.082	(64.670)	-11%	603,637
Operating Expenses           Salaries And Wages         5,568,514         5,235,942         (332,572)         -6%         11,498,922         11,032,879         (466,043)         -4%         10,628,27           Employee Benefits         1,324,345         1,343,737         19,392         1%         2,900,269         2,831,447         (68,822)         -2%         2,712,53           Professional Fees         106,593         120,439         11,846         10%         224,400         253,783         29,383         12%         369,989           Purchased Services         935,121         633,221         (301,390)         -48%         1,467,093         1,334,108         (13,27)         -10%         1,334,198         (13,371, 13,34,301         12%         3986,833         4,164,043         4%         3,707,95         Insurance         90,449         77,158         (13,331)         -11%         3,986,833         4,164,881         178,048         4%         3,077,95         10,40,95         Repairs And Maintenance         71,457         332,68         21,811         23%         24,744         68,093         -11%         20,04,98         Uibites         10,099         42,474         68,052         35%         210,478           Uibitities         110,099		-	-	,		-	-	,		558,210
Salaries And Wages         5,568,514         5,235,942         (332,572)         -6%         11,498,922         11,032,879         (466,043)         -4%         10,628,27           Employee Benefits         1,242,345         1,343,737         19,392         1%         2,900,269         2,831,447         (68,822)         -2%         2,712,53         29,383         12%         369,98           Purchased Services         935,121         633,231         (301,890)         48%         1,467,033         1,334,308         (132,725)         -10%         1,334,19           Supplies         1,761,234         1,976,554         215,320         11%         3,986,833         4,164,881         178,048         4%         3,070,95           Insurance         90,499         77,168         (13,31)         -17%         180,978         162,583         (18,395)         -11%         128,044           Leases And Rentals         17,683         32,315         14,632         45%         24,744         66,093         43,344         64%         30,933           Depreciation And Amortization         482,853         485,206         2,353         0%         971,373         1,022,398         51,025         5%         204,988           Uibities	Total Operating Revenues	8,977,124	10,645,313	(1,668,189)	-16%	20,331,822	22,431,195	(2,099,373)	-9%	21,206,193
Salaries And Wages         5,568,514         5,235,942         (332,572)         -6%         11,498,922         11,032,879         (466,043)         -4%         10,628,27           Employee Benefits         1,242,345         1,343,737         19,392         1%         2,900,269         2,831,447         (68,822)         -2%         2,712,53         29,383         12%         369,98           Purchased Services         935,121         633,231         (301,890)         48%         1,467,033         1,334,308         (132,725)         -10%         1,334,19           Supplies         1,761,234         1,976,554         215,320         11%         3,986,833         4,164,881         178,048         4%         3,070,95           Insurance         90,489         77,168         (13,331)         -17%         180,978         162,583         (18,395)         -11%         128,044           Leases And Rentals         17,683         32,315         14,632         45%         24,744         66,093         43,344         64%         30,933           Depreciation And Amortization         482,853         485,206         2,353         0%         971,373         1,022,398         51,025         5%         204,988           Uileities <t< td=""><td>- <i>-</i> -</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>	- <i>-</i> -									
Employee Benefits         1,324,345         1,324,345         1,324,345         1,342,737         19,392         1%         2,900,269         2,831,447         (66,822)         -2%         2,712,53           Professional Fees         108,593         120,439         11,846         10%         224,400         253,783         29,383         12%         369,88           Purchased Services         935,121         633,231         (301,890)         48%         1,467,033         1,334,308         (132,725)         10%         1,334,19           Supplies         1,761,234         1,976,554         215,320         11%         3,966,833         4,164,881         178,048         4%         3,070,95           Insurance         90,489         77,158         (13,331)         -17%         180,978         162,583         (18,395)         -11%         128,04           Leases And Rentals         17,663         32,315         14,632         45%         21,713         1,022,398         51,025         5%         1,040,95           Repairs And Maintenance         71,457         93,268         21,811         23%         21,7847         196,529         66,682         35%         204,98           Utilities         110,099         89,000		5 500 544	5 005 040	(222 570)	<b>C</b> 0/	44 400 000	44 000 070	(400.040)	40/	40.000.077
Professional Fees       108,593       120,439       11,846       10%       224,400       253,783       29,383       12%       369,98         Purchased Services       935,121       633,231       (301,890)       48%       1,467,033       1,334,308       (132,725)       -10%       1,334,707,95         Supplies       1,761,234       1,976,554       215,320       11%       3,986,833       4,164,881       176,048       4%       3,707,95         Insurance       90,489       77,158       (13,331)       -17%       180,978       162,583       (18,395)       -11%       128,04         Leases And Rentals       17,683       32,315       14,632       45%       24,744       68,093       43,349       64%       30,933         Pepreciation And Amortization       482,853       485,206       2,353       0%       971,373       1,022,398       51,025       5%       1,040,95         Repairs And Maintenance       71,457       93,268       21,811       23%       127,847       196,529       68,682       35%       204,98         Uitlities       110,099       89,000       (21,099)       -24%       21,1075       187,536       (23,539)       133,52       124,78         Ot	-							,		
Purchased Services         935,121         633,231         (301,890)         48%         1,467,033         1,334,308         (132,725)         -10%         1,334,19           Supplies         1,761,234         1,976,554         215,320         11%         3,986,833         4,164,881         178,048         4%         3,707,95           Insurance         90,489         77,158         (13,331)         -17%         180,978         162,583         (18,395)         -11%         128,04           Leases And Rentals         17,683         32,315         14,632         45%         24,744         68,093         43,349         64%         30,933           Depreciation And Amortization         482,853         485,206         2,353         0%         971,373         1,022,398         51,025         5%         1,040,95           Repairs And Maintenance         71,457         93,268         21,811         23%         127,847         196,529         68,682         35%         204,989           Utilities         110,099         89,000         (21,099)         -24%         211,075         187,536         (23,59)         -13%         214,76           Other         51,310         180,518         129,208         72%         164,92										
Supplies         1,761,234         1,976,554         215,320         11%         3,986,833         4,164,881         176,048         4%         3,707,95           Insurance         90,489         77,158         (13,331)         -17%         180,978         162,583         (18,395)         -11%         128,04           Leases And Rentals         17,683         32,315         14,632         45%         24,744         68,093         43,344         64%         30,93           Depreciation And Amoritzation         482,853         445,206         2,353         0%         971,373         1,022,398         51,025         5%         1,040,95           Repairs And Maintenance         71,457         93,268         21,811         23%         127,847         196,529         68,682         35%         204,988           Utilities         110,099         89,000         (21,099)         -24%         211,075         187,536         (23,539)         -13%         210,488           Utilities         110,099         89,000         (21,099)         -24%         211,075         187,536         (23,539)         -33%         124,78           Other         51,310         180,518         129,208         72%         164,927         <		-	-			-	-	-		-
Insurance         90,489         77,158         (13,331)         -17%         180,978         162,583         (18,395)         -11%         128,04           Leases And Rentals         17,683         32,315         14,632         45%         24,744         68,093         43,349         64%         30,93           Depreciation And Amortization         482,853         485,206         2,353         0%         971,373         1,022,388         51,025         5%         1,040,95           Repairs And Maintenance         71,457         93,268         218,11         23%         127,847         196,529         68,682         35%         204,98           Licenses And Taxes         115,040         57,856         (57,184)         -99%         161,780         121,910         (39,870)         -33%         124,78           Other         51,310         180,518         129,208         72%         164,927         380,377         215,450         57%         407,93           Non Operating Revenues (Expenses)         10,636,738         10,325,224         (311,514)         -3%         21,920,181         21,756,724         (163,457)         -1%         20,901,06           Taxation For Maint Operations         23,100         21,495         1,605		-	-							
Leases And Rentals       17,683       32,315       14,632       45%       24,744       68,093       43,349       64%       30,93         Depreciation And Amortization       482,853       485,206       2,353       0%       971,373       1,022,398       51,025       5%       1,040,95         Repairs And Maintenance       71,457       93,268       21,811       23%       127,847       196,529       68,682       35%       204,98         Utilities       110,099       89,000       (21,099)       24%       211,075       187,536       (23,539)       -13%       210,48         Licenses And Taxes       115,040       57,856       (57,144)       -99%       161,780       121,910       (39,870)       -33%       124,783         Other       51,310       180,518       129,208       72%       164,927       380,377       21,540       57%       407,933         Non Operating Revenues (Expenses)       10,636,738       10,325,224       (311,514)       -3%       21,920,181       21,756,724       (163,457)       -1%       305,12         Taxation For Maint Operations       23,100       21,495       1,605       7%       46,202       45,293       909       2%       44,19										
Depreciation And Amortization         482,853         485,206         2,353         0%         971,373         1,022,398         51,025         5%         1,040,95           Repairs And Maintenance         71,457         93,268         21,811         23%         127,847         196,529         68,682         35%         204,98           Utilities         110,099         89,000         (21,099)         24%         211,075         187,536         (23,539)         -13%         210,48           Licenses And Taxes         115,040         57,856         (57,184)         99%         161,780         121,910         (39,870)         -33%         124,78           Other         51,310         180,518         129,208         72%         164,927         380,377         215,450         57%         407,93           Operating Income (Loss)         10,636,738         10,325,224         (311,514)         -3%         21,920,181         21,756,724         (163,457)         -1%         20,901,06           Taxation For Maint Operations         23,100         21,495         1,605         7%         46,202         45,293         909         2%         44,19           Taxation For Maint Operations         23,100         21,495         1,605		-	-	,			-	,		
Repairs And Maintenance         71,457         93,268         21,811         23%         127,847         196,529         68,682         35%         204,98           Utilities         110,099         89,000         (21,099)         -24%         211,075         187,536         (23,539)         -13%         210,48           Licenses And Taxes         115,040         57,856         (57,184)         -99%         161,780         121,910         (39,870)         -33%         124,78           Other         51,310         180,518         129,208         72%         164,927         380,377         215,450         57%         407,93           Total Operating Expenses Operating Income (Loss)         10,636,738         10,325,224         (311,514)         -3%         21,920,181         21,756,724         (163,457)         -1%         20,901,06           Taxation For Maint Operations         23,100         21,495         1,605         7%         46,202         45,293         909         2%         44,19           Taxation For Debt Service         30,418         16,861         13,557         80%         50,264         35,529         14,735         41%         37,95           Investment Income         5,979         25,469         (19,490)		-				-		-		
Utilities       110,099       89,000       (21,099)       -24%       211,075       187,536       (23,539)       -13%       210,48         Licenses And Taxes       115,040       57,856       (57,184)       -99%       161,780       121,910       (39,870)       -33%       124,78         Other       51,310       180,518       129,208       72%       164,927       380,377       215,450       57%       407,93         Total Operating Expenses Operating Income (Loss)       10,636,738       10,325,224       (311,514)       -3%       21,920,181       21,756,724       (163,457)       -1%       20,901,06         Non Operating Revenues (Expenses)       10,636,738       10,325,224       (311,514)       -3%       21,920,181       21,756,724       (163,457)       -1%       20,901,06         Taxation For Maint Operations       23,100       21,495       1,605       7%       46,202       45,293       909       2%       44,19         Taxation For Maint Operations       23,100       21,495       1,605       7%       46,202       45,293       909       2%       44,19         Taxation For Debt Service       30,418       16,861       13,557       80%       50,264       35,529       14,735       41%<	•	-	-					-		
Licenses And Taxes       115,040       57,856       (57,184)       -99%       161,780       121,910       (39,870)       -33%       124,78         Other       51,310       180,518       129,208       72%       164,927       380,377       215,450       57%       407,93         Total Operating Expenses Operating Income (Loss)       10,636,738       10,325,224       (311,514)       -3%       21,920,181       21,756,724       (163,457)       -1%       20,901,06         Non Operating Revenues (Expenses)       10,636,738       10,325,224       (311,514)       -3%       21,920,181       21,756,724       (163,457)       -1%       20,901,06         Taxation For Maint Operations       23,100       21,495       1,605       7%       46,202       45,293       909       2%       44,19         Taxation For Maint Operations       23,100       21,495       1,605       7%       46,202       45,293       909       2%       44,19         Investment Income       5,979       25,469       (19,490)       -77%       11,535       53,666       (42,131)       -79%       65,97         Interest Expense       (87,486)       (80,961)       (6,525)       -8%       (173,785)       (170,597)       (3,188) <t< td=""><td>•</td><td>-</td><td>-</td><td></td><td></td><td></td><td>-</td><td>-</td><td></td><td></td></t<>	•	-	-				-	-		
Other         51,310         180,518         129,208         72%         164,927         380,377         215,450         57%         407,93           Total Operating Expenses Operating Income (Loss)         10,636,738         10,325,224         (311,514)         -3%         21,920,181         21,756,724         (163,457)         -1%         20,901,06           Non Operating Revenues (Expenses)         10,636,738         10,325,224         (311,514)         -3%         21,920,181         21,756,724         (163,457)         -1%         20,901,06           Taxation For Maint Operations         23,100         21,495         1,605         7%         46,202         45,293         909         2%         44,19           Taxation For Debt Service         30,418         16,861         13,557         80%         50,264         35,529         14,735         41%         37,95           Investment Income         5,979         25,469         (19,490)         -77%         11,535         53,666         (42,131)         -79%         65,97           Interest Expense         (87,486)         (80,961)         (6,525)         -8%         (173,785)         (170,597)         (3,188)         -2%         (178,34           Bond Issuance Costs         -         -		-	-	,				,		
Total Operating Expenses Operating Income (Loss)       10,636,738 (1,659,614)       10,325,224 320,089       (311,514) (1,979,703)       -3% (1,588,359)       21,920,181 674,471       21,756,724 (2,262,830)       (163,457) -335%       -1% 305,12         Non Operating Revenues (Expenses) Taxation For Maint Operations       23,100       21,495       1,605       7%       46,202       45,293       909       2%       44,19         Taxation For Debt Service       30,418       16,861       13,557       80%       50,264       35,529       14,735       41%       37,95         Investment Income       5,979       25,469       (19,490)       -77%       11,535       53,666       (42,131)       -79%       65,97         Interest Expense       (87,486)       (80,961)       (6,525)       -8%       (173,785)       (170,597)       (3,188)       -2%       (178,34         Bond Issuance Costs       -       -       0%       -       -       0%       -       -       0%       -       -       0%       -       -       0%       -       -       0%       -       -       0%       -       -       0%       -       -       0%       -       -       0%       -       -       0%       -       -		-	-				-			
Operating Income (Loss)         (1,659,614)         320,089         (1,979,703)         -618%         (1,588,359)         674,471         (2,262,830)         -335%         305,12           Non Operating Revenues (Expenses)         Taxation For Maint Operations         23,100         21,495         1,605         7%         46,202         45,293         909         2%         44,19           Taxation For Maint Operations         23,100         21,495         1,605         7%         46,202         45,293         909         2%         44,19           Taxation For Debt Service         30,418         16,861         13,557         80%         50,264         35,529         14,735         41%         37,955           Investment Income         5,979         25,469         (19,490)         -77%         11,535         53,666         (42,131)         -79%         65,97           Interest Expense         (87,486)         (80,961)         (6,525)         -8%         (170,597)         (3,188)         -2%         (178,34)           Bond Issuance Costs         -         -         -         0%         -         -         0%         -         -         0%         -         -         0%         -         -         0%         -<	Other	51,310	180,518	129,208	72%	164,927	380,377	215,450	57%	407,939
Non Operating Revenues (Expenses)         Taxation For Maint Operations       23,100       21,495       1,605       7%       46,202       45,293       909       2%       44,19         Taxation For Debt Service       30,418       16,861       13,557       80%       50,264       35,529       14,735       41%       37,95         Investment Income       5,979       25,469       (19,490)       -77%       11,535       53,666       (42,131)       -79%       65,97         Interest Expense       (87,486)       (80,961)       (6,525)       -8%       (173,785)       (170,597)       (3,188)       -2%       (178,34         Bond Issuance Costs       -       -       -       0%       -       -       0%       -         Gain or (Loss) on Disposed Asset       -       -       -       0%       -       -       0%       -         Total Non Operating Revenues (Ex       (26,375)       (451)       (25,924)       -5748%       (64,170)       (951)       (63,219)       -6648%       (17,46				,				• • •		20,901,069 305,124
Taxation For Maint Operations       23,100       21,495       1,605       7%       46,202       45,293       909       2%       44,19         Taxation For Debt Service       30,418       16,861       13,557       80%       50,264       35,529       14,735       41%       37,95         Investment Income       5,979       25,469       (19,490)       -77%       11,535       53,666       (42,131)       -79%       65,97         Interest Expense       (87,486)       (80,961)       (6,525)       -8%       (173,785)       (170,597)       (3,188)       -2%       (178,34         Bond Issuance Costs       -       -       -       0%       -       -       0%       -       -       0%       -       -       0%       -       -       0%       -       -       0%       -       -       0%       -       -       0%       -       -       0%       -       -       0%       -       -       0%       -       -       0%       -       -       0%       -       -       0%       -       -       0%       -       -       0%       -       -       0%       -       -       0%       -       -							·			·
Taxation For Debt Service       30,418       16,861       13,557       80%       50,264       35,529       14,735       41%       37,95         Investment Income       5,979       25,469       (19,490)       -77%       11,535       53,666       (42,131)       -79%       65,97         Interest Expense       (87,486)       (80,961)       (6,525)       -8%       (173,785)       (170,597)       (3,188)       -2%       (178,34)         Bond Issuance Costs       -       -       -       0%       -       -       12,74       -		23 100	21 /05	1 605	7%	16 202	15 202	909	2%	<i>11</i> 100
Investment Income       5,979       25,469       (19,490)       -77%       11,535       53,666       (42,131)       -79%       65,97         Interest Expense       (87,486)       (80,961)       (6,525)       -8%       (173,785)       (170,597)       (3,188)       -2%       (178,34)         Bond Issuance Costs       -       -       -       0%       -       -       12,74       -       12,74       12,74	·		-			-	,			,
Interest Expense       (87,486)       (80,961)       (6,525)       -8%       (173,785)       (170,597)       (3,188)       -2%       (178,34)         Bond Issuance Costs       -       -       0%       -       12,74       -       -       0%       -       -       -       0%       12,74       -       -       -       0%       -       -										
Bond Issuance Costs       -       -       -       0%       -       -       -       0%         Gain or (Loss) on Disposed Asset       -       -       -       0%       -       -       0%       -         Contributions       1,614       16,685       (15,071)       -90%       1,614       35,158       (33,544)       -95%       12,74         Total Non Operating Revenues (Ex       (26,375)       (451)       (25,924)       -5748%       (64,170)       (951)       (63,219)       -6648%       (17,46)		-	-				-			-
Gain or (Loss) on Disposed Asset       -       -       -       0%       -       -       0%       -         Contributions       1,614       16,685       (15,071)       -90%       1,614       35,158       (33,544)       -95%       12,74         Total Non Operating Revenues (Ex       (26,375)       (451)       (25,924)       -5748%       (64,170)       (951)       (63,219)       -6648%       (17,46)			,	(0,525)		,				
Contributions         1,614         16,685         (15,071)         -90%         1,614         35,158         (33,544)         -95%         12,74           Total Non Operating Revenues (Ex         (26,375)         (451)         (25,924)         -5748%         (64,170)         (951)         (63,219)         -6648%         (17,46)				-				-		0
Total Non Operating Revenues (Ex (26,375) (451) (25,924) -5748% (64,170) (951) (63,219) -6648% (17,46				- (15,071)				- (33,544)		- 12,749
								,		
Change in Net Position (Loss) (1,685,989) 319,638 (2,005,627) -627% (1,652,529) 673,520 (2,326,049) -345% 287,65	Total Non Operating Revenues (Ex	(26,375)	(451)	(25,924)	-5748%	(64,170)	(951)	(63,219)	-6648%	(17,467)
	Change in Net Position (Loss)	(1,685,989)	319,638	(2,005,627)	-627%	(1,652,529)	673,520	(2,326,049)	-345%	287,657

Jefferson										
Healthcare	FEBRUARY 2021			FEBRUARY 2020						
STATISTIC DESCRIPTION	<u>MO</u> ACTUAL	<u>MO</u> BUDGET	<u>%</u> VARIANCE	<u>YTD</u> ACTUAL	<u>YTD</u> BUDGET	<u>%</u> VARIANCE	<u>MO</u> ACTUAL	<u>%</u> VARIANCE	<u>YTD</u> ACTUAL	<u>%</u> VARIANCE
FTEs - TOTAL (AVG)	613.82	625.21	2%	614.31	625.21	2%	607.32	-1%	594.91	-3%
FTEs - PRODUCTIVE (AVG)	548.17	559.80	2%	536.55	559.80	4%	562.78	3%	530.76	-1%
ADJUSTED PATIENT DAYS	2,538	2,017	26%	4,975	4,251	17%	1,932	31%	3,872	28%
ICU PATIENT DAYS (IP + OBSERVATION, MIDNIGHT CENSUS)	43	68	-37%	130	144	-10%	59	-27%	123	5%
ACU PATIENT DAYS (IP + OBSERVATION, MIDNIGHT CENSUS) SWING IP PATIENT DAYS (MIDNIGHT CENSUS)	194 31	299 21	-35%	485 46	629 44	-23% 5%	305 29	-36%	593 66	-22%
PATIENT DAYS (ACU, ICU, SWING), INCLUDES OBSERVATION	268	388	48% -31%	661	817	-19%	393	7% -32%	782	-43% -18%
BIRTHS	5	9	-44%	13	19	-32%	12	-58%	18	-38%
SURGERY CASES (IN OR)	102	115	-11%	229	242	-5%	117	-13%	246	-7%
SURGERY MINUTES (IN OR)	12,895	13,423	-4%	27,312	28,283	-3%	14,709	-12%	32,946	-21%
SPECIAL PROCEDURE CASES	67	70	-4%	121	147	-18%	73	-8%	159	-31%
LAB BILLABLE TESTS	19,187	19,482 43	-2%	40,264	41,052 91	-2%	17,510	10%	36,176 121	10%
BLOOD BANK UNITS MATCHED MRIs COMPLETED	- 201	43 215	-100% -7%	- 393	453	-100% -13%	51 205	-100% -2%	444	0% -13%
CT SCANS COMPLETED	481	491	-2%	1,003	1,035	-3%	467	3%	923	8%
RADIOLOGY DIAGNOSTIC TESTS	1,293	1,430	-10%	2,718	3,013	-10%	1,596	-19%	3,166	-16%
ECHOs COMPLETED	153	125	22%	289	263	10%	72	113%	189	35%
ULTRASOUNDS COMPLETED	344	312	10%	678	658	3%	305	13%	610	10%
MAMMOGRAPHYS COMPLETED	229	235	-3%	479	495	-3%	233	-2%	472	1%
NUCLEAR MEDICINE TESTS	45	34	32%	96	73	32%	28	61%	57	41%
TOTAL DIAGNOSTIC IMAGING TESTS PHARMACY MEDS DISPENSED	2,746 12,988	2,842	-3% -41%	5,656 32,946	5,990 46,536	-6% -29%	2,906 20,716	-6% -37%	5,861 41,694	-4% -27%
ANTI COAG VISITS	386	369	-41%	52,940 745	40,550	-29%	334	-57%	729	-27%
RESPIRATORY THERAPY PROCEDURES	2,113	3,366	-37%	4,725	7,093	-33%	3,248	-35%	6,795	-44%
PULMONARY REHAB RVUs	-	214	-100%	8	451	-98%	256	-100%	527	-6488%
PHYSICAL THERAPY RVUs	6,764	6,909	-2%	13,672	14,559	-6%	6,397	6%	14,043	-3%
OCCUPATIONAL THERAPY RVUs	933	1,004	-7%	2,125	2,115	0%	1,115	-16%	2,256	-6%
SPEECH THERAPY RVUs	188	199	-6%	433	420	3%	287	-34%	587	-36%
REHAB/PT/OT/ST RVUs ER CENSUS	7,885 782	8,326	-5% -22%	16,238 1,636	17,545 2,112	-7% -23%	8,055 1,034	-2% -24%	17,413 2,080	-7% -27%
EXPRESS CLINIC	465	749	-38%	946	1,579	-40%	915	-49%	1,864	-97%
SOCO PATIENT VISITS	146	149	-2%	257	314	-18%	189	-23%	349	-36%
PORT LUDLOW PATIENT VISITS	615	598	3%	1,169	1,261	-7%	595	3%	1,183	-1%
SHERIDAN PATIENT VISITS	2,355	2,409	-2%	4,939	5,076	-3%	2,183	8%	4,534	8%
DENTAL CLINIC	274	360	-24%	577	758	-24%	336	-18%	675	-17%
WATERSHIP CLINIC PATIENT VISITS	990	1,078	-8%	1,944	2,273	-14%	886	12%	2,020	-4%
TOWNSEND PATIENT VISITS TOTAL RURAL HEALTH CLINIC VISITS	476 5,321	500 5,843	-5% -9%	1,030 10,862	1,054 12,315	-2% -12%	610 5,714	-22% -7%	1,145 11,770	-11% -8%
OFF-SITE LAB	971	- 5,045	-9%	2,281	-	-12/6	- 3,714	-778	-	100%
DISASTER CLINIC	72	-	0%	127	-	0%	-	0%	-	100%
TOTAL COVID RESPONSE	1,043	-	0%	2,408	-	0%	-	0%	-	100%
CARDIOLOGY CLINIC VISITS	482	307	57%	880	647	36%	336	43%	655	26%
DERMATOLOGY CLINIC VISITS	694	506	37%	1,305	1,067	22%	531	31%	1,214	7%
GEN SURG PATIENT VISITS ONCOLOGY VISITS	303 559	282 537	7% 4%	623 1,116	594 1,131	5% -1%	265 440	14% 27%	559 936	10% 16%
ORTHO PATIENT VISITS	664	659	4% 1%	1,110	1,131	-1%	728	-9%	1,404	-6%
SLEEP CLINIC VISITS	69	128	-46%	141	270	-48%	177	-61%	353	-150%
UROLOGY VISITS	182	207	-12%	351	436	-19%	157	16%	376	-7%
WOMENS CLINIC VISITS	327	249	31%	586	525	12%	192	70%	363	38%
WOUND CLINIC VISITS	228	250	-9%	457	527	-13%	230	-1%	461	-1%
TOTAL SPECIALTY CLINIC VISITS	3,508	3,125	12%	6,779	6,585	3%	3,056	15%	6,321	7%
SLEEP CENTER SLEEP STUDIES INFUSION CENTER VISITS	18 743	59 768	-69% -3%	40 1,479	124 1,619	-68% -9%	56 703	-68% 6%	114 1,436	-185% 3%
SURGERY CENTER ENDOSCOPIES	68	708	-3% -4%	1,479	1,619	-9% -9%	703	-7%	1,430	-8%
HOME HEALTH EPISODES	35	54	-35%	91	114	-20%	45	-22%	94	-3%
HOSPICE CENSUS/DAYS	1,111	676	64%	2,141	1,425	50%	988	12%	2,061	4%
CARDIAC REHAB SESSIONS	2	77	-97%	2	162	-99%	146	-99%	329	-16350%
DIETARY TOTAL REVENUE	51,959	54,818	-5%	108,185	115,509	-6%	80,422	-35%	164,926	-52%
MAT MGMT TOTAL ORDERS PROCESSED	1,811	1,993	-9%	3,570	4,200	-15%	1,921	-6%	4,212	-18%
EXERCISE FOR HEALTH PARTICIPANTS	-	262	-100%	-	551	-100%	494	-100%	1,000	0%

#### JEFFERSON HEALTHCARE 834 SHERIDAN AVENUE PORT TOWNSEND, WA 98368

# TO:BOARD OF COMMISSIONERSFROM:JIM HEILSBERG, INTERIM CFORE:FEBRUARY 2021 WARRANT SUMMARY

The following items need to be approved at the next commission meeting:

General Fund Warrants & ACH Transfers Allowance for Uncollectible Accounts / Charity Canceled Warrants 
 \$16,997,509.77
 (Provided under separate cover)

 \$630,596.00
 (Attached)

 \$0.00
 (Attached)

## JEFFERSON HEALTHCARE 834 SHERIDAN AVENUE PORT TOWNSEND, WA 98368

# TO: BOARD OF COMMISSIONERS

FROM: JIM HEILSBERG, INTERIM CFO

RE: FEBRUARY 2021 GENERAL FUND WARRANTS & ACH FUND TRANSFERS

Submitted for your approval are the following warrants:

**GENERAL FUND:** 

20879 - 271517	\$3,656,531.44
ACH TRANSFERS	\$13,340,978.33
	\$16,997,509.77
YEAR-TO-DATE:	\$30,401,979.99

Warrants are available for review if requested.

#### JEFFERSON HEALTHCARE 834 SHERIDAN AVENUE PORT TOWNSEND, WA 98368

#### TO: BOARD OF COMMISSIONERS

#### FROM: JIM HEILSBERG, INTERIM CFO

RE: FEBRUARY 2021 ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS, ADMINISTRATIVE, AND CHARITY CARE WRITE OFFS

Submitted for your approval are the following:			
	FEB	FEB YTD	FEB YTD BUDGET
Allowance for Uncollectible Accounts:	323,489.00	727,554.00	879,103.00
Charity Care:	269,882.00	574,656.00	443,533.00
Other Administrative Adjustments:	37,225.00	134,771.00	209,398.00
TOTAL FOR MONTH:	\$630,596.00	\$1,436,981.00	\$1,532,034.00

# FROM: Medical Staff Services RE: 03/23/2021 Medical Executive Committee appointments/reappointments for Board approval 03/24/2021

## C-0241

§485.627(a) Standard: Governing Body or Responsible Individual

The CAH has a governing body or an individual that assumes full legal responsibility for determining, implementing and monitoring policies governing the CAH'S total operation and for ensuring that those policies are administered so as to provide quality health care in a safe environment.

#### Interpretive Guidelines §485.627(a)

It is the responsibility of the governing body (or responsible individual) to appoint, with the advice of the medical staff, the individual practitioners to the medical staff. After considering medical staff recommendations, and in accordance with established CAH medical staff criteria and State and Federal laws and regulations, the governing body (or responsible individual) decides whether or not to appoint new medical staff members or to continue current members of the medical staff.

#### Recommended provisional appointment to the active/courtesy/allied health/locum tenens staff:

- 1. Jamie Evans, MD Telepsychiatry
- 2. Kinjal Desai, MD Teleneurology

#### Recommended re-appointment to the active medical staff with privileges as requested:

- 1. Todd Carlson, MD Family Practice with OB
- 2. Molly Parker, MD Family Practice with OB
- 3. Regina McGovern, MD Orthopedic Surgery
- 4. Carol Venable, MD Family Practice

#### Recommended re-appointment to the courtesy medical staff with privileges as requested:

1. Lindsey Frischmann, DO - Teleneurology

#### Recommended re-appointment to the allied health staff with privileges as requested:

1. Sarah Irick, ARNP – Family Practice

#### **Medical Student Rotation:**

N/A

#### Disaster Privileging:

N/A

#### 90-day provisional performance review completed successfully:

- 1. Dr. Manik
- 2. Dr. Biccum

#### **Resignations:**

- 1. Jennifer Carl, MD Physiatry
- 2. Denise Sample, ARNP Primary Care
- 3. Kartik Rao, DO Emergency
- 4. Chris Giedt, MD Hospitalist

# FROM:Medical Staff ServicesRE:03/23/2021 Medical Executive Committee appointments/reappointments for<br/>Board approval 03/24/2021

# C-0241

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#### Summary of Changes for Policy and Privilege Review

#### Policies

1. Practitioner Proctoring Policy

#### Privileges

N/A