

COVID-19 Notice

No in-person attendance allowed, pursuant to Governor Inslee's Proclamation 20-28.

<u>All</u> meeting attendees, including Board of Commissioners, staff and members of the public must participate virtually. No physical meeting location will be provided.

To attend the meeting, dial Phone Conference Line: (509) 598-2842
When prompted, enter Conference ID number: 258398159#

Regular Session Agenda	
Wednesday, September 23, 2020	2:30
Call to Order:	
Approve Agenda:	2:30
Education Topic:	2:31
 Employee Engagement Presentation 	
 Caitlin Harrison, Chief Human Resources Officer 	
Break:	3:15
Team, Employee & Provider of the Quarter	3:30
Minutes:	3:40
August 26 Regular Session Minutes (pg 2-4)	
 Required Approvals: Action Requested August Warrants and Adjustment (pgs 5-9) Resolution 2020-10 Cancelled Warrants (pg 10) Medical Staff Credentials/ Appointments/ Reappointments (pg 11) 	3:42
Financial Report: Hilary Whittington, CAO/CFO	3:45
Quality Report: Brandie Manuel, Chief Pt Safety and Quality Officer	4:00
Administrative Report: Mike Glenn, CEO	4:15
Board Business:Health Equity Report Resolution DiscussionAgenda Evaluation	4:30
Meeting Evaluation:	5:00
Conclude: This Pagular Socian will be officially recorded	5:10

This Regular Session will be officially recorded. Times shown in agenda are estimates only.

No Live Public Comment

In lieu of live comments, members of the public may comment on any agenda item or any other matter related to the District via a letter addressed to the Commissioners at 834 Sheridan Street, Port Townsend, Washington 98368, or via email to commissioners@jeffersonhealthcare.org.

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Jefferson County Public Hospital District No.2 Board of Commissioners, Regular Session Minutes Wednesday, August 26, 2020

Call to Order:

The meeting was called to order at 2:30pm by Board Chair Buhler Rienstra. Present by phone and video were Commissioners Dressler, Kolff, McComas and Ready. Also, in attendance by phone were Mike Glenn, CEO, Hilary Whittington, Chief Administrative Officer/Chief Financial Officer, Jon French, Chief Legal Officer, Brandie Manuel, Chief Patient Safety and Quality Officer, Jenn Wharton, Chief Ambulatory and Medical Group Officer, and Alyssa Rodrigues, Administrative Assistant were also in attendance. This meeting was officially audio recorded by Jefferson Healthcare.

Approve Agenda:

Commissioner McComas approved the agenda. Commissioner Dressler seconded. **Action:** Motions passed unanimously.

Education Topic:

- Medical Group Update
 - o Jenn Wharton, Chief Ambulatory and Medical Group Officer
 - o Dr. Steve Butterfield, Chief Medical Officer, Medical Group

Jenn Wharton, Chief Ambulatory and Medical Group Officer and Dr. Steve Butterfield, Chief Medical Officer, Medical Group presented the Medical Group update.

Discussion ensued.

Commissioners recessed for break at 3:26pm. Commissioner reconvened from break at 3:30pm.

Minutes:

• July 22, 2020 Minutes

Commissioner Dressler made a motion to approve the July 22, 2020 minutes.

Commissioner Kolff seconded.

Action: Motion passed unanimously.

Required Approvals: Action Requested

- July Warrants and Adjustments
- Resolution 2020-08 Funded Depreciation Account
- Resolution 2020-09 Surplus Equipment
- Medical Staff Credentials/Appointments/Reappointments

Commissioner Dressler made a motion to approve the July Warrants and Adjustments, Resolution 2020-08 Funded Depreciation Account, 2020-09 Surplus Equipment and Medical Staff Credentials/ Appointments/ Reappointments Commissioner McComas seconded.

Action: Motion passed unanimously.

Patient Advocate Report:

• Jackie Levin, RN, Patient Advocate, presented the Patient Advocate Report.

Discussion ensued.

Quality Report:

Brandie Manuel, Chief Pt Safety and Quality Officer, presented the July Quality Report.

Discussion ensued.

Administrative Report

Mike Glenn, CEO, presented the Administrative report.

Discussion ensued.

Financial Report:

Hilary Whittington, CAO/CFO, presented the July Financial Reports.

Board Business:

Commissioner Kolff reported on the Health Equity Report. He explained they are waiting on the Board of Health draft and will hopefully have a draft to share with the board at the September meeting. Commissioner Kolff also reported that the Jefferson County website has COVID 19 case information which includes a new listing labeled "number of new cases that have been confirmed in the previous 2 weeks". He explained the cause for local transmission is not the tourist but the quarantine fatigue of our own residents.

Commissioner Dressler made a report that all the employees are doing such tremendous work and she understands the stress must be enormous. Kudos to you all. Thank you so very much.

Meeting Evaluation:

Commissioners evaluated the meeting.

Conclude:

Commissioner Dressler made a motion to	conclude the meeting.	Commissioner	Kolff
seconded.			

Action: Motion passed unanimously.

Meeting concluded at 5:16pm.

Approved by the Commission:

Chair of Commission: Jill Buhler Rienstra

Secretary of Commission: Marie Dressler

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Jefferson		August	August	Variance	0/	August 2020	August 2020	Variance	0/	August 2019
Healthcare		2020 Actual	2020 Budaet	Favorable/ (Unfavorable)	%	YTD	Budget YTD	Favorable/ (Unfavorable)	%	YTD
Gross Revenue		•	Duddet	(0				(0		
Inpatient Revenue		3,590,856	4,332,537	(741,681)		24,838,469	34,101,259	(9,262,790)		26,716,583
Outpatient Revenue		18,262,225	19,812,278	(1,550,052)	-8%	137,956,415	155,941,811	(17,985,396)	-12%	122,945,384
	Total Gross Revenue	21,853,081	24,144,814	(2,291,733)	-9%	162,794,884	190,043,070	(27,248,186)	-14%	149,661,967
				-						
Revenue Adjustments										
Cost Adjustment Medicaid		2,074,978	2,221,642	146,664	7%	13,637,336	17,486,476	3,849,140	22%	13,441,922
Cost Adjustment Medicare		7,905,050	8,252,442	347,392	4%	59,725,827	64,954,711	5,228,884	8%	52,666,077
Charity Care		222,691	233,516	10,825	5%	1,836,018	1,837,995	1,977	0%	1,594,569
Contractual Allowances Other		1,566,101	1,883,514	317,413	17%	15,353,689	14,825,076	(528,614)	-4%	11,805,946
Administrative Adjustments		2,769	110,246	107,477	97%	285,745	867,741	581,996	67%	645,999
Allowance for Uncollectible Accounts		51,413	441,121	389,708	88%	1,652,859	3,472,051	1,819,193	52%	2,582,713
	Total Revenue Adjustments	11,823,002	13,142,481	1,319,478	10%	92,491,475	103,444,050	10,952,575	11%	82,737,226
	Net Patient Service Revenue	10,030,079	11,002,334	(972,254)	-9%	70,303,410	86,599,020	(16,295,610)	-19%	66,924,741
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Other Revenue										
340B Revenue		201,087	277,357	(76,270)	-27%	1,972,374	2,183,065	(210,691)	-10%	2,273,693
Other Operating Revenue		61,507	304,781	(243,274)	-80%	9,429,196	2,398,920	7,030,276	293%	7,251,212
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	Total Operating Revenues	10,292,673	11,584,471	(1,291,798)	-11%	81,704,980	91,181,006	(9,476,026)	-10%	76,449,647
Operating Expenses										
Salaries And Wages		5,304,103	5,555,425	251,323	5%	42,546,191	43,726,578	1,180,387	3%	8,479,577
Employee Benefits		1,162,133	1,431,213	269,081	19%	9,779,721	11,265,034	1,485,313	13%	3,286,118
Professional Fees		171,783	194,246	22,463	12%	1,783,852	1,528,906	(254,946)	-17%	3,789,949
Purchased Services		899,224	715,638	(183,586)	-26%	5,348,607	5,632,767	284,160	5%	12,718,116
Supplies		2,109,724	2,110,910	1,185	0%	15,807,890	16,614,903	807,013	5%	364,906
Insurance		70,387	58,565	(11,822)	-20%	519,502	460,966	(58,535)	-13%	920,650
Leases And Rentals		30,867	15,461	(15,406)	-100%	149,038	121,689	(27,349)	-22%	2,716,608
Depreciation And Amortization		491,508	549,516	58,009	11%	4,070,306	4,325,227	254,920	6%	403,097
Repairs And Maintenance		77,783	107,679	29,896	28%	631,252	847,535	216,283	26%	683,798
Utilities		93,188	105,814	12,626	12%	789,911	832,857	42,946	5%	406,779
Licenses And Taxes		89,307	56,552	(32,755)	-58%	467,730	445,117	(22,613)	-5%	1,200,047
Other		123,255	227,418	104,163	46%	1,230,414	1,790,001	559,587	31%	68,343,453
	Total Operating Expenses	10,623,263	11,128,437	505,174	5%	83,124,414	87,591,580	4,467,166	5%	103,313,098
	Operating Income (Loss)	(330,590)	456,034	(786,624)		(1,419,434)	3,589,426	(5,008,859)		(26,863,451)
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Non Operating Revenues (Expenses)										
Taxation For Maint Operations		18,032	22,750	(4,718)		172,768	179,067	(6,298)		136,234
Taxation For Debt Service		15,616	18,837	(3,221)		148,474	148,267	207	0%	353,077
Investment Income		13,422	28,103	(14,681)		154,193	221,200	(67,007)	-30%	(567,644)
Interest Expense		(72,998)	(94,102)	21,104	22%	(696,452)	(740,672)	44,219	6% 0%	0
Bond Issuance Costs Gain or (Loss) on Disposed Asset		-	-	-	0% 0%	-	0	-	0% 0%	0 55,784
Contributions		- 26,515	- 16,940	9,575	57%	245,920	133,333	- 112,587	84%	123,277
	Total Non Operating Revenues (Expenses)	587	(7,471)	8,058	108%	24,903	(58,805)	83,708	142%	100,729
Change in Net Position (Loss)		(330,003)	448,563	(778,566)	-174%	(1,394,531)	3,530,620	(4,925,151)	-139%	(26,762,722)
		(,)		(1.75,550)		(1,501,001)	-,-3•,•=3	(., . = 0, . 0 1)		(,· ,·)

Jefferson										
Healthcare	AUGUST 2020				AUGUST 2019					
STATISTIC DESCRIPTION	MO ACTUAL	MO BUDGET	<u>%</u> VARIANCE	<u>YTD</u> ACTUAL	YTD BUDGET	<u>%</u> VARIANCE	MO ACTUAL	<u>%</u> VARIANCE	<u>YTD</u> ACTUAL	<u>%</u> VARIANCE
FTEs - TOTAL (AVG)	591.99	625.21	5%	598.39	625.21	4%	576.68	-3%	569.26	-5%
FTES - PRODUCTIVE (AVG)	564.08	559.80	-1%	536.90	559.80	4%	508.74	-11%	507.08	-6%
ADJUSTED PATIENT DAYS	1,577	2,498	-37%	14,338	19,665	-27%	1,765	-11%	19,576	-27%
ICU PATIENT DAYS (IP + OBSERVATION, MIDNIGHT CENSUS)	54	84	-36%	463	662	-30%	61	-11%	1,082	-134%
ACU PATIENT DAYS (IP + OBSERVATION, MIDNIGHT CENSUS)	252	347	-27%	1,963	2,732	-28%	283	-11%	4,585	-134%
SWING IP PATIENT DAYS (MIDNIGHT CENSUS)	-	30	-100%	119	234	-49%	10	-100%	236	-98%
PATIENT DAYS (ACU, ICU, SWING), INCLUDES OBSERVATION	306	461	-34%	2,545	3,628	-30%	354	-14%	5,903	-132%
BIRTHS	8	10	-20%	57	80	-29%	10	-20%	127	-123%
SURGERY CASES (IN OR)	98	118	-17%	808	928	-13%	105	-7%	1,489	-84%
SURGERY MINUTES (IN OR)	13,670	15,669	-13%	104,161	123,330	-16%	13,864	-1%	195,674	-88%
SPECIAL PROCEDURE CASES	69	73	-5%	428	574	-25%	63	10%	967	-126%
LAB BILLABLE TESTS	20,761	19,809	5%	140,208	155,914	-10%	17,746	17%	260,540	-86%
BLOOD BANK UNITS MATCHED	16	46	-65%	308	362	-15%	44	-64%	611	-98%
MRIS COMPLETED	167	196	-15%	1,397	1,546	-10%	195	-14%	2,540	-82%
CT SCANS COMPLETED	551	516	7%	3,562	4,060	-12%	490	12%	6,742	-89%
RADIOLOGY DIAGNOSTIC TESTS	1,477	1,560	-5%	10,766	12,281	-12%	1,423	4%	20,589	-91%
ECHOs COMPLETED	173	139	24%	969	1,094	-11%	144	20%	1,812	-87%
ULTRASOUNDS COMPLETED	302	337	-10%	2,261	2,650	-15%	349	-13%	4,426	-96%
MAMMOGRAPHYS COMPLETED	227 35	313 42	-27% -17%	1,560 255	2,467 331	-37% -23%	248 37	-8% -5%	3,207 518	-106% -103%
NUCLEAR MEDICINE TESTS TOTAL DIAGNOSTIC IMAGING TESTS	2,932	3,103	-6%	20,770	24,429	-25%	2,886	2%	39,834	-103% -92%
PHARMACY MEDS DISPENSED	18,939	22,497	-16%	146,108	177,076	-17%	21,147	-10%	310.030	-112%
ANTI COAG VISITS	375	390	-4%	2,937	3,070	-4%	404	-7%	5,424	-85%
RESPIRATORY THERAPY PROCEDURES	2,154	3,963	-46%	19,532	31,190	-37%	3,272	-34%	51,573	-164%
PULMONARY REHAB RVUs	136	220	-38%	982	1,728	-43%	298	-54%	2,890	-194%
PHYSICAL THERAPY RVUs	6,119	7,653	-20%	47,363	60,237	-21%	7,018	-13%	102,347	-116%
OCCUPATIONAL THERAPY RVUs	1,157	1,107	5%	8,286	8,716	-5%	876	32%	14,385	-74%
SPEECH THERAPY RVUs	247	212	17%	1,684	1,665	1%	255	-3%	3,059	-82%
REHAB/PT/OT/ST RVUs	7,659	9,192	-17%	58,315	72,346	-19%	8,447	-9%	122,681	-110%
ER CENSUS	974	1,096	-11%	7,170	8,628	-17%	1,099	-11%	14,840	-107%
EXPRESS CLINIC	619	974	-36%	4,770	7,664	-38%	786	-21%	10,994	-130%
SOCO PATIENT VISITS	154	155	-1%	1,141	1,221	-7%	177	-13%	1,976	-73%
PORT LUDLOW PATIENT VISITS	611	736	-17%	4,290	5,791	-26%	647	-6%	9,443	-120%
SHERIDAN PATIENT VISITS	2,112	2,714	-22%	16,677	21,361	-22%	2,447	-14%	36,737	-120%
DENTAL CLINIC	311	340	-9%	1,931	2,674	-28%	297	5%	529	73%
WATERSHIP CLINIC PATIENT VISITS	1,040	1,099	-5%	7,154	8,652	-17%	1,069	-3%	14,992	-110%
TOWNSEND PATIENT VISITS	575	591	-3%	4,257	4,649	-8%	550	5%	7,986	-88%
TOTAL RURAL HEALTH CLINIC VISITS	5,422	6,609	-18%	40,220	52,012	-23%	5,973	-9%	82,657	-106%
OFF-SITE LAB	1,317	-	0%	4,069	-	0%		0%	-	100%
DISASTER CLINIC TOTAL COVID RESPONSE	94 1,411	-	0%	1,180 5,249	-	0% 0%	-	0% 0%	-	100% 100%
CARDIOLOGY CLINIC VISITS	330	365	-10%	2,501	2,875	-13%	240	38%	2,096	16%
DERMATOLOGY CLINIC VISITS	651	514	27%	4,618	4,044	14%	664	-2%	4,090	11%
GEN SURG PATIENT VISITS	234	310	-25%	1,814	2,443	-26%	321	-27%	2,637	-45%
ONCOLOGY VISITS	552	547	1%	4,041	4,305	-6%	472	17%	3,360	17%
ORTHO PATIENT VISITS	566	739	-23%	4,952	5,816	-15%	545	4%	4,675	6%
SLEEP CLINIC VISITS	129	244	-47%	1,208	1,920	-37%	105	23%	932	23%
UROLOGY VISITS	171	255	-33%	1,228	2,007	-39%	128	34%	1,805	-47%
WOMENS CLINIC VISITS	171	234	-27%	1,094	1,838	-40%	229	-25%	1,565	-43%
WOUND CLINIC VISITS	269	356	-24%	1,730	2,804	-38%	303	-11%	2,224	-29%
TOTAL SPECIALTY CLINIC VISITS	3,073	3,564	-14%	23,186	28,052	-17%	3,007	2%	23,384	-1%
SLEEP CENTER SLEEP STUDIES	59	71	-17%	384	562	-32%	73	-19%	498	-30%
INFUSION CENTER VISITS	705	855	-18%	5,599	6,732	-17%	870	-19%	5,892	-5%
SURGERY CENTER ENDOSCOPIES	81	79	3%	478	622	-23%	76	7%	596	-25%
HOME HEALTH EPISODES	39	85	-54%	403	666	-39%	73	-47%	603	-50%
HOSPICE CENSUS/DAYS	1,133	1,017	11%	8,515	8,007	6%	1,088	4%	7,670	10%
CARDIAC REHAB SESSIONS	73	170	-57%	550	1,337	-59%	109	-33%	136	75%
DIETARY TOTAL REVENUE	55,422	96,755	-43%	504,395	761,554	-34%	78,401	-29%	616,737	-22%
MAT MGMT TOTAL ORDERS PROCESSED	1,911	2,376	-20%	15,458	18,704	-17%	2,030	-6%	16,742	-8%
EXERCISE FOR HEALTH PARTICIPANTS	-	796	-100%	1,240	6,268	-80%	772	-100%	6,144	-395%

TO: BOARD OF COMMISSIONERS
FROM: HILARY WHITTINGTON, CAO/CFO
RE: AUGUST 2020 WARRANT SUMMARY

The following items need to be approved at the next commission meeting:

General Fund Warrants & ACH Transfers Allowance for Uncollectible Accounts / Charity Canceled Warrants \$14,497,931.31 (Provided under separate cover) \$276,873.58 (Attached) \$0.73 (Attached)

TO: BOARD OF COMMISSIONERS

FROM: HILARY WHITTINGTON, CAO/CFO

RE: AUGUST 2020 GENERAL FUND WARRANTS & ACH

FUND TRANSFERS

Submitted for your approval are the following warrants:

GENERAL FUND:

266492 267276 \$3,373,006.89

ACH TRANSFERS \$11,124,924.42

\$14,497,931.31

YEAR-TO-DATE: \$144,703,114.93

Warrants are available for review if requested.

TO: BOARD OF COMMISSIONERS FROM: HILARY WHITTINGTON, CAO/CFO

RE: AUGUST 2020 ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS, ADMINISTRATIVE, AND CHARITY CARE WRITE OFFS

Submitted for your approval are the following:

	AUG	AUG YTD	AUG YTD BUDGET
Allowance for Uncollectible Accounts:	51,413.15	1,652,858.65	3,472,051.26
Charity Care:	222,691.18	1,836,017.56	1,837,994.69
Other Administrative Adjustments:	2,769.25	285,745.49	867,740.99
TOTAL FOR MONTH:	\$276,873.58	\$3,774,621.70	\$6,177,786.94

TO: BOARD OF COMMISSIONERS FROM: HILARY WHITTINGTON, CAO/CFO

RE: AUGUST 2020 WARRANT CANCELLATIONS

State law requires you to pass a resolution canceling any warrants which are not presented to the Treasurer for payment within one year of issue.

DATE WARRANT AMOUNT 8/8/2019 257584 \$ 0.73

TOTAL: \$ 0.73

FROM: Medical Staff Services

RE: 09/22/2020 Medical Executive Committee appointments/reappointments for

Board approval 09/23/2020

C-0241

§485.627(a) Standard: Governing Body or Responsible Individual

The CAH has a governing body or an individual that assumes full legal responsibility for determining, implementing and monitoring policies governing the CAH'S total operation and for ensuring that those policies are administered so as to provide quality health care in a safe environment.

Interpretive Guidelines §485.627(a)

It is the responsibility of the governing body (or responsible individual) to appoint, with the advice of the medical staff, the individual practitioners to the medical staff. After considering medical staff recommendations, and in accordance with established CAH medical staff criteria and State and Federal laws and regulations, the governing body (or responsible individual) decides whether or not to appoint new medical staff members or to continue current members of the medical staff.

Recommended provisional appointment to the active/courtesy/allied health/locum tenens staff:

- 1. Benjamin Iles, DO Teleradiology
- 2. Mitchell Kok, MD Teleradiology
- 3. Thomas Kummet, MD Oncology
- 4. Kartik Rao, MD Emergency

Recommended re-appointment to the active medical staff with privileges as requested:

- 1. Molly Hong, MD Primary Care
- 2. Greg Smith, MD Oncology
- 3. John Hoyt, MD Pathology
- 4. Greg Wolgamot, MD Pathology
- 5. Joseph Mattern, MD Primary Care
- 6. Ronald (Chance) Irick, DO Emergency

Recommended re-appointment to the courtesy medical staff with privileges as requested:

- 1. Benis Babusis, MD Teleradiology
- 2. Ben Harmon, MD Teleradiology
- 3. Dawn Hastreiter, MD Teleradiology
- 4. Alice Josafat, MD Teleradiology
- 5. Andrew Olsen, MD Teleradiology
- 6. Brian Tryon, MD Teleradiology
- 7. Archit Bhatt, MD Telerneurology
- 8. Sachar Pawani, MD Teleneurology

Recommended re-appointment to the allied health staff with privileges as requested:

- 1. Randall Beck, PA-C Orthopedics
- 2. Candace Byers, PA-C Primary Care
- 3. Kevin Hines, PA-C General Surgery

Medical Student Rotation:

- 1. Tessa Moore end of September December
- 2. Josefine Wallace September December

90-day provisional performance review completed successfully:

N/A

Resignations:

- 1. Julie Lee, MD Teleradiology
- 2. Rachel O'Connor, MD Teleradiology
- 3. Jerome Domzalski, MD Teleradiology
- 4. Mahesh Atluri, MD Teleradiology