Jefferson Healthcare

Jefferson County Public Hospital District No.2 Board of Commissioners Meeting Victor J. Dirksen Conference Room 834 Sheridan St, 1st Floor ESSB

Business Session Draft Agenda Wednesday, October 18, 2017

Call to Order:	3:30
Approve Agenda:	3:31
Patient Story: Brandie Manuel, Chief Patient Care Officer	3:32
 Minutes: Action Requested September 20 Regular Session Minutes (pg. 2-4) October 4 Special Session Minutes (pg. 5-8) October 6 Special Session Minutes (pg. 9-10) 	3:37
 <u>Required Approvals</u>: Action Requested September Warrants and Adjustments (pg. 11-15) Medical Staff Credentials/Appointments/Reappointments Resolution 2017-38 Cancel Warrants (pg.16) 	3:38
Public Comment: (Alternative methods of providing public comment on any item on the agenda or any oth hospital issue is through a letter addressed to Commissioners at 834 Sheridan Street, Port Townsend, WA 98368 or email to Commissioners at <u>commissioners@jgh.org</u>)	3:40 her
 Jefferson County Proposition 1: Resolution 2017-36: Action Requested A Resolution Regarding the Creation of the Jefferson County Home Opportunity Fund (pg. 17-18) 	3:50
Critical Access Hospital Report: Brandie Manuel, Chief Patient Care Officer	4:00
 Financial Report: Hilary Whittington, Chief Administrative Officer/CFO September Pricing Review and Adjustment Recommendations 	4:20
Administrator's Report: Mike Glenn, CEO	4:40
Chief Medical Officer Report: Joe Mattern, MD, CMO	5:00
Board Report: Appoint Independent Auditor	5:20
Conclude:	5:30
This Regular Session will be officially audio recorded.	

Times shown in agenda are estimates only.

Jefferson Healthcare Owned and Operated by Jefferson County Public Hospital District No. 2 834 Sheridan Street, Port Townsend, WA 98368 We are an equal opportunity provider and employer.

Jefferson County Public Hospital District No.2 Board of Commissioners, Regular Session Minutes Wednesday, September 20, 2017 Victor J. Dirksen Conference Room

Call to Order:

The meeting was called to order at 3:30pm by Commissioner Buhler. Present were Commissioners Buhler, Dressler, De Leo, Kolff, and Ready. Also present were Mike Glenn, Chief Executive Officer, Hilary Whittington, Chief Administrative Officer/Chief Financial Officer, Caitlin Harrison, Chief Human Resources Officer, Lisa Holt, Chief Ancillary and Specialty Services Officer, Jenn Wharton, Chief Ambulatory and Medical Group Officer, Joe Mattern, MD, Chief Medical Officer, Kent Smith, DO, Medical Staff Director, and Alyssa Rodrigues, Administrative Assistant. This meeting was officially audio recorded by Jefferson Healthcare.

Approve Agenda:

Commissioner Dressler made a motion to approve the agenda. Commissioner Ready seconded.

Commissioner Kolff made an amended motion to allow public comment after Strategic Plan and Behavioral Heath Update. Motion died for lack of second.

Action: Original Motion passed 4 to 1. Commissioner De Leo, Dressler, Ready, and Buhler in favor. Commissioner Kolff opposed.

Patient Story:

Lisa Holt, Chief Ancillary and Specialty Services Officer read aloud a letter from an Anti-Coagulation patient. The patient thanked the team for the progress they had made with point of care services within the Anti-Coagulation clinic

Minutes:

• September 6 Regular Session minutes

Commissioner De Leo made a motion to approve the September 6 Regular Session Minutes. Commissioner Dressler seconded.

Action: Motion passed unanimously.

Required Approvals:

- August Warrants and Adjustments
- Resolution 2017-37 Cancel Warrants

Commissioner De Leo made a motion to approve August Warrants and Adjustment and Resolution 2017-37 Cancel Warrants as presented. Commissioner Ready seconded the motion.

Action: Motion passed unanimously.

Public Comment:

No public comment was made.

No on Proposition 1 Presentation: No Action Requested

Jim Scarantino, member of the Jefferson County GOP Proposition 1 Committee expressed his views on the opposition of Proposition 1.

Comments were made from the board.

Public Comment was made.

Compliance Report:

Erin Coffey, Compliance Officer and Patient Access Services Manager presented the Compliance report

Discussion ensued.

<u>Strategic Plan 2017-2020:</u> Action Requested Mike Glenn presented the Strategic Plan 2017-2020.

Commissioner Dressler made a motion to accept the 2017-2020 Strategic Plan. Commissioner De Leo seconded.

Discussion ensued. **Action:** Motion passed unanimously.

<u>Financial Report:</u> Hilary Whittington, Chief Administrative Officer /Chief Financial Officer, presented the August financial report and gave the Patient Financial Experience Task Force Report Out.

Discussion ensued.

<u>Administrator's Report:</u> Mike Glenn, Chief Executive Officer, gave his administrator's report regarding a Behavioral Health Update.

Discussion ensued.

Commissioner Ready made a motion to adopt the Discovery Behavioral Health and Jefferson Healthcare affiliation. Commissioner De Leo seconded.

Discussion ensued. **Action:** Motion passed unanimously.

<u>Chief Medical Officer Report:</u> Joe Mattern, MD, Chief Medical Officer gave an update on Primary Care Staffing.

Board Reports:

Commissioner Buhler announced that the Washington State Hospital Association Rural Advocacy Days talking points have been distributed to the Commissioners.

Commissioner Ready made a motion that Mike Glenn, CEO, and the Commissioners attending Rural Advocacy Days should tell someone at WSHA Rural Advocacy Days that our Board of Commissioners continues to support a more serious study of a single-payer healthcare plan. Commissioner Kolff seconded.

Discussion ensued.

Action: Motion failed 4 to 1, Commissioner Ready in favor, Commissioners Kolff, De Leo, Buhler, and Dressler opposed.

Mike Glenn, CEO, gave an update on the investigation regarding the Public Disclosure Commission complaint filed against Jefferson Healthcare.

Discussion ensued.

Commissioner Ready distributed pedometers to Commissioners for the pedometer challenge that was derived from the Jefferson County 5210 initiative.

Commissioner Buhler announced that the book "The Thin Book of Trust, An Essential Primer for Building Trust at Work" provided by Karma Bass, Consultant, Via Consulting was distributed to Commissioners and requested that they should read before the October 4 Special Session meeting.

Discussion ensued.

Commissioner Kolff questioned if the January 3 regular session Commission meeting would be canceled.

Discussion ensued.

Commissioner Kolff thanked Lisa Holt, Chief Ancillary and Specialty Services Officer for attending the Citizens for Healthcare Access Committee and giving a thorough report on the point of care and anticoagulation services.

Commissioner Buhler announced she distributed the Board of Health minutes from last month to the Commissioners.

Conclude:

Commissioner De Leo made a motion to conclude the meeting. Commissioner Dressler seconded the motion.

Action: Motion passed unanimously.

Meeting concluded at 6:16pm.

Approved by the Commission:

Chair of Commission: Jill Buhler _____

Secretary of Commission: Marie Dressler _____

Jefferson County Public Hospital District No.2 Board of Commissioners Special Session Minutes October 4, 2017 Victor J. Dirksen Conference Room

Call to Order

The meeting was called to order at 9:05 am by Commissioner Buhler. Present were Commissioners Buhler, De Leo, Dressler, Kolff, Ready, and Mike Glenn, CEO. Also present were Karma Bass, facilitator, and Alyssa Rodrigues, Administrative Assistant. The meeting was officially audio recorded by Jefferson Healthcare.

Work Session:

Karma Bass, facilitator, introduced herself and explained her job role and responsibilities and reviewed the board retreat objectives.

Karma Bass asked each member of the board and public what they hope to get out of the meeting today.

Discussion ensued.

Karma Bass talked about creating a gracious space, meeting content, and group process, along with decision making styles.

Discussion ensued.

Karma Bass went over a sample of guidelines that are expected for the board retreat.

Discussion ensued.

Board discussed current events that have caused disagreements and how they were handled.

Commissioner Buhler recessed the meeting for break at 10:48am. Commissioner Buhler reconvened the meeting at 11:01am.

Work Session:

Karma Bass discussed board self-assessment results and key issues.

Discussion ensued.

Board discussed mission, vision, and the preamble.

Discussion ensued.

Public commented.

Karma Bass spoke about the areas of opportunity.

Discussion ensued.

Commissioners discussed the frequency of the meetings and the purpose of the meetings.

Discussion ensued.

Commissioner Kolff made a motion with recommendations from the chair and CEO to make meetings once a month and change the time of the meeting. Commissioner Dressler seconded.

Discussion ensued.

Commissioner Dressler made an amended motion to move the meetings to the 4th Wednesday of the month.

Discussion ensued.

Commissioner Dressler withdrew her amended motion.

Discussion ensued.

Commissioner Kolff made an amended motion to move the meetings to no more than once a month. Motion died for lack of second.

Discussion ensued.

<u>Action:</u> Original motion passed 4 to 1. Commissioner Buhler, Dressler, Kolff, and Ready in favor. Commissioner De Leo opposed.

Karma Bass discussed the key questions from the board self-assessment.

Discussion ensued.

Karma Bass discussed board action plans and board report packet.

Discussion ensued

Board discussed CEO evaluation and performance process.

Discussion ensued.

Commissioner Buhler recessed for meeting at 12:40pm. Commissioner Buhler reconvened the meeting at 12:59pm.

Work Session:

Karma Bass recapped how the meeting was going.

Discussion ensued.

Karma Bass discussed board culture and the idea of board members making each other look good.

Discussion ensued.

Karma Bass discussed managing conflict and building trust. She discussed the dimensions of trust, sincerity, reliability, competence, and care.

Discussion ensued.

Karma Bass discussed board responsibilities and fiduciary duties, the duty of care, the duty of obedience, and the duty of loyalty.

Commissioner De Leo made a motion to rescind all current appointments to external committees and bar the board from appointing commissioners to external committees in the future. Commissioner Kolff seconded

Discussion ensued. **Action:** Motion failed unanimously.

Karma Bass discussed the distinction between governance and management.

Discussion ensued.

Commissioner Buhler recessed the meeting at 2:35pm. Commissioners came back to the meeting at 2:45pm.

Discussion ensued.

Karma Bass discussed important questions to clarify board roles.

Discussion ensued.

Karma Bass discussed action planning and board effectiveness next steps which included, meetings once a month, a new and revised PowerPoint and agenda template, board education, quality oversight, and review and revise the CEO performance evaluation and compensation processes.

Discussion ensued.

Commissioner Ready was excused.

The Board went around and explained what came out of the meeting and what personal to do's each member had.

Discussion ensued.

Public commented.

Karma Bass gave her closing remarks.

Conclude:

Commissioner Dressler made a motion to conclude meeting. Commissioner Kolff seconded the motion.

Action: Motion passed unanimously.

Meeting concluded at 4:05pm.

Approved by the Commission: Chair of Commission: Jill Buhler _____

Secretary of Commission: Marie Dressler

Jefferson County Public Hospital District No.2 Board of Commissioners Special Session Agenda October 06, 2017 Northwest Maritime Center– Port Townsend 431 Water St, Port Townsend, WA 98368

Swedish Health Network Annual Symposium:

Present from Jefferson Healthcare were Commissioner Jill Buhler, Chair, Commissioner Marie Dressler, Secretary, Commissioner Tony De Leo, Kees Kolff, and Matt Ready, CEO Mike Glenn, Chief Medical Information Officer Corey Asbell, Chief Medical Officer, Dr. Joe Mattern, Brandie Manuel, Chief Patient Care Officer, Jennifer Wharton, Chief Ambulatory and Medical Group Officer, Lisa Holt, Chief Ancillary and Specialty Services Officer, and Caitlin Harrison, Chief Human Resources Officer.

Present from Olympic Medical Center were Commissioner, Jim Leskinovitch, President, Commissioner Jean Hordyk, Secretary, Commissioner Tom Oblak, Jim Cammack, and John Beitzel, CEO Eric Lewis, Jennifer Burkhardt JD, GPHR, Labor and Employment Council, Lorraine Wall, Chief Nursing Officer, Mark Fischer MD, Med Exec, Member at Large, Bobby Beeman, Manager, Communications, Kara Urnes, MD, OMP Physicians Council, Vice-Chair, and Gay Lynn Iseri, Executive Assistant.

Present from Swedish Health Network and Providence were Heidi Aylsworth, Chief Strategic Officer, Swedish, Tami Bloom, Sr. Business Development Specialist, Swedish, Arti Chandra, Physician, Family Medicine, SMG, Kathleen Daman, Clinical Program Manager, TeleHealth, Swedish, Kristen Federici, Director, Government and Public Affairs, Providence, Suzanne Gallant, Clinical Program Coordinator, TeleHealth, Swedish, Guy Hudson, CEO, Swedish, I-Nong Lee, Sr. Project Manager, Swedish, Jim Martin, Chief Medical Officer, SMG, Lauren Platt, Manager, Government and Public Affairs, Providence, Jesse Todhunter, Director Physician Network, TeleHealth, Swedish, Scott Marshall, Account Manager, Community Connect, Providence, Gillian Ehrlich, ARNP, Family Nurse Practitioner, SMG.

Heidi Aylsworth, Chief Strategic Officer, SHS, and Providence Western Washington and CEO Mike Glenn, Jefferson Healthcare welcomed attendees and introductions were made. Arti Chandra, MD, SMG and Gillian Ehrlich, DNP, ARNP, SMG presented on Functional Medicine and the principles of functional medicine, and leveraging with Population Health Management.

Following a ten minute break CEO, Mike Glenn, Jefferson Healthcare, CEO Eric Lewis, Olympic Medical Center, and CEO Guy Hudson, MD, Swedish Health Systems provided organizational updates.

Following an hour lunch Kristen Federici, Director, Government and Public Affairs and Lauren Platt, Manager, Government and Public Affairs lead an advocacy discussion regarding the current environment and the effects and impacts on rural communities.

Following a ten minute break James Martin, MD Chief Medical Officer, Swedish Health Systems lead a discussion on physician engagement.

Heidi Aylsworth, Chief Strategy Officer, SHS & Providence Western Washington and CEO Mike Glenn, Jefferson Healthcare provided closing remarks.

Meeting concluded at 3:09pm.

Approved by the Commission: Chair of Commission: Jill Buhler

Secretary of Commission: Marie Dressler

TO:BOARD OF COMMISSIONERSFROM:HILARY WHITTINGTON, CFORE:SEPTEMBER 2017 WARRANT SUMMARY

The following items need to be approved at the next commission meeting:

General Fund Warrants & ACH Transfers
Bad Debt / Charity
Canceled Warrants

\$7,895,747.42 (Provided under separate cover) \$240,486.51 (Attached) \$7,113.00 (Attached)

TO: BOARD OF COMMISSIONERS

FROM: HILARY WHITTINGTON, CFO

RE: SEPTEMBER 2017 GENERAL FUND WARRANTS & ACH FUND TRANSFERS

Submitted for your approval are the following warrants:

GENERAL FUND:

239283 - 239997	\$4,179,121.37
ACH TRANSFERS	\$3,716,626.05
	\$7,895,747.42
YEAR-TO-DATE:	\$71,302,923.71

Warrants are available for review if requested.

TO:BOARD OF COMMISSIONERSFROM:HILARY WHITTINGTON, CFORE:SEPTEMBER 2017 BAD DEBT, ADMINISTRATIVE, AND CHARITY CARE WRITE OFFS

Submitted for your approval are the following:

85,999.14 \$2,333,005.39
\$16,455.22 \$983,711.67
\$44,151.35 \$177,192.99
\$46,605.71 \$3,493,910.05
8

TO:BOARD OF COMMISSIONERSFROM:HILARY WHITTINGTON, CFORE:SEPTEMBER 2017 WARRANT CANCELLATIONS

State law requires you to pass a resolution canceling any warrants which are not presented to the Treasurer for payment within one year of issue.

DATE WARRANT AM 9/1/2016 230102 \$

AMOUNT \$ 7,113.00

TOTAL:

\$ 7,113.00

Greas Revenue Impatent Revenue Z.919,995 3.329,805 (440,810) 12/4 33.376,469 30.301,239 3.075,220 (10%) ESDBE-171 Total Greas Revenue 16.497,816 17,281,1918 (174,097) 3% 121,805,801 128,805,201 (199,306) 4% 103,555,572 Total Greas Revenue 16.497,816 17,281,723 (193,907) 5% 162,5273,409 (199,0360) 4% 103,855,572 Cot Adjustment Modicale 793,002 2,120,884 1,270,997 23% 162,5273,409 128,002,905 5,045,198 23% 142,522,711 153,003,90 5,045,198 23% 142,522,711 163,900,905 5,045,198 23% 142,522,711 163,198 23% 142,522,711 163,198 23% 142,522,711 173,381 166,348 47% 144,242,711 138,582,211,1018 142,524 177,133 146,528 177,113,393 146,528 177,133,314 147,226 177,112,313 146,528 178,143,144 144,451 Total Revenue Adjustenents 9,423,847 9,411,1		September 2017 Actual	September 2017 Budget	Variance Favorable/ (Unfavorable)	%	September 2017 YTD	September 2017 Budget YTD	Variance Favorable/ (Unfavorable)	%	September 2016 YTD
Compatient Revenue 13,577,821 13,557,821 13,567,821 13,578 224,568 56,542,803 658,327 13,567,821 13,578 12,528,558 14,522,578 13,578	Gross Revenue									
Total Gross Revenue 16,497,816 17,281,723 (783,907) 5% 155,273,409 157,283,769 (1,900,300) +1% 128,649,744 Revenue Adjustments Cost Adjustment Medicate 793,992 2,120,984 1,327,892 65% 155,273,409 157,283,769 (1,900,300) +1% 128,649,744 Cost Adjustment Medicate 6,684,245 6,564,815 14,222,771 19,300,969 5,646,198 26% 14,222,711 19,300,969 5,646,198 26% 14,824,221 111,898 167,533 75% 14,824,221 111,898 167,533 19% 22,1415 Administrative Adjustments 16,427,616 17,231,732 126,558 344,151 117,135 (16,653) 46% 14,222,121 Net Adjustments 9,423,847 9,411,302 (12,546) 0% 84,984,556 85,642,833 160,627,521 0% 84,984,556 85,642,833 160,627,521 0% 84,984,556 85,642,833 160,627,521 0% 26,868 35,776 226,869 35,776 226,869 35,776 226,868 35,776	Inpatient Revenue	2,919,995	3,329,805	(409,810)	-12%	33,376,459	30,301,239	3,075,220	10%	25,096,171
Revenue Adjustments 793,092 2,120,984 1,327,892 63% 14,252,771 19,009,969 5,046,198 20% 14,320,975 Cost Adjustment Medicate 6,966,443 5,569,544 (1,270,469) 25% 55,528,358 55,283,38 7% 41,854,275 Charty Care 91,560 19,670,00 16,850 118,564,221 167,266 17% 712,431 Administrative Adjustments 5,040,01 19,372 (13,529) -102,7% 23,441,51 177,133 (166,458) 94,330,451 148,447 Administrative Adjustments 9,423,647 0,411,302 (12,2540) -16,7% 24,145,337 1% 664,422,123 Net Patient Service Revenue 7,073,969 7,870,421 (796,452) -10% 70,288,653 71,820,876 (1,332,023) -25% 60,227,621 Other Greaming Revenue 2,43,165 251,844 (8,679) -3% 2,518,667 2,291,778 226,889 10% 2,55,596 Other Greaming Revenue 7,433,58 6,24,870 (115,877)	Outpatient Revenue	13,577,821	13,951,918	(374,097)	-3%	121,896,950	126,962,530	(5,065,580)	-4%	103,553,573
Cost Adjustment Medical 733.02 2,120.94 1,327.022 63% 14,327.025 63% 14,320.975 638.03 77.6 14,320.975 Cost Adjustment Medical 6,966,443 5,685,444 (12,7049) 9,27 18,320.025 (13,629,033) 77.6 41,654,275 Charthy Care 91,520 11,620,00 19,472 (11,620,00 11,656,221 11,656,221 11,619,809 (13,733) 45,64 9,232 22,514 14,64,55 983,712 167,266 11,64,86 9,473,81 46,64 98,731 17,666 94,64 2,21,615 146,451 98,731 17,666 94,64 2,21,163 146,421 146,451 94,11,302 112,246 146,764 18,356 65,642,893 656,337 15,666,883 94,67,724 166,453 94,767 146,425 94,767 146,425 18,357 116,320,203 226,56 60,227,621 Other Revenue 2,03,156 25,1544 (16,759) -767,288,533 71,620,876 (11,52,776 73,5394 52,66,453 527,76 </td <td>Total Gross Revenue</td> <td>16,497,816</td> <td>17,281,723</td> <td>(783,907)</td> <td>-5%</td> <td>155,273,409</td> <td>157,263,769</td> <td>(1,990,360)</td> <td>-1%</td> <td>128,649,744</td>	Total Gross Revenue	16,497,816	17,281,723	(783,907)	-5%	155,273,409	157,263,769	(1,990,360)	-1%	128,649,744
Cost Adjustment Medicare 6.966.443 5.695.494 (1.270.499) 22% 5.528.338 51.820.255 (1.68.90) 117% 772.431 Adjust Burd Dabi 9.423,847 9.411,302 (12.549) 0% 44.864.556 65.42,893 658.337 1% 66.42,2123 Other Revenue 7.079.667 7.670.421 (796.457) -306 2.218.687 2.217 22.63.58 105.65 2.217.25 60.227.51 Other Avenue 443.655 45.42.893 658.337 1% 60.227.52 60.227.52 77.58 2.215.55 60.227.52 77.58 2.215.54	Revenue Adjustments									
Charling Care 91,250 109,100 16,850 16% 916,455 933,712 107,256 17% Contractual Munames Other 1,423,85 120,877 (21,2409) 145,855 933,712 147,266 17% Administrative Adjustments 96,237 256,374 158,137 622% 2,313,005 147,006 95% 2,146,381 Total Revenue Adjustments 9,423,847 9,411,302 (12,546) 0% 4,49,843 658,337 1% 66,422,122 Net Patient Service Revenue 7,073,969 7,870,421 (796,452) -10% 70,288,83 71,620,876 (1,322,023) -2% 60,227,521 Other Revenue 7,073,969 7,870,421 (796,452) -10% 74,150,087 (1,322,023) -2% 60,227,521 Other Generule 243,165 251,844 (8,679) -3% 2,518,667 2,291,773 226,889 10% 2,253,596 Other Generule 243,165 251,844 (8,679) -3% 2,518,667 2,291,773 226,889	Cost Adjustment Medicaid	793,092	2,120,984	1,327,892	63%	14,252,771	19,300,969	5,048,198	26%	14,320,975
Contractual Allowances Other Adjust Bao Debt Adjust Bao Debt 99,237 255,374 158,137 Catal Revenue Adjustments 9423,487 9423,918 105,686 105,775 105,778 105,784 105,784 105,787 84 105,784 105,784 105,787 84 105,784 105,787 105,784 105,787 105,784 105,784 105,784 105,787 105,784 105,787 105,784 105,787 105,784 105,787 105,784 105,787 105,784 105,787 105,784 105,787 105,784 105,787 105,784 105,787 105,784 105,787 105,784 105,787 1	Cost Adjustment Medicare	6,966,443	5,695,494	(1,270,949)	-22%	55,528,358	51,829,025	(3,699,333)	-7%	41,854,275
Administrative Adjustments 51,000 19,472 (61,522) 162% 214,151 177,133 (166,585) 94% 148,447 Adjust Bad Debt 9,423,847 9,411,302 (12,549) 07% 84,984,556 85,642,893 658,337 1% 66,422,123 Net Patient Service Revenue 7,073,969 7,870,421 (796,452) -10% 70,288,853 71,620,876 (13,320,23) -2% 60,227,621 Other Revenue 243,165 251,844 (8,679) -3% 2,518,667 2,291,778 226,889 10% 2,235,356 Meaningful Use The incentive 243,165 251,844 (8,679) -3% 1,191,873 994,768 106,665 357% 12,250 Other Operating Revenue 7,419,335 8,234,870 (815,555) -10% 7,4136,176 74,937,361 (801,185) -1% 63,280,450 Operating Expenses 3905,764 25,186,671 2291,778 252,686 10%,990,72 77,573,341 7,994,482 601,1185) -1% 63,280,450			-				-			712,431
Adjust Bad Debt 98,237 256,374 158,137 627% 2,185,999 2,333,005 147,006 6% 2,164,381 Total Revenue Adjustments 9,423,847 9,411,302 (12,546) 0% 84,984,556 85,642,893 658,337 1% 668,422,122 Net Patient Service Revenue 7,073,969 7,870,421 (796,452) 10% 70,288,853 71,620,876 (1,332,023) 2% 60,227,621 Other Revenue 243,165 251,844 (8,679) -3% 2,518,667 2.291,778 226,869 10%, 213,758 2253,596 Other Operating Revenue 7,419,335 8,234,870 (815,555) 10% 74,136,176 74,937,381 (801,185) 1% 65,260,450 Operating Expenses 3 397,473 126,266 (15,847) 0% 56,483,324 57,064,342 601,618 2% 30,526,778 Supplies 130,0129 1,773,307 (12,626) (15,847) 0% 56,483,324 57,064,342 601,618 2% 30,526,778 Supplies 1,300,129 1,773,307 (12,822) 11% 46,255 55,6466 (12,718,99) 7% 30,170,41 Burance 1,7973 7,778 128,484								(837,833)		
Total Revenue Adjustments 9.423,847 9.411,302 (12,546) 0% 84,984,556 85,642,893 658,337 1% 66,422,122 Net Patient Service Revenue 7,073,969 7,870,421 (796,452) -10% 70,288,853 71,820,876 (1,332,023) -2% 66,227,621 Other Revenue 243,165 251,844 (8,679) -3% 1,57,844 2,291,778 226,889 10% 2,253,586 327% 2,253,586 337% 2,253,586 357% 2,253,586 357% 2,253,586 357% 2,253,586 357% 2,253,586 357% 2,253,586 357% 2,253,586 357% 2,253,586 357% 2,253,593 109% 1,136,176 7,4,337,361 (801,185) -1% 63,260,450 Operating Revenues 7,419,335 8,234,870 (815,535) -10% 7,4136,176 7,4,337,361 (801,1185) -1% 7,49,373,561 20% 57,78 57,78 57,78 57,78 57,78 57,778 57,778 57,778 57,778 57,778 </td <td></td> <td></td> <td>-</td> <td></td> <td></td> <td></td> <td>-</td> <td></td> <td></td> <td></td>			-				-			
Net Patient Service Revenue 7,073,969 7,870,421 (796,452) -10% 70,288,853 71,620,876 (1,332,023) -2% 60,227,621 Other Revenue 3,288 (3,289) -10% 136,764 2,291,778 226,889 10% 2,253,596 Meaninglu Use Err Incentive - 3,288 (3,289) -10% 136,774 2,917,891 197,082 20% 757,964 Other Operating Revenues 7,419,335 8,234,870 (815,535) -10% 74,136,176 74,937,361 (601,185) -1% 63,266,778 Stabilities And Wages 4,091,113 4,075,266 (15,847) 0% 36,483,324 37,084,942 601,618 2% 30,526,778 Professional Fees 427,788 281,104 (146,664) -52% 3,769,942 2,558,046 (1,11,86) -47% 2,725,27 Professional Fees 427,788 281,104 (146,664) -52% 3,709,442 2,558,046 (1,211,86) -47% 2,725,27 Prordessional Fees 1,77,307	Adjust Bad Debt	98,237	256,374	158,137	62%	2,185,999	2,333,005	147,006	6%	2,164,381
Other Revenue 243,165 251,844 (8,679) -3% 2,518,667 2,291,77 226,889 10% 2,253,596 Meaningful Use Ehr Incentive Other Operating Revenues 7,419,335 8,234,870 (815,535) -10% 7,4133,761 (801,185) 1% 63,2260,450 Operating Expenses 7,419,335 8,234,870 (815,535) -10% 7,4136,176 7,4937,361 (801,185) 1% 63,2260,450 Operating Expenses Salaries And Wages 4,091,113 4,075,266 (15,847) 0% 36,483,324 37,084,942 601,618 2% 30,526,778 Professional Fees 975,471 1006,680 31,209 3% 30,057,740 9,160,729 85,049 1% 7,499,072 Purchesel Services 339,756 522,574 128,648 24% 4,503,640 4,754,472 57,499,072 Purchesel Services 319,575,472 21,575 54,713,031 134,486 24% 4,503,640 4,775,427 25,789,774 9,017,043 Insurance 18,307,1457	Total Revenue Adjustments	9,423,847	9,411,302	(12,546)	0%	84,984,556	85,642,893	658,337	1%	68,422,123
340B Revenue 243,165 251,844 (8,679) -9% 2,161,867 2,29,178 228,899 10% 2,253,999 Meaningful Use Ehr Incentive Other Operating Revenue 7,419,335 8,234,870 (815,535) -10% 136,764 29,918 106,866 357% 21,250 Operating Revenues 7,419,335 8,234,870 (815,535) -10% 74,136,176 74,37,361 (601,185) -1% 63,260,450 Operating Expenses Salaries And Wages 4,091,113 4,075,266 (15,847) 0% 36,483,324 37,084,942 601,618 2% 74,99,072 255,046 (12,11,896) 47% 2,725,257 Purchased Services 335,728 52,274 128,044 24% 4,503,640 4,755,427 217,877 5% 4,130,313 Supples 1,300,129 1,73,307 (126,622) -11% 1,448,686 108,749 74% 3,768,542 2,755,909 (422,954) -15% 4,193,031 Supples 1,300,129 1,73,30 15,768 76%<	Net Patient Service Revenue	7,073,969	7,870,421	(796,452)	-10%	70,288,853	71,620,876	(1,332,023)	-2%	60,227,621
Meaningful Use Ehr Incentive Other Operating Revenue 1.3,288 (3,288) 1.000% 136,784 29,918 106,866 357% 21,250 Total Operating Revenues 7,419,335 8,234,870 (815,535) -10% 74,136,176 74,937,361 (801,185) -1% 63,260,450 Operating Expenses Salaries And Wages 4,091,113 4,075,266 (15,847) 0% 36,483,324 37,044,942 601,618 2% 30,526,776 Salaries And Wages 4,091,113 4,075,266 (15,847) 0% 36,483,324 36,483,324 55,046 (1,21,186) -47% 2,275,257 Purchased Services 395,726 522,574 126,848 4,503,440 4,575,427 25,1787 5% 4,193,031 Insurance 1,300,129 1,173,077 16,6221 -11% 1,104,6364 106,256 1,501,079 76,179,99 7% 49,942 21,550,06 24,242,241 1,042,251 1,042,251 1,042,251 1,042,251 1,042,251 1,042,251 1,042,251 1,050,066 24,173	Other Revenue									
Other Öperating Revenue 102,201 109,317 (7,17) -7% 1,191,873 994,789 197,083 20% 757,984 Total Operating Revenues 7,419,335 8,234,870 (815,535) -10% 74,136,176 74,937,361 (801,185) -1% 63,260,450 Operating Expenses Statines And Wages 4,091,113 4,075,266 (15,847) 0% 96,757,40 916,0789 86,049 1% 7,499,072 Professional Fees 4227,788 281,104 (146,684) 25% 3,769,942 2,558,046 (1,211,896) -47% 2,725,527 Purchased Sarices 335,726 552,274 126,848 24% 4,503,604 475,547 25,1787 5% 4,193,031 Supplies 1,300,129 1,71,307 (126,822) -11% 11,448,666 10,677,097 (771,599) -7% 9,017,043 Lesses And Rentals 100,355 142,4568 34,4614 24% 3,0567 680,016 281,739 4492,033 Utilities 10,267,788	340B Revenue	243,165	251,844	(8,679)	-3%	2,518,667	2,291,778	226,889	10%	2,253,596
Total Operating Revenues 7,419,335 8,234,870 (815,535) -10% 74,136,176 74,937,361 (801,185) -1% 63,260,450 Operating Expenses Salaries And Wages 4,091,113 4,075,266 (15,847) 0% 36,483,324 37,084,942 601,818 2% 30,526,778 Professional Frees 975,471 1,006,680 31,209 3% 9,075,740 9,160,789 85,049 1% 7,499,072 Supplies 1,300,129 1,173,307 (126,842) -11% 11,448,696 10,677,097 (77,1599) -7% 9,017,043 Insurance 83,574 55,890 (22,7683) -50% 445,245 506,603 43,358 9% 489,887 Leases And Rentals 108,355 142,968 30,812 (54,376) -18% 33,7854 88,026 445,245 506,603 43,358 9% 489,887 Leases And Rentals 108,355 142,968 30,785 880,026 445,5510 -7% 552,544 42,603 43,378	Meaningful Use Ehr Incentive	-	3,288	(3,288)	-100%	136,784	29,918	106,866	357%	21,250
Operating Expenses Statries And Wages 4.091,113 4.075,266 (15,847) 0% 36,483,324 37,084,942 601,618 2% 30,526,778 Employee Benefits 975,471 1,006,680 31,209 3% 9,075,740 9,160,789 85,049 1% 7,499,072 Purchased Services 335,726 522,574 126,642 24% 4,503,640 4,756,427 251,787 5% 4,199,031 Supplies 1,300,129 1,173,307 (126,822) -11% 11,448,696 10,677,097 (771,599) -7% 9,017,043 Insurance 83,574 552,806 (27,683) 50% 465,245 508,603 43,355 9% 4488,867 Leeses And Rentals 109,355 142,968 34,414 24% 1,026,759 1,301,013 274,254 21% 1,042,351 Ublitties 72,120 75,607 3,487 5% 393,567 680,206 281,394 448,2633 Ublitties 17,979 74,737 56,758	Other Operating Revenue	102,201	109,317	(7,117)	-7%	1,191,873	994,789	197,083	20%	757,984
Salaries And Wages 4,091,113 4,075,266 (15,847) 0% 36,483,324 37,084,942 601,618 2% 30,526,778 Employee Benefits 975,471 1,006,680 31,209 3% 9,075,740 9,160,789 85,049 1% 7,499,072 Purchased Services 325,726 522,574 126,848 24% 4,503,640 4,755,427 251,787 5% 4,193,031 Supplies 1,300,129 1,173,307 (126,822) -11% 11,448,666 10,677,097 777,59 -9% 9,017,043 Insurance 83,574 55,890 (27,683) -50% 465,245 508,603 43,358 9% 489,867 Leases And Rentals 108,355 142,968 34,614 24% 1,026,759 1,301,013 274,224 21% 1,042,351 Depreciation And Amorization 357,183 302,612 654,376 733,587 680,106 281,739 41% 482,033 Utilities 72,92 75,607 3,487 5%	Total Operating Revenues	7,419,335	8,234,870	(815,535)	-10%	74,136,176	74,937,361	(801,185)	-1%	63,260,450
Salaries And Wages 4,091,113 4,075,266 (15,847) 0% 36,483,324 37,084,942 601,618 2% 30,526,778 Employee Benefits 975,471 1,006,680 31,209 3% 9,075,740 9,160,789 85,049 1% 7,499,072 Purchased Services 325,726 522,574 126,848 24% 4,503,640 4,755,427 251,787 5% 4,193,031 Supplies 1,300,129 1,173,307 (126,822) -11% 11,448,666 10,677,097 777,59 -9% 9,017,043 Insurance 83,574 55,890 (27,683) -50% 465,245 508,603 43,358 9% 489,867 Leases And Rentals 108,355 142,968 34,614 24% 1,026,759 1,301,013 274,224 21% 1,042,351 Depreciation And Amorization 357,183 302,612 654,376 733,587 680,106 281,739 41% 482,033 Utilities 72,92 75,607 3,487 5%	Operating Expenses									
Employee Benefits 975,741 1,006,680 31,209 3% 9,075,740 9,160,789 85,049 1% 7,499,072 Professional Fees 427,788 281,104 (146,684) -52% 3,759,942 2,558,046 (1,211,896) -47% 2,725,257 Purchased Envices 395,726 522,774 126,642 24% 4,503,640 4,755,471 25,8046 (1,211,896) -47% 2,725,257 Purchased Envices 395,726 522,774 126,822 -11% 11,448,686 106,77,097 (771,599) -7% 9,017,043 Insurance 83,574 50,809 (27,683) 50%,603 43,358 9% 489,887 Leases And Rentals 108,355 142,968 34,614 24% 1,026,759 1,301,013 274,254 21% 1,042,351 Depreciation And Amorization 357,188 302,812 (54,376) -18% 3,178,544 2,755,590 (42,2,954) 41% 426,03,281 Utilities 72,120 75,607 3,487		4.091.113	4.075.266	(15.847)	0%	36.483.324	37.084.942	601.618	2%	30.526.778
Professional Fees 427,788 281,104 (146,684) 52% 3,769,942 2,558,046 (1,211,980) 47% 2,725,257 Purchased Services 3395,726 522,574 126,848 -52% 4,503,640 4,755,427 251,787 5% 4,193,031 Insurance 83,574 55,890 (27,683) -50% 465,245 508,603 43,358 9% 489,887 Leases And Rentals 108,355 142,968 34,614 24% 1,026,759 1,301,013 274,254 21% 1,042,351 Depreciation And Amortization 357,188 302,812 (54,376) -18% 3,176,544 2,755,590 (422,954) -15% 2,654,682 Repairs And Maintenance 17,979 74,737 56,758 76% 398,367 680,106 281,739 41% 482,033 Ublitties 72,120 75,607 3,487 5% 733,587 680,106 281,739 41% 482,033 Ublitties 72,120 75,607 3,487 <td< td=""><td>5</td><td></td><td></td><td></td><td></td><td></td><td></td><td>85,049</td><td></td><td></td></td<>	5							85,049		
Purchased Services 395,726 522,574 126,848 24% 4,503,640 4,755,427 251,787 5% 4,193,031 Supplies 1,300,129 1,173,307 (126,822) -11% 11,444,696 10,677,097 (771,599) -7% 9,017,043 Insurance 83,574 55,890 (27,683) -50% 465,245 508,603 43,358 9% 4499,887 Leases And Rentals 108,355 142,968 34,614 24% 1,026,759 1,301,013 274,254 21% 1,042,351 Depreciation And Amortization 357,188 302,812 (54,376) -18% 3,178,544 2,755,590 (422,954) 415% 2,654,682 Utilities 72,120 75,607 3,487 5% 733,587 688,026 (45,561) -7% 585,241 Licenses And Taxes 58,545 45,063 (13,483) -30% 481,222 410,071 (71,150) 474,702 Other 129,470 169,190 39,727 (90,7794) <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>,</td><td></td><td></td></td<>								,		
Insurance 83,574 55,890 (27,683) -50% 465,245 508,603 43,358 9% 489,887 Leases And Rentals 108,355 142,968 34,614 24% 1,002,759 1,301,013 274,224 21% 1,042,351 Depreciation And Amorization 357,188 302,812 (54,376) -18% 3178,544 2,755,509 (422,954) -15% 2,654,682 Repairs And Maintenance 17,979 74,737 56,758 76% 398,367 680,106 281,739 41% 482,033 Utilities 72,120 75,607 3,487 5% 733,587 688,026 (45,561) -7% 585,241 Licenses And Taxes 55,455 45,063 (13,483) -30% 481,222 410,071 (71,150) -7% 585,241 Licenses And Taxes 6,017,457 7,925,198 (92,259) -1% 72,724,135 72,119,344 (604,791) -1% 60,943,316 Operating Revenues (Expenses) (30) 16,603 (16,633) -100% 151,737 151,085 652 0% 130,610	Purchased Services	395,726	522,574	126,848	24%	4,503,640	4,755,427	251,787	5%	4,193,031
Leases And Rentals 108,355 142,968 34,614 24% 1,026,759 1,301,013 274,254 21% 1,042,351 Depreciation And Amortization 357,188 302,812 (54,376) -18% 3,178,544 2,755,590 (422,954) -15% 4265,682 Repairs And Maintenance 17,979 74,737 56,758 76% 398,67 680,026 (425,951) -7% 585,241 Licenses And Taxes 72,120 75,607 3,487 5% 733,587 688,026 (45,561) -7% 585,241 Licenses And Taxes 58,545 45,063 (13,483) -30% 481,222 410,071 (71,150) -17% 474,702 Other 129,470 169,190 39,720 23% 1,159,068 1,539,633 380,565 25% 1,253,238 Total Operating Expenses 8,017,457 7,925,198 (92,259) -1% 72,714,35 72,119,344 (604,791) -1% 60,943,316 Taxation For Maint Operations (30) 16,603 <td>Supplies</td> <td>1,300,129</td> <td>1,173,307</td> <td>(126,822)</td> <td>-11%</td> <td>11,448,696</td> <td>10,677,097</td> <td>(771,599)</td> <td>-7%</td> <td>9,017,043</td>	Supplies	1,300,129	1,173,307	(126,822)	-11%	11,448,696	10,677,097	(771,599)	-7%	9,017,043
Depreciation And Amortization 357,188 302,812 (54,376) -18% 3,178,544 2,755,590 (422,954) -15% 2,654,682 Repairs And Maintenance 17,979 74,737 56,758 76% 398,367 680,106 281,739 41% 482,033 Licenses And Taxes 72,120 75,607 3,487 5% 733,587 680,106 281,739 41% 482,033 Utilities 72,120 75,607 3,487 5% 733,587 680,106 281,739 41% 482,033 Utilities 72,120 75,607 3,487 5% 733,587 680,106 281,739 41% 482,033 Utilities 58,545 45,063 (13,483) -30% 481,222 410,071 (71,150) -17% 474,702 Other 129,470 169,190 39,720 23% 1,412,041 2,818,017 (1,405,976) -50% 2,317,135 Non Operating Revenues (Expenses) (30) 16,663 (16,633) -100%	Insurance	83,574	55,890	(27,683)	-50%	465,245	508,603	43,358	9%	489,887
Repairs And Maintenance 17,979 74,737 56,758 76% 398,367 680,106 281,739 41% 482,033 Utilities 72,120 75,607 3,487 5% 733,587 688,026 (45,561) -7% 585,241 Licenses And Taxes 58,545 45,063 (13,483) -30% 481,222 410,071 (71,150) -17% 477,702 Other 129,470 169,190 39,720 23% 1,159,068 1,539,633 380,565 25% 1,253,238 Total Operating Expenses 8,017,457 7,925,198 (92,259) -1% 72,719,344 (604,791) -1% 60,943,316 Operating Income (Loss) (598,122) 309,672 (907,794) -293% 1,412,041 2,818,017 (1,405,976) -50% 2,317,135 Non Operating Revenues (Expenses) (30) 16,603 (16,633) -100% 151,737 151,085 652 0% 130,610 Investment Income (65,057 6,370 9,687 152%<	Leases And Rentals	108,355	142,968	34,614	24%	1,026,759	1,301,013	274,254	21%	1,042,351
Utilities 72,120 75,607 3,487 5% 733,587 688,026 (45,561) -7% 585,241 Licenses And Taxes 58,545 45,063 (13,483) -30% 481,222 410,071 (71,150) -17% 474,702 Other 129,470 169,190 39,720 23% 1,159,068 1,539,633 380,565 25% 1,253,238 Total Operating Expenses Operating Income (Loss) 8,017,457 7,925,198 (92,259) -1% 72,724,135 72,119,344 (604,791) -1% 60,943,316 Non Operating Revenues (Expenses) (30) 16,603 (16,633) -100% 151,737 151,085 652 0% 130,610 Taxation For Maint Operations (30) 16,603 (16,633) -100% 151,737 151,085 652 0% 130,610 Investment Income (65,146) (82,854) 17,708 21% 163,963 167,353 (3,390) -2% 190,460 Investment Income (65,146) (82,854) 17,708 21% (483,851) (753,968) 270,117 36%	•		-							
Licenses And Taxes 58,545 45,063 (13,483) -30% 481,222 410,071 (71,150) -17% 474,702 Other 129,470 169,190 39,720 23% 1,159,068 1,539,633 380,565 25% 1,253,238 Total Operating Expenses Operating Income (Loss) 8,017,457 7,925,198 (92,259) -1% 72,724,135 72,119,344 (604,791) -1% 60,943,316 Non Operating Revenues (Expenses) (598,122) 309,672 (907,794) -293% 1,412,041 2,818,017 (1,405,976) -50% 2,317,135 Non Operating Revenues (Expenses) (30) 16,603 (16,633) -100% 151,737 151,085 652 0% 130,610 Taxation For Maint Operations (30) 16,603 (16,633) -241% 163,963 167,353 (3,390) -2% 190,460 Investment Income 16,057 6,370 9,687 152% 135,944 57,966 77,978 135% 80,866 Interest Expense (65,146) (82,854) 17,708 21% (483,851) (753,968)			-							
Other 129,470 169,190 39,720 23% 1,159,068 1,539,633 380,565 25% 1,253,238 Total Operating Expenses Operating Income (Loss) 8,017,457 7,925,198 (92,259) -1% 72,724,135 72,119,344 (604,791) -1% 60,943,316 Non Operating Revenues (Expenses) (598,122) 309,672 (907,794) -293% 1,412,041 2,818,017 (1,405,976) -50% 2,317,135 Non Operating Revenues (Expenses) (30) 16,603 (16,633) -100% 151,737 151,085 652 0% 130,610 Investment Income (25,935) 18,390 (44,325) -241% 163,963 167,353 (3,390) -2% 190,460 Investment Income (65,146) (82,854) 17,708 21% (483,851) (753,968) 270,117 36% (370,238) Bond Issuance Costs - (12,329) 12,329 100% (10,000) (112,192) 102,192 91% - Gain or (Loss) on Disposed Asset			-				-	• • •		,
Total Operating Expenses Operating Income (Loss) 8,017,457 (598,122) 7,925,198 309,672 (907,794) (907,794) 72,724,135 -293% 72,119,344 1,412,041 (604,791) (1,405,976) -1% -50% 60,943,316 2,317,135 Non Operating Revenues (Expenses) Taxation For Maint Operations Taxation For Debt Service Investment Income (30) 16,603 (16,633) -100% 151,737 151,085 652 0% 130,610 Investment Income (25,935) 18,390 (44,325) -241% 163,963 167,353 (3,390) -2% 190,460 Investment Income (65,146) (82,854) 17,708 21% (483,851) (753,968) 270,117 36% (370,238) Bond Issuance Costs - (12,329) 12,329 100% (10,000) (112,192) 102,192 91% - Gain or (Loss) on Disposed Asset (41,672) - (41,672) 0% (39,039) 0 (39,039) 0% (46,749 Contributions 11,712 11,507 206 2% 339,964 104,712 235,252 225%			-			,	-			
Operating Income (Loss) (598,122) 309,672 (907,794) -293% 1,412,041 2,818,017 (1,405,976) -50% 2,317,135 Non Operating Revenues (Expenses) Taxation For Maint Operations (30) 16,603 (16,633) -100% 151,737 151,085 652 0% 130,610 Taxation For Debt Service (25,935) 18,390 (44,325) -241% 163,963 167,353 (3,390) -2% 190,460 Investment Income 16,657 6,370 9,687 152% 135,944 57,966 77,978 135% 80,866 Interest Expense (65,146) (82,854) 17,708 21% (483,851) (753,968) 270,117 36% (370,238) Bond Issuance Costs (41,672) - (41,672) 0% (39,039) 0 (39,039) 0% 46,749 Contributions 11,712 11,507 206 2% 339,964 104,712 235,252 225% 35,025	Other	129,470	169,190	39,720	23%	1,159,068	1,539,633	380,565	25%	1,253,238
Non Operating Revenues (Expenses) Taxation For Maint Operations (30) 16,603 (16,633) -100% 151,737 151,085 652 0% 130,610 Taxation For Maint Operations (25,935) 18,390 (44,325) -241% 163,963 167,353 (3,390) -2% 190,460 Investment Income 16,057 6,370 9,687 152% 135,944 57,966 77,978 135% 80,866 Interest Expense (65,146) (82,854) 17,708 21% (483,851) (753,968) 270,117 36% (370,238) Bond Issuance Costs - (12,329) 12,329 100% (10,000) (112,192) 102,192 91% - Gain or (Loss) on Disposed Asset (41,672) - (41,672) 0% (39,039) 0 (39,039) 0% 46,749 Contributions 11,712 11,507 206 2% 339,964 104,712 235,252 225% 35,025 Total Non Operating Revenues (Expenses) (105,014) (42,313) (62,701) -148% 258,718 (385,044)<						, ,				, ,
Taxation For Maint Operations (30) 16,603 (16,633) -100% 151,737 151,085 652 0% 130,610 Taxation For Debt Service (25,935) 18,390 (44,325) -241% 163,963 167,353 (3,390) -2% 190,460 Investment Income 16,057 6,370 9,687 152% 135,944 57,966 77,978 135% 80,866 Interest Expense (65,146) (82,854) 17,708 21% (483,851) (753,968) 270,117 36% (370,238) Bond Issuance Costs - (12,329) 12,329 100% (10,000) (112,192) 102,192 91% - Gain or (Loss) on Disposed Asset (41,672) - (41,672) 0% (39,039) 0 (39,039) 0% 46,749 Contributions 11,712 11,507 206 2% 339,964 104,712 235,252 225% 35,025 Total Non Operating Revenues (Expenses) (105,014) (42,313) (62,701) -148% 258,718 (385,044) 643,762 167% 113,472	Operating Income (Loss)	(598,122)	309,672	(907,794)	-293%	1,412,041	2,818,017	(1,405,976)	-50%	2,317,135
Taxation For Debt Service (25,935) 19,390 (44,325) -241% 163,963 167,353 (3,390) -2% 190,460 Investment Income 16,057 6,370 9,687 152% 135,944 57,966 77,978 135% 80,866 Interest Expense (65,146) (82,854) 17,708 21% (483,851) (753,968) 270,117 36% (370,238) Bond Issuance Costs - (12,329) 12,329 100% (10,000) (112,192) 102,192 91% - Gain or (Loss) on Disposed Asset (41,672) - (41,672) 0% (39,039) 0 (39,039) 0% 46,749 Contributions 11,712 11,507 206 2% 339,964 104,712 235,252 225% 35,025	Non Operating Revenues (Expenses)									
Investment Income 16,057 6,370 9,687 152% 135,944 57,966 77,978 135% 80,866 Interest Expense (65,146) (82,854) 17,708 21% (483,851) (753,968) 270,117 36% (370,238) Bond Issuance Costs - (12,329) 12,329 100% (10,000) (112,192) 102,192 91% - Gain or (Loss) on Disposed Asset (41,672) - (41,672) 0% (39,039) 0 (39,039) 0% 46,749 Contributions 11,712 11,507 206 2% 339,964 104,712 235,252 225% 35,025	Taxation For Maint Operations	(30)	16,603	(16,633)	-100%	151,737	151,085	652	0%	130,610
Interest Expense (65,146) (82,854) 17,708 21% (483,851) (753,968) 270,117 36% (370,238) Bond Issuance Costs - (12,329) 12,329 100% (10,000) (112,192) 102,192 91% - Gain or (Loss) on Disposed Asset (41,672) - (41,672) 0% (39,039) 0 (39,039) 0% 46,749 Contributions 11,712 11,507 206 2% 339,964 104,712 235,252 225% 35,025										
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Contributions 11,712 11,507 206 2% 339,964 104,712 235,252 225% 35,025 Total Non Operating Revenues (Expenses) (105,014) (42,313) (62,701) -148% 258,718 (385,044) 643,762 167% 113,472		-	(12,329)					,		-
Total Non Operating Revenues (Expenses) (105,014) (42,313) (62,701) -148% 258,718 (385,044) 643,762 167% 113,472										
	Contributions	11,712	11,507	206	2%	339,964	104,712	235,252	225%	35,025
Change in Net Position (Loss) (703,135) 267,360 (970,495) -363% 1,670,759 2,432,973 (762,214) -31% 2,430,607	Total Non Operating Revenues (Expenses)	(105,014)	(42,313)	(62,701)	-148%	258,718	(385,044)	643,762	167%	113,472
	Change in Net Position (Loss)	(703,135)	267,360	(970,495)	-363%	1,670,759	2,432,973	(762,214)	-31%	2,430,607

JEFFERSON COUNTY PUBLIC HOSPITAL DISTRICT NO. 2

RESOLUTION 2017-38

A RESOLUTION CANCELING SAID WARRANTS IN THE AMOUNT OF \$7113.00

WHEREAS warrants of any municipal corporation not presented within one year of their issue, or, that have been voided or replaced, shall be canceled by the passage of a resolution of the governing body.

NOW, THEREFORE BE IT RESOLVED THAT:

In order to comply with RCW 36.22.100, warrants indicated below in the total amount of \$7113.00 be canceled.

Date of Issue	Warrant #	Amount
09/01/2016	230102	\$7113.00
Total		\$7113.00

APPROVED THIS 18th day of October, 2017.

JEFFERSON COUNTY PUBLIC HOSPITAL DISTRICT NO. 2

APPROVED BY THE COMMISSION:

Commission Chair – Jill Buhler:

Commission Secretary – Marie Dressler:

Attest:

Commissioner – Anthony De Leo:

Commissioner – Kees Kolff: _____

Commissioner – Matt Ready:

RESOLUTION 2017-36

Jefferson County Public Hospital District No. 2

A Resolution Regarding the Creation of the Jefferson County Home Opportunity Fund

WHEREAS, the people of east Jefferson County, a rural county, are served by Jefferson County Public Hospital District No. 2 (Jefferson Healthcare) a municipal corporation and taxing district governed by elected Hospital District Commissioners; and

WHEREAS, homelessness and housing insecurity are important factors in community health, due to the physical and emotional stresses they create for both children and adults; and

WHEREAS, stable, safe, and adequate housing is essential to the health of the citizens of Jefferson county; and

WHEREAS, cost-burdened, low-income families have severe challenges in eating healthy meals, participating in recreational activities, and paying for healthcare expenses; and

WHEREAS, over 100 school-age children in east Jefferson County are either completely unsheltered or are doubled-up, living in others' housing; and

WHEREAS, one in eight Jefferson County households have extremely low incomes (<30% of the Area Median Income) and more than three in five of those households are also extremely cost-burdened, paying more than 50% of their income on housing costs; and

WHEREAS, the for-rent vacancy rate is currently at or approaching 0%, meaning that low-income individuals have little choice and are often limited to substandard, unhealthy living spaces; and

WHEREAS, market forces inhibit for-profit developers from building modest, affordable housing; and

WHEREAS, the generous donations, volunteer hours, and available loans and grants used by our capable local organizations have been inadequate to fully address the county's affordable housing needs; and

WHEREAS, these local organizations and others could accomplish much more with additional revenue, and could secure more grant funding if they had more local grant and loan support; and

WHEREAS, the use of public revenue raised through an affordable housing levy have brought good results for the cities of Bellingham and Seattle, and will bring good results in Vancouver, where a similar measure passed; and

WHEREAS, a thoughtfully-developed affordable housing levy proposal has been developed with the participation of several housing and social service agencies, including Jefferson Healthcare; and

WHEREAS, the Jefferson County Board of County Commissioners have declared an emergency in the availability of affordable housing, and placed this measure known as *Jefferson County Proposition 1, creating the Home Opportunity Fund*, on the November 7, 2017 ballot, and

WHEREAS, this measure, if approved by the voters, would create a Jefferson County Housing Opportunity Fund to provide a variety of organizations with funding to develop and/or preserve affordable housing throughout Jefferson County and that housing will remain affordable to low- and very low-income households for forty years or more;

NOW, THEREFORE BE IT RESOLVED that the Board of Commissioners of Jefferson County Public Hospital District No. 2 does hereby express its support for passage of this measure.

Approved thisday of, 2017
Jefferson County Public Hospital District No. 2
Approved by the Commission:
Commission Chair – Jill Buhler:
Commission Secretary – Marie Dressler
Attest:
Commissioner – Anthony De Leo
Commissioner – Kees Kolff
Commissioner – Matt Ready