Business Session Draft Agenda
Wednesday, October 18, 2017

Call to Order: 3:30

Approve Agenda: 3:31

Patient Story: Brandie Manuel, Chief Patient Care Officer 3:32

Minutes: Action Requested 3:37
- September 20 Regular Session Minutes (pg. 2-4)
- October 4 Special Session Minutes (pg. 5-8)
- October 6 Special Session Minutes (pg. 9-10)

Required Approvals: Action Requested 3:38
- September Warrants and Adjustments (pg. 11-15)
- Medical Staff Credentials/Appointments/Reappointments
- Resolution 2017-38 Cancel Warrants (pg.16)

Public Comment: 3:40
(Alternative methods of providing public comment on any item on the agenda or any other hospital issue is through a letter addressed to Commissioners at 834 Sheridan Street, Port Townsend, WA 98368 or email to Commissioners at commissioners@jgh.org)

Jefferson County Proposition 1: Resolution 2017-36: Action Requested 3:50
- A Resolution Regarding the Creation of the Jefferson County Home Opportunity Fund (pg. 17-18)

Critical Access Hospital Report: 4:00
- Brandie Manuel, Chief Patient Care Officer

- September
- Pricing Review and Adjustment Recommendations

Administrator’s Report: Mike Glenn, CEO 4:40

Chief Medical Officer Report: Joe Mattern, MD, CMO 5:00

Board Report: 5:20
- Appoint Independent Auditor

Conclude: 5:30

This Regular Session will be officially audio recorded.
Times shown in agenda are estimates only.
Call to Order:
The meeting was called to order at 3:30pm by Commissioner Buhler. Present were Commissioners Buhler, Dressler, De Leo, Kolff, and Ready. Also present were Mike Glenn, Chief Executive Officer, Hilary Whittington, Chief Administrative Officer/Chief Financial Officer, Caitlin Harrison, Chief Human Resources Officer, Lisa Holt, Chief Ancillary and Specialty Services Officer, Jenn Wharton, Chief Ambulatory and Medical Group Officer, Joe Mattern, MD, Chief Medical Officer, Kent Smith, DO, Medical Staff Director, and Alyssa Rodrigues, Administrative Assistant. This meeting was officially audio recorded by Jefferson Healthcare.

Approve Agenda:
Commissioner Dressler made a motion to approve the agenda. Commissioner Ready seconded.

Commissioner Kolff made an amended motion to allow public comment after Strategic Plan and Behavioral Health Update. Motion died for lack of second.

Action: Original Motion passed 4 to 1. Commissioner De Leo, Dressler, Ready, and Buhler in favor. Commissioner Kolff opposed.

Patient Story:
Lisa Holt, Chief Ancillary and Specialty Services Officer read aloud a letter from an Anti-Coagulation patient. The patient thanked the team for the progress they had made with point of care services within the Anti-Coagulation clinic

Minutes:
- September 6 Regular Session minutes
Commissioner De Leo made a motion to approve the September 6 Regular Session Minutes. Commissioner Dressler seconded.
Action: Motion passed unanimously.

Required Approvals:
- August Warrants and Adjustments
- Resolution 2017-37 Cancel Warrants
Commissioner De Leo made a motion to approve August Warrants and Adjustment and Resolution 2017-37 Cancel Warrants as presented. Commissioner Ready seconded the motion.
Action: Motion passed unanimously.

Public Comment:
No public comment was made.
**No on Proposition 1 Presentation:** No Action Requested
Jim Scarantino, member of the Jefferson County GOP Proposition 1 Committee expressed his views on the opposition of Proposition 1.

Comments were made from the board.

Public Comment was made.

**Compliance Report:**
Erin Coffey, Compliance Officer and Patient Access Services Manager presented the Compliance report

Discussion ensued.

**Strategic Plan 2017-2020:** Action Requested
Mike Glenn presented the Strategic Plan 2017-2020.

Commissioner Dressler made a motion to accept the 2017-2020 Strategic Plan. Commissioner De Leo seconded.

Discussion ensued.

**Action:** Motion passed unanimously.


Discussion ensued.

**Administrator’s Report:** Mike Glenn, Chief Executive Officer, gave his administrator’s report regarding a Behavioral Health Update.

Discussion ensued.

Commissioner Ready made a motion to adopt the Discovery Behavioral Health and Jefferson Healthcare affiliation. Commissioner De Leo seconded.

Discussion ensued.

**Action:** Motion passed unanimously.

**Chief Medical Officer Report:** Joe Mattern, MD, Chief Medical Officer gave an update on Primary Care Staffing.

**Board Reports:**
Commissioner Buhler announced that the Washington State Hospital Association Rural Advocacy Days talking points have been distributed to the Commissioners.
Commissioner Ready made a motion that Mike Glenn, CEO, and the Commissioners attending Rural Advocacy Days should tell someone at WSHA Rural Advocacy Days that our Board of Commissioners continues to support a more serious study of a single-payer healthcare plan. Commissioner Kolff seconded.

Discussion ensued. 
**Action:** Motion failed 4 to 1, Commissioner Ready in favor, Commissioners Kolff, De Leo, Buhler, and Dressler opposed.

Mike Glenn, CEO, gave an update on the investigation regarding the Public Disclosure Commission complaint filed against Jefferson Healthcare.

Discussion ensued.

Commissioner Ready distributed pedometers to Commissioners for the pedometer challenge that was derived from the Jefferson County 5210 initiative.

Commissioner Buhler announced that the book “The Thin Book of Trust, An Essential Primer for Building Trust at Work” provided by Karma Bass, Consultant, Via Consulting was distributed to Commissioners and requested that they should read before the October 4 Special Session meeting.

Discussion ensued.

Commissioner Kolff questioned if the January 3 regular session Commission meeting would be canceled.

Discussion ensued.

Commissioner Kolff thanked Lisa Holt, Chief Ancillary and Specialty Services Officer for attending the Citizens for Healthcare Access Committee and giving a thorough report on the point of care and anticoagulation services.

Commissioner Buhler announced she distributed the Board of Health minutes from last month to the Commissioners.

**Conclude:**
Commissioner De Leo made a motion to conclude the meeting. Commissioner Dressler seconded the motion.
**Action:** Motion passed unanimously.

Meeting concluded at 6:16pm.

Approved by the Commission:

Chair of Commission: Jill Buhler ________________________________

Secretary of Commission: Marie Dressler __________________________
Call to Order
The meeting was called to order at 9:05 am by Commissioner Buhler. Present were Commissioners Buhler, De Leo, Dressler, Kolff, Ready, and Mike Glenn, CEO. Also present were Karma Bass, facilitator, and Alyssa Rodrigues, Administrative Assistant. The meeting was officially audio recorded by Jefferson Healthcare.

Work Session:
Karma Bass, facilitator, introduced herself and explained her job role and responsibilities and reviewed the board retreat objectives.

Karma Bass asked each member of the board and public what they hope to get out of the meeting today.

Discussion ensued.

Karma Bass talked about creating a gracious space, meeting content, and group process, along with decision making styles.

Discussion ensued.

Karma Bass went over a sample of guidelines that are expected for the board retreat.

Discussion ensued.

Board discussed current events that have caused disagreements and how they were handled.

Commissioner Buhler recessed the meeting for break at 10:48am. Commissioner Buhler reconvened the meeting at 11:01am.

Work Session:
Karma Bass discussed board self-assessment results and key issues.

Discussion ensued.

Board discussed mission, vision, and the preamble.

Discussion ensued.

Public commented.

Karma Bass spoke about the areas of opportunity.

Discussion ensued.
Commissioners discussed the frequency of the meetings and the purpose of the meetings.

Discussion ensued.

Commissioner Kolff made a motion with recommendations from the chair and CEO to make meetings once a month and change the time of the meeting. Commissioner Dressler seconded.

Discussion ensued.

Commissioner Dressler made an amended motion to move the meetings to the 4th Wednesday of the month.

Discussion ensued.

Commissioner Dressler withdrew her amended motion.

Discussion ensued.

Commissioner Kolff made an amended motion to move the meetings to no more than once a month. Motion died for lack of second.

Discussion ensued.

**Action:** Original motion passed 4 to 1. Commissioner Buhler, Dressler, Kolff, and Ready in favor. Commissioner De Leo opposed.

Karma Bass discussed the key questions from the board self-assessment.

Discussion ensued.

Karma Bass discussed board action plans and board report packet.

Discussion ensued.

Board discussed CEO evaluation and performance process.

Discussion ensued.

Commissioner Buhler recessed for meeting at 12:40pm. Commissioner Buhler reconvened the meeting at 12:59pm.

**Work Session:**
Karma Bass recapped how the meeting was going.

Discussion ensued.

Karma Bass discussed board culture and the idea of board members making each other look good.
Discussion ensued.

Karma Bass discussed managing conflict and building trust. She discussed the dimensions of trust, sincerity, reliability, competence, and care.

Discussion ensued.

Karma Bass discussed board responsibilities and fiduciary duties, the duty of care, the duty of obedience, and the duty of loyalty.

Commissioner De Leo made a motion to rescind all current appointments to external committees and bar the board from appointing commissioners to external committees in the future. Commissioner Kolff seconded

Discussion ensued. **Action:** Motion failed unanimously.

Karma Bass discussed the distinction between governance and management.

Discussion ensued.

Commissioner Buhler recessed the meeting at 2:35pm. Commissioners came back to the meeting at 2:45pm.

Discussion ensued.

Karma Bass discussed important questions to clarify board roles.

Discussion ensued.

Karma Bass discussed action planning and board effectiveness next steps which included, meetings once a month, a new and revised PowerPoint and agenda template, board education, quality oversight, and review and revise the CEO performance evaluation and compensation processes.

Discussion ensued.

Commissioner Ready was excused.

The Board went around and explained what came out of the meeting and what personal to do’s each member had.

Discussion ensued.

Public commented.

Karma Bass gave her closing remarks.
Conclude:
Commissioner Dressler made a motion to conclude meeting. Commissioner Kolff seconded the motion.
Action: Motion passed unanimously.

Meeting concluded at 4:05pm.

Approved by the Commission:
Chair of Commission: Jill Buhler ________________________________
Secretary of Commission: Marie Dressler __________________________
Swedish Health Network Annual Symposium:
Present from Jefferson Healthcare were Commissioner Jill Buhler, Chair, Commissioner Marie Dressler, Secretary, Commissioner Tony De Leo, Kees Kolff, and Matt Ready, CEO Mike Glenn, Chief Medical Information Officer Corey Asbell, Chief Medical Officer, Dr. Joe Mattern, Brandie Manuel, Chief Patient Care Officer, Jennifer Wharton, Chief Ambulatory and Medical Group Officer, Lisa Holt, Chief Ancillary and Specialty Services Officer, and Caitlin Harrison, Chief Human Resources Officer.

Present from Olympic Medical Center were Commissioner, Jim Leskinovitch, President, Commissioner Jean Hordyk, Secretary, Commissioner Tom Oblak, Jim Cammack, and John Beitzel, CEO Eric Lewis, Jennifer Burkhardt JD, GPHR, Labor and Employment Council, Lorraine Wall, Chief Nursing Officer, Mark Fischer MD, Med Exec, Member at Large, Bobby Beeman, Manager, Communications, Kara Urnes, MD, OMP Physicians Council, Vice-Chair, and Gay Lynn Iseri, Executive Assistant.

Present from Swedish Health Network and Providence were Heidi Aylsworth, Chief Strategic Officer, Swedish, Tami Bloom, Sr. Business Development Specialist, Swedish, Arti Chandra, Physician, Family Medicine, SMG, Kathleen Daman, Clinical Program Manager, TeleHealth, Swedish, Kristen Federici, Director, Government and Public Affairs, Providence, Suzanne Gallant, Clinical Program Coordinator, TeleHealth, Swedish, Guy Hudson, CEO, Swedish, I-Nong Lee, Sr. Project Manager, Swedish, Jim Martin, Chief Medical Officer, SMG, Lauren Platt, Manager, Government and Public Affairs, Providence, Jesse Todhunter, Director Physician Network, TeleHealth, Swedish, Scott Marshall, Account Manager, Community Connect, Providence, Gillian Ehrlich, ARNP, Family Nurse Practitioner, SMG.

Heidi Aylsworth, Chief Strategic Officer, SHS, and Providence Western Washington and CEO Mike Glenn, Jefferson Healthcare welcomed attendees and introductions were made.
Arti Chandra, MD, SMG and Gillian Ehrlich, DNP, ARNP, SMG presented on Functional Medicine and the principles of functional medicine, and leveraging with Population Health Management.

Following a ten minute break CEO, Mike Glenn, Jefferson Healthcare, CEO Eric Lewis, Olympic Medical Center, and CEO Guy Hudson, MD, Swedish Health Systems provided organizational updates.

Following an hour lunch Kristen Federici, Director, Government and Public Affairs and Lauren Platt, Manager, Government and Public Affairs lead an advocacy discussion regarding the current environment and the effects and impacts on rural communities.

Following a ten minute break James Martin, MD Chief Medical Officer, Swedish Health Systems lead a discussion on physician engagement.

Heidi Aylsworth, Chief Strategy Officer, SHS & Providence Western Washington and CEO Mike Glenn, Jefferson Healthcare provided closing remarks.

Meeting concluded at 3:09pm.

Approved by the Commission:
Chair of Commission: Jill Buhler

Secretary of Commission: Marie Dressler
TO: BOARD OF COMMISSIONERS
FROM: HILARY WHITTINGTON, CFO
RE: SEPTEMBER 2017 WARRANT SUMMARY

The following items need to be approved at the next commission meeting:

- General Fund Warrants & ACH Transfers $7,895,747.42 (Provided under separate cover)
- Bad Debt / Charity $240,486.51 (Attached)
- Canceled Warrants $7,113.00 (Attached)
TO: BOARD OF COMMISSIONERS
FROM: HILARY WHITTINGTON, CFO
RE: SEPTEMBER 2017 GENERAL FUND WARRANTS & ACH FUND TRANSFERS

Submitted for your approval are the following warrants:

GENERAL FUND:

239283 - 239997 $4,179,121.37

ACH TRANSFERS $3,716,626.05

$7,895,747.42

YEAR-TO-DATE: $71,302,923.71

Warrants are available for review if requested.
Submitted for your approval are the following:

<table>
<thead>
<tr>
<th></th>
<th>SEPTEMBER</th>
<th>SEPTEMBER YTD</th>
<th>SEPTEMBER YTD BUDGET</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bad Debts:</td>
<td>$98,236.97</td>
<td>$2,185,999.14</td>
<td>$2,333,005.39</td>
</tr>
<tr>
<td>Charity Care:</td>
<td>$91,249.66</td>
<td>$816,455.22</td>
<td>$983,711.67</td>
</tr>
<tr>
<td>Other Administrative Adjustments:</td>
<td>$50,999.88</td>
<td>$344,151.35</td>
<td>$177,192.99</td>
</tr>
<tr>
<td><strong>TOTAL FOR MONTH:</strong></td>
<td><strong>$240,486.51</strong></td>
<td><strong>$3,346,605.71</strong></td>
<td><strong>$3,493,910.05</strong></td>
</tr>
</tbody>
</table>
TO: BOARD OF COMMISSIONERS  
FROM: HILARY WHITTINGTON, CFO  
RE: SEPTEMBER 2017 WARRANT CANCELLATIONS  

State law requires you to pass a resolution canceling any warrants which are not presented to the Treasurer for payment within one year of issue.

<table>
<thead>
<tr>
<th>DATE</th>
<th>WARRANT</th>
<th>AMOUNT</th>
</tr>
</thead>
<tbody>
<tr>
<td>9/1/2016</td>
<td>230102</td>
<td>$7,113.00</td>
</tr>
</tbody>
</table>

TOTAL: $7,113.00
### Gross Revenue

<table>
<thead>
<tr>
<th></th>
<th>September 2017 Actual</th>
<th>September 2017 Budget</th>
<th>Variance Favorable/ (Unfavorable)</th>
<th>%</th>
<th>September 2017 YTD</th>
<th>September 2017 Budget YTD</th>
<th>Variance Favorable/ (Unfavorable)</th>
<th>%</th>
<th>September 2016 YTD</th>
</tr>
</thead>
<tbody>
<tr>
<td>Inpatient Revenue</td>
<td>2,919,995</td>
<td>3,329,805</td>
<td>(409,810)</td>
<td>-12%</td>
<td>33,376,459</td>
<td>30,301,239</td>
<td>3,075,220</td>
<td>10%</td>
<td>25,096,171</td>
</tr>
<tr>
<td>Outpatient Revenue</td>
<td>13,577,821</td>
<td>13,951,918</td>
<td>(374,097)</td>
<td>-3%</td>
<td>121,896,950</td>
<td>126,962,530</td>
<td>(5,065,580)</td>
<td>-4%</td>
<td>103,553,573</td>
</tr>
</tbody>
</table>

**Total Gross Revenue**: 16,497,816

### Revenue Adjustments

|                        | 2017 Actual           | 2017 Budget           | Variance Favorable/ (Unfavorable) | %   | 2016 YTD            | 2015 YTD                     | Variance Favorable/ (Unfavorable) | %   |
|------------------------|-----------------------|-----------------------|-----------------------------------|-----|---------------------|-----------------------------|-----------------------------------|-----|---------------------|
| Cost Adjustment Medicaid | 793,092               | 2,120,984             | 1,327,892                         | 63% | 14,252,771         | 19,300,969                  | (5,048,198)                       | 25% | 14,320,975         |
| Cost Adjustment Medicare | 6,966,443             | 5,695,494             | (1,270,949)                       | -22%| 55,528,358         | 51,829,025                  | (3,699,333)                       | -7% | 41,854,275         |
| Charity Care           | 91,250                | 108,100               | 16,850                            | 16% | 816,455            | 983,712                     | 67,257                            | 17% | 712,431            |
| Contractual Allowances Other | 1,423,826             | 1,210,877             | (212,949)                         | -18%| 11,856,222        | 11,018,989                  | (837,233)                         | -8% | 9,221,615          |
| Administrative Adjustments | 51,000                | 19,472                | (31,528)                          | -162%| 344,151           | 177,183                    | (166,968)                         | -94%| 148,447            |
| Adjust Bad Debt        | 98,237                | 256,374               | 158,137                           | 62% | 2,185,999         | 2,335,005                   | 147,006                           | 6%  | 2,164,361         |

**Total Revenue Adjustments**: 9,423,847

### Net Patient Service Revenue

|                      | 2017 Actual           | 2017 Budget           | Variance Favorable/ (Unfavorable) | %   | 2016 YTD            | 2015 YTD                     | Variance Favorable/ (Unfavorable) | %   |
|----------------------|-----------------------|-----------------------|-----------------------------------|-----|---------------------|-----------------------------|-----------------------------------|-----|---------------------|
| 2017 Actual | 7,073,969             | 7,870,421             | (796,452)                         | -10%| 70,288,853         | 71,620,876                  | (1,332,023)                       | -2% | 60,227,621         |
| 2017 Budget | 7,419,335             | 8,234,870             | (815,535)                         | -10%| 74,136,176        | 74,937,361                  | (801,185)                         | -1% | 63,260,450         |

### Operating Expenses

|                          | 2017 Actual           | 2017 Budget           | Variance Favorable/ (Unfavorable) | %   | 2016 YTD            | 2015 YTD                     | Variance Favorable/ (Unfavorable) | %   |
|--------------------------|-----------------------|-----------------------|-----------------------------------|-----|---------------------|-----------------------------|-----------------------------------|-----|---------------------|
| Salaries And Wages       | 4,091,113             | 4,075,266             | (15,847)                          | 0%  | 36,483,324         | 37,084,942                  | (601,618)                         | 2%  | 30,526,778         |
| Employee Benefits        | 975,471               | 1,006,680             | 31,209                            | 3%  | 9,075,740          | 9,160,789                   | 85,049                            | 1%  | 7,499,072          |
| Professional Fees        | 427,788               | 281,104               | (146,684)                         | -52%| 3,769,942         | 2,558,046                   | (1,211,896)                       | -47%| 2,725,257          |
| Supplies                 | 1,300,129             | 1,173,307             | (126,822)                         | -11%| 11,448,696        | 10,677,097                  | (771,599)                         | -7% | 9,014,073          |
| Insurance                | 83,574                | 55,890                | (27,683)                          | -50%| 465,245           | 508,603                     | 43,358                           | 9%  | 489,887            |
| Leases And Rentals       | 108,355               | 142,968               | 34,614                            | 24% | 1,026,759         | 1,301,013                   | 274,254                          | 21% | 1,042,351          |
| Depreciation And Amortization | 357,188              | 302,812               | (54,376)                          | -18%| 3,178,544         | 2,755,590                   | (422,954)                         | -15%| 2,654,662          |
| Repairs And Maintenance  | 72,120                | 75,607                | 3,487                             | 5%  | 733,587           | 688,026                     | (45,561)                         | -7% | 585,241            |
| Utilities                | 58,545                | 45,063                | (13,483)                          | -30%| 481,222           | 410,071                     | (71,150)                         | -17%| 474,702            |
| Total Operating Expenses | 8,017,457             | 7,925,198             | (92,259)                          | -1% | 72,724,135        | 72,119,344                  | (604,791)                         | -1% | 60,943,316         |

### Non Operating Revenues (Expenses)

|                          | 2017 Actual           | 2017 Budget           | Variance Favorable/ (Unfavorable) | %   | 2016 YTD            | 2015 YTD                     | Variance Favorable/ (Unfavorable) | %   |
|--------------------------|-----------------------|-----------------------|-----------------------------------|-----|---------------------|-----------------------------|-----------------------------------|-----|---------------------|
| Total Non Operating Revenues (Expenses) | 8,017,457             | 7,925,198             | (92,259)                          | -1% | 72,724,135        | 72,119,344                  | (604,791)                         | -1% | 60,943,316         |

### Change in Net Position (Loss)

|                          | 2017 Actual           | 2017 Budget           | Variance Favorable/ (Unfavorable) | %   | 2016 YTD            | 2015 YTD                     | Variance Favorable/ (Unfavorable) | %   |
|--------------------------|-----------------------|-----------------------|-----------------------------------|-----|---------------------|-----------------------------|-----------------------------------|-----|---------------------|
| Change in Net Position (Loss) | (703,135)             | 267,360               | (970,495)                         | -363%| 1,670,759          | 2,432,973                   | (762,214)                         | -31%| 2,430,607          |
JEFFERSON COUNTY PUBLIC HOSPITAL DISTRICT NO. 2

RESOLUTION 2017-38

A RESOLUTION CANCELING SAID WARRANTS IN
THE AMOUNT OF $7113.00

WHEREAS warrants of any municipal corporation not presented within one year of their issue, or, that have been voided or replaced, shall be canceled by the passage of a resolution of the governing body.

NOW, THEREFORE BE IT RESOLVED THAT:
In order to comply with RCW 36.22.100, warrants indicated below in the total amount of $7113.00 be canceled.

<table>
<thead>
<tr>
<th>Date of Issue</th>
<th>Warrant #</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>09/01/2016</td>
<td>230102</td>
<td>$7113.00</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td><strong>$7113.00</strong></td>
</tr>
</tbody>
</table>

APPROVED THIS 18th day of October, 2017.

JEFFERSON COUNTY PUBLIC HOSPITAL DISTRICT NO. 2

APPROVED BY THE COMMISSION:

Commission Chair – Jill Buhler: ________________________________

Commission Secretary – Marie Dressler: ________________________________

Attest:

Commissioner – Anthony De Leo: ________________________________

Commissioner – Kees Kolff: ________________________________

Commissioner – Matt Ready: ________________________________
RESOLUTION 2017-36
Jefferson County Public Hospital District No. 2

A Resolution Regarding the Creation of the Jefferson County Home Opportunity Fund

WHEREAS, the people of east Jefferson County, a rural county, are served by Jefferson County Public Hospital District No. 2 (Jefferson Healthcare) a municipal corporation and taxing district governed by elected Hospital District Commissioners; and

WHEREAS, homelessness and housing insecurity are important factors in community health, due to the physical and emotional stresses they create for both children and adults; and

WHEREAS, stable, safe, and adequate housing is essential to the health of the citizens of Jefferson county; and

WHEREAS, cost-burdened, low-income families have severe challenges in eating healthy meals, participating in recreational activities, and paying for healthcare expenses; and

WHEREAS, over 100 school-age children in east Jefferson County are either completely unsheltered or are doubled-up, living in others’ housing; and

WHEREAS, one in eight Jefferson County households have extremely low incomes (<30% of the Area Median Income) and more than three in five of those households are also extremely cost-burdened, paying more than 50% of their income on housing costs; and

WHEREAS, the for-rent vacancy rate is currently at or approaching 0%, meaning that low-income individuals have little choice and are often limited to substandard, unhealthy living spaces; and

WHEREAS, market forces inhibit for-profit developers from building modest, affordable housing; and

WHEREAS, the generous donations, volunteer hours, and available loans and grants used by our capable local organizations have been inadequate to fully address the county’s affordable housing needs; and

WHEREAS, these local organizations and others could accomplish much more with additional revenue, and could secure more grant funding if they had more local grant and loan support; and
WHEREAS, the use of public revenue raised through an affordable housing levy have brought good results for the cities of Bellingham and Seattle, and will bring good results in Vancouver, where a similar measure passed; and

WHEREAS, a thoughtfully-developed affordable housing levy proposal has been developed with the participation of several housing and social service agencies, including Jefferson Healthcare; and

WHEREAS, the Jefferson County Board of County Commissioners have declared an emergency in the availability of affordable housing, and placed this measure known as Jefferson County Proposition 1, creating the Home Opportunity Fund, on the November 7, 2017 ballot, and

WHEREAS, this measure, if approved by the voters, would create a Jefferson County Housing Opportunity Fund to provide a variety of organizations with funding to develop and/or preserve affordable housing throughout Jefferson County and that housing will remain affordable to low- and very low-income households for forty years or more;

NOW, THEREFORE BE IT RESOLVED that the Board of Commissioners of Jefferson County Public Hospital District No. 2 does hereby express its support for passage of this measure.

Approved this __ day of ________________, 2017

Jefferson County Public Hospital District No. 2

Approved by the Commission:

Commission Chair – Jill Buhler: ________________________________________________

Commission Secretary – Marie Dressler __________________________________________

Attest:

Commissioner – Anthony De Leo ________________________________________________

Commissioner – Kees Kolff _____________________________________________________

Commissioner – Matt Ready _____________________________________________________